



NEW YORK
STATE OF
OPPORTUNITY.

Finger Lakes
Regional Economic
Development Council

New York:

FINGER LAKES

2019 Progress Report



FLX 
FINGER LAKES FORWARD

**FINGER LAKES REGIONAL ECONOMIC
DEVELOPMENT COUNCIL MEMBERS LIST:**



CO-CHAIRS

- Anne Kress
Monroe Community College
- Bob Duffy
Greater Rochester Chamber of Commerce

APPOINTED MEMBERS

- | | | |
|--|---|--|
| Ginny Clark <i>Wild Star Partners Foundation</i> | Wade Norwood <i>Common Ground Health</i> | A. Douglas Berwanger <i>Wyoming County Board of Supervisors Chair</i> |
| Matt Cole <i>Commodity Resource Corp.</i> | Peter Robinson <i>University of Rochester</i> | Cheryl Dinolfo <i>Monroe County Executive</i> |
| Paul Fortin <i>Precision Packaging Products</i> | Hilda Rosario Escher <i>Ibero American Action League (Former)</i> | Eugene Jankowski <i>Batavia City Council President</i> |
| Steve Griffin <i>Finger Lakes Economic Development Center</i> | Jaime Saunders <i>United Way of Greater Rochester</i> | Lynne Johnson <i>Orleans County Legislature Chair</i> |
| Matt Hurlbutt <i>Greater Rochester Enterprise</i> | Bill Strassburg <i>Wegmans Food Markets</i> | David LeFeber <i>Livingston County Board of Supervisors Chair</i> |
| Steve Hyde <i>Genesee County Economic Development Center</i> | Dawn Taubman <i>RocCity Coalition</i> | Steve LeRoy <i>Wayne County Board of Supervisors Chair</i> |
| Tony Jackson <i>Panther Graphics</i> | Erin Tolefree <i>Baldwin Richardson Foods</i> | Jack Marren <i>Ontario County Board of Supervisors Chair</i> |
| David Mansfield <i>Three Brothers Winery & Estates</i> | David Young, Jr. <i>Rochester Building and Construction Trades Council</i> | Douglas Paddock <i>Yates County Legislature Chair</i> |
| Theresa Mazzullo <i>Excell Partners</i> | EX-OFFICIO MEMBERS | |
| Augustin Melendez <i>Hillside Family of Agencies</i> | Harry Bronson <i>NYS Assembly, 138th District</i> | Robert Shipley <i>Seneca County Board of Supervisors Chair</i> |
| David Munson <i>Rochester Institute of Technology</i> | Joseph Robach <i>NYS Senate, 56th District</i> | Jon C. (Chuck) Verkey <i>Arcadia Town Supervisor</i> |
| John Noble <i>Noblehurs Farms</i> | Robert Bausch <i>Genesee County Legislature Chair</i> | Lovely Warren <i>City of Rochester, Mayor</i> |

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The seeds sown through eight years of the regional council process are now growing and prospering. There is a restored pride of place in our region...

MESSAGE FROM CO-CHAIRS

We are honored to lead the Finger Lakes Regional Economic Development Council (FLREDC) team, which has achieved another year of wonderful accomplishments for our region. Our thanks go to Governor Cuomo for his leadership and support in creating and nurturing the Regional Economic Development Council process, which has engaged local stakeholders in each region in the decisions that matter most to New York families seeking stronger and more prosperous futures. We also thank Empire State Development Finger Lakes Regional Director Vinnie Esposito and his great team for their support and encouragement. Our gratitude also goes out to each and every one of the Finger Lakes Regional Economic Development Council members and leaders in our communities for volunteering their valuable time to help move the Finger Lakes *Forward*.

The greatest economic opportunity for our region is to retain and expand existing businesses in New York State. The FLREDC has seen many successes over the past year including Z-Axis, ITX, Security Risk Advisors, Fieldtex, Tompkins Metal Finishing, Monroe, REDCOM, Evolve Additive Solutions, Amada Tool America, Innovative Solutions, Hickey Freeman, RealEats, and more. Each one of these victories is reflective of growing jobs and economic prosperity for our region. Had the FLREDC not done this important work in partnership with regional economic development agencies and local and state government, these companies may have made decisions to leave our region or go out of business. These successes show the incredible impact of the partnerships forged at the REDC tables. We celebrate these accomplishments as a team and look forward to many more in the years ahead.

No company can succeed without responsible, skilled, and motivated employees. New York State's Workforce Development Initiative (WDI) provides state investment for targeted workforce investment on growing fields that demonstrate a demand for workers. Young people, women, and those who face barriers to career advancement are of particular focus for the WDI. Monroe

Community College's innovative approach to linking real-time labor market information to real career pathways has already been lauded as a state-wide model, and this past year, our region became the first to host a Workforce Development Summit, drawing over 200 business, education, non-profit, and community leaders together in collaboration on building stronger and more inclusive workforce pipelines. The Finger Lakes' efforts over the past and coming months will continue to position our region as a national leader in this area.

The FLREDC has also served as a responsible steward for the Finger Lakes region's Upstate Revitalization Initiative victory. We are pleased to report that \$500 million in State funding is now committed to transformative projects across our community including the AIM Photonics TAP Facility, LiDestri-Crop's, ROC the Riverway, Revitalize Rochester, FLX Venture Fund, and the REMADE Clean Energy Institute at RIT among many others. These projects are just a sampling of the FLREDC's commitment to optics, photonics, and imaging, agriculture and food production, next-gen manufacturing and technology, pathways to prosperity, entrepreneurship and development, and higher education and research.

As we look ahead, our region sees new growth opportunities in the health sciences and the digital economy. Collaborations between our outstanding colleges and universities and these sectors have already yielded results—and diversified the future of these industries. The University of Rochester is in the top five of universities for the percentage of patent holders who are women. Thanks to RIT, Downtown Rochester has become a tech hub with companies such as Datto, LiveTiles, and expanding their presence, and the NextCorps incubator at the Sibley Building, affiliated with UR, and RIT's Center for Urban Entrepreneurship and the business plan competition, are providing a home to the next generation of entrepreneurs.

The Downtown Revitalization Initiative has brought transformative projects across the Finger Lakes region. New projects happening in past winners Batavia, Geneva, and Penn Yan promise

to bring with them economic success. Each DRI community has created a greater sense of momentum and generated private investment in their downtown district: becoming destination communities.

The Rochester and Finger Lakes region is well known as a hub of innovation. The new Grow-NY Ag and Food Business Competition teams up the Finger Lakes, Southern Tier, and Central New York regions with a focus on the food, beverage, and agriculture innovation cluster. The competition connects entrepreneurs with local industry partners and mentors to work on cutting-edge ideas. In its inaugural year, Grow-NY received 200 applications from 23 states and 16 countries. Rochester is hosting the 18 finalists to share their pitches at the Grow-NY Food and Ag Summit in November. This summit builds on model made successful by the Luminare NY Accelerator Competition, which recognized the optics, photonics, and imaging innovation of Rochester's own Ovitz as the winner of round two. The \$1 million prize funded by the URI commits

Ovitz to establishing operations in Rochester for at least the next 18 months with our hopes of securing the company's presence here for many years to come.

Reducing poverty, growing jobs, increasing regional wealth, and driving private investment stand as the Finger Lakes Regional Economic Development Council's goals. The seeds sown through eight years of the regional council process are now growing and prospering. There is a restored pride of place in our region, whether reflected in an energized and revitalized downtown, a prize-winning Finger Lakes wine, or an exciting new job in a high demand, sustaining wage career pathway. Thanks to the investment of Governor Cuomo and the NYS Assembly and Senate, the regional council model is working, and the Finger Lakes' forward momentum has kept us united for success. We both feel very fortunate to be part of this important and impactful effort to create a stronger future for our communities and our state.

DR. ANNE M. KRESS,
Co-Chair



Dr. Anne M. Kress, Co-Chair

BOB DUFFY,
Co-Chair



Bob Duffy, Co-chair



PART ONE

Executive Summary

The region's commitment to meeting these challenges remains unwavering.

Through the regional councils, New York State has empowered stakeholders to have a greater say in where the state makes investments. The outcomes in our region have been profound. Over the past nine years, economic development support from New York State has served as a catalyst, creating the confidence and momentum necessary to drive economic growth and attract substantial additional investments. The Finger Lakes Regional Economic Development Council (FLREDC) thanks Governor Cuomo for his vision and for recognizing (over nine years ago) that New York State needed to do more to end the cyclical decline that plagued upstate New York for decades. By creating programs like the Regional Economic Development Councils, the Upstate Revitalization Initiative (URI) and the Downtown Revitalization Initiative, New York State is truly helping spur the transformation of the Finger Lakes regional economy. In Rochester, these investments helped with the acceleration of the region's photonics industry, revitalized its downtown, its waterfront and cultural institutions such as the Strong National Museum of Play, and helped attract exciting new job-creating businesses like Datto and Live Tiles. With record low unemployment rates, a positive real estate market, key improvements to infrastructure, and the increase in the millennial population, the Finger Lakes Region is witnessing the improvement of our region to the benefit of the full diversity of our community.

As important as the economic development results, the council is a great example of teamwork that drives continuous momentum across the Finger Lakes region – all being coordinated in a way that has never been possible before the creation of the councils. Decisions made on where the region should make economic development investments are made through collaboration, committee work, and volunteerism. 'On the ground' expertise from the community and the private sector continues to advise the council, and every region of the community provides input, creating a balance of all the surrounding counties within the FL region. Since 2011, we have been awarded over \$656.6 million for 856 projects from the annual Consolidated Funding Application (CFA) process. These projects represent \$2.6 billion in total investment, leveraging \$656.6 million in state support by a ratio of more than 4 to 1. We continue to be grateful, committed, energized and engaged in moving the Finger Lakes Forward!

The investments that the Finger Lakes Region has made are consistent to the Finger Lakes Forward

regional strategic plan that the council created in 2015. The plan serves as a common blueprint for future economic growth and a guide to assist in the prioritization of projects throughout the region. Nearly all of the \$500 million from the URI has been committed to 100 projects, which is two-years ahead of schedule.

Since the URI's implementation is nearing full commitment, the council sought to analyze the URI's impact to date. This process involved a review the goals and strategic plan to examine how the region can accelerate economic development. The goal was to validate and modify regional strategies designed to advance progress (e.g., URI pillars and enablers), and to identify the economic development ecosystem, key activities, and coordination required to advance the region's goals – particularly among the regional economic development partners and private business leaders. As a result, five priority areas were established based on the strengths and opportunities of the region:

- 1. Shift focus to growing incumbent firms, with specific emphasis on high-growth firms** to provide the support, resources, and incentives to enable incumbent firms to grow within the Finger Lakes region—the biggest creator of jobs in the region
- 2. Enhance strategic attraction in core regional clusters through targeted, proactive outreach** to increase ROI on attraction and the capacity of our economic development organizations to recruit new businesses, talent and innovations to our region.
- 3. Move to single-brand regional marketing strategy for external and internal deployment** by creating a regional brand that can drive both external attraction efforts (especially talent attraction) and also reinforce regional assets and progress for internal audiences.
- 4. Expedite implementation of a two-pronged regional talent approach to fill immediate needs & secure a long-term pipeline** we will focus on the immediate workforce demand, while aggressively increasing the pipeline of skilled talent in the long-term and for future supply and demand.
- 5. Continue investing in a vital urban core, quality of life, and greater regional connectivity** significantly increase investment in projects that will attract/retain talent, make downtown the economic center of the region, and allow for regional mobility.

This review process also led to the modification of the FLREDC strategic plan framework to better reflect the comprehensive nature of the region's industry strengths. The Region has added two pillars to our ecosystem, Health & Life Science and Software & IT. Alongside Optics, Photonics, and Imaging (OPI); Agriculture and Food Production; and Next Generation Manufacturing (streamlined to include only key areas), the region's pillars better reflect the true interconnectivity and interdependence of the Finger Lakes Regional region. The strong growth, employment levels, and regional presence of the Healthcare & Life Science industry in our region, coupled with extensive overlap with adjacent regional sectors make this very important for the Finger Lakes. The addition of Software & IT reflects the emerging economic presence of Software development in our region. Software and IT also has a high growth potential and strong interconnectivity to other pillars. Entrepreneurship and Development, and Higher Education & Research remain as core enablers, and Skills & Talent Development and Digital Technology Adoption have been added as enablers to highlight vital assets that underline the growth of all pillars.

The Council also created specific targets around the regional goals and going forward, the region will have defined metrics for each:

- 30,000 net new jobs
- 20% increase in per capita income
- 20,000 individuals elevated out of poverty
- 10% increase in private GDP

This year's annual report continues to track the meaningful progress made toward the goals the Council established— both region-wide and within each key industry sector – and the progress of individual projects that have received state support from the (CFA) process and other important economic development initiatives. To further deliver on our promise to advance these goals and strategies and help economically transform our region and New York State, the FLREDC has identified 19 priority projects that it is recommending for immediate state support. These projects align with our strategic plan and represent more than \$155 million in total investment.

While the progress the Finger Lakes region has witnessed over the last 9 years is substantial, the council recognizes that real challenges remain in our region. More economic opportunities need to be extended to more of the region's residents. While the population and jobs are growing and poverty is decreasing, efforts to increase the region's overall economic activity need to continue. The region's commitment to meeting these challenges remains unwavering. We will continue to focus on workforce development and providing pathways to prosperity, entrepreneurship and innovation, and taking advantage of our regional network of higher education institutions. We are united in moving the Finger Lakes Forward, one trained worker, one job, one business, one tech discovery, one revitalized neighborhood, one completed project at a time!





PART TWO

Progress

How the Finger Lakes population is changing

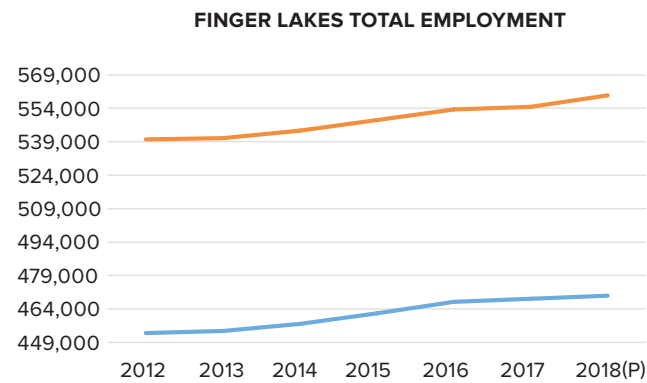


General Progress in the Region

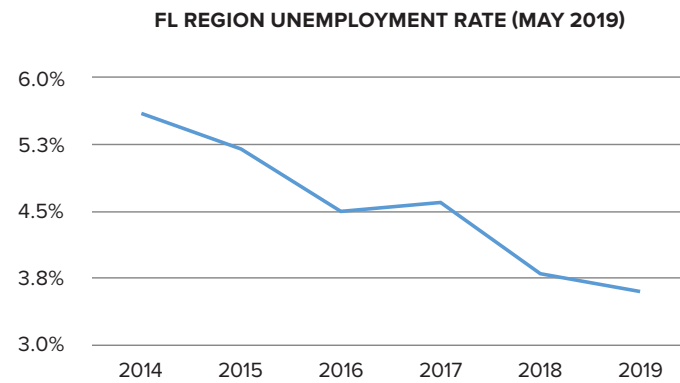
- The median home sales price was \$150,000 as of August 2018, an increase of 25% over 2011.
- The volume of closed sales of homes as of the second quarter of 2018 was up 53.4% over 2011.
- The number of young people aged 25-34 grew in every county in the region from 2010-17—reversing a decline in every county in the region the prior decade.
- Monroe County went from a decline of 6% to growth of 15.4% in the number of 25-34 year olds.
- The unemployment rate was 3.6% as of May 2019, down from 9.2% in February 2010.
- Finger Lakes ranks as a Top Wine Region/Top World Travel Destination.

GOAL 1: GROW JOBS

Historically High Employment Levels and Record Low Unemployment Rate

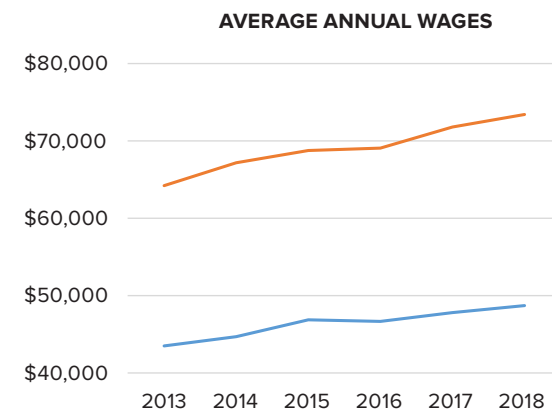


Source: Quarterly Census of Employment and Wages

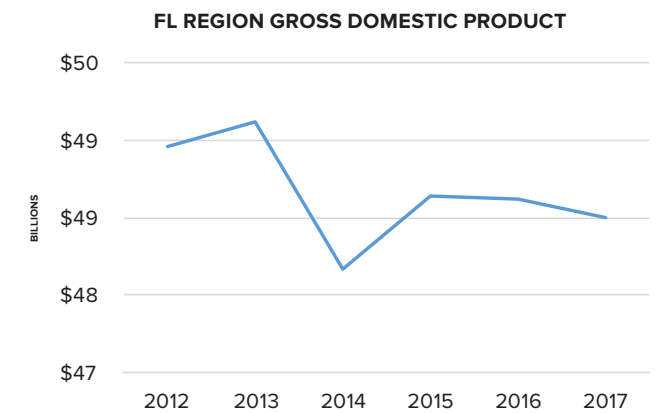


Source: Quarterly Census of Employment and Wages

GOAL 2: INCREASE REGIONAL WEALTH

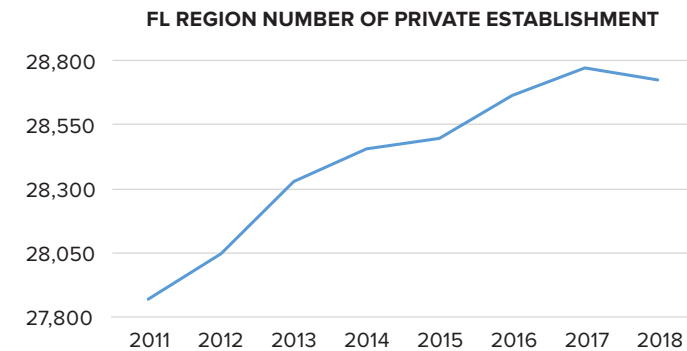


Source: Bureau of Economic Analysis

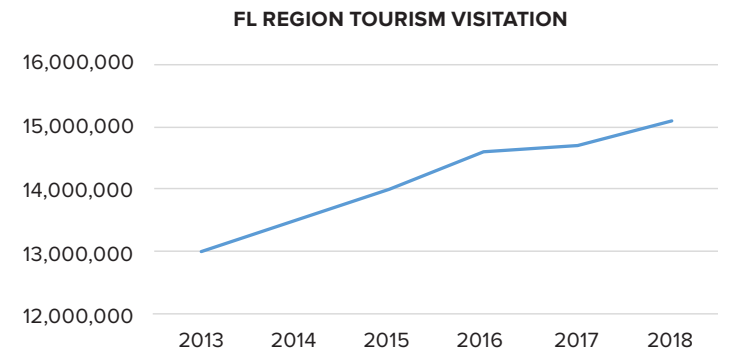


Source: Bureau of Economic Analysis

GOAL 3: DRIVE PRIVATE INVESTMENT

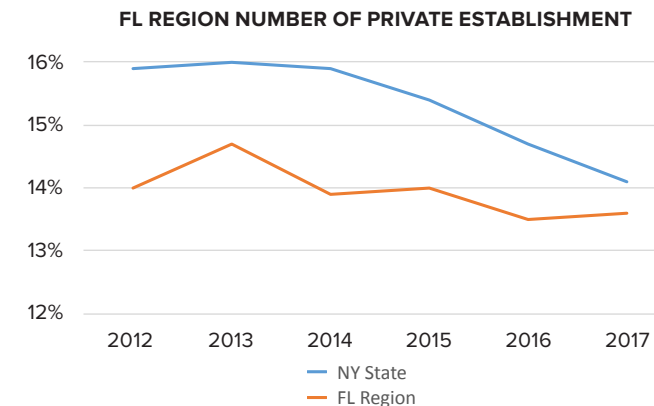


Source: Quarterly Census of Employment and Wages



Source: Finger Lakes ESD

GOAL 4: REDUCE POVERTY



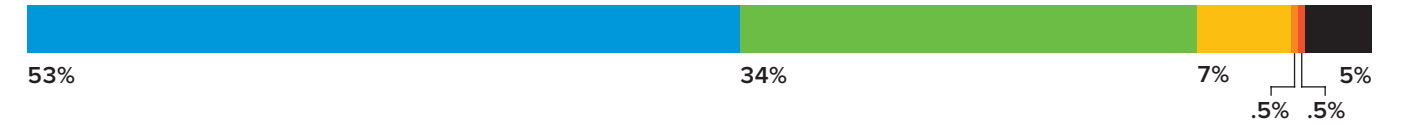
Source: American Community Survey



Status of Past Priority Projects

STATUS OF PAST PRIORITY PROJECTS BY ROUND

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project contract not yet executed
- Project concerns need to be resolved
- Project canceled or funding declined



| | Round I | Round II | Round III | Round IV | Round V | Round VI | Round VII | Round VIII | Total % |
|---------------------------------------|----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|
| ● | 5 | 17 | 10 | 16 | 14 | 8 | 3 | 28 | 53 |
| ● | 1 | 1 | 1 | 6 | 17 | 22 | 16 | 0 | 34 |
| ● | 0 | 0 | 0 | 4 | 5 | 2 | 3 | 0 | 7 |
| ● | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | .5 |
| ● | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | .5 |
| ● | 0 | 3 | 0 | 3 | 2 | 0 | 2 | 0 | 5 |
| Total | 6 | 21 | 11 | 30 | 39 | 32 | 24 | 28 | 100 |

LEVERAGE OF STATE INVESTMENT IN ALL PAST PRIORITY PROJECTS

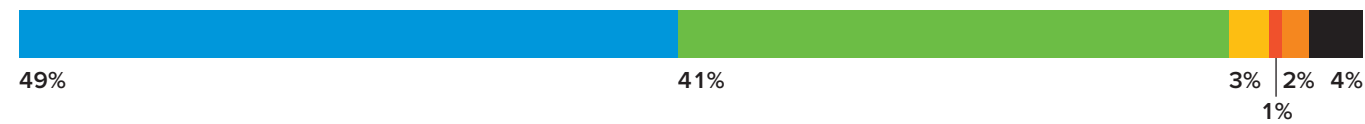
The table below lists the ratio of the total investment in past priority projects to the state investment over Rounds I through VII of the REDC.

| | Total Number of CFA Priority Projects | Total Project Cost | Total Amount of ESD Capital Fund Awards | Ratio of Total Cost to Total ESD Capital Fund Awards |
|--------------|---------------------------------------|------------------------|---|--|
| Round I | 1 | \$35,673,836 | \$10,500,000 | 3:1 |
| Round II | 21 | \$218,082,700 | \$24,825,000 | 9:1 |
| Round III | 11 | \$95,888,985 | \$6,300,000 | 15:1 |
| Round IV | 30 | \$167,891,137 | \$24,470,000 | 7:1 |
| Round V | 39 | \$459,489,380 | \$29,730,000 | 15:1 |
| Round VI | 32 | \$235,472,855 | \$24,566,500 | 10:1 |
| Round VII | 24 | \$71,734,586 | \$9,670,000 | 7:1 |
| Round VIII | 28 | \$152,933,633 | \$20,000,000 | 8:1 |
| Total | 186 | \$1,412,747,112 | \$150,061,500 | 9:1 |



Status of All Projects Awarded CFA Funding

AGGREGATE STATUS OF ALL PROJECTS AWARDED CFA FUNDING



| | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | Total | % of projects |
|---------------------------------------|-----------|-----------|-----------|------------|------------|-----------|------------|------------|------------|---------------|
| Completed | 85 | 62 | 80 | 75 | 73 | 39 | 13 | 1 | 428 | 49% |
| On schedule | 5 | 6 | 10 | 19 | 55 | 47 | 86 | 131 | 359 | 41% |
| Progressing more slowly than expected | 0 | 2 | 0 | 4 | 8 | 5 | 5 | 0 | 24 | 3% |
| Project concerns need to be resolved | 1 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 3 | 1% |
| Project contract not yet executed | 0 | 0 | 0 | 2 | 0 | 2 | 6 | 9 | 19 | 2% |
| Project canceled or funding denied | 5 | 10 | 5 | 6 | 8 | 4 | 2 | 0 | 40 | 4% |
| Total | 96 | 80 | 95 | 106 | 145 | 97 | 113 | 141 | 873 | 100% |

LEVERAGE OF STATE INVESTMENT IN ALL CFA PROJECTS

| | Total Projects | Total Project Cost | Total Amount of CFA Awards | Ratio of Total Project Cost to CFA Awards |
|--------------|----------------|------------------------|----------------------------|---|
| Round I | 96 | \$288,179,917 | \$53,729,029 | 5:01 |
| Round II | 80 | \$286,978,323 | \$41,987,531 | 7:01 |
| Round III | 95 | \$191,620,543 | \$23,670,435 | 8:01 |
| Round IV | 106 | \$351,207,210 | \$40,704,618 | 9:1 |
| Round V | 145 | \$862,620,883 | \$70,503,736 | 12:01 |
| Round VI | 97 | \$225,389,296 | \$35,727,371 | 6:01 |
| Round VII | 113 | \$117,954,031 | \$32,307,998 | 4:01 |
| Round VIII | 141 | \$298,534,423 | \$48,538,176 | 6:01 |
| Total | 873 | \$2,602,940,634 | \$342,740,535 | 8:1 |

JOB CREATION IN ALL CFA PROJECTS

The table below lists the total number of permanent jobs retained and created through the CFA.

| | Round I | Round II | Round III | Round IV | Round V | Round VI | Round VII | Round VIII | Total |
|---------------|--------------|--------------|------------|--------------|--------------|------------|--------------|------------|---------------|
| Jobs Created | 1,130 | 756 | 143 | 115 | 1,063 | 30 | 1,995 | 246 | 5,478 |
| Jobs Retained | 3,781 | 900 | 363 | 931 | 4,260 | 246 | 503 | 334 | 11,318 |
| Total | 4,911 | 1,656 | 506 | 1,046 | 5,323 | 276 | 2,498 | 580 | 16,796 |

MAPPED STATUS OF PAST PRIORITY PROJECTS

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project concerns need to be resolved
- Project contract not yet executed
- Project canceled or funding declined

SEE MAP ON NEXT PAGE >>>

- | | | | | | | | |
|---|---|---|--|---|---|--|---|
| <p>Genesee County</p> <ul style="list-style-type: none"> ● 9 CNG One Source of New York Capital ● 22 Western NY Science, Technology and Advanced Manufacturing Capital ● 66 Genesee Biogas Capital ● 67 STAMP Water Infrastructure ● 90 LeRoy Food and Technology Park ● 92 Genesee Biogas Pretreatment ● 103 Genesee Valley Agri-Business Park Infrastructure ● 109 Ellicott Station ● 133 Western NY Depot ● 159 Western Region Off-Track Betting Paddock Upgrades ● 161 First Light Farm Creamery Expansion ● 163 Barsuk Recycling Railroad Infrastructure ● 169 Yancey's Fancy Expansion ● 189 Organic Feed Processing Plant <p>Livingston County</p> <ul style="list-style-type: none"> ● 26 OANB Capital ● 44 Letchworth Nature Center ● 57 Business Expansion ● 123 Livonia Agribusiness Park ● 132 Hamlin Beach and Letchworth State Parks ● 162 Howlett Soy Barley Grain Center <p>Monroe County</p> <ul style="list-style-type: none"> ● 2 High Blood Pressure Collaborative Capital ● 3 Regional Internal Harvesting and Economic Gardening Working Capital ● 4 Health Sciences Center for Computational Innovation Capital ● 5 New York Battery and Energy Storage Technology Consortium Capital | <ul style="list-style-type: none"> ● 6 High Technology of Rochester's Business Accelerator Capital Phase 1a ● 7 Hilton Garden Inn Capital ● 10 College Town Rochester Capital ● 12 The Health Sciences Center for Computational Innovation Capital ● 14 Midtown Tower Capital ● 15 Monroe Community College Capital ● 16 Regional Marketing Plan-Geva Theater Center/ Historic Arsenal Renovation Front and Center Campaign for Geva/The Geva Theatre Center Capital ● 17 Eyer Building Development Capital ● 18 Little Theatre Film Society Capital ● 21 Val Tech Holdings Capital ● 24 Golisano Institute for Sustainability Capital ● 25 Pathstone Capital ● 27 High Technology of Rochester's Business Accelerator Capital Phase 1b ● 28 Roberts Wesleyan College Capital ● 30 Rochester Institute of Technology CUE Capital ● 31 City of Rochester - Rochester Public Market Phase I Capital ● 32 Nazareth College of Rochester Capital ● 34 Rochester Institute of Technology - MOVPE Capital ● 35 St. John Fischer College Capital ● 36 University of Rochester Capital ● 37 Sibley Redevelopment Capital ● 40 Commercialization of Bioelectrochemical Systems | <ul style="list-style-type: none"> ● 41 Establish Business in Eastman Business Park ● 42 Building Expansion Project ● 43 St. John Fisher College Capital ● 45 Gallery Renovations ● 49 Roberts Wesleyan College Capital ● 50 MAGIC Laboratory Construction Project ● 52 Photonics Industry Association of New York ● 53 Finger Lakes Regional Center for Advanced Optics Manufacturing ● 54 Stepping Stones Learning Center Capital ● 55 GAIN Capital ● 56 Foodlink Capital ● 58 City of Rochester Public Market Capital ● 60 University of Rochester Data Science Building Phase I ● 61 Frontier Field Improvements ● 63 High Technology of Rochester's Business Accelerator Capital Phase 1c ● 64 Establish Bioscience Accelerator Center ● 67 Costello & Son Capital ● 68 Create Public Venue on Erie Canal At CityGate ● 70 Kingsbury Touchscreen Sensor Quality Lab ● 71 Roberts Wesleyan Smith Science Building Renovation ● 72 Boys and Girls Club of Rochester ● 73 Modernization of MCC Applied Technologies Center ● 74 Sibley Building Phase II ● 76 University Preparatory School Career and Technical Education Center ● 77 University of Rochester Goergen Institute for Data Science ● 78 Additive Manufacturing Center at RIT | <ul style="list-style-type: none"> ● 79 NOHMs Technologies Electrolyte Manufacturing Equipment Purchase ● 80 Rochester Chase Tower Access Improvements ● 82 Foodlink Food Commercial Kitchen Expansion ● 84 Regional Veterans Service Center ● 91 Eastman School of Music Messenger Hall Renovation ● 93 Advanced Battery Assembly Plant at EBP ● 96 Seneca Park Zoo Master Plan Improvements Phase 1a ● 97 Unither Corp Production Expansion ● 98 New York Photonics Freeform Optics Profiler ● 100 Energy Storage Ecosystem Resources - Safety Testing and Cylindrical Cell Prototyping ● 101 Edison Career and Technology High School ● 105 CityGate Erie Canal Public Venue ● 107 Rochester Riverside Convention Center Renovation ● 108 Community Outreach Fellowship ● 109 Historic Rehabilitation Project ● 110 Bill Gray's Regional Iceplex Revitalization Project ● 111 Music Performance Center ● 112 Skalny Science Center Renovation ● 113 Wireless Technology Infrastructure Initiative ● 115 Access-2-Excellence (A2E) ● 116 Nursing School Expansion ● 122 Zoo Master Plan Phase 1a ● 124 Rochester Downtown Kitchen Incubator ● 125 Advanced Manufacturing Equipment | <ul style="list-style-type: none"> ● 126 Rochester Riverside Convention Center Modernization Phase II ● 127 East Main Street Enhancements ● 128 Special Touch Bakery ● 130 Sibley Square Innovation Phase ● 134 Southeast YMCA Healthy Living Campus ● 135 CityGate Remediation Phase ● 138 Shortwave Infrared Spectrometer ● 141 Upgrades to Capelli Sports Stadium ● 143 OptiPro Expansion ● 144 RIT Food Waste Utilization and Upcycling Testbed Phase 1 ● 145 Youth Jobs in Neighborhood Development Rochester ● 147 Rochester Childfirst Network Facility Upgrades ● 148 Junior Achievement Discovery Center ● 150 Former Medley Redevelopment - 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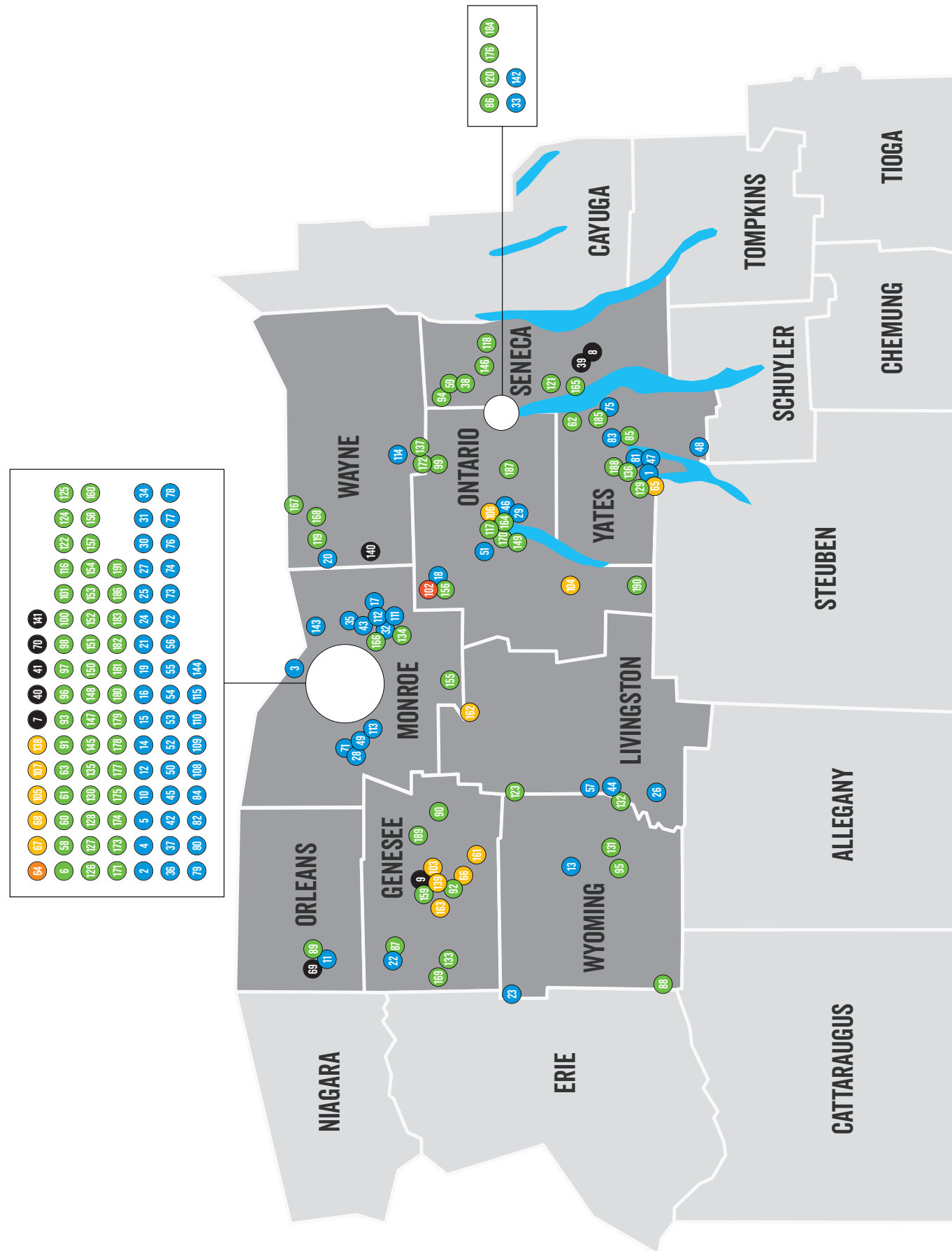
Upstate Revitalization Initiative

In December of 2015, Governor Cuomo announced a five-year commitment of \$500 million of State funding from the Upstate Revitalization Initiative for the Finger Lakes region based on the FLREDC's Finger Lakes Forward strategic plan. The plan represented a shared vision to realize a once-in-a-lifetime opportunity, build upon our progress, transcend our significant challenges, and extend economic opportunity to all of our region's residents. Today, the strategic plan continues to guide the work of the FLREDC and emphasizes the capabilities that make the Finger Lakes unique within New York State. The plan enables the region to compete nationally and globally by facilitating regional collaboration and by playing to our strengths. In industries where the region is entering new fields, URI funding has enabled the Finger Lakes to further develop expertise and establish itself for future growth.

understanding that state investment goes hand in hand with job creation, new business attraction and expansion; and the sooner the dollars flow into the region's communities, the faster the transformation of the region's economy. The impact of the URI is clearly visible and the progress created through the region is evident. The URI has already retained 6,200 jobs in the project commitments that have been made and is projected to directly create more than 4,000 new jobs. Investments in key projects such as **AIM Photonics** and **ROC the Riverway** will also facilitate an ecosystem of economic development, as well as private-public partnerships that will continue to create job in the future. We thank Governor Cuomo for his sustained commitment to economic development in upstate New York.

The majority of the URI funding has been apportioned, as \$496 million of the \$500 million has been committed to 102 projects. These commitments have been made within the first three years of the URI – ahead of the five-year schedule outlined in the 2015 FLREDC URI Plan. This reflects our region's clear

A full list of all URI-funded projects is available in the appendix. To provide the most up to date information on the URI progress and the distribution of projects, a new website has been created that allows the public to take a deep dive into the projects funded for each pillar, enabler, and foundation strategies. The website can be found at: <http://fl.he2.us/>.



COMMITTED: \$498M (of \$500M)
 Leverage (Direct): \$1,770,000,000+
 Additional NYS: \$130,000,000+
 Jobs: 10,150

| GOALS Reduce poverty Grow jobs Increase regional wealth Drive private investment | | |
|---|---|---|
| Optics, Photonics, & Imaging Target: \$50M Committed: \$209M Additional NYS: \$44M Leverage: \$347M Jobs Created: 830+ Projects: 7 | Agriculture & Food Production Target: \$75M Committed: \$23M Additional NYS: \$28M Leverage: \$633M Jobs Created: 2780+ Projects: 14 | Next Gen Manufacturing & Technology Target: \$125M Committed: \$107M Additional NYS: \$42M Leverage: \$372M Jobs Created: 5520+ Projects: 38 |
| Pathways to Prosperity Target: \$100M Committed: \$48M Additional NYS: \$8M Leverage: \$35M Jobs Created: 620+ Projects: 17 | Entrepreneurship & Development Target: \$75M Committed: \$55M Additional NYS: \$10M Leverage: \$51M Projects: 6 | Higher Education & Research Target: \$75M Committed: \$42M Additional NYS: \$2.5M Leverage: \$309M Jobs Created: 225+ Projects: 7 |
| Foundation Committed: \$13M, Additional NYS: \$234K, Leverage: \$26M, Jobs Created: 150+, Projects: 11 | | |

Updated: April 2019

Implementation Agenda



A. Strategies and Actions Related to State Priorities

1 Work with local businesses and communities to identify childcare needs and develop potential solutions.

Quality early childcare and education is widely documented¹ as a social good in itself, enabling children to grow to their fullest potential in life, while also enabling families to work.

But more recently, as several noted economists² and state and local governments³ have recognized, high quality early childcare is also a critical solution for addressing workforce needs and boosting economic growth. As the U.S. Chamber of Commerce Foundation noted in a 2017 report, “By laying the crucial groundwork for tomorrow’s workforce and promoting a strong workforce today, high-quality childcare provides a powerful two-generation approach to building the human capital that a prosperous and sustainable America requires. It supports parents: increasing completion of postsecondary education, raising labor force participation, increasing workforce productivity, and helping business attract and retain talent. And it ensures that children have the chance to develop well and begin kindergarten ready to thrive in school, work, and life. For American business, advancing high-quality childcare is a winning proposition. It’s a wise investment in America’s future -- strengthening business today while building the workforce we’ll depend on tomorrow and for decades to come.”⁴



Our region’s early childcare and education sector is itself a key sector of our economy, although a precarious one. A 2005 study of Monroe County showed that it provides \$210 million in annual gross receipts, employs 7,500 people, and creates 1.5 jobs for each new job in the sector⁵. The Committee for Economic Development estimates the total 2016 economic contribution of childcare to New York’s economy as \$8.59 billion, with \$2.27 billion in direct earnings from 133,439 direct jobs in the early care sector⁶. Nationally, the number of childcare establishments and total employment grew by 40% from 1997 - 2012, employing 1.57 million employees, and generating \$41.5 billion total revenue in 2012⁷.

And yet New York’s quality early childcare and education sector is in crisis today; the system itself is not sustainable. The cost of child care in our state is out of reach for most working families, often their largest monthly bill, rivaling the cost of mortgage payments. Child Care Aware ranks New York among the most expensive states for child care in the nation as the average cost for full-time center-based infant care is over \$15,000 per year. New York State calculates that demand in the Finger Lakes region for children under 6 exceeds the supply by 32,699 childcare slots⁸. Regional employers surveyed report that parent-employees with access to dependable childcare show 20-30% fewer absences and reduced turnover by 37-60%⁹. Findings from a 2004 Cornell study found that parents receiving financial assistance for childcare experienced a 17.8% decrease in disciplinary actions on the job. When they lost their subsidy, they reported increases in tardiness and productivity declines of 35%¹⁰. Finally, many of the pre-school and child care educators caring for New York’s youngest are paid wages that leave them living at or near poverty. In New York, 65% of the families of people who care for young children participate in public income support programs at a cost of more than \$192.1 million.

No working family should have to choose between staying employed, getting ahead versus doing what’s best for their children. Yet despite enormous, nationally

precedent-setting commitments New York State has made for early childhood development in establishing the nation’s best Paid Family Leave system and the steady expansion of pre-K (now an \$800 million annual investment, serving 120,000 three and four-year-old students each year for free), our state child care system has been largely overlooked.

In recognition of these facts, the 2019 NYS Guidebook for Regional Economic Development Councils charged them to “develop strategies to address child care needs in their region. Strategies should identify community needs and examine the gap between these needs and the current resources available. Councils are encouraged to leverage and maximize existing resources, both within and outside the CFA, explore new and creative funding streams to support the childcare infrastructure which address the region’s child care needs, and are encouraged to develop innovative child care business development, workforce development techniques, Deliverables can include strategies targeted for implementation beyond Round 9 of the REDC.”

We recognize that one-time, single-use funding cannot fix the acute crisis of our childcare infrastructure, and that the lasting boost in economic development we seek from a universal high-quality childcare system fully meeting the needs of all working families depends on a massive investment of a continuous funding stream. The U.S. military and the province of Quebec in Canada have models for how New York can achieve such a system. In the meantime, the FLREDC work

group examined 20 catalytic strategies for expanding regional child care infrastructure in six areas:

1. Corporate sponsorship models, where businesses partner with providers for their employees’ access to child care;
2. Tax credits and other financial incentives;
3. Direct provider-business supports;
4. Direct child care workforce supports;
5. Reorganizing provider markets; and
6. Administrative & regulatory changes.

Each strategy was in turn assessed on six primary criteria for effectiveness:

- Ease and immediacy of implementation
- Number of employee families helped with child care
- Funding leveraged (by businesses, by employees, by providers, etc.)
- Sustainability of impact over time
- Fills geographical desert areas for care of infants and toddlers and school age children
- Positively rewards existing quality providers

Based on the above, the FLREDC makes the following 11 recommendations:

| STRATEGY CATEGORY | STRATEGY | RATIONALE |
|-------------------------------------|---|--|
| Administrative & Regulatory Changes | Ease the process to make applications for subsidies more immediately successful & user-friendly | Even eligible families can be unsuccessful in applying for and receiving subsidies because the process is difficult. For example: 1) Some counties run out of funding but still accept applications - once funds are available again, those families are not notified because the counties do not maintain a waiting list; 2) The application form and process is complex; e.g., required proof of employment can delay start of subsidies for weeks after job starts; DHS day care workers sometimes provide inaccurate instructions or are unfamiliar with flexibility and work-arounds that facilitate quick processing of an application; 3) Lack of clear directions and public information about the subsidy application process perpetuates anecdotal or outdated word-of-mouth guidance to families. |
| Direct Provider-Business Supports | Grant program to support child care providers that agree to provide quality care for infants and toddlers | Infant/toddler care is the costliest to provide due to regulations requiring high adult-child ratios, so many providers have recently converted infant/toddler rooms into Pre-K classrooms where the revenue is more reliable. A grant program would encourage some to re-open infant/toddler rooms, reducing the shortage of such care. |

| STRATEGY CATEGORY | STRATEGY | RATIONALE |
|---|---|--|
| Administrative & Regulatory Changes | Change NYS funding to be based on slots per child rather than hours of care, including reimbursement for absences | NYS's policy is to only pay for hours of care not slots held for a child, unlike private pay. This puts an unsustainable burden on childcare providers who have fixed costs yet receive no income when a child is sick or leaves early and must still hold the slot for the child. A slot-based model will help strengthen and support more providers to stay and grow their businesses to help meet the demand. |
| Direct Provider-Business Supports | Grant program for providers (both home-based and centers) for needed quality improvements | Centers and home-based providers at times forgo materials (e.g., curriculum, professional development, playground equipment) or facility improvements (e.g., safer furniture, accommodations for children with disabilities) that would improve program quality because they struggle to cover the costs of basic expenses. A grant program would allow them to make those investments. Legally exempt providers could use grants to undergo training and renovations that would allow them to become high-quality registered care providers and to support their workers as they further credentialing and education. |
| Administrative & Regulatory Changes | Standardize consistent timing for notice to providers of market rate | Every 2 years OCFS conducts a survey of providers to determine updated market rates, then establishes regional market rates. Providers can't raise their rates until they receive formal notice from OCFS. There is not a reliable schedule for market rate notification, creating problems for providers. |
| Direct Child Care Workforce Supports | To retain existing staff, provide incentive stipends directly to child care workers to reward gains in education, credentials and experience | Experienced, trained caregivers are more likely to provide high-quality developmentally appropriate care to children. Without assurance of higher wages, no or low-cost professional development and a career ladder, child care workers leave the field. |
| Direct Child Care Workforce Supports | Provide financial incentives to encourage new people entering the child care profession | In New York the median wage for a child care worker is \$12.38, on par or below the wages they can earn at fast food restaurants. Workers who love working with children are at times forced to take a job outside their field of interest simply to support their families. |
| Direct Provider-Business Supports | Grant program to support child care providers that agree to provide quality care during non-traditional hours (before 7am and after 7pm, and weekends) | Our current economic sectors require an increasing number of workers who don't work a traditional 9 – 5 schedule. The vast majority of child care providers are open during the day, leaving many service-based employees without access to registered, quality care. |
| Tax Credit / Other Financial | Tax credit for new providers entering the market or for existing providers to expand | Child care providers, both centers and home-based, struggle to make ends meet. This discourages new entrants and forces some existing providers to close. Tax credits would provide an incentive to enter or stay in the field. |
| Corporate Sponsorship Models | Public/private partnerships with IDA's to create new facilities in new or expanding "hubs" (e.g., business parks or malls), and supporting businesses in partnering with existing local child care providers to reserve slots dedicated for their employees | Business-supported slots would help attract and retain employees and would result in workers who are more productive and reliable. Children would benefit from consistent, quality care and parents who are under less stress. The local economy would benefit from a new or sustained small business. |
| Tax Credit / Other Financial Incentives | Tax credit for businesses establishing a cafeteria plan benefit for child care | Offering a child care benefit would help employers attract and retain employees and would result in workers who are more productive and reliable. Children would benefit from consistent, quality care and parents who are under less stress. The local economy would benefit from a new or sustained small business. |

2 Develop an Economic and Environmental Justice Strategy for the Region

The Finger Lakes Regional Economic Development Council's (FLREDC) Environmental Justice Work Group was charged with developing strategies for supporting economic development projects that would positively impact the quality of life of citizens residing in potential environmental justice areas. The Work Group was tasked with identifying baseline conditions to inform equitable, environmentally responsible economic development and guide investment decision-making in future rounds of funding. The Work Group recommends FLREDC commit resources to a year-long process to develop a more detailed strategy for investing economic development dollars to improve the quality of life for those living in or affected by Environmental Justice areas.

The Environmental Justice Work Group reviewed the potential environmental justice areas as denoted by the New York State Department of Environmental Conservation (NYS DEC) and existing information about distribution of environmental risks and resources within these areas. For example, maps of environmental hazards, adverse health outcomes, and access to urban green space were compiled for both urban and rural areas. Numerous stakeholders, community leaders, and subject matter experts were consulted regarding existing gaps and barriers to economic development in environmental justice areas. This report summarizes this initial snapshot of our region's environmental justice concerns, articulates gaps in existing information, and makes recommendations for future strategy for the FLREDC.

As defined by New York State, Environmental Justice (EJ) is the "fair treatment and meaningful involvement of all people regardless of race, color, or income with respect to the development, implementation, and enforcement of environmental laws, regulations and policies." Environmental Justice recognizes that the adverse effects of industrial growth have disproportionately impacted low income and communities of color, and further, that the people most impacted are traditionally the least able to advocate for themselves and least able to move away from environmental hazards. As a result, people who live in EJ areas bear greater environmental burdens from pollution and other hazards than those living outside EJ areas. Low income and communities of color may also

have limited access to health-supporting environmental resources like parks and open spaces.

This definition of Environmental Justice highlights both rural and urban communities that lack equitable access to healthy environments. Without explicit attention to environmental justice, economic development efforts could miss opportunities to reduce – or even exacerbate - these disparities.

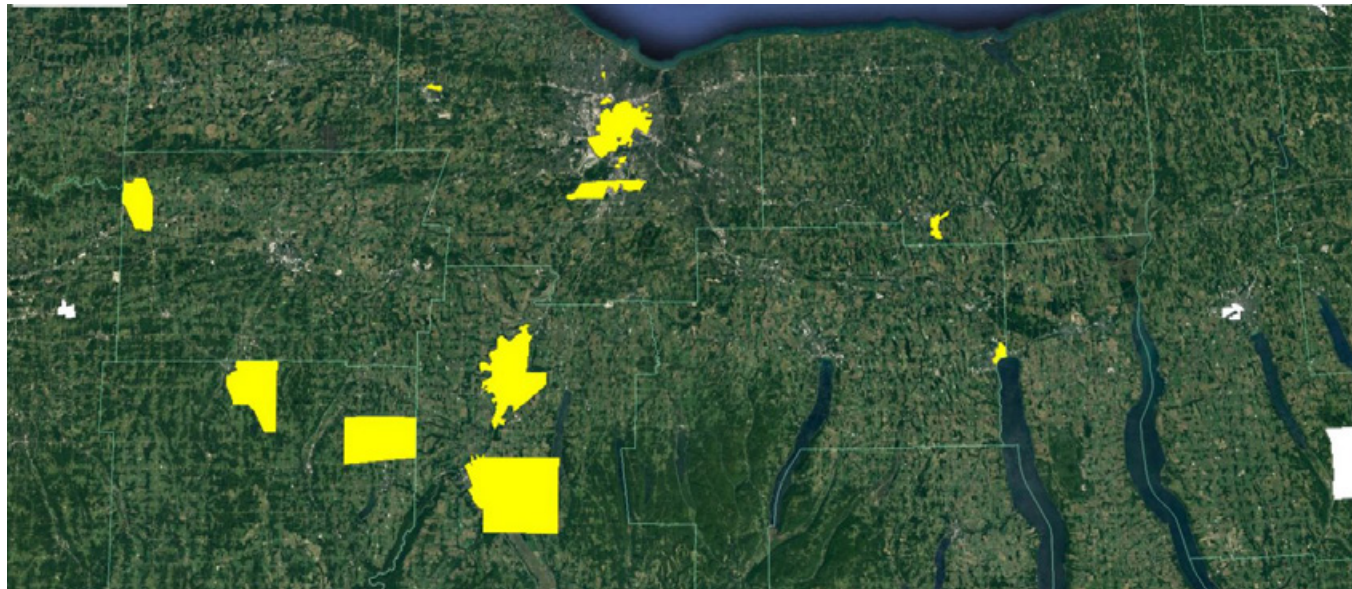
Environmental Justice is inextricably linked with equitable economic development: low-income communities are strengthened through improved economic and health outcomes. The Governor's Environmental Justice goals address environmental disparities, ensure meaningful engagement of affected communities in environmental decision-making, and improve the quality of life of affected communities. It is essential that affected populations participate in decisions about proposed economic development activities that may affect their environment and/or health. Due to time and resource constraints, the Environmental Justice Work Group was not able to gather comprehensive input from environmental justice communities; therefore, this report sets forth strategies based on initial research and limited input, and recommendations for future more extensive engagement processes.

Despite gaps in data and community input, the need for meaningful economic development that improves the quality of life for residents of EJ areas is apparent. This report briefly outlines current conditions, data gaps, and initial recommendations to foster economic development for EJ areas in our region.

CURRENT STATE

Within the nine county Finger Lakes region, NYS DEC has identified the environmental justice areas encompassing both the urban core in Rochester and in discrete rural areas. The issues facing residents of these areas will differ, but sound economic development strategy must address both urban and rural areas.

Using the EPA's Environmental Justice screening tools (<https://ejscreen.epa.gov/mapper>), it is evident that residents of potential EJ areas, whether urban or rural, live in lower-income households; 80% of the population in these areas reside in a lower-income household. In the urban core, potential EJ area households are more likely to be in the 95th percentile for low-income. They



Map of Finger Lakes Environmental Justice Areas

are also far more likely to have less than a high school education than non-EJ area residents, whether rural or urban. In the City of Rochester, residents of EJ areas are also disproportionately minorities and linguistically isolated.

According to the Environmental Protection Agency's environmental justice indices, low income communities in both urban and rural areas are disproportionately exposed to lead paint, hazardous waste, wastewater discharges, and other hazards. Within the urban core, residents are also more likely to be exposed to diesel particulates, ozone, and other air toxics that cause respiratory harm. Residents in EJ areas may also lack access to green space, as well as access to affordable, healthy food. For example, refugees are more likely to live in areas where subsistence fishing may also expose them and other urban residents to lead and other contaminants.

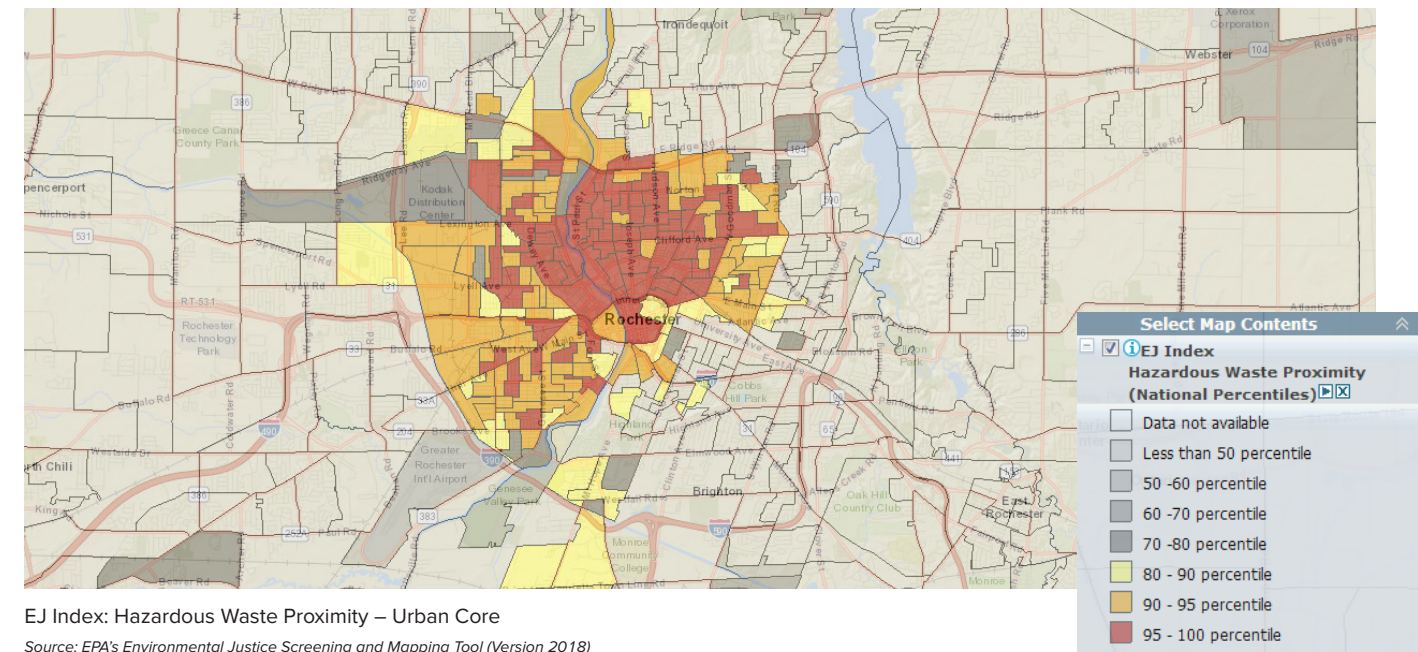
Public health experts recognize the important impacts of the environment on lifelong health, noting that "your zip code determines your life expectancy" (<https://www.rwjf.org/en/library/interatives/whereyouliveaffectshowlongyoulive.html>). These patterns result from the combination of disparities in access to healthy food, exercise resources, environmental exposure, preventive care, etc. Not surprisingly, health data for our region indicates a lower life expectancy and a much higher prevalence of chronic diseases like asthma among people living in EJ areas (<https://www.commongroundhealth.org/health-disparities>).

ECONOMIC DEVELOPMENT AND ENVIRONMENTAL JUSTICE

Economic development investment in the Finger Lakes Region has brought many new jobs and improved our region's infrastructure. However, there has been limited analysis of the extent to which these projects benefit EJ communities versus non-EJ communities. Economic development has great potential to address environmental injustices in several ways, including:

- Locating projects in EJ areas that directly increase residents' economic opportunities
- Supporting projects that mitigate environmental hazards or enhance natural resources available to EJ areas
- Increasing EJ area residents' access to economic opportunities provided through development projects by, for example:
 - Providing transportation for residents of EJ areas to work at economic development project sites
 - Providing workforce development/training opportunities that prepare residents of EJ areas to work at economic development project sites
- Funding projects that build the capacity of community groups, businesses, and individuals living in or directly serving EJ communities.

It is impossible to assess the impact of past FLREDC funding decisions' on these various strategies with current data and resources; yet future efforts should



EJ Index: Hazardous Waste Proximity – Urban Core

Source: EPA's Environmental Justice Screening and Mapping Tool (Version 2018)

aim to do so. However, the Work Group was able to analyze the location of funded projects with respect to established EJ areas in our region using existing data.

According to the FLREDC data, 23% of Finger Lakes projects are located in EJ areas throughout the nine county region, with 41% of the projects funded located in Monroe County, 28% to projects in Livingston County, 17% in Wayne County, and 15% in Ontario County. Twenty eight percent (28%) of total funding was awarded to projects located in potential EJ areas.

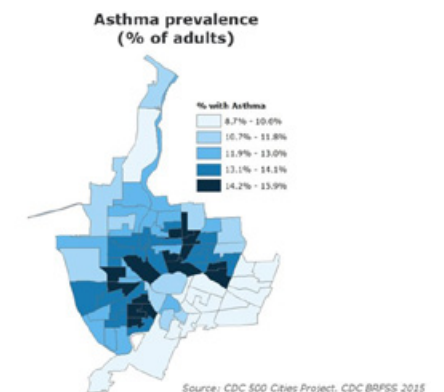
This analysis is a first step toward understanding how economic development investment has impacted EJ communities. The actual impact of these projects on improving the quality of life of citizens residing in EJ areas is presently unknown. However, one next step may be to determine how many jobs have been created for which these residents are qualified, or whether workforce development programs have targeted these populations for training for available jobs. This is a crucial step to shed light on effectiveness of previous economic development investment in promoting environmental justice.

The Work Group recommends an evidence-based, collaborative, community-engaged process to develop a comprehensive strategy for promoting EJ through economic development. Rochester's efforts to combat childhood lead poisoning provide a constructive model for such a process. Using the best available information, a collaborative effort of community, city, county, health care, and academic stakeholders developed an innovative and proactive approach to preventing lead poisoning in high-risk housing. Childhood lead

poisoning rates were reduced by 90%, 2.4 times faster than in other upstate cities by strengthening housing policies and implementing cost-effective housing inspections and maintenance activities. The approach is now widely recognized as a national model, and has informed the strategies of numerous other economically challenged cities.

BARRIERS AND GAPS

While it may seem clear that more economic development dollars should be invested in areas affected EJ communities, there are obstacles to growing the pipeline of economic development projects in EJ areas. These obstacles must be addressed and ameliorated in order to increase overall economic development activity, including in EJ areas. These challenges may differ between rural and urban EJ areas. Barriers and gaps identified by the Environmental Justice Work Group fall broadly into two categories: barriers that make it difficult to locate a project in an EJ area, and barriers to receiving State funds in support of economic development projects in these areas.



Source: CDC 500 Cities Project: CDC BRFSS 2015

Public, private and nonprofit organizations looking to locate a project in an EJ area may find:

- The costs of remediation and clean up to build or retrofit are often prohibitive; these costs are not an allowable expense for economic development dollars.
- In rural areas, there may be a lack of infrastructure (sewer and water).
- The environmental review process for projects being located in EJ areas requires additional public participation steps, requiring additional time and resources.

Barriers to applying for or receiving funds through the CFA process include:

- A lack of awareness of the available funds, or knowing how to access the funds through the annual CFA process;
- The timeline for applying for and receiving funds is lengthy and inflexible; applications are only accepted once each year and awards are made many months later;
- Grassroots and nonprofit organizations whose work positively impacts the citizens in an EJ area may lack the technical expertise to complete the CFA application;
- The number of jobs created through projects led by grassroots organizations and other nonprofits may not be deemed large enough to justify an investment of economic development dollars, and large-scale projects are more favored under current CFA criteria.

RECOMMENDATIONS

The recommendations below seek to address the identified barriers and gaps that inhibit economic development projects from locating in EJ areas.

Education and Engagement

1. Add an Environmental Justice community leader to the Finger Lakes Regional Economic Development Council to heighten awareness of the issue among Council members.
2. Raise awareness of environmental justice issues through education and understand the implications from the perspective of impacted communities using community partners.

3. Fully examine and assess the impact of previously funded FLREDC projects on EJ communities and toward improving the quality of life of citizens residing in EJ areas.
4. Provide resources for public participation in the environmental review process under the New State Environmental Quality Review Act (SEQR).
5. Create and implement strategies for meaningful community engagement by those affected by new projects, allowing refinement of recommendations by the community, including the creation and uses of an Environmental Impact Fund.

Changes to CFA process

1. Consider adding remediation and clean-up costs as allowable expenses for state funding when locating an economic development project in an EJ area.
2. Develop criteria for CFA applications that will incentivize projects positively impacting quality of life for those residing in EJ areas, whether through workforce development, remediation, or increased access to green space.
3. Generate metrics for evaluating project applications that include impact on affected communities, feasibility, readiness, and public support.

Prioritize projects physically located in or directly providing economic opportunities to historically disenfranchised communities

1. Prioritize infrastructure projects serving rural EJ areas.
2. Prioritize projects adding green space, as they have been shown to aid economic development, improve mental and physical health of residents, and support climate resiliency.
3. Creation of an Environmental Impact Fund (with matching investment from philanthropic institutions in the region) that will allow more flexible funding for economic development projects in EJ areas.

These strategies are initial recommendations that will be amended with more analysis and with needed extensive public participation and engagement by EJ communities. We recommend FLREDC commit resources to a year-long process to develop a more detailed strategy for investing economic development dollars to improve quality of life for our residents in EJ areas.



RIT's Center for Urban Entrepreneurship (CUE) in downtown Rochester

3 Support Community Investment in Placemaking and Downtown Revitalization

The Rochester Downtown Development Corporation is currently tracking \$744.3 million in the downtown development pipeline. This includes 19 housing projects that will add 1,379 new housing units. With 7,780 people now calling downtown home, the units now in development will add more than 2,300 new residents yielding a downtown population of more than 10,000 by 2023.

The housing boom downtown has done two important things for economic development in the region: (1) 56 vacant office buildings have been or are being converted to residential use; and, (2) the growth of downtown living has fueled the location of innovation and creative class enterprises downtown, replacing the loss of more traditional office space tenancy.

It is a combination of this unconventional business sector plus massive residential conversions that is absorbing downtown's historically high office vacancy and breathing life into vacant and underutilized buildings.

What is now known as the "Downtown Innovation Zone (DIZ)" has grown organically from 108 innovation and creative class enterprises in January 2016, to 190 by August 2019. This number includes 99 innovation and technology companies, and 91 creative class enterprises. A handful of existing companies are growing rapidly including Datto, CGI Communications, LiveTiles, VisualDx, Brand Networks, and Second Avenue Learning. Other innovation companies that have or will have moved into the DIZ by the end of 2019 include Blackbird.AI, Catalant Technologies, Boundless Connections, Digital Hyve, ITX, Mindex, Sitehub, and Workinman.

In addition, five business incubators are up and running or under development in the DIZ – NextCorps, Luminate, RIT Center for Urban Entrepreneurship (RIT CUE), Roc Game Dev, and The Commissary. Downtown has also seen a rise in coworking spaces, going from two to eight, with a ninth anticipated by the end of 2019. DIZ enterprises occupy a range of spaces including large footprints in conventional office towers, edgy urban lofts, business incubators, and coworking spaces.

It is significant that downtown sits in the middle of one of the poorest cities in the country, and two of the incubators have missions focused on engaging entrepreneurs from disadvantaged zip codes and backgrounds (RIT CUE, The Commissary). It is also notable that many of the housing projects being built downtown are either mixed income or targeting specific underserved populations, in recognition that successful downtowns are diverse places and should feel like they belong to everyone. A focus on entrepreneurship is also spurring downtown development. RIT's Center For Urban Entrepreneurship's recent Business Pitch Competition was created to provide a unique opportunity to those businesses within the City of Rochester that are challenged by the need to secure access to capital; and to help such businesses grow within and provide services to the City of Rochester.

In the past year, the digital game industry has focused increasingly on downtown Rochester, and the Digital Game Industry Association of Rochester (DGIA) has been formed. The DGIA is engaging digital game studios, RIT's MAGIC Spell Studios, The Strong National Museum of Play, Roc Game Dev, RDDC, and the City of Rochester. Its mission is to leverage Rochester's unique talent and institutional assets to grow this sector, one of the fastest growing sub-sectors of tech worldwide. Three of Rochester's primary game development studios are located downtown, along with The Strong National Museum of Play, Eastman School of Music's Beale Institute, and Roc Game Dev (the region's first indie game developer coworking and incubation space).

Early stage discussions are underway regarding a proposal for a new regional magnet school downtown (the first of its kind in the area) that would leverage the DIZ companies, the growing digital game industry, the Eastman School of Music, and The Strong National Museum of Play. Interest has been expressed by the Superintendents of six districts, including the Rochester City Schools. Early thinking is that it would offer an arts and technology enriched curriculum, host a demographically diverse population of students, and

offer an educational alternative for parents working downtown in the DIZ and/or living in one the City's many neighborhoods. While it is very early days yet, this is an unprecedented conversation in our region.

Infrastructure issues impacting growth in the DIZ such as parking, street vitality and public gathering spaces are also being addressed. ROC2025: A Foundation for Growth, an alliance of private and public sector economic development organizations, has funded the creation of a 21st century parking strategy that embraces the coming trends and shifting downtown market realities, including the continuing privatization of public parking garages, impact of Uber & Lyft, generational shifts in car usage, and the advent of self-driving cars.

In addition, the head of Eastman School of Music's Leadership Institute is leading "Arts in the Loop", a community-based initiative designed to energize downtown by leveraging the arts, entertainment, media and technology sectors to activate a more vibrant street experience in the core of the center city.

Priority Initiative:
ROC THE RIVERWAY

ROC the Riverway and the City plans to create a new "town center" on the Midtown Block will both create exciting new public gathering spaces. A business improvement district is being considered as a possible mechanism to activate these spaces with an annual program of events and activities that bring the whole community together.

The City of Rochester and the State of New York continue to work with the FLREDC to implement Governor Cuomo's \$50 million investment in the ROC the Riverway initiative, which aims to transform downtown Rochester as well as the city's entire Genesee River corridor. Revitalizing the Genesee River corridor will help fuel the local economy and serve as a major asset in attracting new jobs, and solidifying Rochester's identity as a vibrant waterfront community.

The projects include the completion of the Genesee Riverway Trail through the Center City and a redesign of Charles Carroll Plaza and Genesee Crossroads Park. The plan also envisions significant upgrades to major riverfront facilities, including the Blue Cross Arena at the War Memorial; the Joseph A. Floreano Rochester Riverside Convention Center, and the Rundel Memorial Library building. The program will also consolidate

more than two dozen transformative projects along the Genesee River under a single concept.

Since Governor Cuomo approved the ROC the Riverway vision plan in August 2018, the City of Rochester and Corn Hill Navigation have been working to implement their respective projects. Some projects, like the Convention Center North Terrace, are in the construction phase, while the others are in various phases of procurement, engineering and design, with most Phase I construction expected to begin in 2020 and be complete by 2024. Corn Hill Navigation is hoping to have a boat in the Genesee River in the near future and is working with the City and State to make that a reality. In addition, the City and State are working with local stakeholders and a consultant to shape the structure of a management entity, which may be in place to oversee many of the ROC the Riverway projects as early as the end of 2019.

These projects came to realization after several dozen community meetings in early 2018, which engaged thousands of community members to create a new community vision plan for our most important and visible URI initiative.

Priority Initiative:
REVITALIZE ROCHESTER FUND

The Finger Lakes Region and City of Rochester are on the rise. Many new startups and existing businesses alike are moving to the area, creating a host of new jobs and business opportunities. Many communities, however, are not benefiting from these opportunities, and are lagging in development. To address this issue, the FLREDC worked with Empire State Development and



Governor Cuomo announces projects for Roc the Riverway initiative in downtown Rochester*



Officials break ground for ROC the Riverway at the Convention Center north terrace improvement project.

the Rochester Economic Development Corporation (REDCO) to create the Revitalize Rochester Fund (RRF). The Revitalize Rochester Fund is a new funding initiative administered by REDCO with \$10 million in State funding.

The RRF will deliver a data-driven, multi-pronged, and geographically targeted investment strategy aimed at reimagining Rochester's traditional commercial corridors. REDCO has partnered with the City, New York State, local banks, and private philanthropies, and is modeling the RRF on best practices in other cities, including the Better Buffalo Fund. The RRF is composed of a committee that will determine projects to provide creative financing to spur mixed-use, transit-oriented, high-density development as well as investment and other support for neighborhood small businesses. The committee will be composed of members representing the REDCO Board; the Rochester Monroe Anti-Poverty Initiative (RMAPI);

Empire State Development; small businesses; and each bank, financial institution, or philanthropic institution providing support to the RRF's activities, with no more than 19 total members.

The primary responsibility of the committee will be to review and recommend loans and grants sought by individuals and businesses that fall within the RRF funding program in the following categories: the Neighborhood Commercial Development Program (including Catalytic Predevelopment Loans and Building Renovation and Streetscape Grants); the Urban Entrepreneurship Ecosystem Program, which will provide Entrepreneurship Ecosystem Enhancement grants; and the Worker Cooperative Business Revolving Loan Program, which will provide Worker Cooperative Business Development loans. The purpose of these specific program is to spur community development and placemaking in areas that have the potential for growth.



Eastman Business Park in Rochester, New York

**Priority Initiative:
EASTMAN BUSINESS PARK**

Kodak and the Finger Lakes Regional Economic Development Council have a shared vision for Eastman Business Park as a place to innovate, manufacture, learn and play. The assets of the Park make it ideal for these things, a city in a city where over 6,000 people find meaningful work. Momentum continues to build. Since 2011, the number of companies operating in Eastman Business Park has grown from 28 to 114. And, Kodak is one of the largest operations at Eastman Business Park, manufacturing film, specialty chemicals, inks, toners and employing hundreds of people. Kodak's vision is to make Eastman Business Park into a vibrant community, a place to work, live, learn and play.

A place to work:

- The new AIM Photonics Test, Assembly and Packaging facility located in the former Kodak building now owned by ON Semiconductor is preparing to open. The TAP facility will become the epicenter of a new development leveraging the promise of photons for a wide range of applications.
- On July 22, DuPont opened the world's largest probiotics fermentation unit, located at its facility on Lexington Avenue. The unit helps produce probiotics for the dietary supplement and food and beverage industries. The new operations are a significant user of Eastman Business Park utilities.
- LiDestri Food & Drink and Carestream both announced expansion of their operations at Eastman Business Park.
- Tenants expanding operations at Eastman Business Park include:

- Cerion, focused on the development, customization and industrial scale manufacturing of specialty inorganic nano and near-nano materials for industrial products;
- New York Sugars, converter of granulated sugar to liquefied sugar;
- Acuity Polymers, the innovation and market leader in specialty lens products;
- Aramco Chemical, a chemical innovator;
- Plug Power, a fuel cell company focused on customer productivity.
- New tenants starting operations at Eastman Business Park include:
 - Farther Farms, developer of platform technologies to expand opportunities throughout the food system;
 - Li-Cycle, a lithium ion battery reclaimer/recycler from Toronto, Canada;
 - Re-Nuble, a food waste recycler;

A place to live:

- Pathstone Development opened Eastman Reserve, the new 187-unit housing development in Eastman Business Park in 2019.

A place to learn:

- Junior Achievement is expected to begin construction on its new Discovery Center inside Kodak Center in the middle of 2020.
- Challenger Center, a space travel experience for middle school students is celebrating its opening in September 2019.

A place to play:

- Under the leadership and guidance of Visit Rochester and Film Rochester, Eastman Business Park attracted the filming of the new Netflix television series, Hyperdrive, which debuted on August 21, 2019. A cross between Fast and Furious and American Ninja Warrior, the series was filmed on location at Eastman Business Park. In addition, production shoots by companies Fish and Crown, Little Productions, Crystal Pix and Mack Trucks were conducted onsite.
- The first Made in the ROC road race, a public 5k and 10k event hosted by YellowJacket Racing was held in

Eastman Business Park on August 4, 2019 with over 800 runners participating.

- Kodak Center sold over 40,000 tickets for 29 shows in the past 12 months, increasing traffic and vitality in the area.
- Kodak Center features a new Visitor Center and Exhibition Gallery. The Visitor Center contains historical exhibits celebrating Kodak inventions, innovations and awards. This includes the first digital camera and a real Oscar statuette. The Visitor Center also includes a gift shop, an exhibition gallery with rotating shows, and various Camera Club and Film Factory workshops.
- OFC Creations runs youth programs focused on theater at Kodak Center. In the summer of 2019 hundreds of young people participated in a Summer Camp in the Studio Theater.

Recent recognition:

- In 2019, Eastman Business Park received the first ever 'Economic Engine Award' from the Greece Regional Chamber of Commerce.
- RED-Rochester was awarded the Overall Project of the Year award at Emerson's Power and Water Solutions User's Group Conference in Pittsburgh, PA. RED was also one of the first winners of the Commercial and Industrial Carbon Challenge.

On the horizon:

- New zoning (Planned Development 12) was approved by City of Rochester, allowing for Master Plan implementation in the east section of Eastman Business Park (near the intersection of Lake Ave & Ridge Rd).
- Kodak supported rebranding for the West Ridge Road Business Association which is promoted on the Kodak Center LED screen, on permanent signs on Eastman Business Park property and soon with light pole banners.

4 Support the Workforce Development Initiative

WORKFORCE DEVELOPMENT SUMMIT

With the upcoming kick-off of the Governor's Workforce Development Initiative in mind, the Finger Lakes Regional Economic Development Council leadership called for a Workforce Summit to develop strategies and actions that could strengthen the region's talent pipeline. Addressing businesses' need for skilled workers is a key priority for the regional council, as it serves the twin purposes of growing the local economy and fighting poverty.

In January, two hundred regional stakeholders gathered at Monroe Community College to hear from business, government, and education leaders as they discussed the area's workforce system and strategized ways to improve it. Attendees rotated through workshops on meeting the need for skilled workers, moving individuals from poverty to sustainable employment, and preparing youth for tomorrow's careers.

Of the actions and strategies that were discussed, several priorities emerged. The top strategies included:

- Creating additional employer-based training models
- Sponsor more opportunities for high school internships and youth employment
- Build life skills, improve job readiness
- Engage students in career opportunity discussions
- Increase public job-training funding for effective programs



2019 Workforce Summit - Help Wanted: Strengthening the Region's Talent

- Increase business-K-12 partnerships to communicate career pathways
- Increase the number of employers offering internships, co-ops and pre-apprenticeships
- Invest in apprenticeship opportunities in non-traditional sectors such as IT and health care

The regional council will remain mindful of these outcomes as it encourages new Workforce Development Initiative proposals and reviews applications for funding.

WDI WORKSHOP

In May, the regional council held a special public meeting to promote the Governor's Workforce Development Initiative. More than two hundred

stakeholders heard from Madhuri Kommareddi, Director of the Office of Workforce Development, and Karen Coleman, the Governor's Office Advisor on Workforce Policy and Innovation, as they explained specifics of the initiative and answered questions on process and policy. The meeting was vitally important in clarifying the state's approach with this new initiative, and it generated enthusiasm for future funding applications that will result in new training opportunities for individuals, and skilled workers for area businesses.

As part of the region's State Agency Resource Team, the New York State Department of Labor's Business Services unit began promoting the Workforce Development Initiative as soon as the program launched in May. NYS DOL representatives reached out to hundreds of businesses, explaining the program, answering questions, and encouraging organizations to apply.

B. Implementation of Key Regional Priorities

Since the URI's implementation is nearing full commitment of the \$500M, the council sought to analyze the URI's impact to date. This process involved a review the goals and strategic plan to examine how the region can accelerate economic development. The goal was in part to validate and modify regional strategies designed to advance progress (e.g., URI pillars and enablers), and to identify the economic development ecosystem, key activities, and coordination required to advance the region's goals. The outcome of the process resulted in the council establishing five priorities areas based on the strengths and opportunities of the region. The priorities reflect the pathway to moving the Finger Lakes forward and to achieving the public targets associated with our strategic plan. In addition, the visual framework of our strategic plan has been streamlined to better reflect the comprehensive nature of the region's industry strengths:

1. Regional Business Support System/ Business Retention & Expansion:

The overwhelming majority of job creation in most communities is attributable to incumbent firms. Approximately 90% of job growth in New York State, and 80% of growth nationally, comes from "homegrown" companies. And small firms drive a disproportionate amount of that growth – especially young firms. Creating a systematized business retention and expansion program to support existing regional businesses is a centerpiece of this strategic focus area.

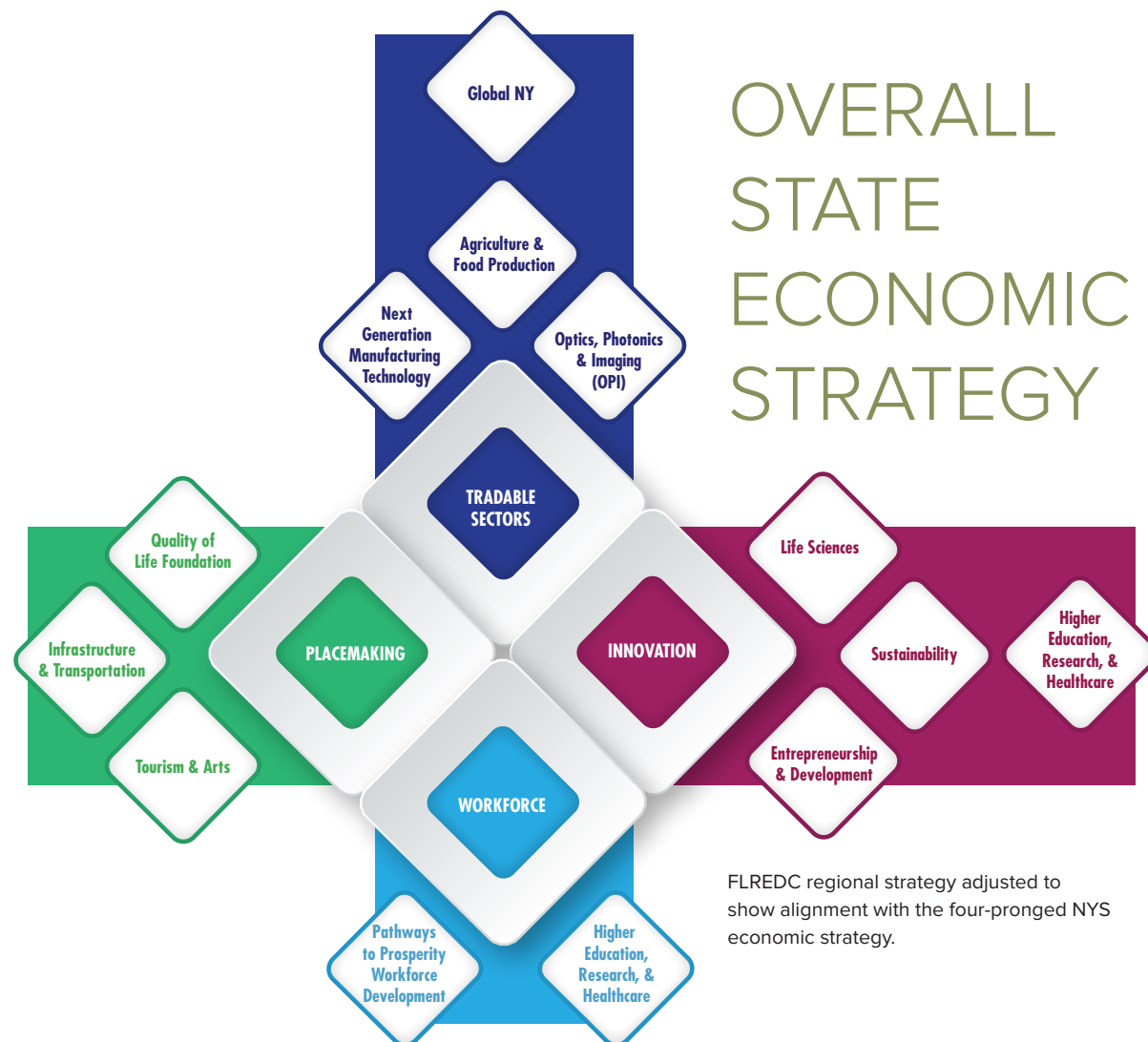
Expanded business supports and expansions at companies such as **American Packaging Corp.** in Chili, **HP Hood** in Batavia, **Intergrow** in Ontario, and **RealEats** in Geneva demonstrate the opportunities being cultivated by strong collaborations and strategic use of incentives. Support across the region is giving way to coordination that better assists growth through collaborations like **LiDestri Food and Drink** and **Crop's N.V.** of Belgium in Rochester. With support from

the State, the successful companies will form a new company that will manufacture ready-to-eat-meals at a new 65,000 square-foot facility at Eastman Business Park. The partnership will result in the creation of 123 new full-time jobs over the next five years, and 900 jobs will be retained at LiDestri's two Finger Lakes region locations. In addition to the construction of the new facility, the \$51.3 million project will also include the addition of manufacturing lines, a rail extension and utility upgrades.

Expanding business supports for existing agricultural and food businesses extends to other projects as well. **Mason Farms** in Williamson, New York will receive \$1.9 million in state support to construct a 9,360 square foot sweet corn processing facility to produce up to 20,000 cases of organic and conventional sweet corn per week. Equipment will be purchased including cutting, cleaning, packaging and handling equipment for the corn, water handling and washing equipment, and a new sweet corn harvester. Phase 2 of this project will include a processing and packaging system for Mason Farms fruit and produce and a cold storage facility. In Genesee County, **Yancey's Fancy**, an artisan cheese company



LiDestri Food and Drink





IDEX Health & Science in West Henrietta, New York

will receive \$2 million to provide capacity for the company to expand cheese production. **KANPAK** dairy beverage manufacturer will add 195,000-square-feet of space to an existing warehouse facility and create up to 15 new jobs. In addition, because of state support, **RealEats**, a business in Ontario County that produces vacuum-packed meal delivery service will grow its operations, creating up to 400 new jobs over the next five years. **RealEats** sources, produces and ships fully cooked vacuum-packed meals from the Geneva location, where it currently employs approximately 30 people. This expansion builds on the Finger Lakes' vibrant agriculture and food processing sector.

The support for existing Manufacturing companies in the Finger Lakes region continues to be important and is leading to job creation and retention. Various businesses and companies continue to benefit from the system of supports and collaboration that exists in the Finger Lakes region. **Rochester Insulated Glass** has completed phase one of a two-phase expansion of its headquarters in Ontario County. As part of the expansion, the glass fabrication company will create at least 47 new jobs, and has successfully moved forward in filling 46 new positions. In addition, with assistance from the State, the company agreed to retain 56 at-risk jobs. **Amanda Tool**, a high-tech tool manufacturer and fabricator, is expanding operations in Genesee County. The company plans to create 17 new jobs and 68 jobs will also be retained. **Studco Building Systems** plans to grow its North American operations in Monroe County. The sheet metal manufacturer will double the size of its current facility, adding an additional 56,000 square-feet to its existing structure in an effort to increase production of the company's steel stud framing components in an effort to better meet the needs of its customers. The

expansion project will create up to 18 new jobs in the region over the next five years and 62 jobs will be retained. **DYNALEC Corporation**, a communications equipment manufacturer, will expand in Wayne County adding 12,000 square-feet to its existing plant and add at least 8 new jobs. **Z-AXIS**, an electronics design and contract manufacturer will upgrade its Ontario County facility including 20 new jobs. The project will include the installation of upgraded equipment and additional surface mount technology (SMT) lines. As a result of the latest upgrades, the successful high-tech business plans that 80 jobs will be retained. **Medical Case Manufacturer and Distributor, FieldTex**, will expand its operations in Monroe County. The company expects to complete the expansion project in the first quarter of 2020 and is planning to hire up to 51 new employees over the next five years. Two-hundred five jobs will be retained thanks to the state's investment in the successful business. **IEC Electronics Corporation's** new, state-of-the-art facility in Wayne County will allow the electronic manufacturing solutions provider to create up to 362 new jobs and retain 463 positions at the new 150,000-square-foot facility. IEC has already added 175 jobs at its current facility in Newark over the last 18 months. **CBC Manufacturing Company** plans to create and retain over 80 new jobs over the next five years. The company will invest \$4.45 million to build out the manufacturing facility to accommodate for the integration of its regional assets. **Hickey Freeman**, Luxury Men's Apparel Group, has committed to creating up to 80 new jobs over the next three years. By stabilizing operations and improving efficiencies at the historic factory in the City of Rochester, the company will not only create new jobs, but also retain its current 420 positions to further supporting anti-poverty efforts in Monroe County. **Tompkins Metal Finishing Inc.**, a storied industrial plating company is installing state-of-the-art wastewater treatment and recycling system. As part of the industrial plating company's modernization project, it has installed a state-of-the-art wastewater treatment and recycling system - reducing water usage by as much as 80 percent. The facility upgrade will allow the company to add another shift, resulting in the creation of up to 10 new jobs. One hundred jobs will be retained, 30 of which had been at risk. **REDCOM Laboratories Inc.**, will grow its operations in Ontario County. The company, which specializes in the design, manufacturing, and assembly of circuit boards for secure communication solutions for commercial, military and government applications, is updating its

facility to meet customer demand. As a result of the company's growth, REDCOM is planning to create up to 21 new jobs at the Victor facility over the next five years; 140 jobs will be retained.

The region's approach to expanding business supports for existing firms includes enhanced program coordination across the Region's economic development partners, investing in more robust and shared data systems (e.g. CRM), assistance in prioritizing businesses to support for growth, and customized support to firms in areas such as access to capital, management training and connectivity – all focused on helping firms grow and remain in the Finger Lakes Region.

2. Proactive and Targeted Business Attraction:

The region has demonstrated success in attracting new businesses that augment industry pillars and regional enablers. Since over 80% of job growth comes from incumbent firms, resources devoted to attraction must be optimized. Site selectors report that the key to attraction success rests in deploying highly differentiated and meaningful value propositions within specific industries; leveraging existing connections (e.g. supply chain, alumni); and appropriately resourcing both analytics and business outreach efforts / relationship building. Developing a bold and powerful new "place brand" and further resourcing our economic development organizations to amplify that message to site selectors and C-level decision makers is a centerpiece of this strategic focus area. Talent, Innovation, strategic location and the low cost of doing business are all factors that have helped the Finger Lakes region attract businesses. While supporting the existing firms and companies in the region remains key to the region's growth, attracting new businesses that complement the region's strengths must also be incorporated. The Finger Lakes community has demonstrated success in attracting businesses to the region that compliment and augment the region's strengths.

Photonics manufacturer **IDEX Health & Science, LLC** recently officially opened its new Optical Center of Excellence in Monroe County. The new center will support the company's life science, semi-conductor, and defense businesses. IDEX Health & Science had considered moving its operations out of New York State however, because of the State's investment,

the company retained 186 jobs and committed to creating at least 34 new full-time jobs. **Orolia USA**, a global positioning, navigation and timing systems manufacturer, will also establish new headquarters in Rochester, bringing 30 new jobs. Cybersecurity and risk management consulting company **Security Risk Advisors** moved its company to the City of Rochester, Monroe County. Because of the support from New York State, the company plans to create up to 67 new jobs in the region over the next five years. **Plug Power Inc.**, a leading provider of alternative energy technology headquartered in Latham, Albany County, is expanding in the Finger Lakes region. The company is investing \$3.7 million to establish a Membrane Electrode Assemblies facility in Rochester's Eastman Business Park, creating more than 80 new jobs. **Rochester Precision Optics** will expand its headquarters in the Town of Henrietta, Monroe County, adding more than 200 new jobs to the region. The company's growth will accommodate two new projects—the relocation of an infrared research and development company from Florida acquired by Rochester Precision Optics in May, as well as the addition of 20,000 square-feet at the facility to increase production across the company's plastics, glass, coating, diamond turning and IT divisions. During the expansion, Rochester Precision Optics will retain the 275 jobs currently held at the John Street site.

Other projects in the FLREDC community contribute to the region's efforts to attract new businesses, talent and innovations. RIT's **MAGIC SPELL STUDIOS**, a state-designated Center of Excellence, is a great example of how partnerships between academia



RIT MAGIC SPELL STUDIOS in Henrietta, New York



Officials celebrate the opening of the newly-renovated Greater Rochester International Airport*

and the public and private sectors are helping New York's innovation economy thrive. This state-of-the-art studio will support the transformation of the Finger Lakes' regional economy as it continues to move forward. MAGIC SPELL STUDIOS is the university's creative approach to the convergence of digital media disciplines, including film and animation and game design and development, and is a first-of-its kind effort in higher education. RIT to bring together the academic programs and high-tech experimental facilities needed for technology development and commercially viable start-up activity. The new facility is also expected to foster entrepreneurial activity for area start-up companies, retain graduates, and create an industry hub with tremendous growth potential to generate new jobs in the region.

The **Greater Rochester International Airport** represents the front door to the Finger Lakes' local communities and is critical to facilitating the region's tourism and business development. Thanks to Governor Cuomo, the region's central airport received \$2.6 million in state funding for airport modernization, operational improvements and safety enhancement projects. Visitors can now interact with a modern and business-friendly airport, that plays a key role in business attraction creates a more vibrant community.

3. Business-led talent strategy/Workforce Development Focus:

The Finger Lakes region is adopting a business-led approach to strengthening our workforce, an approach that focuses on our immediate workforce

demand, while aggressively increasing the pipeline of skilled talent for future supply and demand. Effective, business-led talent development strategies are increasingly important as the workforce skills shortage becomes a leading challenge faced by the Finger Lakes region. The need to attract and retain a talented workforce will continue to increase as organizations and skills-needs adapt to the changing economy. A capable, growing and dynamic workforce is the lifeblood of regional economic expansion. In the Finger Lakes Region, like much of the nation, sustainable access to high-quality talent is the most pressing concern for both growing and mature companies. Our region's extremely tight labor market, characterized by an employed workforce near record-high levels and an unemployment rate new record-low levels, has raised the talent premium. This has been reinforced by regional population growth that has lagged the national rate and aging that has exceeded it. Though the Region has experienced an increase in labor force size over the past year, the rate of growth has been outpaced by peers across the U.S. Investments and strategies to build, attract and retain the nation's most innovative, versatile and productive workforce, while establishing line of sight on future supply and demand, are centerpieces of this strategic focus area.

The higher education and research sector in the Finger Lakes region plays a three-fold role in the regional economy: as a major employer, a critical economic driver and resource for other industry sectors, and as an anchor of the region's quality of life. The sector is an unparalleled economic asset that will be the

foundation of future economic growth within its own industry cluster as well as an essential contributor to the growth and expansion of other sectors of the regional economy as a resource for new knowledge, technology transfer, and workforce development. The efforts of the FLREDC have facilitated and streamlined coordination between business, education and workforce training systems to create pipelines of talent and sustain economic growth. Such efforts are already underway and the fruits of this strategy are demonstrating the impact that this pillar has on the region. The highly skilled talent pool due in large part to the 19 colleges and universities within the region, is readily available and increasingly in demand. This dynamic is helping drive the relocation and expansion of innovative businesses, who often site this factor as a top reason for the move or growth. Evolve Additive Solutions in Monroe County serves as a center for the additive manufacturer's future materials and electrophotographic development. The company will create up to 60 new jobs and noted the benefits of growing the company's high-tech operation locally, including the highly skilled talent pool that is readily available in the Finger Lakes region.

The strong higher education community in the Finger Lakes region also stimulates the workforce pipeline of the region. Innovative Solutions, a software development company, has officially marked the company's move to its new location in Rochester, repurposing a building at the former Eastman Kodak Marketing Education Center. The facility will service the region's developing collaborative technology companies' industry. Innovative Solutions' new space is home to an innovative lab and a tech startup "launchpad" that will aid the company in recruiting recent graduates from local universities in the Finger Lakes Region. The expansion will allow the company to create up to 15 new jobs. Of the 10 new employees hired since the first of the year, four were recruited from the Rochester Institute of Technology. In addition, close to 70 jobs were also retained as a result of the move.

The recently announced **Finger Lakes Workforce Development Center** at Monroe Community College will be designed to connect businesses and the community to accelerated workforce education programs and registered apprenticeships. The center will be critical in retaining an innovative, versatile and productive workforce with line of sight on future supply and demand. Funding from New York State is allowing

MCC and Monroe County to build out the Center, creating a flexible demand-driven training space that promotes business collaboration. The Center will complement MCC's Corporate College – the region's leading program in connecting residents to industry credentialed and high-demand training opportunities. These assets will allow MCC to provide dislocated and incumbent workers with the skills they need to secure employment and advance in their careers so that regional businesses can grow and remain competitive. Corporate College also serves as a program incubator, allowing MCC to test the feasibility of and market for industry-driven credentials in everything from welding to drone operation to solar installation. Regional efforts around accelerated training programs are also underway in collaboration through Finger Lakes Community College and Genesee Community College, who provide training to students and workers in surrounding counties (Wayne, Ontario, Yates, Seneca, Genesee, Orleans, Livingston, Wyoming).

The region's efforts to attract and retain a workforce are also being witnessed through the agriculture and food pillar. The Finger Lakes region has a robust food ecosystem with key equipment, research and infrastructure that is meeting the rapidly changing needs of consumers. The Finger Lakes region is an interconnected food ecosystem with agricultural assets that spread across nine counties and positions the region to be a global leader in agriculture and food production. Assets such as **Cornell AgriTech** and **Agriculture and Food Technology Park**, Rochester Institute of Technology's **Center for Sustainable Packaging**, **New York State Pollution Prevention Institute**, the **Food Processing Industry Cluster Initiative**, and the **Center for Food System Innovation**, all contribute to attracting and retaining the needed workforce for this industry. The Finger Lakes region attracts talent by bringing experts to the region to witness first-hand all that the Finger Lakes has to offer in this industry. Competitions such as the **Grow-NY Food Innovation and Agriculture Technology Business Challenge** – this year's competition fielded 200 applications from 23 states and 16 countries – showcase the emerging food, beverage and agriculture innovation cluster in the Finger Lakes.

The Finger Lakes region is confident that building a workforce through a business-led talent strategy will: ensure that the region's activities are focused on the correct sectors and which high-scarcity or high-turnover professions to pursue; attract, develop

and increase the availability of qualified talent, and facilitate business-led engagement to align education and workforce training systems to close the skills gap and meet industry needs.

4. Unifying messaging/New Regional Branding & Marketing effort:

For decades, Rochester and the Finger Lakes region has been associated with photographic processing. Given the high prevalence of imaging and optical science among the region's industries and institutions of higher education, Rochester has been marketed and branded as the world capital of imaging. Innovation and invention by Rochester's imaging companies paved the way for the world we now live in, from medical testing to space exploration, digital capture and transmission, and more. Today, Rochester and the Finger Lakes region remain a region that is central to the imaging industry and it continues to be a focal point of the economy.

Building on a proud history of innovation, manufacturing, challenging the status quo and breaking barriers, the identity of the Finger Lakes Region is giving way to a new narrative. It is a narrative characterized by new technologies, rich culture, exciting startups, foundational discoveries and fresh voices. A narrative characterized by a larger job base than ever before, a concentration of world-class colleges and universities graduating 19,000 students per year, and one of the nation's leading talent quotients. A narrative characterized by a renowned downtown arts and music scene, rapidly growing wine country, and outdoor assets to satisfy every interest. Our Region requires an audacious new brand identity to match the reality on the ground – a brand identity that presents our essence and emerging identity,

and captures the attention of the world in a powerful, engaging and galvanizing way. Investing to develop that brand identity as a foundation for clear, consistent and bold marketing across partner organizations is a centerpiece of this strategic focus area.

Specific actions and strategies towards building our place-brand are already underway. Bringing visionary Optics, Photonics and Imaging (OPI) Companies and Emerging Technologies to the Finger Lakes Region bolsters and markets the Finger Lakes region's reputation as the imaging capital of the world. The innovations and commitments demonstrated through the **Luminate New York Accelerator Competition** further showcases the region as a cornerstone of the OPI industry. Organized by NextCorps and now in its third round, the competition focuses on Augmented and Virtual Reality, Audio and Music, Cinema, Games and Interactive Media, Optics, Photonics and Imaging, Department of Defense. The competition is in partnership with the Rochester Institute of Technology, the University of Rochester, the Greater Rochester Chamber of Commerce, and Greater Rochester Enterprise, and demonstrates how multiple industry sectors work towards unifying our brand message.

Agriculture and food industries are key to unifying the brand messaging of the Finger Lakes region. The Grow-NY Food and Agriculture Business Competition also helps the Finger Lakes region captures the attention of the world in a powerful, engaging and galvanizing way. With 200 applicants from 23 states and 16 countries, The initiative is focused on enhancing the emerging food, beverage and agriculture innovation cluster in the Finger Lakes and attracts a group of diverse, innovative entrepreneurs who are ready to focus on finding new ways to further transform the finger lakes regions world-renowned food and



Genesee River in downtown Rochester

agricultural industry. Efforts such as these shine a spotlight on all of the assets that are available in the Finger Lakes region. They underscore our region's top tier talent, world-class colleges and universities, great location near major markets, low cost of doing business, and affordable quality of life. We believe that consistent and aggressive marketing, will help us achieve our public targets and continue to move the finger lakes forward.

5. Invest in a vital urban core/Focus on downtown/urban (re)development and DIZ

Research confirms a vibrant urban core and quality of life are vital for economic development. This is particularly true for mid-size cities, where quality of life factors explain roughly 50% of regional disparities in economic performance. Emerging businesses cite quality of life as a key component in talent attraction. Further, millennials and other young professionals – a key demographic of the workforce and tomorrow's business and community leaders – are increasingly seeking to locate in and around vital, dense, and culture- and entertainment-rich urban areas.

Downtown Rochester is being rebuilt before our eyes into a new **Downtown Innovation Zone** with over 190 creative-class companies, led by an explosion of software and IT companies like **Datto**, **LiveTiles**, and a more than \$200 million investment to expand the nationally-recognized **The Strong National Museum**

of Play and to **"ROC the Riverway,"** where 13 initial projects will reimagine public access to the Genesee River waterfront.

New companies are also contributing to downtown Rochester's business landscape. Boston-based technology firm **Catalant Technologies** will establish engineering operations in the City of Rochester's Downtown Innovation Zone. The innovative company has committed to creating up to 45 new jobs on site over the next three years, leasing space from **NextCorps** located in the renovated Sibley Building. The move will support the company's expansion of its software engineering team to drive its agile operating model software. **ITX Corporation**, a software product development firm, plans to move its corporate headquarters to the city of Rochester's Downtown Innovation Zone. Founded and currently based in Pittsford, ITX will relocate to newly remodeled space in The Metropolitan on South Clinton Avenue. In business for more than 20 years locally, the successful software development company had considered growing its operations outside of New York state, but chose to remain thanks to the state investment that encouraged its growth here. ITX plans to create up to 80 new jobs; 62 jobs will be retained.

Building on a number of major downtown investments in recent years, this strategic focus area aims to expand support for growth and innovation in our Region's hub – attracting more commercial activity downtown and amplifying population growth.





Governor Cuomo hosts first Lake Ontario Resiliency and Economic Development Initiative conference*

**Special Priority Initiative:
LAKE ONTARIO RESILIENCY AND
ECONOMIC DEVELOPMENT INITIATIVE**

In 2017, several areas in the Finger Lakes region and around the state experienced severe flooding, which demanded a robust response. In that year, Governor Cuomo provided significant state dollars in aid to residents and businesses impacted by the flooding. In 2019, Lake Ontario and the St. Lawrence River again experienced catastrophic flooding, worse in many areas than what was experienced two years prior.

NEW YORK STATE RESPONDS

In June 2019, Governor Cuomo, noting that funding to individuals and businesses was just a piece of a larger solution strategy, announced the creation of the Lake Ontario Resiliency and Economic Development Initiative (REDI). This commission was divided into five regional committees for the eight counties affected, based on geographic proximity – Niagara & Orleans Counties; Monroe County; Wayne County; Cayuga & Oswego Counties; and Jefferson & St. Lawrence Counties.

The goal of the REDI Commission was to bring together key stakeholders to help develop a plan to protect the infrastructure along both Lake Ontario and the St. Lawrence River, while strengthening local economies and overall health of the lake. The specific objective of the initiative was to develop a new long-term vision for rebuilding and enhancing the Lake Ontario and St.

Lawrence River shorelines, including protecting critical infrastructure and enhancing natural features that support coastal resiliency.

Planning teams, chaired by New York State commissioners and directors, empowered REDI communities to bring hundreds of project ideas forward, to potentially be funded at a total of up to \$300 million. Each region held at least four stakeholder planning meetings over the course of summer 2019 to identify the best projects in each region. Facilitated by the state’s technical experts, communities examined the resiliency and economic benefit of their proposed projects, with the end goal of producing the highest quality submissions to the REDI Commission.

In addition to larger resiliency projects, the REDI commission earmarked approximately \$20 million of the \$300 million for an expansion of the state’s Department of Housing and Community Renewal Residential Home Repair Program, estimating awards of approximately up to \$15 million total for qualifying projects per county and additional funding of up to \$160 million in total for regionally significant large-scale economic development and resiliency projects.

In addition to the REDI efforts, the state has undertaken significant tourism enhancement activities including I LOVE NY advertising, free fishing licenses on Lake Ontario and reduced park and camping fees to encourage visitors and residents alike to continue using the communities affected by flooding.



Governor Cuomo inspects aqua dams on the shores of Lake Ontario*

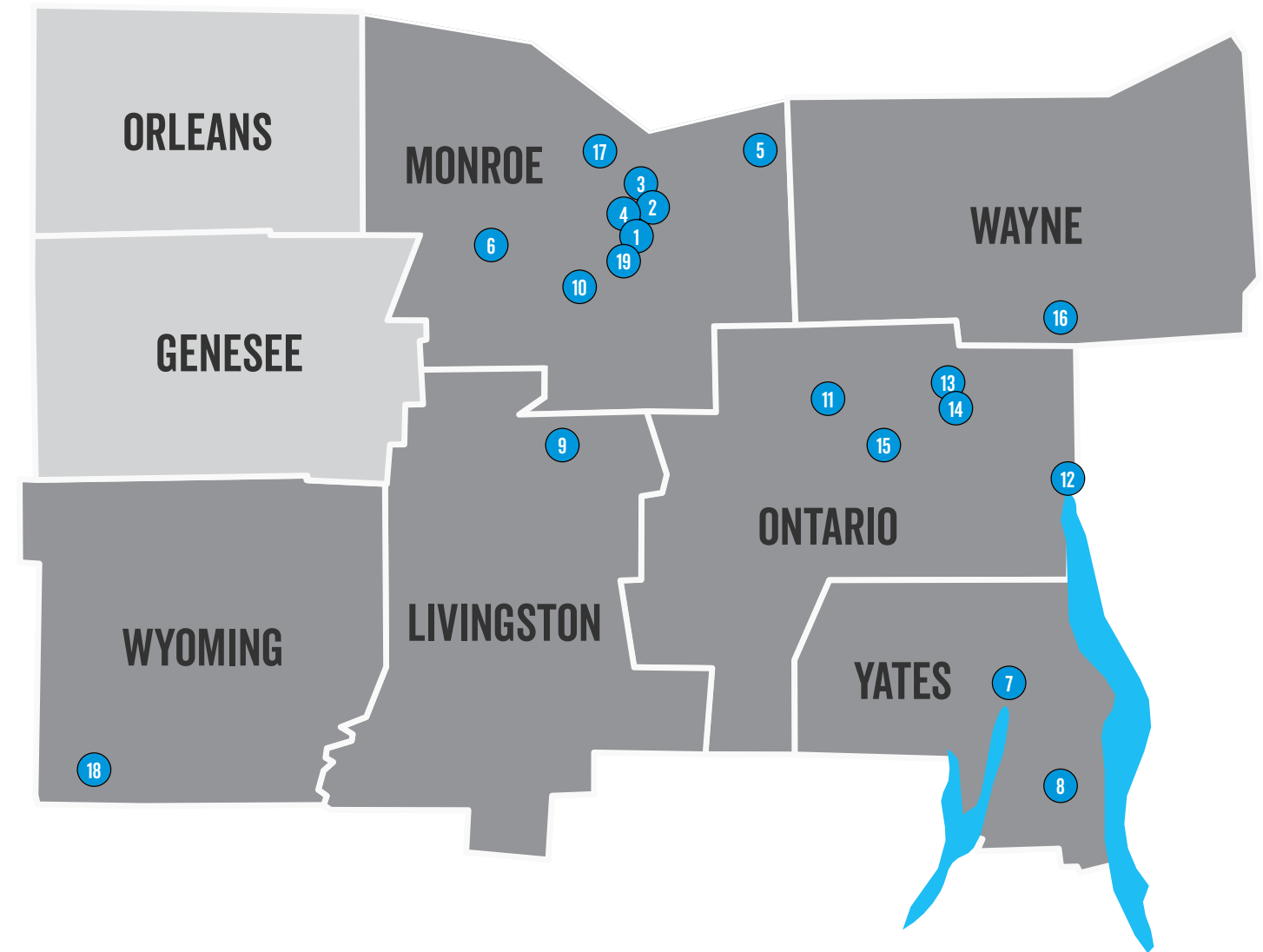


PART FOUR
Projects

2019 FLREDC Recommended Priority Projects

The FLREDC has identified dozens of Round 9 CFA project applications for priority project status. These projects are recommended to NYS for funding to help implement the regional strategic plan. The recommended priority project lists in this section include 19 projects for the ESD Grant program, subject to available funding from the REDC competition.

- | | | |
|--------------------------------------|---|---|
| 1 Project 2020 Expansion | 8 WWTP and Collection System Improvements | 14 Renovation Expansion Project |
| 2 Parcel 5 Capital | 9 Livingston County Public Market | 15 Business Expansion |
| 3 Rochester Relocation | 10 Bio-Microsystems Expansion | 16 Vactor Truck |
| 4 Xerox Tower Project | 11 Building Construction | 17 Product Testing Equipment |
| 5 Xerox Park Economic Access Project | 12 CCMI Building Expansion | 18 Downtown Enhancements Project |
| 6 Community Engagement Center | 13 FLACRA Services Building Project | 19 Eliminating Childcare Barriers to Employment Study |
| 7 Liberty Lofts Penn Yan | | |



RECOMMENDED ESD GRANT PRIORITY PROJECTS

SUMMARY OF ESD GRANT PRIORITY PROJECTS RELATING TO STATE PRIORITIES

| CFA # | Project Applicant | Project Name | County | Recommended Cost | Total Cost | Childcare Needs and Potential Solutions | Environmental Justice Strategy | Community Investment & Downtown Revitalization | Workforce Development Initiative |
|-------|--|--|------------|------------------|--------------|---|--------------------------------|--|----------------------------------|
| 90373 | The Strong National Museum of Play | Project 2020 Expansion | Monroe | \$5,600,000 | \$28,000,000 | | | X | |
| 92485 | City of Rochester | Parcel 5 | Monroe | \$4,700,000 | \$23,500,000 | | X | X | |
| 90248 | UR Medicine Home Care | Rochester Relocation | Monroe | \$4,000,000 | \$9,975,687 | | | X | X |
| 93625 | South Clinton Holdings, LLC | Xerox Tower Project | Monroe | \$3,000,000 | \$32,333,550 | | | X | |
| 92246 | Village of Webster | Xerox Park Economic Access Project | Monroe | \$1,838,000 | \$9,203,000 | | | X | |
| 90822 | Roberts Wesleyan College | Community Engagement Center | Monroe | \$1,750,000 | \$13,500,000 | | | X | |
| 94759 | Clifton Land Company | Liberty Lofts in Penn Yan | Yates | \$1,700,000 | \$8,500,000 | | | X | |
| 90290 | Village of Dundee | WWTP and Collection System Improvements | Yates | \$1,646,200 | \$8,231,000 | | | X | |
| 94445 | Livingston County Economic Development | Livingston County Public Market | Livingston | \$1,000,000 | \$5,000,000 | | X | X | X |
| 93847 | Rochester Institute of Technology | Bio-Microsystems Expansion | Monroe | \$750,000 | \$3,750,000 | | | | |
| 94214 | Select Fabricators | Building Construction | Ontario | \$700,000 | \$3,500,000 | | | | |
| 93296 | CCMI, Inc. | CCMI Building Expansion | Ontario | \$500,000 | \$2,000,000 | | | X | |
| 92546 | Finger Lakes Area Counseling & Recovery Agency | FLACRA Services Building Project | Ontario | \$598,000 | \$2,999,000 | | | | |
| 86182 | Clifton Springs Area YMCA | Renovation Expansion Project | Ontario | \$300,000 | \$1,500,000 | X | X | X | X |
| 90871 | Finger Lakes Extrusion | Business Expansion | Ontario | \$167,900 | \$839,500 | | | X | |
| 93870 | Jamko Technical Solutions | Vactor Truck | Wayne | \$100,000 | \$250,000 | | X | X | |
| 92801 | Molecular Glasses | Product Testing Equipment | Monroe | \$88,000 | \$440,000 | | | X | |
| 91802 | Village of Arcade | Downtown Enhancement Project | Wyoming | \$54,652 | \$273,260 | | | X | |
| 89955 | Rochester Childfirst Network | Eliminating Childcare Barriers to Employment Study | Monroe | \$30,000 | \$1,160,000 | X | X | X | |

SUMMARY OF OTHER PRIORITY PROJECTS

SUMMARY OF NON-ESD GRANT PRIORITY PROJECTS RELATING TO STATE PRIORITIES

| CFA # | Project Applicant | Project Name | Total Project Cost | Eligible Programs | County | Childcare Needs and Potential Solutions | Environmental Justice Strategy | Community Investment & Downtown Revitalization | Workforce Development Initiative |
|-------|--|---|--------------------|-------------------|------------------------|---|--------------------------------|--|----------------------------------|
| 73687 | County of Ontario | Honeoye Lake Aeration Destratification System Project | \$33,000 | DEC NPS | Ontario | | X | X | |
| 84761 | Susan B. Anthony House | Susan B. Anthony Museum Expansion, Phase 1 | \$2,000,000 | ESD MNY | Monroe | | X | X | |
| 89366 | Village of Brockport | Corbett Park | \$310,502 | OPRHP EPF | Monroe | | X | X | |
| 89518 | Town of Gates | Water Quality Improvement Project MS4 | \$204,100 | DEC WQIP | Monroe | | X | X | |
| 89636 | Town of Brighton | Multiversity Concept | \$116,612 | DEC CSC | Monroe | X | X | X | |
| 89854 | City Canandaigua | Canandaigua WRRF Effluent Disinfection | \$1,461,615 | DEC WQIP | Ontario | | X | X | |
| 89945 | Seneca County | Housing Needs Assessment | \$50,000 | HCR CDBGCP | Seneca | | X | X | |
| 89946 | Wayne County Economic Dev and Planning | Wayne County Housing Needs Assessment and Market Analysis | \$52,650 | HCR CDBGCP | Seneca | | X | X | |
| 90105 | Orleans County | Lake Ontario Harbor Dredging LGE | \$125,000 | DOS LGE | Monroe, Orleans, Wayne | | X | X | |
| 90290 | Village of Dundee | WWTP and Collection System Improvements | \$8,231,000 | DEC WQIP | Yates | | | X | |
| 90298 | Village of Warsaw | Village of Warsaw Comprehensive Plan | \$38,406 | DEC CSC, ESD SPFS | Wyoming | X | X | X | |
| 90374 | The Strong National Museum of Play | The Strong's Renovated "Front Door" | \$1,433,000 | HCR NYMS | Monroe | X | | X | |
| 90377 | The Strong National Museum of Play | Play Rochester: A Collaborative Tourism Driver | \$328,000 | ESD MNY | Monroe | | | X | |
| 90435 | Town of Waterloo | EPG Sanitary Sewer Evaluations Improvements | \$36,000 | DEC EPG | Seneca | | X | X | |
| 90444 | Town of Avon | Opera Block 3rd floor Restoration | \$1,149,999 | OPRHP EPF | Livingston | X | X | X | |
| 90686 | City of Canandaigua | NYS Main Street Grant | \$21,053 | HCR NYMS | Ontario | | X | X | |
| 91013 | Village of Clyde | Moving Main Street Forward | \$635,487 | HCR NYMS | Wayne | | | X | |
| 91085 | Village of Waterloo | Microenterprise Assistance Program 2019 | \$225,000 | HCR CDBGME | Seneca | | | X | |
| 91088 | City of Geneva | Microenterprise Assistance Program 2019 | \$225,000 | HCR CDBGME | Ontario | | | X | |
| 91107 | Urban League of Rochester Eco Dev Corp | Jefferson Wollensack | \$14,008,043 | OPRHP EPF | Monroe | | X | X | |

Priority projects listed in CFA number order

SUMMARY OF NON-ESD GRANT PRIORITY PROJECTS RELATING TO STATE PRIORITIES (CONT.)

| CFA # | Project Applicant | Project Name | Total Project Cost | Eligible Programs | County | State Priorities | | | |
|-------|---|--|--------------------|--|------------|---|--------------------------------|--|----------------------------------|
| | | | | | | Childcare Needs and Potential Solutions | Environmental Justice Strategy | Community Investment & Downtown Revitalization | Workforce Development Initiative |
| 91149 | Rochester Fringe Festival | Rochester Fringe Festival | \$400,198 | Arts WIP, ESD MNY | Monroe | | | X | |
| 91253 | Livingston County Development Corporation | American Hotel Reuse Analysis | \$21,500 | HCR NYMS | Livingston | | | X | |
| 91269 | Asbury First United Methodist Church | Historic Preservation 1050 | \$1,826,297 | OPRHP EPF | Monroe | X | | X | |
| 91324 | Sonnenberg Gardens Inc | Sonnenberg Gardens New Entrance Gates on Route 21 | \$986,684 | ESD MNY, OPRHP EPF | Ontario | | X | | |
| 91438 | Village of Perry | 2019 Village of Perry WQIP for WWTP General | \$5,405,320 | DEC WQIP | Wyoming | | X | X | |
| 91455 | Town of Macedon | Gravino Park Multi-use Trail Improvements | \$336,420 | OPRHP EPF | Wayne | | X | X | |
| 91489 | City of Geneva BOA | Brownfield Area Pre-Development Opportunities | \$333,335 | DOS BOA | Ontario | | X | X | |
| 91493 | Village of CORFU - WQIP | Village of CORFU WQIP Application | \$775,000 | DEC WQIP | Genesee | | X | X | |
| 91586 | Seneca County Soil and Water Conservation | Mill Creek Streambank Restoration | \$33,000 | DEC NPS | Seneca | | X | X | |
| 91823 | Village of Arcade | Arcade Strategic Plan for Business Development | \$70,000 | ESD SPFS | Wyoming | | | X | |
| 91843 | Monroe County | Children's Pavilion | \$2,740,000 | OPRHP EPF | Monroe | | X | X | |
| 91955 | City Of Rochester | City Of Rochester Greenhouse Gas Inventory & Heat Emergency Plan | \$125,000 | DEC CSC | Monroe | | X | X | |
| 92008 | Genesee County | Historic Genesee County Jail Renovations 2019 | \$498,000 | OPRHP EPF | Genesee | | | X | |
| 92020 | The New York State Wine Culinary Center Inc | New York Kitchen Continued Marketing One Campus Program | \$333,036 | ESD MNY | Ontario | | | X | |
| 92287 | Town of North Dansville | North Dansville Frontage Road Park Expansion | \$476,327 | OPRHP EPF | Livingston | | X | X | |
| 92293 | City of Rochester | High Falls Visitor Center Improvements | \$1,200,000 | OPRHP EPF | Monroe | | X | X | |
| 92296 | Town of West Sparta | Town Park Development | \$98,800 | OPRHP EPF | Livingston | X | X | X | |
| 92341 | Village of Waterloo | 1 West Main Redevelopment Project | \$1,469,750 | HCR NYMS | Seneca | | | X | |
| 92374 | Orleans County SWCD | Holley Falls Stream Bank Protection | \$32,305 | DEC NPS | Orleans | | X | X | |
| 92407 | Geva Theatre Center | Market NY | \$100,000 | ESD MNY | Monroe | | | X | |
| 92470 | National Womens Hall of Fame | Seneca Knitting Mill Smokestack Restoration | \$2,153,168 | Arts ACFIP, Canalway Grant, ESD MNY, OPRHP EPF | Seneca | | | X | |
| 92506 | Village of Mount Morris | Bellamy Park Planning Project | \$40,000 | OPRHP EPF | Livingston | X | X | X | |

Priority projects listed in CFA number order

SUMMARY OF NON-ESD GRANT PRIORITY PROJECTS RELATING TO STATE PRIORITIES (CONT.)

| CFA # | Project Applicant | Project Name | Total Project Cost | Eligible Programs | County | State Priorities | | | |
|-------|--|---|--------------------|-------------------|------------|---|--------------------------------|--|----------------------------------|
| | | | | | | Childcare Needs and Potential Solutions | Environmental Justice Strategy | Community Investment & Downtown Revitalization | Workforce Development Initiative |
| 92542 | City of Rochester | RPD Section Office NSC Green Infrastructure | \$1,250,000 | DEC WQIP | Monroe | | X | X | |
| 92730 | Livingston County Water and Sewer Authority | Collection System Inflow & Infiltration Study | \$120,000 | DEC EPG | Livingston | | | X | |
| 93141 | Village of Naples | Village of Naples Sewer Phase II Improvements | \$30,000 | DEC EPG | Ontario | | X | X | |
| 93144 | Town of Naples | Town of Naples Sewer Improvements | \$30,000 | DEC EPG | Ontario | | X | X | |
| 93300 | City of Canandaigua | Canandaigua Lake Watershed Restoration | \$850,000 | DEC WQIP | Ontario | | X | X | |
| 93319 | City of Geneva | City of Geneva Marina Improvements 2019 | \$300,000 | Canalway Grant | Ontario | | X | X | |
| 93639 | City of Rochester | Durand Eastman Park Beach House | \$500,000 | DOS LWRP | Monroe | | X | X | |
| 93648 | City of Rochester | Bulls Head | \$533,500 | DOS BOA, ESD SPFS | Monroe | | X | X | |
| 93780 | City of Rochester | Rundel Library Historic Preservation 2019 | \$1,900,000 | OPRHP EPF | Monroe | X | X | X | |
| 93826 | Rochester Museum and Science Center | Creation of Lake Ontario Themed Climbing Sculpture | \$514,200 | Arts ACPIP | Monroe | | X | X | |
| 93844 | Genesee Country Village & Museum | GCV&M Preservation Carpenter Renewal | \$41,960 | Arts WIP | Monroe | | | | X |
| 93920 | Genesee County | Genesee County 2040 Strategy | \$100,000 | ESD SPFS | Genesee | X | | X | |
| 93925 | Town of Barre | Town of Barre | \$30,000 | OPRHP EPF | Orleans | | | X | |
| 94041 | Livingston County Development Corporation | Downtown Livingston Brand Development Plan | \$50,000 | ESD SPFS | Livingston | | | X | |
| 94152 | George Eastman Museum | George Eastman Museum Restoration | \$882,665 | OPRHP EPF | Monroe | X | X | X | X |
| 94154 | City of Batavia | Advancing Batavia Opportunities | \$250,000 | DOS BOA | Genesee | | X | X | |
| 94363 | Yates County Soil and Water Conservation | Keuka Outlet Stream Restoration Phase I | \$34,000 | DEC NPS | Yates | | | X | |
| 94371 | Village of Lyndonville | Lyndonville Gateway Anchor Revitalization | \$1,448,517 | HCR NYMS | Orleans | | | X | |
| 94492 | Joseph Avenue Arts and Culture Alliance | Capacity Building Initiative | \$82,620 | Arts AIA | Monroe | | | X | |
| 94507 | Monroe County Dept of Environmental Services | Frank E. Van Lare WRRF Aeration System Improvements | \$10,510,000 | DEC WQIP | Monroe | | X | X | |
| 94767 | Visit Rochester | Tourism Website Improvement Project | \$107,516 | ESD MNY | Monroe | | | X | |
| 94988 | Fort Hill Performing Arts Center Canandaigua, Inc. | Auditorium at Fort Hill - Workforce Investment | \$50,000 | Arts WIP | Ontario | | | | X |

Priority projects listed in CFA number order



Locals paint Composers Crossing in front of University of Rochester's Eastman School of Music.

PART FIVE

Participation

The work teams of the FLREDC have been a consistent driving force behind the many projects throughout our region. Without question, the success of the region can be attributed to the dynamic group of elected representatives, government officials, business and labor leaders, private sector experts, non-profit executives, higher education leaders, and members of the public who have displayed unparalleled collaboration to identify and execute on projects.

In 2016, the FLREDC reorganized its 20 work groups into 10 work teams to better align them with our region's Upstate Revitalization Initiative plan.

Recognizing that this year, our strategic framework has been modified, we have updated our work groups to better reflect our region's collaborative efforts. While we are reducing the overall number of work teams, input from all corners of the region will continue to be vital to the implementation of our plan. All sectors will be represented and involved in regional collaboration even though, there may no longer be a work group titled to solely address a particular industry. The work groups will continue to work closely together in defining and proposing projects albeit streamlined now to better align with our goals and priorities.

Work Groups

Special thanks to the key regional organizations and groups that also convene stakeholders in our region to address strategic industries or initiatives and collaborate directly with the FLREDC to achieve our collective goals.

KEY REGIONAL PARTNERS

- Arts in the Loop
- Common Ground Health
- Destination Finger Lakes
- Excell Partners, Inc.
- Finger Lakes Regional Tourism Council
- Finger Lakes Tourism Alliance
- Genesee/Finger Lakes Regional Planning Council
- Genesee Transportation Council
- Greater Rochester Enterprise
- Ibero American Action League
- NextCorps
- Pathstone Development Corporation
- ROC the Riverway Advisory Board
- ROC2025
- RocCity Coalition
- Rochester Area Colleges (RAC)
- Rochester Area Community Foundation
- Rochester Downtown Development Corporation
- Rochester Monroe Anti-Poverty Initiative (RMAPI)
- Urban League of Rochester

Optics, Photonics & Imaging

- Tom Battley
New York Photonics Industry Association
- Mike Bechtold
OptiPro Systems
- Bob Bicklser
JML Optical
- Annette Brenner
High Tech Rochester
- JH Bruning
Corning Tropol Corp
- Don Figer
RIT Center for Detectors
- Don Golini
QED Technologies, Retired
- John Hart
Lumetrics
- William Hurley
Rochester Precision Optics
- Bob Loce
Xerox PARC
- Mike Mandina
Optimax Systems
- Dan Menelly
Rochester Museum & Science Center
- Dave Messinger
RIT Chester F. Carlson Center for Imaging Science
- Duncan Moore
University of Rochester
- Ed Patton
Rochester Precision Optics
- James Sydor
Sydor Optics

Stephen Thorndike
Monroe 2-Orleans BOCES

Mark Tolbert
Toptica USA

Paul Tolley
Smart System Tech & Commercialization Center

Alexis Vogt
MCC Optical Systems Technology Dept

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Terence Clas – *State Agency Resource Team*
Empire State Development

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Wyoming County Board of Supervisor

Elizabeth Claypoole
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Matt Cole
Commodity Resource Corp

Sage Gerling
City of Geneva

Mitch Gruber
Foodlink

Matt Horn
MRB Group

Dan Johnson
RIT Packaging Science Department

John Johnson
Cornell Agriculture & Food Technology Park

John Noble
Synergy, LLC

Jan Nyrop
Cornell AgriTech

Kristina Owens
Rochester Institute of Technology

Jim Pierce
Wyoming County IDA

Ora Rothfuss
Wayne County

Nathan Rudgers
Farm Credit East, Batavia, NY

Bill Strassburg
Wegmans Food Markets

Chris Suozzi
Genesee County Economic Development Center

Rachael Tabelski
City of Batavia

Erin Tolefree
Baldwin Richardson Foods

Thomas Trabold
RIT Golisano Institute for Sustainability

Tonya Van Slyke
Van Slyke's Dairy Farm

Jim Whipple
Orleans Economic Development Agency

Bruno Xavier
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Hector Gonzalez – *State Agency Resource Team*
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Rochester Regional Health

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Empire State Development

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Pembroke Central School District

Tom Carpenter
Clark Patterson Lee

Rick Henry
Clark Patterson Lee

Matthew Hurlbutt
Greater Rochester Enterprise

Steve Hyde
Genesee County Economic Development

Michael Jackson
Rochester Institute of Technology

John Jakubowski
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Tom Kucharski
Invest Buffalo Niagara

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Todd Oldham
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Alan Rosenhoch
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WNY Tech Academy

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Child and Family Resources

Nancy Cordero
Family Child Care Provider

Corinda Crossdale
Monroe County Department of Human Resources

Maggie Evans
Agri-Business Child Development

Renora James
Family Child Care Provider

Loretta Kruger
Action for a Better Community

Bonnie Malakie
Community Action Orleans Genesee

Nichole Malec
Constellation Brands

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Imagination Childcare Academy

Ida Perez
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Denise Read
Monroe County Department of Human Resources

Tyrone Reaves
TruFrom Manufacturing

Hilda Rosario Escher
Former Ibero President/CEO

Kim Roberson
Caring and Sharing Child Care

Jaime Saunders
United Way

Bridget Shumway
Generations Child Care

Ann Marie Stephan
Rochester Childfirst Network

Tracy VanVleck
Seneca County Division of Human Resources

Todd Waite
YMCA

Tammy Mayberry – *State Agency Resource Team*
Empire State Development

Hector Gonzalez – *State Agency Resource Team*
NYS Department of Agriculture

Enironmental Justice Task Force

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Rochester Area Community Foundation

Jen Cathy
United Way of Greater Rochester

Clement Chung
LaBella Associates

Maya Crane
Rochester Area Community Foundation

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Kate McArdle
New York State Pollution Prevention Institute

Elizabeth McDade
Rochester Safe and Efficient Home Initiative

Abigail McHugh-Grifa
Rochesters People Climate Coalition

Loriane Ngarambe
RAMPI

Bridget O'Toole
The Zoghlin Group, PLLC

Richard Perrin
T.Y. Lin International

Pamela Reed Sanchez
Seneca Park Zoo Society

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Monroe County Department of Public Health

Tonya Stevens
RUSH Rochester

Dick Szembrot
Kodak

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Rochesters People Climate Coalition

Chris Widmaier
Green Collar Collaborations LLC

Vincent Esposito – *State Agency Resource Team*
Empire State Development

Workforce Development Initiative Committee

Leonard Brock
Rochester-Monroe Anti-Poverty Initiative

Lynn Fried
Workforce Development Institute

Adrian Hale
Greater Rochester Chamber of Commerce

Todd Oldham
Monroe Community College

Dave Phillips
G.W. Lisk

Jill Slavny
BOCES2

Karen Springmeier
Finger Lakes Workforce Investment Board

Vincent Esposito – *State Agency Resource Team*
Empire State Development

Joe Hamm – *State Agency Resource Team*
NYS Department of Labor

Downtown Revitalization Initiative Committee

Larry Francer
The Landmark Society of WNY

Steve Griffin
Finger Lakes EDC/Yates County IDA

Adrian Hale
Greater Rochester Chamber of Commerce

Staci Henning
Greater Rochester Enterprise

Clayton Jones
Monroe Community College

Cindy Kimble
Finger Lakes Tourism Alliance

Roxanne Kise
Roxanne Kise Consulting

Cicely Strickland-Ruiz
United Way

Julia Tedesco
Foodlink, Inc.

David Zorn
Genesee FL Regional Planning Council

Chris Bauer – *State Agency Resource Team*
NYS Department of State

Lenny Skrill – *State Agency Resource Team*
NYS Homes & Community Renewal

JaMone Turner – *State Agency Resource Team*
Empire State Development

Public Outreach and Engagement

Throughout 2019, the Finger Lakes Regional Economic Development Council continued its tradition of robust community involvement through public meetings, workshops, media outreach, and stakeholder engagement. If you attend a Finger Lakes regional council meeting, you see the results of this outreach firsthand -- it is not uncommon for these events to draw two or three hundred interested stakeholders and members of the public. These high attendance numbers are an example of the interest sparked by the council process and the effort put forth to engage people throughout the region.

The council held five public meetings this year, with a special focus on the important issue of workforce development. With area businesses struggling to find skilled workers and with implementation of Governor Cuomo's groundbreaking Workforce Development Initiative kicking off in 2019, the Finger Lakes Regional Economic Development Council devoted two meetings to these important topics. In January, the council sponsored a daylong Workforce Summit entitled "Help Wanted: Strengthening the Region's Talent Pipeline." The summit drew 200 business, education, labor, and non-profit leaders to discuss and strategize how to bridge the skills gap in our region and help local businesses find the workers they need. In June, the council held a special council meeting on the governor's Workforce Development Initiative featuring Madhuri Kommareddi, director of the governor's new Office of Workforce Development. The presentations walked potential applicants through the details of this new funding initiative, while offering insights into the types of workforce development-related projects and strategies that New York State seeks to support.

In addition to these meetings, the council once again held two workshops in support of the Round 9 Consolidated Funding Application (CFA) process. State government representatives presented on their

agency's funding programs and answered questions from stakeholders during these well-attended events. Council members and staff also promoted the MWBE Town Hall in April, an event designed to assist minority and women-owned businesses in doing business with New York State, becoming MWBE certified, and learning more about the CFA and regional economic development council process.

Media interest in the Finger Lakes Regional Economic Development remains high, and council members and staff routinely speak with print, radio, and television reporters on council activities to keep both the public and opinion leaders up to date on important economic development projects. This year, for example, our regional council co-chairs and executive director discussed council activities and regional economic development on the popular Connections program on WXXI radio. Outreach isn't limited to traditional media forms, as staff and council members take to social media outlets such as Twitter and Facebook to spread the word about the positive impact the council has on the region's economy.

While media contact and large public meetings are important tools in public engagement, the council continues to place a high value on meeting our stakeholders through dozens of events and meetings throughout the year. Councilmembers and staff met with area chambers of commerce, veterans organizations, workforce development boards, and other organizations to discuss the latest news on regional council projects and activities. Additionally, the council celebrated their successes at a number of events and ribbon cuttings this year, including the announcement of the Round II winners of the Luminate NY accelerator competition held in the main tent at the CGI Rochester International Jazz Festival in June.



Seneca Falls and Cayuga – Seneca Canal

PART SIX

Downtown Revitalization Plan

SENECA FALLS: ROUND 4 WINNER

Selection Process and Regional Council Alignment

In May 2019, the Finger Lakes Regional Economic Development Council (FLREDC) reestablished a Downtown Revitalization Initiative (DRI) Selection Committee (the “Committee”) to advance the mission and goals of the DRI. The eight members and two co-chairs of the Committee were selected by the FLREDC after careful consideration and formed a diverse group of engaged, community stakeholders representing organizations with varied and cross regional perspectives. Following a comprehensive and robust evaluation process, in July 2019, the FLREDC voted unanimously to nominate the Town of Seneca Falls as the Finger Lakes region’s DRI community, finding it strongly aligns with our region’s commitment to revitalize its downtowns and four URI goals: grow jobs, increase private sector investment, increase regional wealth, and reduce poverty.



Location

Situated at the north end of Cayuga Lake, Seneca Falls is a convenient 45-minute drive to three major metro areas: Rochester, Syracuse, and Ithaca. Minutes from the New York State Thruway, Seneca Falls is close to the Cayuga and Seneca Wine Trails, central to eight major colleges and universities, within an hour of two international airports, and connects with six major State routes. Downtown Seneca Falls stretches along the Cayuga-Seneca Canal and historic Routes 5 & 20, features a well-defined area with more than 30 blocks of homes, businesses and historic sites.

Within a thirty-mile radius of the downtown, one can enjoy world class festivals, entertainment, dining, State and National parks, game reserves and the growing number of wines, beer, cider, spirits and cheese purveyors. Thru East to West transportation corridor includes the Finger Lakes Railway (FLGK), which operates 167 miles of former NY Central, Pennsylvania, and Lehigh Valley railroad trackage. While the rail service supports agricultural and manufacturing industries, the railway is also a tourist attraction and often runs scenic Fall foliage and holiday rail tours. North to south, downtown Seneca Falls has quick, easy access to NY Route 414 and lies within a few miles, east and west, of Routes 96 and 89. All of these intersect with the region’s major east–west routes: the

Southern Tier Expressway (I-86/NY17), Routes 5 & 20 and the Thruway (I-90). Each brings tourists to Seneca Falls from the surrounding areas while providing easy transport for goods going in and out of commercial and industrial locations.

Assets

Seneca Falls serves as a prime example of an area which already holds all the characteristics needed to foster a vibrant community where current residents and tomorrow’s workforce will want to live, work, and raise families. Its compact footprint ensures walkability and easy access to diverse commercial, residential, and cultural offerings. Among the beautiful setting, visitors and residents enjoy an attractive and active downtown core, heritage destinations, year-round recreational activities, and mixed-use spaces that can support ongoing business development and needed housing options.

The historic building stock in Seneca Falls serves as silent witness to the Seneca Falls Convention of 1848 that’s become recognized as the catalyst behind the advancement of Women’s Rights. Of the 200+ structures downtown, the majority are multi-story buildings primed for mixed-use retail, local markets, tourism sites, professionals, and upper-floor housing.

Seneca Falls offers a year-round combination of natural, cultural, and recreational assets. From the variety of retail shops, professional offices, restaurants, boutiques, and cafes to the number of walkable historic sites and recreational amenities, downtown Seneca Falls remains an active waypoint for the rest of the Finger Lakes. Its inviting downtown attracts people from around the world all throughout the year, and the increased interest by investors and developers illustrates its impending resurgence.

Seneca Falls remains a top-rated destination offering year-round recreation, waterfront opportunities, town events, and amenities. Walkers, joggers, and bicyclists have plenty of paths and trails to explore in Seneca Falls. The 10-mile Cayuga-Seneca Canal Trail, once complete, will connect downtown Seneca Falls with Waterloo and Geneva. Seneca Falls also has several downtown parks, including People’s Park where frequent summer concerts, events, and the Seneca Falls Farmers Market are held. Academy Square also features a large park with an attractive fountain and various monuments honoring those who have served in the United States military.

Seneca Falls caters to a fast-growing community of young families with diverse educational opportunities. Its award-winning schools provide the classroom instruction and accelerated programs children need to prepare for a life after or in place of college. Further enhancing its educational environment is the Seneca Falls Public Library, located just a few blocks from its historic downtown district, which also offers community programs, meeting venues, and services. Seneca Falls also provides students with opportunities for advancement and ongoing learning through educational partnerships and collaboration with higher education institutions.

Downtown Seneca Falls has convenience stores, restaurants, cafes, small bakeries, a health food store, and the seasonal Seneca Falls Farmers Market where visitors can shop for locally-grown fruits, vegetables, honey, jams, flowers, plants, and more. Located canal side in People’s Park, the Farmers Market is a short 1-2-minute walk from downtown. Four chain supermarkets are located within three miles of downtown and the newly-expanded Sauder’s Market is just minutes away with a wide variety of fresh fruits, vegetables, meats, grocery items, and baked goods. The DRI area also houses the county’s largest food pantry and FoodLink distribution site dedicated to serving the lower-income population.

DRI Area Goals & Strategies

Increase Housing Stock

Develop empty second-story space above downtown shops to create apartments; pursue new development.

Decrease Empty Storefronts

Foster pop-up shops; seasonal window box decor; allow for temporary uses; program to assist with rundown commercial or residential properties.

Attract New Professionals

Create additional coworking space, business incubator programs, and local-focused culinary opportunities.

Improve Quality of Life

Add art markets, festivals, performances; create more greenscape and flowering beds; continue trails; add support for motor less water activities and biking.

Revitalize Downtown Corridor

Provide financial incentives to renovate exteriors; improve parking; revitalize Sackett District; add CBIP.

Leverage Heritage Designation

Showcase year-round venues and museums; preserve character and historical significance of Seneca Falls.

Beautify Downtown Areas

Sidewalk rehabilitation, added benches, bike racks, pedestrian-friendly lighting; park repairs; new kiosks.

Vision

The Seneca Falls DRI plan directly aligns with the regional strategies for economic transformation. By leveraging significant private and public investment to create a stronger and more desirable downtown core, the Seneca Falls DRI will create a livable, workable, and walkable mixed-use center for commerce and residency.

Seneca Falls is working together to build a new and diverse downtown that will include both sides of the Cayuga-Seneca Canal to benefit the entire community. With retail and commercial advancement, a key initiative, the importance of mixed-use components such as housing, recreation, education, job development, and quality of life amenities will remain at the forefront.

The transformed and revitalized downtown area of Seneca Falls will retain the character and charm of its small town, protect its heritage and storied history, and once again build pride among residents and envy among guests. By creating a more attractive, more vibrant, and more sustainable downtown district, the attraction of new businesses, new developers, and new residents will continue to look toward Seneca Falls!



Downtown Seneca Falls

ROUND 3 UPDATE: PENN YAN

The Village of Penn Yan and its partners in Yates County have taken the next big step in Downtown Penn Yan’s revitalization journey with New York’s State’s Downtown Revitalization Initiative (DRI). New York State’s DRI investment of \$10 million will provide the Village of Penn Yan with year-round opportunities that will realize a long-term revitalization of its historic downtown situated on Keuka Lake in the center of a productive rural agricultural region.



A 16 member DRI Local Planning Committee (LPC) representing a broad cross section of the Penn Yan region community helped develop the plan and select a slate of 15 transformative priority projects that will realize almost \$25 million in public and private investments. The LPC developed a vision for downtown supported by four goals and 17 strategies that focus on leveraging the area’s natural assets; capitalizing on the area’s craft food and beverage industry; celebrating local culture and arts; and providing access for all residents, businesses and visitors to participate in Penn Yan’s resurgence.

DRI Funding from Round 3 of Governor Cuomo’s Downtown Revitalization Initiative has further invigorated investment in Penn Yan. With over 90 storefronts in its downtown core, currently just 4 are fully vacant with the rest either occupied or in development. More retailers now call downtown home than have in many decades and multiple restaurants and mixed-income upper floor housing are currently in development.

A COMMUNITY SUPPORTED PLAN:

Penn Yan was a very engaged DRI community. Attendance at each public meeting exceeded 175 people and each local planning committee meeting was attended by close to 100 people. A downtown survey conducted for the DRI generated nearly 600 responses. Stakeholders including local government staff, organizations, and businesses were also interviewed. Notices and presentations for the DRI were posted on the Finger Lakes Economic Development Center website and the Yates County Chamber website. In total the community engagement

strategy touched an estimated 1,500 people in a Village with a population of just under 5,000 people.

STRATEGIC INVESTMENTS:

The plan put forth by the Penn Yan was built off of the vision that the revitalization of Downtown Penn Yan will propel long-term regional prosperity and provide year-round opportunities for all residents and visitors to enjoy the area’s natural assets, local foods and beverages, arts, and creative economy in an attractive and accessible destination. The selected projects included:

Revive the Sampson Theatre: Stabilize and expand the Sampson Theater for year-round use as a cultural destination to draw larger audiences to downtown on weeknights and weekends. The project includes interior renovations, exterior rehabilitation, and sprinkler system updates to the 1910 theater.

The New Knapp on Main: Convert the vacant historic Knapp Hotel into a mixed-used anchor and gateway to downtown, creating a vibrant mix of commercial spaces and 11 residential units and bringing new jobs and residents to Main Street. The project will include historic restoration of facades and cupola; demolition of a dilapidated addition; the installation of a new roof, HVAC, lighting, electrical and plumbing systems, and energy-code-level insulation; installation of historically appropriate windows; and addition of an elevator and rear stair tower

Restore Struble’s Arcade: Conversion of 19,200 square feet of long vacant space to a vibrant mixed-use anchor at the northern gateway to downtown including six commercial units and seven residential units.



Expanding Penn Yan’s Parks and Trails Network

Expand Penn Yan’s Parks and Trails Network:

Enhance the Indian Pines Park as a waterfront destination drawing residents and visitors to the lake. Install trail extensions along the Keuka Outlet Trail to connect downtown Penn Yan to lakefront attractions. The improvements would create a cultural event venue, waterfront seating, public boat docks near downtown businesses, updated playground facilities, overlooks with interpretive signage, and greater connectivity between the village’s natural and commercial assets.

Install Streetscape Improvements Facilitating Downtown Circulation:

Undertake streetscape enhancements along Water and Wagener Streets to improve walkability, provide additional on-street parking, ensure historically appropriate street lighting, and, ultimately, extend Main Street’s character and charm along these corridors for an improved pedestrian experience. Additionally, the project will include enhancements to the existing Wagener Street parking lot.

Enhance the Pedestrian Experience of Maiden Lane and Main Street:

Redevelop and repurpose part of Maiden Lane as a pedestrian promenade offering outdoor event space and increased walkability. Install streetscape improvements on Main Street to improve the public’s experience of downtown Penn Yan. Examples of streetscape improvements include overhead decorative string lighting, resurfaced pavements, planters, and public art installations.

Transform Vacant Lot into Water Street Townhomes:

Transform a vacant lot into 18 townhome condominiums with on-site parking and facades incorporating historic design elements to create additional housing options for both seniors and young professionals

Rehabilitate the Belknap:

Convert the vacant Belknap building into three residential units and one commercial space to provide new opportunities for downtown housing and employment that serve as catalysts for future development and bring vitality to the core of Penn Yan. The project is expected to attract 12 new jobs and six new residential tenants to a vital Main Street block and includes facade restoration and interior renovations.

Renovate the Historic Laurentide Inn:

Renovate the 1820 Laurentide Inn to accommodate drinking, dining, and event venues that cater to and cultivate visitor interest while celebrating the history and culture



Install Streetscape Improvements



Enhancing the Pedestrian Experience of Maiden Lane and Main Street



Elevating Milly’s Pantry



Enhancing Birkett Landing's Commercial Capacity

of Penn Yan. The project will include repurposing the existing carriage house and stables into a microbrewery and tasting room, creating a first-floor lounge, enhancing the site to accommodate outdoor events, and transforming the driveway into a pedestrian walkway for inn visitors and brewery guests.

Elevate Milly's Pantry: Install an elevator and implement interior renovations at Milly's Pantry, a not-for-profit serving Yates County's child, enabling the organization to expand its services, programming, and accessibility including easier access to its second-floor commercial kitchen. Modifications to an existing staircase will provide safe egress from each floor.

Convert Vacant Office Space into Upper-Story Apartments at 126 Main Street: Convert vacant second floor office space at 126 Main Street into three rental apartments, contributing to Penn Yan's downtown housing stock and tourist lodging options. The renovation will include the demolition of non-load bearing walls; installation of new insulation, dry wall, electrical, plumbing, HVAC, and appliances; and implementation of thermal window replacements

Enhance Birkett Landing's Commercial Capacity: Install amenities and infrastructure improvements to Birkett Landing, a four-story, mixed-use property including apartments, a wine bar, and 4,500 square feet of undeveloped space, to increase the facility's appeal to potential patrons and draw commercial activity to the DRI area. The project will include finishing the interior of ground-floor commercial space, creating an outdoor patio for restaurant use, constructing restrooms, adding infrastructure improvements, and installing a bar.

Buildout the Little Elm Restaurant: Transform an empty storefront on Elm Street into a farm-to-table

restaurant and cocktail bar, Little Elm, to bolster the region's wine and lake tourism industry and support local farmers and beverage manufacturers. The project will include general construction; mechanical, electrical, plumbing, and fire protection work; and furniture, fixtures, and equipment for restaurant use.

The Village Bakery: Attract a successful regional bakery by transforming the underutilized space at The Landing's. The Village Bakery will use local grains to produce artisan breads for restaurants and the general public, contribute to the cluster of food-related businesses downtown, and integrate agritourism into Penn Yan's appeal. Improvements include finishing the space's interior walls and ceilings, installing plumbing and HVAC infrastructure, and constructing an ADA accessible bathroom.

Building Improvement Fund: Establish a building improvement fund supporting interior and exterior enhancements to buildings within the DRI area to improve downtown aesthetics, attract and retain small businesses, preserve historic structures, and, ultimately, create an improved quality of life and visitor experience in Penn Yan.

ROUND 2 UPDATE: BATAVIA

The infusion of \$10 million from Round 2 of Governor Cuomo's Downtown Revitalization Initiative has accelerated the City of Batavia's revitalization effort. The DRI has brought forth resources to initiate projects that will transform the downtown and bring its vibrancy and attractiveness to new levels.



Exterior Enhancements to Local Buildings

Planning for Success

The City's vision is highlighted in the Strategic Investment Plan. The Plan, formulated over a 6-month period led by a Local Planning Committee consisting of local leaders, entrepreneurs and residents, established the vision and goals by which all projects proposed were measured. The result is a list of projects that will move the city's downtown forward in a manner that is consistent with the community's goals and ensure success.

Smart Investments

The project represents a mix of public and private investments, with the opportunity to leverage nearly \$37,000,000 of additional investment, over and above the DRI allocation. As part of Batavia's strategic planning through the DRI, the community identified several public and nonprofit projects many of which would have taken decades to complete without State support. These investments supported by DRI include:

- **Healthy Living Campus:** Develop an intergenerational Healthy Living Campus in the heart of downtown, including a new home for the Genesee area YMCA. The centrally-located facility will include a 55-60,000 square foot building and parking for 300 cars. Together with a complementary medical building planned for the site of the former YMCA building.

Local fundraising and financing options for the project have been met with tremendous community support. The YMCA will bid out, and hire an architect of record, in the fall/winter of 2019. The YMCA has secured quotes for building demolition and the YMCA anticipates the demolition of Cary Hall will begin in 2020.

- **Regional Performing Arts Center at Batavia City Centre:** Establish a new Regional Performing Arts Center at Batavia City Centre by renovating the façade and interior of the city-owned building. The new visually prominent and centrally located downtown theater will feature space for offices, concessions, retail, and a dance academy.

The Batavia Players selected Lynn Fritzen Architects through a public request for proposals process. Lynn Fritzen Architects will design and provide drawings for the performing arts theater, provide cost estimates for

construction and provide construction management services on behalf of the Batavia Players.

- **Create a Building Improvement Fund:** Support downtown building improvements by creating a Building Improvement Fund that will provide grants to assist downtown property owners to undertake both interior and exterior renovations. After an extensive process that yielded 26 applications from building owners, Batavia Development Corporation (BDC) has selected eight projects to receive grant funds. The projects were scored based on their contribution to the key pillars of Batavia's DRI Investment Strategy (arts, culture and entertainment, healthy living, and prosperity for all), the City of Batavia's Comprehensive Plan recommendations, fostering downtown upper floor apartments and eliminating blight. The eight-projects selected will generate \$1 million dollars in investment in the downtown core.

InSite Architecture was selected after a public RFP process to assist with administration and compliance with the grant criteria. Project leaders continue to work closely with the New York State Homes and Community Renewal (HRC) moving these projects closer to ground breaking.

- **Transform City Centre into an Indoor Market and Event Space:** Transform City Centre into an indoor market and event space, by upgrading the concourse and entrances to accommodate an indoor marketplace with micro-retail kiosks and public performance space to hold community events. Improvements will include flooring, lighting, entrance structures, wall color, and roof upgrades.

The City has approved a construction contract with Grove Roofing to re-construct the roof of the City Centre above the concourse as their match to the DRI funding. The contract was awarded for \$664,080 and construction is slated to begin this fall 2019. The DRI funding will assist the City of Batavia to make interior improvements to the space including flooring, lighting and entrances with the goal of revitalizing the concourse as a community gathering space. Further study of the facility utility infrastructure through a feasibility study grant from Empire State Development, and matching funds from National Grid will help shape final planning for the long-term facility re-design and use concepts.

- **Enhance Jackson Square:** Enhance Jackson Square, a public gathering space bordered by historic buildings in the heart of downtown, with decorative pavement upgrades, a multi-level deck, seating, lighting, decorative signage, a networking nook, and landscaping. The upgraded public plaza will become a lively hub and common space for community interaction, and provide connections to multiple businesses through its unique alleyway node configuration.

The Downtown Revitalization initiative also incentivizes private sector projects to leverage valuable private investment. The following private sector projects are supported through DRI.

- **Ellicott Station:** Create a thriving residential and commercial hub on the site of the former Della Penna property by constructing a new mixed-use development on the vacant and abandoned industrial brownfield. The new Ellicott Station will contain mixed-income residential units, four commercial spaces, and a brewery/restaurant and will leverage more than \$20 million dollars in grants and private investment, become a thriving residential/commercial anchor for downtown Batavia.
- **Mixed-Used Redevelopment of the Former Genesee Bank and the Carr's Department Store Buildings:** Rehabilitate the former Genesee Bank and the Carr's Department Store Buildings for mixed-used redevelopment. The first floor of the buildings, which have been vacant for more than five years, will be renovated for commercial uses, including a new cidery/café and retail and office incubator space. New mixed-income upper-floor residential units on the upper floors will provide additional housing options for downtown residents.

The project owner is working with Schenne & Associates, Service-Disabled Veteran-Owned Small Business, on construction drawings and finalizing the layout. Urban Vantage, an Urban Planning & Economic Development Consulting firm continues to lead the project on behalf of the building owner. Pre-lease conversations and final investment strategy conversations are ongoing.

- **Ellicott Place Mixed-Use Gateway to Downtown:** Establish Ellicott Place as new mixed-use gateway to downtown by renovating a large, underused

building at a prominent location on Ellicott Street to create three first-floor commercial spaces, and ten upper-floor residential units with first floor indoor parking. A new elevator and facade upgrades will improve access and instill community pride in a previously chronically vacant space. The redevelopment of this 48,121 square foot building will complement the nearby Ellicott Station project and establish a new gateway to the downtown.

Design documents for the project are complete and the developer anticipates moving the project into site plan approval phase with the City of Batavia Planning and Development Committee review in the fall/winter of 2019.

ROUND 1 UPDATE: GENEVA

Complete Streets Approach to Routes 5 and 20:

The City of Geneva's historic central business district is severed from the vibrant Seneca Lake waterfront by 5 lanes of traffic on Routes 5 and 20. The City is partnering with the State of New York to tame Routes 5 and 20, creating a multi-modal complete street, with ease of access from downtown Geneva to the Seneca Lake shoreline for pedestrians and cyclists.



Design development is complete with the draft design currently under review at the Department of Transportation. Pending final comments, the design will be finalized and is expected to be sent out for contractor bidding in October with construction beginning in the spring.

Development of a Public Marina:

The City of Geneva has partnered with the State of New York for nearly \$15 million in improvements to the Seneca Lake shoreline, including pedestrian piers, docks, trails and the Finger Lakes Welcome Center. Three phases of a six-phase implementation plan for the revitalization are complete. Phase IV is the development of a 75 plus slip marina to attract and support travelers along the Cayuga-Seneca Canal and Seneca Lake. Final design, environmental assessment and permitting for the marina is underway. The City anticipates putting this project out to bid in the fall of 2020 with construction taking place in 2021.

Improve Downtown Broadband Infrastructure:

Diversifying the region's economy means creating a state of the art communications infrastructure. Downtown Geneva is rapidly becoming a hub for the financial services and healthcare sectors as well as the growing food and beverage industry. This project is anticipated to move forward in 2020.

Streetscape Enhancements, Pedestrian-Driven Intersection Improvements, Gateway Sign:

Geneva's historic downtown district is developing as an attraction for shopping, dining, and recreation. Outmoded streetscape design has resulted in an auto-dominated environment, with challenges for pedestrians and cyclists. Improvements to the street profile will enhance the attractiveness and functionality for all modes of transportation. The draft design has been completed. Consultants continue to work with the City's Public Art Committee to infuse the City's core values into a uniquely urban experience. The project will be finalized in October and the City will seek contract bidding at that time with construction being coordinated with the Rtes. 5 & 20 Enhancement Project.

Seneca Lake Solar Village:

Construction of the Village is underway with home construction humming at the new factory located within the City limits. 20 units have been sold, four building constructed and two buildings occupied.

The remainder of the buildings are under construction in the factory and will be placed when completed. The public sidewalk that runs through the development and connects downtown to the lakefront is completed and being used by bicyclists and pedestrians.

Brewery and Education Center:

A long-vacant, historic theater in the heart of downtown Geneva has been beautifully preserved and repurposed into Twisted Rail Brewery as their central brewing hub, tasting room, and brewery education center.

The project is very near completion with an anticipated opening date in early October, 2019.

Patent Block Redevelopment:

Located along a critical access point into downtown, the historic Patent Block has remained vacant, blighted, and deteriorating for over a decade. Now a showcase for downtown, the project has been completed with two storefronts and 11 apartments. One storefront is occupied and the apartments are all currently rented.

Dove Block Redevelopment:

One of Geneva's most famous residents, impressionist Arthur Dove, is renowned as groundbreaking in the art community. His family developed this historic structure in downtown Geneva, and Dove created many of his critically-acclaimed works from its third floor. The design/build team continues to develop the full scope of work for this project. The environmental assessment of the project has been completed and selective demolition has begun. The City anticipates this project will be completed by Spring of 2020.

The Smith Opera House Enhancements:

One of Geneva's most revered historic assets, the Smith Opera House, has seen tremendous investment in its main theater over the last two decades. The Smith Opera House renovations have been completed.

Fund for Adaptive Reuse:

Historic preservation and adaptive reuse can be challenging and expensive; elements that contributed to sprawl and downtown abandonment for decades. Eight buildings in Downtown Geneva are benefitting from rehabilitation with two previously-vacant buildings to house new businesses which were supported with Microenterprise Assistance Program grant funds. Two projects in the Adaptive Reuse Program have been completed with an additional six projects in various stages of construction. All projects are scheduled to be completed by the end of 2019.

Appendix

SUMMARY OF ALL PAST PRIORITY PROJECTS BY STATUS

191 priority projects in the Finger Lakes region have received a capital award through the ESD Grant Funds program over the last eight years. These projects represent \$1.4 billion in total investment, leveraging \$150 million in state support by a 9 to 1 ratio.

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project concerns need to be resolved
- Project contract not yet executed
- Project canceled or funding declined

2011 Year Awarded Round 1

| Map # | Project Name | CFA | CFA Award (\$) | Status |
|-------|--|------|----------------|--------|
| 1 | Finger Lakes Museum Capital | 2423 | 1,500,000 | ● |
| 2 | High Blood Pressure Collaborative Capital | 4883 | 300,000 | ● |
| 3 | Regional Internal Harvesting and Economic Gardening Working Capital | 6361 | 200,000 | ● |
| 4 | Health Sciences Center for Computational Innovation Capital | 7136 | 5,000,000 | ● |
| 5 | New York Battery and Energy Storage Technology Consortium Capital | 7690 | 1,000,000 | ● |
| 6 | High Technology of Rochester's Business Accelerator Capital Phase 1a | 5392 | 2,500,000 | ● |

2012 Year Awarded Round 2

| Map # | Project Name | CFA | CFA Award (\$) | Status |
|-------|--|-------|----------------|--------|
| 7 | Hilton Garden Inn Capital | 14659 | 250,000 | ● |
| 8 | Seneca BioEnergy, LLC - New Hire/OJT Training/Seneca BioEnergy Capital | 16766 | 125,000 | ● |
| 9 | CNG One Source of New York Capital | 18799 | 300,000 | ● |
| 10 | College Town Rochester Capital | 13901 | 4,000,000 | ● |
| 11 | Quorum Group Capital | 14283 | 150,000 | ● |
| 12 | The Health Sciences Center for Computational Innovation Capital | 15079 | 5,000,000 | ● |
| 13 | Center Street Business Center Capital | 16253 | 50,000 | ● |
| 14 | Midtown Tower Capital | 16767 | 4,000,000 | ● |
| 15 | Monroe Community College Capital | 16922 | 300,000 | ● |
| 16 | Regional Marketing Plan - Geva Theater Center/Historic Arsenal Renovation Front and Center Campaign for Geva/The Geva Theatre Center Capital | 17054 | 250,000 | ● |
| 17 | Eyer Building Development Capital | 17157 | 200,000 | ● |

| | | | | |
|----|--|-------|-----------|---|
| 18 | Toptica Photonics Capital | 17352 | 120,000 | ● |
| 19 | Little Theatre Film Society Capital | 18082 | 180,000 | ● |
| 20 | OptiPro Systems Capital | 18460 | 50,000 | ● |
| 21 | Val Tech Holdings Capital | 18770 | 100,000 | ● |
| 22 | Western NY Science, Technology and Advanced Manufacturing Capital | 18828 | 500,000 | ● |
| 23 | Drasgow Capital | 19459 | 125,000 | ● |
| 24 | Golisano Institute for Sustainability Capital | 19604 | 5,000,000 | ● |
| 25 | Pathstone Capital | 18009 | 2,000,000 | ● |
| 26 | OANB Capital | 18502 | 300,000 | ● |
| 27 | High Technology of Rochester's Business Accelerator Capital Phase 1b | 19736 | 2,500,000 | ● |

2013 Year Awarded Round 3

| Map # | Project Name | CFA | CFA Award (\$) | Status |
|-------|---|-------|----------------|--------|
| 28 | Roberts Wesleyan College Capital | 28155 | 250,000 | ● |
| 29 | Canandaigua Lakefront Capital | 28157 | 1,500,000 | ● |
| 30 | Rochester Institute of Technology CUE Capital | 29462 | 1,000,000 | ● |
| 31 | City of Rochester - Rochester Public Market Phase I Capital | 30079 | 500,000 | ● |
| 32 | Nazareth College of Rochester Capital | 30173 | 250,000 | ● |
| 33 | Hobart and William Smith Performing Arts Center Capital | 30266 | 1,000,000 | ● |
| 34 | Rochester Institute of Technology - MOVPE Capital | 31288 | 300,000 | ● |
| 35 | St. John Fisher College Capital | 31823 | 250,000 | ● |
| 36 | University of Rochester Capital | 32162 | 500,000 | ● |
| 37 | Sibley Redevelopment Capital | 27234 | 500,000 | ● |
| 38 | Seneca County Sewer Capital | 30288 | 250,000 | ● |

2014 Year Awarded Round 4

| Map # | Project Name | CFA | CFA Award (\$) | Status |
|-------|---|-------|----------------|--------|
| 39 | Biodiesel Production Project | 42142 | 250,000 | ● |
| 40 | Commercialization of Bioelectrochemical Systems | 43217 | 100,000 | ● |
| 41 | Establish Business in Eastman Business Park | 43394 | 500,000 | ● |
| 42 | Building Expansion Project | 38005 | 100,000 | ● |
| 43 | St. John Fisher College Capital | 38763 | 250,000 | ● |
| 44 | Letchworth Nature Center | 38988 | 300,000 | ● |
| 45 | Gallery Renovations | 39352 | 420,000 | ● |
| 46 | Canandaigua Lake Development | 39493 | 1,000,000 | ● |
| 47 | Keuka College Capital | 40760 | 250,000 | ● |
| 48 | Keuka Lake Hotel Capital | 41005 | 750,000 | ● |
| 49 | Roberts Wesleyan College Capital | 41993 | 250,000 | ● |
| 50 | MAGIC Laboratory Construction Project | 42291 | 1,500,000 | ● |
| 51 | Ontario County IDA Capital | 42662 | 100,000 | ● |
| 52 | Photonics Industry Association of New York | 43012 | 400,000 | ● |

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|----|--|-------|-----------|---|
| 53 | Finger Lakes Regional Center for Advanced Optics Manufacturing | 43343 | 275,000 | ● |
| 54 | Stepping Stones Learning Center Capital | 39022 | 100,000 | ● |
| 55 | GAIN Capital | 39313 | 3,000,000 | ● |
| 56 | Foodlink Capital | 41080 | 750,000 | ● |
| 57 | Business Expansion | 41959 | 25,000 | ● |
| 58 | City of Rochester Public Market Capital | 39473 | 1,500,000 | ● |
| 59 | Seneca County Capital | 40492 | 750,000 | ● |
| 60 | University of Rochester Data Science Building Phase I | 40955 | 1,500,000 | ● |
| 61 | Frontier Field Improvements | 41413 | 1,500,000 | ● |
| 62 | Green Wastewater Treatment System | 43011 | 300,000 | ● |
| 63 | High Technology of Rochester's Business Accelerator Capital Phase 1c | 43160 | 5,000,000 | ● |
| 64 | Establish Bioscience Manufacturing Center | 40864 | 2,000,000 | ● |
| 65 | Finger Lakes Museum Capital | 40374 | 200,000 | ● |
| 66 | Genesee Biogas Capital | 40402 | 1,500,000 | ● |
| 67 | Costello & Son Capital | 41386 | 500,000 | ● |
| 68 | Create Public Venue on Erie Canal At CityGate | 42282 | 250,000 | ● |

2015 Year Awarded Round 5

| Map # | Project Name | CFA | CFA Award (\$) | Status |
|-------|---|-------|----------------|--------|
| 69 | Bents Opera House Restoration Phase II | 51677 | 150,000 | ● |
| 70 | Kingsbury Touchscreen Sensor Quality Lab | 56295 | 200,000 | ● |
| 71 | Roberts Wesleyan Smith Science Building Renovation | 51570 | 1,000,000 | ● |
| 72 | Boys and Girls Club of Rochester | 55149 | 300,000 | ● |
| 73 | Modernization of MCC Applied Technologies Center | 55453 | 57,000 | ● |
| 74 | Sibley Building Phase II | 55708 | 3,500,000 | ● |
| 75 | Greenidge Gas Conversion Project | 55858 | 2,000,000 | ● |
| 76 | University Preparatory School Career and Technical Education Center | 55871 | 150,000 | ● |
| 77 | University of Rochester Goergen Institute for Data Science | 56197 | 1,000,000 | ● |
| 78 | Additive Manufacturing Center at RIT | 56210 | 100,000 | ● |
| 79 | NOHMs Technologies Electrolyte Manufacturing Equipment Purchase | 56233 | 135,000 | ● |
| 80 | Rochester Chase Tower Access Improvements | 57368 | 200,000 | ● |
| 81 | Keuka College Center For Business Analytics and Health Information | 57518 | 125,000 | ● |
| 82 | Foodlink Food Commercial Kitchen Expansion | 55079 | 250,000 | ● |
| 83 | Keuka Business Park Building Acquisition | 56764 | 150,000 | ● |
| 84 | Regional Veterans Service Center | 56893 | 150,000 | ● |
| 85 | YMCA Regional Campus | 50561 | 200,000 | ● |

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|-----|--|-------|-----------|---|
| 86 | Cornell Agriculture Food Technology Park New Manufacturing Building | 50732 | 500,000 | ● |
| 87 | STAMP Water Infrastructure | 51251 | 1,500,000 | ● |
| 88 | Arcade Sewer | 52041 | 500,000 | ● |
| 89 | Orleans County Agriculture Processing Facility Business Park | 52748 | 600,000 | ● |
| 90 | LeRoy Food and Technology Park | 52833 | 420,000 | ● |
| 91 | Eastman School of Music Messinger Hall Renovation | 52976 | 500,000 | ● |
| 92 | Genesee Biogas Pretreatment | 53542 | 750,000 | ● |
| 93 | Advanced Battery Assembly Plant at EBP | 53882 | 200,000 | ● |
| 94 | Seneca County Sewer 318 | 54142 | 1,500,000 | ● |
| 95 | Marquart Bros. Potato Chip Plant | 54227 | 900,000 | ● |
| 96 | Seneca Park Zoo Master Plan Improvements Phase 1a | 54761 | 1,500,000 | ● |
| 97 | Unither Corp Production Expansion | 56058 | 1,000,000 | ● |
| 98 | New York Photonics Freeform Optics Profiler | 56121 | 160,000 | ● |
| 99 | Wayne Finger Boces Advance Manufacturing Education | 56663 | 1,000,000 | ● |
| 100 | Energy Storage Ecosystem Resources - Safety Testing and Cylindrical Cell Prototyping | 56730 | 2,000,000 | ● |
| 101 | Edison Career and Technology High School | 57285 | 83,000 | ● |
| 102 | Fishers Ridge Phase I Infrastructure | 51646 | 1,000,000 | ● |
| 103 | Genesee Valley Agri-Business Park Infrastructure | 54260 | 500,000 | ● |
| 104 | Bristol Mountain New Ski Resort Inn and Lodge | 54816 | 300,000 | ● |
| 105 | CityGate Erie Canal Public Venue | 56164 | 2,000,000 | ● |
| 106 | Canandaigua Lakefront Redevelopment Project Final Phases | 56544 | 2,000,000 | ● |
| 107 | Rochester Riverside Convention Center Renovation | 56623 | 1,500,000 | ● |

2016 Year Awarded Round 6

| Map # | Project Name | CFA | CFA Award (\$) | Status |
|-------|---|-------|----------------|--------|
| 108 | Community Outreach Fellowship | 64798 | 100,000 | ● |
| 109 | Historic Rehabilitation Project | 64974 | 225,000 | ● |
| 110 | Bill Gray's Regional Iceplex Revitalization Project | 66476 | 700,000 | ● |
| 111 | Music Performance Center | 66691 | 1,000,000 | ● |
| 112 | Skalny Science Center Renovation | 67204 | 440,000 | ● |
| 113 | Wireless Technology Infrastructure Initiative | 67306 | 145,000 | ● |
| 114 | Street of Shops Expansion Project | 67925 | 400,000 | ● |
| 115 | Access-2-Excellence (A2E) | 68491 | 700,000 | ● |
| 116 | Nursing School Expansion | 63508 | 1,100,000 | ● |
| 117 | CMAC Improvements Phase 1 | 64542 | 740,000 | ● |
| 118 | Center for Great Women Phase III-A | 64916 | 250,000 | ● |
| 119 | Food HUB Expansion | 64943 | 280,000 | ● |
| 120 | Smith Opera House Upgrades | 65396 | 436,500 | ● |
| 121 | Hillside Varick Campus Revitalization | 65618 | 800,000 | ● |

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|-----|--|-------|-------------|---|
| 122 | Zoo Master Plan Phase 1a | 65790 | \$1,000,000 | ● |
| 123 | Livonia Agribusiness Park | 66058 | \$2,300,000 | ● |
| 124 | Rochester Downtown Kitchen Incubator | 66430 | \$213,500 | ● |
| 125 | Advanced Manufacturing Equipment | 66672 | \$202,000 | ● |
| 126 | Rochester Riverside Convention Center Modernization Phase II | 66868 | \$1,800,000 | ● |
| 127 | East Main Street Enhancements | 66929 | \$1,500,000 | ● |
| 128 | Special Touch Bakery | 67012 | \$481,000 | ● |
| 129 | Dahlstrom Student Center Transformation | 67074 | \$1,000,000 | ● |
| 130 | Sibley Square Innovation Phase | 67334 | \$2,000,000 | ● |
| 131 | Marquart Rail Project | 67742 | \$1,500,000 | ● |
| 132 | Hamlin Beach and Letchworth State Parks | 67861 | \$510,000 | ● |
| 133 | Western NY Depot | 67885 | \$150,000 | ● |
| 134 | Southeast YMCA Healthy Living Campus | 67939 | \$1,455,500 | ● |
| 135 | CityGate Remediation Phase | 68335 | \$800,000 | ● |
| 136 | Waterfront Development | 68452 | \$100,000 | ● |
| 137 | Wayne County Manufacturing Training Facility | 68636 | \$150,000 | ● |
| 138 | Shortwave Infrared Spectrometer | 66949 | \$188,000 | ● |
| 139 | Ellicott Station | 67491 | \$1,900,000 | ● |

2017 Year Awarded Round 7

| Map # | Project Name | CFA | CFA Award | Status |
|-------|---|-------|----------------|--------|
| 140 | Rochester Network Supply Inc. Expansion | 73961 | \$230,000.00 | ● |
| 141 | Upgrades to Capelli Sports Stadium | 75268 | \$100,000.00 | ● |
| 142 | HWS Downtown Center for Entrepreneurship | 73591 | \$250,000.00 | ● |
| 143 | OptiPro Expansion | 76550 | \$600,000.00 | ● |
| 144 | RIT Food Waste Utilization and Upcycling Testbed Phase 1 | 76900 | \$50,000.00 | ● |
| 145 | Youth Jobs in Neighborhood Development Rochester | 62896 | \$400,000.00 | ● |
| 146 | Automated Modular Digital Precision Fabric Cutting Factory Start Up | 65882 | \$50,000.00 | ● |
| 147 | Rochester Childfirst Network Facility Upgrades | 74106 | \$100,000.00 | ● |
| 148 | Junior Achievement Discovery Center | 74405 | \$620,000.00 | ● |
| 149 | Facility & Programmatic Expansion | 74482 | \$50,000.00 | ● |
| 150 | Former Medley Redevelopment - Phase I | 74789 | \$2,000,000.00 | ● |
| 151 | CGI Office Space and Parking Garage Development Project | 75054 | \$1,000,000.00 | ● |
| 152 | Alexander Park Building 1 | 75387 | \$500,000.00 | ● |
| 153 | Empire Medicinals Specialty Mushrooms | 75834 | \$200,000.00 | ● |
| 154 | Bolstering Foodlink's Emergency Preparedness | 76090 | \$150,000.00 | ● |
| 155 | RT Solutions Expansion | 76104 | \$200,000.00 | ● |
| 156 | The Perfect Granola Facility | 76150 | \$260,000.00 | ● |

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|-----|---|-------|----------------|---|
| 157 | Opalux Advanced Manufacturing Facility | 76675 | \$400,000.00 | ● |
| 158 | RIT Cell and Tissue Technologies Laboratory | 76730 | \$110,000.00 | ● |
| 159 | Western Region Off-Track Betting Paddock Upgrades | 77223 | \$180,000.00 | ● |
| 160 | Vigneri Chocolate Expansion | 77246 | \$620,000.00 | ● |
| 161 | First Light Farm Creamery Expansion | 74387 | \$180,000.00 | ● |
| 162 | Howlett Soy Barley Grain Center | 75816 | \$1,500,000.00 | ● |
| 163 | Barsuk Recycling Railroad Infrastructure | 77202 | \$250,000.00 | ● |

2018 Year Awarded Round 8

| Map # | Project Name | CFA | CFA Award | Status |
|-------|---|-------|----------------|--------|
| 164 | Star Cider and Finger Lakes Craft Expansion | 79481 | \$126,000.00 | ● |
| 165 | FLX Destination Center at Sampson & Seneca Marinas | 79603 | \$2,000,000.00 | ● |
| 166 | Golisano Training Center | 79961 | \$400,000.00 | ● |
| 167 | Williamson Expansion Project | 80000 | \$192,000.00 | ● |
| 168 | Mason Farms Operating Co LLC | 80003 | \$900,000.00 | ● |
| 169 | Yancey's Fancy Expansion | 81087 | \$2,000,000.00 | ● |
| 170 | NY Kitchen Campus Development | 81092 | \$1,000,000.00 | ● |
| 171 | Golisano Autism Center | 81166 | \$1,000,000.00 | ● |
| 172 | PTECH Manufacturing Equipment | 81553 | \$208,900.00 | ● |
| 173 | La Marketa Latin American Village Plaza | 81662 | \$400,000.00 | ● |
| 174 | WBS - Hawkeye Trade Center Capital | 81669 | \$1,200,000.00 | ● |
| 175 | Genomics Research Lab Cluster | 81794 | \$1,500,000.00 | ● |
| 176 | Geneva YMCA Expansion | 82182 | \$750,000.00 | ● |
| 177 | Bakery Expansion | 82567 | \$49,500.00 | ● |
| 178 | Butler Till Midtown Expansion | 82993 | \$1,250,000.00 | ● |
| 179 | Centennial Sculpture Park Phase 3 | 83058 | \$600,000.00 | ● |
| 180 | Multi-Specialty Clinical Research Campus | 83156 | \$600,000.00 | ● |
| 181 | Richford Building Renovation at Midtown | 83348 | \$1,725,000.00 | ● |
| 182 | Career Start Expansion | 83408 | \$250,000.00 | ● |
| 183 | Sibley Public Market | 83422 | \$600,000.00 | ● |
| 184 | High Throughput Phenotyping | 83631 | \$1,050,000.00 | ● |
| 185 | Abtex Manufacturing Dresden | 83671 | \$100,000.00 | ● |
| 186 | Frontier Field Upgrades | 83748 | \$550,000.00 | ● |
| 187 | Harvesting Facility Modernization Meat Processing | 83749 | \$198,600.00 | ● |
| 188 | Keuka Lake Conference Center at Hampton Inn | 84140 | \$500,000.00 | ● |
| 189 | Organic Feed Processing Plant | 84268 | \$500,000.00 | ● |
| 190 | Naples Facility Expansion Flint Creek | 84492 | \$250,000.00 | ● |
| 191 | Joseph Ave Center for Performing and Visual Arts Renovation | 84806 | \$100,000.00 | ● |

ALL CFA AWARDS

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project concerns need to be resolved
- Project contract not yet executed
- Project canceled or funding declined

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|------|----|--|--|------------|---|----------------|--------------------|--------|
| 1996 | 1 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Calkins Corners | Monroe | State Low Income Housing Tax Credit (HCR) | \$337,513.00 | \$11,510,560.00 | ● |
| 2214 | 1 | Ontario Midland Railroad Corp. | Main Line Track Rehabilitation, Sodus to Northrose | Wayne | Rail & Port Bond Project (DOT) | \$1,658,009.70 | \$1,842,233.00 | ● |
| 2230 | 1 | Sutherland Global Services NY, Inc. | Sutherland Global Services Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$1,600,000.00 | \$4,934,528.00 | ● |
| 2247 | 1 | Gorbel, Inc. | Worker Skills Upgrading | Ontario | Business Hiring and Training Incentives (DOL) | \$33,000.00 | \$33,000.00 | ● |
| 2294 | 1 | Newstead Ranch, Inc. | Newstead Ranch Excelsior | Genesee | Excelsior Jobs Program (ESD) | \$350,000.00 | \$3,900,000.00 | ● |
| 2423 | 1 | Finger Lakes Cultural & Natural History Museum | Phase 1 | Yates | Green Innovation Grant Program (EFC) | \$381,000.00 | \$426,000.00 | ● |
| 2423 | 1 | Finger Lakes Cultural & Natural History Museum | Finger Lakes Museum Capital | Yates | Economic Development Purposes Fund (ESD) | \$1,500,000.00 | \$3,600,125.00 | ● |
| 2423 | 1 | Finger Lakes Cultural and Natural History Museum | Finger Lakes Museum Phase 1 | Monroe | Park Acquisition, Development and Planning (Parks) | \$400,000.00 | \$6,408,140.00 | ● |
| 2580 | 1 | Village of Spencerport | Heritage Trail and Park | Monroe | NYS Canalway Grant Program (Canals) | \$74,994.50 | \$149,985.00 | ● |
| 2594 | 1 | Village of Fairport IDA | Canalside Promenade | Orleans | NYS Canalway Grant Program (Canals) | \$134,238.00 | \$268,475.00 | ● |
| 2757 | 1 | Village of Holley | Save-A-Lot Grocery | Ontario | Community Development Block Grant (HCR) | \$171,167.00 | \$999,167.00 | ● |
| 2786 | 1 | Friends of Ganondagan, Inc. | Art and Education Center | Yates | Historic Property Acquisition, Development and Planning (Parks) | \$400,000.00 | \$8,917,000.00 | ● |
| 2967 | 1 | Document Processors, Inc. | Document Reprocessors Excelsior | Seneca | Excelsior Jobs Program (ESD) | \$750,000.00 | \$1,550,000.00 | ● |
| 3083 | 1 | Seneca BioEnergy, LLC | Seneca AgBio Green Energy Park | Ontario | Low Cost Economic Development Financing (ESD) | \$7,000,000.00 | \$16,000,000.00 | ● |
| 3084 | 1 | City of Geneva | Geneva Microenterprise Assistance Program | Livingston | Community Development Block Grant - Microenterprise (HCR) | \$200,000.00 | \$275,000.00 | ● |
| 3174 | 1 | Norfolk Southern Railway | Portageville Bridge Replacement | Wyoming | Rail & Port Bond Project (DOT) | \$2,000,000.00 | \$39,000,000.00 | ● |
| 3179 | 1 | Friends of Letchworth State Park | Signage for the Clan Trail | Monroe | Park Acquisition, Development and Planning (Parks) | \$3,000.00 | \$4,000.00 | ● |
| 3497 | 1 | Town of Ogden | Heritage Trail and Park | Ontario | Heritage Areas System Acquisition, Development and Planning (Parks) | \$275,000.00 | \$550,000.00 | ● |
| 3548 | 1 | Geneva (C) | Finger Lakes Boating Museum | Ontario | Local Waterfront Revitalization Program (DOS) | \$450,000.00 | \$3,350,000.00 | ● |
| 3815 | 1 | Sonnenberg Gardens and Mansion State Historic Park | Roman Bath Stabilization | Wayne | Historic Property Acquisition, Development and Planning (Parks) | \$43,000.00 | \$86,000.00 | ● |
| 3843 | 1 | Community Action in Self Help, Inc. | Worker Skills Upgrading | Wayne | Business Hiring and Training Incentives (DOL) | \$15,940.00 | \$15,940.00 | ● |
| 3874 | 1 | Town of Ontario | Optimax | Ontario | Community Development Block Grant (HCR) | \$250,000.00 | \$2,910,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|------|----|---|--|------------|---|----------------|--------------------|--------|
| 3879 | 1 | E2E Materials, Inc. | E2E Materials Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$1,250,000.00 | \$33,501,100.00 | ● |
| 3887 | 1 | Coopervision, Inc. | Worker Skills Upgrading | Ontario | Business Hiring and Training Incentives (DOL) | \$29,870.00 | \$29,870.00 | ● |
| 3971 | 1 | City of Canandaigua | Downtown Streetscape Green Streets | Seneca | Green Innovation Grant Program (EFC) | \$385,000.00 | \$995,500.00 | ● |
| 4120 | 1 | Town of Seneca Falls | Canal Harbor Improvements | Monroe | NYS Canalway Grant Program (Canals) | \$148,830.00 | \$297,660.00 | ● |
| 4317 | 1 | Town of Brighton | Monroe Avenue Retrofit Green Streets | Monroe | Green Innovation Grant Program (EFC) | \$1,565,000.00 | \$1,738,888.89 | ● |
| 4333 | 1 | Seneca Park Zoo Society | Zoo Education Complex | Monroe | Park Acquisition, Development and Planning (Parks) | \$399,370.00 | \$551,780.00 | ● |
| 4376 | 1 | LPA Systems, Inc. | Worker Skills Upgrading | Livingston | Business Hiring and Training Incentives (DOL) | \$29,760.00 | \$29,760.00 | ● |
| 4468 | 1 | Village of Dansville | Dansville Microenterprise Assistance Program | Monroe | Community Development Block Grant - Microenterprise (HCR) | \$200,000.00 | \$225,000.00 | ● |
| 4883 | 1 | Finger Lakes Health Systems Agency | High Blood Pressure Collaborative Capital | Genesee | Economic Development Purposes Fund (ESD) | \$300,000.00 | \$1,078,630.00 | ● |
| 4926 | 1 | Genesee County | Genesee Valley Mushroom, Inc. | Monroe | Community Development Block Grant (HCR) | \$750,000.00 | \$25,024,426.00 | ● |
| 5227 | 1 | Foodlink, Inc. | Unemployed Worker | Monroe | Unemployed Worker Training Program (DOL) | \$50,000.00 | \$50,000.00 | ● |
| 5279 | 1 | Thermo Fisher Scientific Inc. | Worker Skills Upgrading | Ontario | Business Hiring and Training Incentives (DOL) | \$33,600.00 | \$32,503.00 | ● |
| 5286 | 1 | Finger Lakes Community College | Unemployed Worker | WAYNE | Unemployed Worker Training Program (DOL) | \$50,000.00 | \$50,000.00 | ● |
| 5389 | 1 | Conifer | Towpath Preservation Apts | Monroe | Homes for Working Families (HCR) | \$1,030,894.00 | \$9,572,694.00 | ● |
| 5392 | 1 | High Tech Rochester, Inc. | High Technology of Rochester?s Business Accelerator Capital Phase 1a | Monroe | Regional Council Capital Fund (ESD) | \$2,500,000.00 | \$15,420,000.00 | ● |
| 5451 | 1 | Cross Bros. Co. Inc. | Worker Skills Upgrading | Monroe | Business Hiring and Training Incentives (DOL) | \$48,125.00 | \$48,125.00 | ● |
| 5527 | 1 | Genesee Country Museum | Worker Skills Upgrading | Orleans | Business Hiring and Training Incentives (DOL) | \$4,864.00 | \$4,779.00 | ● |
| 6045 | 1 | Community Action of Orleans and Genesee, Inc. | Unemployed Worker | Monroe | Unemployed Worker Training Program (DOL) | \$41,600.00 | \$41,600.00 | ● |
| 6072 | 1 | Passero Associates, Engineering, Architecture & Surveying, P.C. | Worker Skills Upgrading | Monroe | Business Hiring and Training Incentives (DOL) | \$35,890.00 | \$35,890.00 | ● |
| 6095 | 1 | Qualicoat, Inc. | Worker Skills Upgrading | Monroe | Business Hiring and Training Incentives (DOL) | \$2,460.00 | \$2,460.00 | ● |
| 6121 | 1 | Lauramar, Corp. dba AP Plumbing | On-the-Job Training | Wayne | Business Hiring and Training Incentives (DOL) | \$50,000.00 | \$4,997.00 | ● |
| 6305 | 1 | Optimax Systems, Inc. | Worker Skills Upgrading | Monroe | Business Hiring and Training Incentives (DOL) | \$48,050.00 | \$48,050.00 | ● |
| 6339 | 1 | Qualitrol Corporation | Qualitrol Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$586,800.00 | \$2,277,000.00 | ● |
| 6361 | 1 | Greater Rochester Enterprise | Regional Internal Harvesting and Economic Gardening Working Capital | Monroe | Economic Development Purposes Fund (ESD) | \$200,000.00 | \$400,081.00 | ● |
| 6687 | 1 | City of Rochester | Port of Rochester Redevelopment | Monroe | Local Waterfront Revitalization Program (DOS) | \$745,545.00 | \$19,740,000.00 | ● |
| 6687 | 1 | City of Rochester | Port of Rochester Redevelopment | Monroe | Green Innovation Grant Program (EFC) | \$198,000.00 | \$190,359.00 | ● |
| 6875 | 1 | Caldwell Manufacturing Company North America, LLC | Worker Skills Upgrading | Ontario | Business Hiring and Training Incentives (DOL) | \$48,600.00 | \$48,600.00 | ● |
| 7053 | 1 | City of Geneva | 12ve Degrees Corporation | Monroe | Community Development Block Grant (HCR) | \$100,000.00 | \$280,900.00 | ● |
| 7136 | 1 | University of Rochester | Health Sciences Center for Computational Innovation Capital | Monroe | Economic Development Purposes Fund (ESD) | \$5,000,000.00 | \$11,175,000.00 | ● |
| 7226 | 1 | Smith + Associates Architects, PLLC | Worker Skills Upgrading | Wayne | Business Hiring and Training Incentives (DOL) | \$21,395.00 | \$20,150.00 | ● |
| 7598 | 1 | Wayne-Finger Lakes BOCES | Unemployed Worker | Monroe | Unemployed Worker Training Program (DOL) | \$42,251.00 | \$42,240.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|---|------------|--|----------------|--------------------|--------|
| 7690 | 1 | New York Battery and Energy Storage Technology Consortium, Inc. | New York Battery and Energy Storage Technology Consortium Capital | Monroe | Regional Council Capital Fund (ESD) | \$1,000,000.00 | \$4,000,000.00 | ● |
| 7709 | 1 | AJL Manufacturing, Inc. | AJL Manufacturing Excelsior | Yates | Excelsior Jobs Program (ESD) | \$287,715.00 | \$2,030,000.00 | ● |
| 7968 | 1 | Mabrouka Properties II, LLC | Mabrouka Properties II Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$401,010.00 | \$6,034,100.00 | ● |
| 8056 | 1 | Rochester (C) | Promenade at Erie Harbor | Monroe | Local Waterfront Revitalization Program (DOS) | \$240,000.00 | \$1,800,000.00 | ● |
| 8644 | 1 | Episcopal Senior Life Communities | Rockwood Center at Brentland Woods | Monroe | Federal Low Income Housing Tax Credit (HCR) | \$481,848.00 | \$7,627,609.00 | ● |
| 8701 | 1 | Rochester Precision Optics, LLC | Worker Skills Upgrading | Monroe | Business Hiring and Training Incentives (DOL) | \$50,000.00 | \$6,120.00 | ● |
| 8803 | 1 | Carriage Factory Special Needs Apartments L.P. | Carriage Factory Special Needs Apts | Monroe | Federal Low Income Housing Tax Credit/Housing Trust Fund (HCR) | \$3,346,665.00 | \$22,372,114.00 | ● |
| 8810 | 1 | Ibero-American Development Corporation | El Camino Estates Phase II | Wyoming | Federal Low Income Housing Tax Credit/Housing Trust Fund (HCR) | \$1,463,658.00 | \$6,179,121.00 | ● |
| 14030 | 1 | Urban League of Rochester Economic Development Corp. URBAN LEAGUE OF ROCHESTER ECONOMIC DEVELOPMENT CORP | Focused Investment Acquisition/ Rehabilitation II | Genesee | HOME (HCR) | \$600,000.00 | \$1,151,250.00 | ● |
| 14032 | 1 | Keuka Housing Council, Inc. | Yates CHDO # 1 | Wayne | HOME (HCR) | \$120,000.00 | \$218,750.00 | ● |
| 14038 | 1 | Keuka Housing Council, Inc. | Yates-Ontario Homebuyer 2011 | Yates | HOME (HCR) | \$432,000.00 | \$1,952,000.00 | ● |
| 14041 | 1 | Wyoming County Community Action, Inc. | RESTORE Wyoming 2011 | Wyoming | RESTORE (HCR) | \$75,000.00 | \$345,000.00 | ● |
| 14073 | 1 | City of Batavia | Batavia New York Main Street Program | Monroe | New York Main Street (HCR) | \$450,000.00 | \$750,000.00 | ● |
| 14075 | 1 | Bishop Sheen Ecumenical Housing Foundation, Inc. | RESTORE Ontario & Wayne | Seneca | RESTORE (HCR) | \$75,000.00 | \$160,000.00 | ● |
| 14076 | 1 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Home Accessibility Improvements | Orleans | Access to Home (HCR) | \$300,000.00 | \$395,000.00 | ● |
| 14080 | 1 | Town of Warsaw | Downtown Warsaw Revitalization Program | Orleans | New York Main Street (HCR) | \$500,000.00 | \$657,300.00 | ● |
| 14086 | 1 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Monroe | Livingston | HOME (HCR) | \$500,000.00 | \$586,650.00 | ● |
| 14088 | 1 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Seneca | Monroe | HOME (HCR) | \$400,000.00 | \$469,320.00 | ● |
| 14091 | 1 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Yates | Monroe | HOME (HCR) | \$400,000.00 | \$469,320.00 | ● |
| 14096 | 1 | Town of Albion | Albion NY Main Street 2011 | Seneca | New York Main Street (HCR) | \$477,000.00 | \$1,486,000.00 | ● |
| 14103 | 1 | Village of Geneseo | Geneseo Downtown Revitalization Program | Genesee | New York Main Street (HCR) | \$410,000.00 | \$540,000.00 | ● |
| 14107 | 1 | Marketview Heights Association, Inc. | MHA Acces to Home II | Genesee | Access to Home (HCR) | \$200,000.00 | \$250,000.00 | ● |
| 14114 | 1 | Rural Housing Opportunities Corporation | RHOC Regional Homefirst 11 | Genesee | HOME (HCR) | \$500,000.00 | \$2,647,000.00 | ● |
| 14121 | 1 | Village/Town of East Rochester | Downtown East Rochester Revitalization Initiative | Wayne | New York Main Street (HCR) | \$500,000.00 | \$887,555.00 | ● |
| 14125 | 1 | Town of Seneca Falls | Seneca Falls New Rork Main Street Program | Wyoming | New York Main Street (HCR) | \$460,448.00 | \$2,781,137.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|--|------------|---|----------------|--------------------|--------|
| 14126 | 1 | Community Action of Orleans and Genesee, Inc. | RESTORE Genesee 2011 | Allegany | RESTORE (HCR) | \$75,000.00 | \$195,006.00 | ● |
| 14129 | 1 | Rural Housing Opportunities Corporation | RHOC Regional MHRI 11 | Wayne | HOME (HCR) | \$400,000.00 | \$609,300.00 | ● |
| 14130 | 1 | Town of Savannah | Town of Savannah Sewer District No. 1 Improvements | Yates | Community Development Block Grant - Public Infrastructure (HCR) | \$600,000.00 | \$600,000.00 | ● |
| 14132 | 1 | Village of Silver Springs | Village of Silver Springs Water System Improvements | Ontario | Community Development Block Grant - Public Infrastructure (HCR) | \$450,000.00 | \$450,000.00 | ● |
| 14143 | 1 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Sheen Housing Home Repair Program | Livingston | Affordable Home Ownership Development Program (HCR) | \$600,000.00 | \$1,600,000.00 | ● |
| 14151 | 1 | Village of Wolcott | Village of Wolcott Wastewater System Improvements | Monroe | Community Development Block Grant - Public Infrastructure (HCR) | \$600,000.00 | \$3,895,100.00 | ● |
| 14152 | 1 | Yates County | Yates County Homeownership Program | Monroe | Community Development Block Grant - Housing (HCR) | \$750,000.00 | \$3,038,575.00 | ● |
| 14153 | 1 | City of Canandaigua | City of Canandaigua Multi-Unit Housing program | Monroe | Community Development Block Grant - Housing (HCR) | \$400,000.00 | \$535,000.00 | ● |
| 14165 | 1 | Town of Conesus | Town of Conesus Senior Housing Rehabilitation Program | Monroe | Community Development Block Grant - Housing (HCR) | \$400,000.00 | \$400,000.00 | ● |
| 14168 | 1 | Greater Rochester Partnership HDFC | HOME Rochester 2011-2012 | Monroe | Affordable Home Ownership Development Program (HCR) | \$1,100,000.00 | \$7,792,080.00 | ● |
| 14169 | 1 | Urban League of Rochester Economic Development Corp. | Corn Hill Town Homes | Livingston | Affordable Home Ownership Development Program (HCR) | \$250,000.00 | \$1,734,000.00 | ● |
| 14170 | 1 | Habitat for Humanity NYS | HFH-NYS 2011 HI | Livingston | Affordable Home Ownership Development Program (HCR) | \$50,000.00 | \$140,000.00 | ● |
| 14171 | 1 | NCS Community Development Corp. | NCS Purchase- Rehab Program | Livingston | Affordable Home Ownership Development Program (HCR) | \$1,050,000.00 | \$1,776,000.00 | ● |
| 14172 | 1 | South Wedge Planning | Southside Purchase-Rehab Program | Genesee | Affordable Home Ownership Development Program (HCR) | \$175,000.00 | \$480,000.00 | ● |
| 14210 | 1 | Town of Mount Morris | Town of Mount Morris Housing Rehabilitation Program | Wayne | Community Development Block Grant - Housing (HCR) | \$400,000.00 | \$400,000.00 | ● |
| 14211 | 1 | Village of Mount Morris | Village of Mount Morris Housing Rehabilitation Program | Monroe | Community Development Block Grant - Housing (HCR) | \$400,000.00 | \$400,000.00 | ● |
| 14224 | 1 | Village of Nunda | Village of Nunda Water System Improvement | Wayne | Community Development Block Grant - Public Infrastructure (HCR) | \$309,000.00 | \$309,000.00 | ● |
| 14225 | 1 | Town of Batavia | Town of Batavia West Main Street Sewer District | Monroe | Community Development Block Grant - Public Infrastructure (HCR) | \$600,000.00 | \$2,822,000.00 | ● |
| 13859 | 2 | County of Wayne | 9 Pearl Street Accessibility Project | Monroe | Community Development Block Grant - Public Facilities (HCR) | \$300,000.00 | \$605,000.00 | ● |
| 13901 | 2 | College Town Rochester, LLC | College Town Rochester Capital | Yates | Empire State Development Grant Funds (ESD) | \$4,000,000.00 | \$92,400,000.00 | ● |
| 13979 | 2 | Village of Clyde | Genesee Street Water Transmission Main Replacement Project | Wyoming | Community Development Block Grant - Public Infrastructure (HCR) | \$600,000.00 | \$970,000.00 | ● |
| 14283 | 2 | Quorum Group, LLC | Quorum Group Capital | Orleans | Empire State Development Grant Funds (ESD) | \$150,000.00 | \$1,592,000.00 | ● |
| 14334 | 2 | Village of Perry | Village of Perry Stormwater Drainage Project | Wyoming | Community Development Block Grant - Public Infrastructure (HCR) | \$600,000.00 | \$671,500.00 | ● |
| 14634 | 2 | City of Geneva | Finger Lakes Community Center | Ontario | NYS Canalway Grant Program (Canals) | \$150,000.00 | \$300,000.00 | ● |
| 14659 | 2 | Host Resident Partners, LLC | Hilton Garden Inn Capital | Monroe | Empire State Development Grant Funds (ESD) | \$250,000.00 | \$8,560,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|---|--|-----------------------|--|----------------|--------------------|--------|
| 14895 | 2 | PathStone Development Corporation | Woodward-Weld Rehab Project | Monroe | Urban Initiatives (HCR) | \$200,000.00 | \$296,007.00 | ● |
| 15079 | 2 | University of Rochester | The Health Sciences Center for Computational Innovation Capital | Monroe | Empire State Development Grant Funds (ESD) | \$5,000,000.00 | \$12,000,000.00 | ● |
| 15329 | 2 | Gray Metal Products, Inc. | Gray Metal Products Excelsior | Livingston | Excelsior Jobs Program (ESD) | \$900,000.00 | \$2,500,000.00 | ● |
| 15465 | 2 | Village of Arcade | Village of Arcade Sewer Repair Engineering Study | Wyoming | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 15505 | 2 | YWCA of Rochester and Monroe County, Inc. | YWCA of Rochester and Monroe County | Monroe | Urban Initiatives (HCR) | \$200,000.00 | \$4,496,817.00 | ● |
| 15553 | 2 | API Technologies Corporation | API Technologies Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$525,000.00 | \$2,071,670.00 | ● |
| 15559 | 2 | Advantage Metalwork & Finishing, LLC | Advantage Metalwork & Finishing Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$900,000.00 | \$2,040,000.00 | ● |
| 15560 | 2 | Village of Nunda | Nunda Downtown Revitalization Program | Livingston | New York Main Street (HCR) | \$250,000.00 | \$355,500.00 | ● |
| 15563 | 2 | Village of Avon | Avon Downtown Revitalization Program | Livingston | New York Main Street (HCR) | \$250,000.00 | \$335,000.00 | ● |
| 15572 | 2 | Town of Groveland | Ambuscade Park Development Application | Livingston | Park Acquisition, Development and Planning (Parks) | \$148,000.00 | \$228,120.00 | ● |
| 15601 | 2 | Keuka Housing Council, Inc. | RARP Dundee | Yates | Rural Area Revitalization Projects (HCR) | \$200,000.00 | \$1,590,539.00 | ● |
| 15721 | 2 | Wayne (T) | Preparation of a Strategy for a Sustainable Keuka Lake | Steuben, Yates | Local Waterfront Revitalization Program (DOS) | \$134,600.00 | \$269,200.00 | ● |
| 15856 | 2 | Volunteers of America of Western New York, Inc. | VOA WNY Senior Apartments | Monroe | Urban Initiatives (HCR) | \$200,000.00 | \$11,327,527.00 | ● |
| 16047 | 2 | Village of Palmyra | Canalside Nature Park Phase 2 | Wayne | NYS Canalway Grant Program (Canals) | \$120,523.00 | \$240,000.00 | ● |
| 16167 | 2 | Cornell Cooperative Extension Association of Wayne County | Increasing Cooling Space for Small Farms | Wayne | Agriculture Development Program (Ag & Mkts) | \$207,000.00 | \$435,000.00 | ● |
| 16169 | 2 | Heritage Christian Services, Inc. | 1200 South Winton Road Project | Monroe | Urban Initiatives (HCR) | \$200,000.00 | \$850,130.00 | ● |
| 16217 | 2 | Genesee County Industrial Development Agency | New York Craft Malt | Genesee | Agriculture Development Program (Ag & Mkts) | \$117,330.00 | \$117,330.00 | ● |
| 16253 | 2 | Center Street Business Center, LLC | Center Street Business Center Capital | Wyoming | Empire State Development Grant Funds (ESD) | \$50,000.00 | \$1,500,000.00 | ● |
| 16294 | 2 | NOHMs Technologies Inc | NOHMs Technologies Excelsior/Pouch Battery Manufacturing | Monroe | Excelsior Jobs Program (ESD) | \$1,000,000.00 | \$4,257,505.00 | ● |
| 16294 | 2 | NOHMs Technologies Inc | NOHMs Technologies Excelsior/Pouch Battery Manufacturing | Monroe | GHG Reduction Program (NYSERDA) | \$1,000,000.00 | \$6,148,794.00 | ● |
| 16324 | 2 | Geneva (C) | Access Improvements to Seneca Lake | Ontario | Local Waterfront Revitalization Program (DOS) | \$625,000.00 | \$1,250,000.00 | ● |
| 16346 | 2 | Canandaigua (C) | Promotion and Protection of Canandaigua Lake | Ontario, Yates, Wayne | Local Waterfront Revitalization Program (DOS) | \$340,000.00 | \$680,000.00 | ● |
| 16486 | 2 | The Baobab Cultural Center | Magnificent Africa | Monroe | Art Project Grant (Arts) | \$65,000.00 | \$166,500.00 | ● |
| 16744 | 2 | Wayne County Water & Sewer Authority | Wayne County Water and Sewer Authority Engineering Study | Wayne | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 16766 | 2 | Seneca BioEnergy, LLC | Seneca BioEnergy, LLC - New Hire/OJT Training/Seneca BioEnergy Capital | Seneca | New Hire Training Program (DOL) | \$25,000.00 | \$25,000.00 | ● |
| 16766 | 2 | Seneca BioEnergy, LLC | Seneca BioEnergy, LLC - New Hire/OJT Training/Seneca BioEnergy Capital | Seneca | Empire State Development Grant Funds (ESD) | \$100,000.00 | \$275,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|---|--|------------|---|----------------|--------------------|--------|
| 16767 | 2 | Midtown Tower LLC | Midtown Tower Capital | Monroe | Empire State Development Grant Funds (ESD) | \$4,000,000.00 | \$57,699,000.00 | ● |
| 16882 | 2 | Victor Local Development Corporation | Downtown Victor Revitalization Project | Ontario | New York Main Street (HCR) | \$200,000.00 | \$375,000.00 | ● |
| 16907 | 2 | Village of Newark | IEC Electronics | Wayne | Community Development Block Grant (HCR) | \$750,000.00 | \$2,000,000.00 | ● |
| 16920 | 2 | Rochester City School District, Office of Adult and Career Education Services | Rochester City School District, Office of Adult and Career Education Services - Unemployed Worker Training | Monroe | Unemployed Worker Training Program (DOL) | \$94,250.00 | \$94,250.00 | ● |
| 16922 | 2 | Monroe Community College | Monroe Community College Capital | Monroe | Empire State Development Grant Funds (ESD) | \$300,000.00 | \$1,000,000.00 | ● |
| 16941 | 2 | Friends of Ganondagan | Seneca Art and Culture Center at Ganondagan | Ontario | Park Acquisition, Development and Planning (Parks) | \$500,000.00 | \$1,003,496.00 | ● |
| 16984 | 2 | Penn Yan (V) | Keuka Lake Waterfront Development | Yates | Local Waterfront Revitalization Program (DOS) | \$490,000.00 | \$980,000.00 | ● |
| 17054 | 2 | Geva Theatre Center | Regional Marketing Plan | Monroe | Regional Tourism Marketing Grant Initiative (ESD) | \$50,000.00 | \$100,000.00 | ● |
| 17054 | 2 | Geva Theatre Center | Historic Arsenal Renovation | Monroe | Empire State Development Grant Funds (ESD) | \$100,000.00 | \$491,600.00 | ● |
| 17054 | 2 | Geva Theatre Center | Historic Arsenal Renovation | Monroe | Historic Property Acquisiton, Development and Planning (Parks) | \$100,000.00 | \$1,300,000.00 | ● |
| 17157 | 2 | Town/Village of East Rochester | Eyer Building Development Capital | Monroe | Empire State Development Grant Funds (ESD) | \$200,000.00 | \$9,000,000.00 | ● |
| 17352 | 2 | TOPTICA Photonics, Inc. | Toptica Photonics Capital | Ontario | Empire State Development Grant Funds (ESD) | \$120,000.00 | \$465,000.00 | ● |
| 17359 | 2 | Village of Holley | Public Square Revitalization Program | Orleans | New York Main Street (HCR) | \$250,000.00 | \$563,677.00 | ● |
| 17553 | 2 | DAU Thermal Solutions North America, Inc. | DAU Thermal Solutions North America Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$475,000.00 | \$1,890,000.00 | ● |
| 17674 | 2 | Graphene Devices, Ltd. | Graphene Devices Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$400,000.00 | \$635,000.00 | ● |
| 17841 | 2 | South Wedge Planning Committee, Inc. | Low Vision Center Renovations | Monroe | Urban Initiatives (HCR) | \$200,000.00 | \$330,574.00 | ● |
| 17843 | 2 | South Wedge Planning Committee, Inc. | Goodwill to Work | Monroe | Urban Initiatives (HCR) | \$158,506.00 | \$158,506.00 | ● |
| 17936 | 2 | Village of Macedon | Village of Macedon Wastewater Treatment Plant Engineering Study | Wayne | Engineering Planning Grant Program (DEC) | \$19,995.00 | \$24,994.00 | ● |
| 17953 | 2 | Landmark Society of Western NY | The African American Landmarks Project | Monroe | Art Project Grant (Arts) | \$50,000.00 | \$100,000.00 | ● |
| 17955 | 2 | Rochester Institute of Technology | The Mobile Experiences for Tourism Project | Monroe | Art Project Grant (Arts) | \$52,958.00 | \$106,000.00 | ● |
| 17974 | 2 | Town of Shelby | Takeform Architectural Graphics | Orleans | Community Development Block Grant (HCR) | \$316,000.00 | \$1,595,000.00 | ● |
| 18009 | 2 | Rural Opportunities Inc. | Pathstone Capital | Monroe | Empire State Development Grant Funds (ESD) | \$2,000,000.00 | \$3,800,000.00 | ● |
| 18067 | 2 | Village of Mount Morris | Provo Small Business Project | Livingston | Community Development Block Grant - Small Business Assistance (HCR) | \$69,000.00 | \$174,000.00 | ● |
| 18082 | 2 | Little Theatre Film Society | Little Theatre Film Society Capital | Monroe | Empire State Development Grant Funds (ESD) | \$180,000.00 | \$390,000.00 | ● |
| 18131 | 2 | Farm Credit East, ACA | Growing the New York Dairy Industry | Genesee | Agriculture Development Program (Ag & Mkts) | \$500,000.00 | \$1,000,000.00 | ● |
| 18242 | 2 | Ontario - Seneca - Yates - Cayuga - Wayne - Finger Lakes BOCES | Ontario - Seneca - Yates - Cayuga - Wayne - Finger Lakes BOCES - Unemployed Worker Training | Wayne | Unemployed Worker Training Program (DOL) | \$98,560.00 | \$98,560.00 | ● |
| 18292 | 2 | Village of Naples | Village of Naples Sewer Feasibility Study | Ontario | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 18310 | 2 | The Finger Lakes Cultural & Natural History Museum | The Finger Lakes Museum at Keuka Lake State Park | Yates | Art Project Grant (Arts) | \$50,000.00 | \$100,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|---|------------|---|----------------|--------------------|--------|
| 18310 | 2 | The Finger Lakes Museum | Finger Lakes Museum Promotion | Yates | Regional Tourism Marketing Grant Initiative (ESD) | \$30,000.00 | \$89,000.00 | ● |
| 18310 | 2 | The Finger Lakes Cultural & Natural History Museum | The Finger Lakes Museum Main Campus | Yates | Park Acquisition, Development and Planning (Parks) | \$498,000.00 | \$664,000.00 | ● |
| 18460 | 2 | OptiPro Systems, Inc. | OptiPro Systems Capital | Wayne | Empire State Development Grant Funds (ESD) | \$50,000.00 | \$250,000.00 | ● |
| 18502 | 2 | Once Again Nut Butter Collective, Inc. | OANB Capital | Livingston | Empire State Development Grant Funds (ESD) | \$300,000.00 | \$3,500,000.00 | ● |
| 18503 | 2 | I-Square LLC | Green Stormwater at I-Square | Monroe | Green Innovation Grant Program (EFC) | \$442,496.00 | \$513,788.00 | ● |
| 18564 | 2 | American Heritage Homes | American Heritage Homes Excelsior | Wyoming | Excelsior Jobs Program (ESD) | \$500,000.00 | \$225,000.00 | ● |
| 18583 | 2 | Town of Seneca Falls | Mr Bults, Inc. | Seneca | Community Development Block Grant (HCR) | \$750,000.00 | \$8,891,000.00 | ● |
| 18638 | 2 | Town of Canandaigua | Purdy Mobile Rd Sewer | Ontario | Community Development Block Grant - Public Infrastructure (HCR) | \$600,000.00 | \$961,300.00 | ● |
| 18725 | 2 | Town of Jerusalem | Town of Jerusalem Wastewater Engineering Study/Waterfront Revitalization Strategy | Yates | Engineering Planning Grant Program (DEC) | \$23,991.00 | \$29,989.00 | ● |
| 18725 | 2 | Town of Jerusalem | Town of Jerusalem Wastewater Engineering Study/Waterfront Revitalization Strategy | Yates | Local Waterfront Revitalization Program (DOS) | \$27,500.00 | \$55,000.00 | ● |
| 18770 | 2 | Val Tech Holdings, Inc. | Val Tech Holdings Capital | Monroe | Empire State Development Grant Funds (ESD) | \$100,000.00 | \$553,000.00 | ● |
| 18799 | 2 | CNG One Source of New York, Inc. | CNG One Source of New York Capital | Genesee | Empire State Development Grant Funds (ESD) | \$300,000.00 | \$2,000,000.00 | ● |
| 18828 | 2 | Genesee County IDA | Western NY Science, Technology and Advanced Manufacturing Capital | Genesee | Empire State Development Grant Funds (ESD) | \$500,000.00 | \$2,102,100.00 | ● |
| 19010 | 2 | City of Rochester | HighFallsCFA2012 | Monroe | Heritage Areas System Acquisition, Development and Planning (Parks) | \$80,000.00 | \$107,000.00 | ● |
| 19029 | 2 | Geva Theatre Center, Inc. | The Hornet's Nest | Monroe | Art Project Grant (Arts) | \$50,000.00 | \$100,000.00 | ● |
| 19220 | 2 | Cornhill Foundation | Canalway Information Center | Monroe | NYS Canalway Grant Program (Canals) | \$93,081.00 | \$200,000.00 | ● |
| 19459 | 2 | Drasgow, Inc. | Drasgow Capital | Wyoming | Empire State Development Grant Funds (ESD) | \$125,000.00 | \$920,000.00 | ● |
| 19532 | 2 | Ontario County Four Seasons Local Development | Finger Lakes Food Revolution | Ontario | Regional Tourism Marketing Grant Initiative (ESD) | \$37,000.00 | \$127,700.00 | ● |
| 19601 | 2 | Village of Attica | Attica's Market Main Exchange NYMS | Wyoming | New York Main Street (HCR) | \$250,000.00 | \$2,373,200.00 | ● |
| 19604 | 2 | Rochester Institute of Technology | Golisano Institute for Sustainability Capital | Monroe | Empire State Development Grant Funds (ESD) | \$5,000,000.00 | \$15,000,000.00 | ● |
| 19736 | 2 | High Tech Rochester, Inc. | High Technology of Rochester's Business Accelerator Capital Phase 1b | Monroe | Empire State Development Grant Funds (ESD) | \$2,500,000.00 | \$15,420,000.00 | ● |
| 26433 | 3 | Cornell University | Cornell Food Innovation Certified Business Incubator Proposal | | NYS Business Incubator & Innovation Hot Spot Program (ESD) | \$125,000.00 | \$3,750,000.00 | ● |
| 26854 | 3 | Village of Brockport | Village of Brockport Main St Revitalization | Monroe | New York Main Street (HCR) | \$200,000.00 | \$396,090.00 | ● |
| 26926 | 3 | Friends of the GardenAerial | GardenAerial | Monroe | Heritage Areas System Acquisition, Development and Planning (Parks) | \$500,000.00 | \$666,667.00 | ● |
| 26970 | 3 | CH4 Biogas LLC | Biogas Plant In Batavia | Genesee | Cleaner Greener Communities (NYSERDA) | \$2,000,000.00 | \$17,300,000.00 | ● |
| 26971 | 3 | Macedon (V) | Macedon Canal Park Enhancements | Wayne | Local Waterfront Revitalization Program (DOS) | \$21,225.00 | \$42,450.00 | ● |
| 27071 | 3 | Village of Dundee | Village of Dundee Water System Improvement Project | Yates | Community Development Block Grant - Public Infrastructure (HCR) | \$600,000.00 | \$885,000.00 | ● |
| 27112 | 3 | Community Action in Self Help, Inc. | Lyons Pride Cafe and Art Coop | Wayne | Rural Area Revitalization Projects (HCR) | \$150,000.00 | \$204,750.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|--|---------------------------------------|---|----------------|--------------------|--------|
| 27149 | 3 | Syntech Technologies | Syntec Technologies Excelsior | Genesee | Excelsior Jobs Program (ESD) | \$300,000.00 | \$1,500,000.00 | ● |
| 27152 | 3 | Town of Perinton | Spring Lake Trail | Monroe | Recreational Trails Program (Parks) | \$169,940.00 | \$239,868.00 | ● |
| 27234 | 3 | Sibley Redevelopment Phase II NMTC, LLC | Sibley Redevelopment Capital | Monroe | Empire State Development Grant Funds (ESD) | \$500,000.00 | \$1,500,000.00 | ● |
| 27279 | 3 | Village of Waterloo | Comprehensive Plan Development | Seneca | Cleaner Greener Communities (NYSERDA) | \$50,000.00 | \$68,000.00 | ● |
| 27283 | 3 | Village of Avon | Village of Avon Wastewater Engineering Study | Livingston | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 27435 | 3 | PathStone Development Corporation | Niagara Place | Monroe | Urban Initiatives (HCR) | \$150,000.00 | \$201,719.00 | ● |
| 27603 | 3 | Friends of the GardenAerial | High Hills Arts Festival | Monroe | Arts, Culture & Heritage Project Grant (Arts) | \$100,000.00 | \$431,123.00 | ● |
| 27619 | 3 | City of Geneva | Hotel Geneva Project | Ontario | Community Development Block Grant (HCR) | \$416,000.00 | \$6,216,000.00 | ● |
| 27620 | 3 | Geneva (C) | Access Improvements to Seneca Lake - Phase 2 | Ontario | Local Waterfront Revitalization Program (DOS) | \$800,000.00 | \$1,600,000.00 | ● |
| 27625 | 3 | Town of Batavia | Town of Batavia Sanitary Sewer Capacity Upgrade Alternative Analysis | Genesee | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 27821 | 3 | Greater Rochester Housing Partnership, Inc | Neighborhood Builders | Monroe | Urban Initiatives (HCR) | \$120,000.00 | \$744,360.00 | ● |
| 27823 | 3 | Wayne-Finger Lakes BOCES | Certified Nursing Assistant Training Program | Monroe, Ontario, Seneca, Wayne, Yates | Unemployed Worker Training Program (DOL) | \$98,560.00 | \$98,560.00 | ● |
| 27967 | 3 | Livingston County Water & Sewer Authority (LCWSA) | Livingston County Water and Sewer Authority Wastewater Engineering Study for Lakeville Wastewater Fa | Livingston | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$38,380.00 | ● |
| 27996 | 3 | Second Avenue Software, Inc. | Second Avenue Software Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$874,120.00 | \$874,120.00 | ● |
| 28077 | 3 | New York Golf Trail, LLC | Market Golf-Working Capital | Monroe | Market New York (ESD) | \$150,000.00 | \$150,000.00 | ● |
| 28144 | 3 | City of Rochester | Comprehensive Plan Revision | Monroe | Cleaner Greener Communities (NYSERDA) | \$100,000.00 | \$250,000.00 | ● |
| 28155 | 3 | Roberts Wesleyan College | Roberts Wesleyan College Capital | Monroe | Empire State Development Grant Funds (ESD) | \$250,000.00 | \$10,402,867.00 | ● |
| 28157 | 3 | City of Canandaigua | Canandaigua Lakefront Capital | Ontario | Empire State Development Grant Funds (ESD) | \$1,500,000.00 | \$10,625,000.00 | ● |
| 28299 | 3 | Village of Rushville | Village of Rushville Wastewater Engineering Study | Ontario | Engineering Planning Grant Program (DEC) | \$24,000.00 | \$30,000.00 | ● |
| 28318 | 3 | Rochester City School District - Office of Adult & Career Education Services (OACES) | OACES SNAP Opportunities Program | Monroe | SNAP Opportunities (OTDA) | \$300,000.00 | \$600,000.00 | ● |
| 28463 | 3 | Village of Perry | Village of Perry Wastewater Engineering Study | Wyoming | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 28583 | 3 | Sonnenberg Gardens and Mansion SHP | 1909 Aviary Restoration Project | Ontario | Historic Property Acquisition, Development and Planning (Parks) | \$30,000.00 | \$60,000.00 | ● |
| 28720 | 3 | Town of Seneca Falls | Town of Seneca Falls Wastewater Engineering Study | Seneca | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 28730 | 3 | Urban League of Rochester Economic Development Council (ULREDC) | City of Rochester Affordable Housing UI | Monroe | Urban Initiatives (HCR) | \$150,000.00 | \$18,181,151.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|---|--|---|---|----------------|--------------------|--------|
| 28737 | 3 | PPI Corp./ FTT Manufacturing | PPI/ FTT Manufacturing Excelsior | Livingston | Excelsior Jobs Program (ESD) | \$100,000.00 | \$386,245.00 | ● |
| 28742 | 3 | Finger Lakes Land Trust | Shoreline to Summit Enhancing Public Access on Canandaigua Lake | Tompkins | Park Acquisition, Development and Planning (Parks) | \$171,585.00 | \$315,735.00 | ● |
| 28762 | 3 | Town of Brighton | Comprehensive Plan Revision | Monroe | Cleaner Greener Communities (NYSERDA) | \$150,000.00 | \$150,000.00 | ● |
| 28791 | 3 | Margaret Woodbury Strong Museum | The Strong and Toy Industry National Halls of Fame Capital | Monroe | Market New York (ESD) | \$360,000.00 | \$4,000,000.00 | ● |
| 29073 | 3 | Urban League of Rochester Economic Development Corp, Inc. | 265 N Clinton, Rochester Improvements | Monroe | Urban Initiatives (HCR) | \$150,000.00 | \$188,000.00 | ● |
| 29209 | 3 | Friends of Letchworth State Park | FOLSP Improvements | Wyoming | Historic Property Acquisition, Development and Planning (Parks) | \$16,200.00 | \$21,690.00 | ● |
| 29220 | 3 | Children's Success Fund | Wegmans LPGA Championship Working Capital | Monroe | Market New York (ESD) | \$250,000.00 | \$6,000,000.00 | ● |
| 29303 | 3 | Geva Theatre Center, Inc. | Historic Armory Renovations Front Center Campaign | Monroe | NYS Canalway Grant Program (Canals) | \$100,000.00 | \$3,094,000.00 | ● |
| 29303 | 3 | Geva Theatre Center | Historic Armory Renovations Front Center Campaign Working Capital | Monroe | Market New York (ESD) | \$25,000.00 | \$812,933.00 | ● |
| 29347 | 3 | Village of Holley | Holley Central Park Improvement Project | Orleans | NYS Canalway Grant Program (Canals) | \$65,776.00 | \$131,552.00 | ● |
| 29378 | 3 | Greater Rochester Visitors Association, Inc. | Canadian Visitation to Upstate NY Working Capital | Monroe | Market New York (ESD) | \$200,000.00 | \$510,000.00 | ● |
| 29462 | 3 | Rochester Institute of Technology | Rochester Institute of Technology CUE Capital | Monroe | Empire State Development Grant Funds (ESD) | \$1,000,000.00 | \$6,700,000.00 | ● |
| 29464 | 3 | National Womens Hall of Fame | Seneca Knitting Mill Rehab Phase III | Seneca | NYS Canalway Grant Program (Canals) | \$150,000.00 | \$16,042,082.00 | ● |
| 29464 | 3 | National Womens Hall of Fame | Seneca Knitting Mill Rehab Phase III | Seneca | Heritage Areas System Acquisition, Development and Planning (Parks) | \$500,000.00 | \$16,042,082.00 | ● |
| 29470 | 3 | Village of Penn Yan | Yates County - Village of Penn Yan Working Capital | Yates | Strategic Planning and Feasibility Studies (ESD) | \$40,000.00 | \$80,000.00 | ● |
| 29529 | 3 | City of Geneva | Geneva Downtown Revitalization Program | Ontario | New York Main Street (HCR) | \$200,000.00 | \$322,200.00 | ● |
| 29614 | 3 | Town of Springwater | Comprehensive Plan Creation | Livingston | Cleaner Greener Communities (NYSERDA) | \$50,000.00 | \$66,666.00 | ● |
| 29645 | 3 | Village of Waterloo | Village of Waterloo | Seneca | Strategic Planning and Feasibility Studies (ESD) | \$20,000.00 | \$40,000.00 | ● |
| 29673 | 3 | George Eastman House | Historic Site Conditions Survey | Monroe | Historic Property Acquisition, Development and Planning (Parks) | \$20,317.00 | \$27,089.00 | ● |
| 29712 | 3 | New York Wine & Culinary Center | New York Wines Foods -The New American Classics Working Capital | Ontario | Market New York (ESD) | \$62,154.00 | \$174,475.00 | ● |
| 29731 | 3 | Erie (Co) | Regional Niagara River Lake Erie Watershed Management Plan Phase 2 | Allegany, Cattaraugus, Chautauqua, Erie, Genesee, Niagara, Orleans, Wyoming | Local Waterfront Revitalization Program (DOS) | \$507,830.00 | \$1,015,660.00 | ● |
| 29733 | 3 | Finger Lakes Community Development Corporation | St Francis Project | Ontario | Rural Area Revitalization Projects (HCR) | \$150,000.00 | \$1,595,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|---|---|------------|--|----------------|--------------------|--------|
| 29739 | 3 | High Tech Rochester Inc. | Finger Lakes Innovation Hot Spot | | NYS Business Incubator & Innovation Hot Spot Program (ESD) | \$250,000.00 | 375,000.00 | ● |
| 29790 | 3 | Little Theatre Film Society, Inc | Little Theatre Renovation | Monroe | Digital Film Projector Conversion Program (Arts) | \$77,612.00 | \$1,284,582.00 | ● |
| 29790 | 3 | Little Theatre Film Society, Inc | Little Theatre Renovation | Monroe | Urban Initiatives (HCR) | \$150,000.00 | \$1,099,207.00 | ● |
| 29910 | 3 | Rochester Arts Festival | Rochester Fringe Festival | Monroe | Arts, Culture & Heritage Project Grant (Arts) | \$100,000.00 | \$638,781.00 | ● |
| 29963 | 3 | Rochester Museum & Science Center | Regional Green Infrastructure Showcase | Monroe | Green Innovation Grant Program (EFC) | \$724,374.00 | \$804,860.00 | ● |
| 29974 | 3 | Finger Lakes Association, Inc. | Wine Water and Wonders Working Capital | | Market New York (ESD) | \$200,000.00 | \$300,000.00 | ● |
| 30026 | 3 | Parks & Trails New York, Inc. | Erie Canalway Trail Working Capital | | Market New York (ESD) | \$80,000.00 | \$100,000.00 | ● |
| 30031 | 3 | Cayuga Wine Trail, Inc. | Cayuga Lake Wine Trail Northern PA Working Capital | | Market New York (ESD) | \$50,000.00 | \$54,778.00 | ● |
| 30079 | 3 | City of Rochester | City of Rochester - Rochester Public Market Phase I Capital | Monroe | Empire State Development Grant Funds (ESD) | \$500,000.00 | \$8,328,000.00 | ● |
| 30173 | 3 | Nazareth College of Rochester | Nazareth College of Rochester Capital | Monroe | Empire State Development Grant Funds (ESD) | \$250,000.00 | \$15,800,043.00 | ● |
| 30208 | 3 | Community Action of Orleans and Genesee, Inc. | Genesee/Orleans Employment Support Project | Orleans | Community Services Block Grant (DOS) | \$46,679.00 | \$58,349.00 | ● |
| 30266 | 3 | Hobart & William Smith College | Hobart and William Smith Performing Arts Center Capital | Ontario | Empire State Development Grant Funds (ESD) | \$1,000,000.00 | \$22,000,000.00 | ● |
| 30288 | 3 | Seneca County | Seneca County Sewer Capital | Seneca | Empire State Development Grant Funds (ESD) | \$250,000.00 | \$6,493,490.00 | ● |
| 30440 | 3 | City of Geneva | Geneva Comprehensive Plan Update | Ontario | Cleaner Greener Communities (NYSERDA) | \$50,000.00 | \$160,000.00 | ● |
| 30559 | 3 | Village of Webster | Village of Webster Wastewater Engineering Study | Monroe | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 30675 | 3 | Village of Geneseo | Village of Geneseo Wastewater Engineering Study | Livingston | Engineering Planning Grant Program (DEC) | \$24,800.00 | \$31,000.00 | ● |
| 30696 | 3 | Village of Sodus Point | Village of Sodus Bay Wastewater Engineering Study | Wayne | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$46,500.00 | ● |
| 30739 | 3 | Town of Farmington | Town of Farmington Wastewater Engineering Study | Ontario | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 30848 | 3 | Coopervision, Inc. | Operational Skills Training | Monroe | Existing Employee Training Program (DOL) | \$53,974.00 | \$53,974.00 | ● |
| 30867 | 3 | Geva Theatre Center | Theatre and Race A Community Conversation | Monroe | Arts, Culture & Heritage Project Grant (Arts) | \$74,000.00 | \$274,481.00 | ● |
| 30997 | 3 | Open Space Institute | Letchworth Nature Center | New York | Park Acquisition, Development and Planning (Parks) | \$288,000.00 | \$811,861.00 | ● |
| 31078 | 3 | Town of Batavia | Green Genesee/Smart Genesee (GGSG) Project | Genesee | Cleaner Greener Communities (NYSERDA) | \$175,000.00 | \$533,334.00 | ● |
| 31164 | 3 | Hochstein School of Music Dance | Sound Equipment | Monroe | Artistic Program Capital Equipment (Arts) | \$16,000.00 | \$175,150.00 | ● |
| 31205 | 3 | Friends of Ganondagan Inc | Seneca Art and Culture Center at Ganondagan | Ontario | Park Acquisition, Development and Planning (Parks) | \$350,000.00 | \$750,000.00 | ● |
| 31259 | 3 | Red Jacket Orchard | Berryfield Bottling Excelsior | Ontario | Excelsior Jobs Program (ESD) | \$300,000.00 | \$750,000.00 | ● |
| 31288 | 3 | Rochester Institute of Technology | Rochester Institute of Technology - MOVPE Capital | Monroe | Empire State Development Grant Funds (ESD) | \$300,000.00 | \$1,545,585.00 | ● |
| 31289 | 3 | Monroe Community College | Monroe Community College | Monroe | ESD Technical Assistance and Training Grants (ESD) | \$100,000.00 | \$110,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|---|---|---|---|----------------|--------------------|--------|
| 31365 | 3 | Village of Oakfield | Village of Oakfield Sanitary Sewer Evaluation Survey | Genesee | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 31416 | 3 | Finger Lakes Health Systems Agency | Blood Pressure Advocate and Clinical Engagement Specialist Training | Livingston, Monroe, Ontario, Seneca, Wayne, Yates | New Hire Training Program (DOL) | \$4,034.00 | \$1,500,000.00 | ● |
| 31453 | 3 | Arts Council for Wyoming County | Farmers Food and Folkways | Wyoming | Arts, Culture & Heritage Project Grant (Arts) | \$62,050.00 | \$90,040.00 | ● |
| 31495 | 3 | Batavia Business Improvement District | Batavia RARP | Genesee | Rural Area Revitalization Projects (HCR) | \$150,000.00 | \$359,915.00 | ● |
| 31511 | 3 | Community Action in Self Help, Inc | Lyons Pride Main Street Program | Wayne | New York Main Street (HCR) | \$200,000.00 | \$259,500.00 | ● |
| 31646 | 3 | Genesee Country Village & Museum | High Density Mobile Art Storage System | Monroe | Artistic Program Capital Equipment (Arts) | \$39,140.00 | \$274,408.00 | ● |
| 31823 | 3 | St. John Fisher College | St. John Fisher College Capital | Monroe | Empire State Development Grant Funds (ESD) | \$250,000.00 | \$11,494,000.00 | ● |
| 31833 | 3 | Livingston County Development Corporation | Riviera Theater Renovation Project | Livingston | Rural Area Revitalization Projects (HCR) | \$150,000.00 | \$279,250.00 | ● |
| 31910 | 3 | Ontario County | Honeoye Lake Sewer District Sewer System Study | Ontario | Engineering Planning Grant Program (DEC) | \$27,024.00 | \$33,780.00 | ● |
| 31925 | 3 | Rochester Childrens Theatre | Special Projects Intern | Monroe | Arts Intern Workforce Development Program (Arts) | \$9,000.00 | \$14,400.00 | ● |
| 31929 | 3 | Genesee Valley Council on the Arts | Internship Funding | Livingston | Arts Intern Workforce Development Program (Arts) | \$2,800.00 | \$4,000.00 | ● |
| 32162 | 3 | University of Rochester | University of Rochester Capital | Monroe | Empire State Development Grant Funds (ESD) | \$500,000.00 | \$1,000,000.00 | ● |
| 32164 | 3 | Rochester (C) | Promenade at Erie Harbor Construction | Monroe | Local Waterfront Revitalization Program (DOS) | \$1,200,000.00 | \$2,400,000.00 | ● |
| 32476 | 3 | I-Square LLC | I-Square Green Redevelopment | Monroe | Cleaner Greener Communities (NYSERDA) | \$1,926,500.00 | \$4,293,000.00 | ● |
| 32476 | 3 | I-Square LLC | I-Square Green Redevelopment | Monroe | Green Innovation Grant Program (EFC) | \$393,000.00 | \$398,357.00 | ● |
| 36992 | 4 | Emmi Roth USA | Facility Expansion | Yates | Excelsior Jobs Program (ESD) | \$400,000.00 | \$2,330,000.00 | ● |
| 37114 | 4 | Village of Pittsford | Erie Canal Bicentennial Commemoration Pavilion | Monroe | NYS Canalway Grant Program (Canals) | \$50,000.00 | \$100,000.00 | ● |
| 38005 | 4 | Boys & Girls Clubs of Rochester Inc. | Building Expansion Project | Monroe | Empire State Development Grant Funds (ESD) | \$100,000.00 | \$500,000.00 | ● |
| 38562 | 4 | Webster Community Coalition for Economic Development | Webster Cold Water Project | Monroe | Cleaner Greener Communities (NYSERDA) | \$87,000.00 | \$116,000.00 | ● |
| 38571 | 4 | Town of Geneva | Improvements to Water District #6 | Ontario | Community Development Block Grant - Public Infrastructure (HCR) | \$279,590.00 | \$542,690.00 | ● |
| 38628 | 4 | Fairport Office of Community and Economic Development | Thomas Creek Wetland Phase II | Monroe | NYS Canalway Grant Program (Canals) | \$50,000.00 | \$600,000.00 | ● |
| 38698 | 4 | Village of Lima | Village of Lima Wastewater Treatment Plant Engineering Planning Grant 2014 | Livingston | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 38699 | 4 | Village of Palmyra | Village of Palmyra Wastewater Treatment Plant Engineering Planning Grant 2014 | Wayne | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 38749 | 4 | Geva Theatre Center, Inc. | Historic Armory Renovation | Monroe | New York Main Street (HCR) | \$250,000.00 | \$2,750,000.00 | ● |
| 38763 | 4 | St. John Fisher College | St. John Fisher College Capital | Monroe | Empire State Development Grant Funds (ESD) | \$250,000.00 | \$1,894,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|---|---|---------------------|---|----------------|--------------------|--------|
| 38865 | 4 | Wyoming County Community Action Inc. | Workforce Development Project | Wyoming | Community Services Block Grant (DOS) | \$200,000.00 | \$250,000.00 | ● |
| 38988 | 4 | Open Space Institute | Letchworth Nature Center | Livingston, Wyoming | Empire State Development Grant Funds (ESD) | \$200,000.00 | \$3,745,650.00 | ● |
| 38988 | 4 | Open Space Institute | Letchworth Nature Center | Livingston, Wyoming | Market New York (ESD) | \$100,000.00 | \$500,000.00 | ● |
| 38988 | 4 | Open Space Institute | Construction of the Letchworth Nature Center | Livingston, Wyoming | Park Acquisition, Development and Planning (Parks) | \$800,000.00 | \$4,943,955.00 | ● |
| 39022 | 4 | Stepping Stones Learning Center | Stepping Stones Learning Center Capital | Monroe | Empire State Development Grant Funds (ESD) | \$100,000.00 | \$250,000.00 | ● |
| 39062 | 4 | Village of Arcade | Sewer II Work | Wyoming | Engineering Planning Grant Program (DEC) | \$26,000.00 | \$32,500.00 | ● |
| 39302 | 4 | National Womens Hall of Fame | Center for Great Women Museum Upgrades | Seneca | NYS Canalway Grant Program (Canals) | \$150,000.00 | \$2,100,000.00 | ● |
| 39313 | 4 | Genesee/Finger Lakes Regional Planning Council | GAIN Capital | Monroe | Empire State Development Grant Funds (ESD) | \$3,000,000.00 | \$3,000,000.00 | ● |
| 39340 | 4 | Livingston County Development Corporation | Downtown Feasibility Studies | Livingston | New York Main Street Technical Assistance (HCR) | \$20,000.00 | \$21,500.00 | ● |
| 39342 | 4 | Livingston County Development Corporation | Livingston County Main Street Revitalization | Livingston | New York Main Street (HCR) | \$500,000.00 | \$470,000.00 | ● |
| 39343 | 4 | Livingston County | Small Business Assistance Project | Livingston | Community Development Block Grant - Small Business Assistance (HCR) | \$75,000.00 | \$251,600.00 | ● |
| 39352 | 4 | Margaret Woodbury Strong Museum | The Strong and Toy Industry National Halls of Fame: Phase II | Monroe | Empire State Development Grant Funds (ESD) | \$220,000.00 | \$4,310,562.00 | ● |
| 39352 | 4 | Margaret Woodbury Strong Museum | The Strong and Toy Industry National Halls of Fame: Phase II | Monroe | Market New York (ESD) | \$220,000.00 | \$3,750,562.00 | ● |
| 39367 | 4 | Friends of Letchworth | Restoration Project | Livingston | Park Acquisition, Development and Planning (Parks) | \$16,500.00 | \$22,000.00 | ● |
| 39473 | 4 | City of Rochester | City of Rochester Public Market Capital | Monroe | Empire State Development Grant Funds (ESD) | \$1,500,000.00 | \$8,328,000.00 | ● |
| 39493 | 4 | Morgan-LeChase Development LLC | Canandaigua Lake Development | Ontario | Empire State Development Grant Funds (ESD) | \$1,000,000.00 | \$19,750,000.00 | ● |
| 39680 | 4 | Geva Theatre Center Inc | Journey to the Son | Monroe | Arts, Culture & Heritage Project Grant (Arts) | \$60,000.00 | \$245,000.00 | ● |
| 39701 | 4 | Town of Middlesex | Improvements to Water District #1 | Yates | Community Development Block Grant - Public Infrastructure (HCR) | \$600,000.00 | \$695,000.00 | ● |
| 39791 | 4 | Harris Corporation dba Harris RF Communications | Project Management Training | Monroe | Existing Employee Training Program (DOL) | \$57,965.00 | \$57,965.00 | ● |
| 40123 | 4 | Sonnenberg Gardens and Mansion | 1903 Conservatory Complex Rehabilitation | Ontario | Historic Property Acquisition, Development and Planning (Parks) | \$70,000.00 | \$140,000.00 | ● |
| 40374 | 4 | Finger Lakes Cultural & Natural History Museum | Finger Lakes Museum Capital | Yates | Empire State Development Grant Funds (ESD) | \$200,000.00 | \$1,928,500.00 | ● |
| 40374 | 4 | Finger Lakes Cultural & Natural History Museum | Discovery Campus Working Capital | Steuben | Market New York (ESD) | \$54,500.00 | \$2,000,000.00 | ● |
| 40385 | 4 | Village of Honeoye Falls | Honeoye Falls Waste Water Treatment Plant Planning for the Future | Monroe | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 40402 | 4 | Genesee Biogas, LLC | Genesee Biogas Capital | Genesee | Empire State Development Grant Funds (ESD) | \$1,500,000.00 | \$6,960,000.00 | ● |
| 40438 | 4 | Town of Mount Morris | Comprehensive Plan and Zoning Updates | Livingston | Cleaner Greener Communities (NYSERDA) | \$45,000.00 | \$60,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|---|---|---------------------------------------|---|----------------|--------------------|--------|
| 40471 | 4 | Arts Council for Wyoming County | Shakespeare on Country Lanes, Village Parks and Shining Lakes | Wyoming | Arts, Culture & Heritage Project Grant (Arts) | \$19,500.00 | \$72,000.00 | ● |
| 40492 | 4 | Seneca County | Seneca County Capital | Seneca | Empire State Development Grant Funds (ESD) | \$750,000.00 | \$6,493,490.00 | ● |
| 40548 | 4 | Geneva (C) | Improving Access to Seneca Lake Phase III | Ontario | Local Waterfront Revitalization Program (DOS) | \$800,000.00 | \$1,600,000.00 | ● |
| 40708 | 4 | Friends of the GardenAerial Inc | Downtown High Falls Rochester EcoDistrict | Monroe | Cleaner Greener Communities (NYSERDA) | \$240,000.00 | \$320,000.00 | ● |
| 40753 | 4 | Steel & O'Brien Mfg., Inc. | New Facility Expansion and Renovation | Wyoming | Excelsior Jobs Program (ESD) | \$300,000.00 | \$2,710,000.00 | ● |
| 40760 | 4 | Keuka College | Keuka College Capital | Yates | Empire State Development Grant Funds (ESD) | \$250,000.00 | \$500,000.00 | ● |
| 40815 | 4 | Unither US Corporation | Facility Expansion | Monroe | Excelsior Jobs Program (ESD) | \$542,666.00 | \$15,702,000.00 | ● |
| 40854 | 4 | New Chem, Inc. | New Chem Excelsior | Ontario | Excelsior Jobs Program (ESD) | \$300,000.00 | \$4,300,000.00 | ● |
| 40864 | 4 | FermCo, Inc. | Establish Bioscience Manufacturing Center | Monroe | Empire State Development Grant Funds (ESD) | \$2,000,000.00 | \$29,500,000.00 | ● |
| 40955 | 4 | University of Rochester | University of Rochester Data Science Building Phase I | Monroe | Empire State Development Grant Funds (ESD) | \$1,500,000.00 | \$5,000,000.00 | ● |
| 40988 | 4 | City of Rochester | Sustainable Planning and Design Practices Guidance | Monroe | Cleaner Greener Communities (NYSERDA) | \$56,250.00 | \$75,000.00 | ● |
| 41005 | 4 | Keuka Lake Hotel LLC | Keuka Lake Hotel Capital | Yates | Empire State Development Grant Funds (ESD) | \$750,000.00 | \$12,050,000.00 | ● |
| 41058 | 4 | Rochester Arts Festival | Rochester Fringe Festival 2015 | Monroe | Market New York (ESD) | \$104,712.00 | \$139,950.00 | ● |
| 41058 | 4 | Rochester Arts Festival | Rochester Fringe Festival 2015 | Monroe | Arts, Culture & Heritage Project Grant (Arts) | \$60,000.00 | \$843,517.00 | ● |
| 41080 | 4 | Foodlink, Inc. | Foodlink Capital | Monroe | Empire State Development Grant Funds (ESD) | \$750,000.00 | \$3,850,380.00 | ● |
| 41092 | 4 | Livingston County Development Corporation | Village of Caledonia Downtown Feasibility Studies | Livingston | New York Main Street Technical Assistance (HCR) | \$20,000.00 | \$21,250.00 | ● |
| 41141 | 4 | WinnCompanies | Rochester Sibley Tower Redevelopment | Monroe | Cleaner Greener Communities (NYSERDA) | \$3,069,587.00 | \$102,807,202.00 | ● |
| 41181 | 4 | Village of Bergen | Collection System Study | Genesee | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 41207 | 4 | Finger Lakes Tourism Alliance | Wine Water and Wonders | Steuben | Market New York (ESD) | \$210,000.00 | \$350,000.00 | ● |
| 41228 | 4 | Genessee Falls | New Municipal Sewer System for the Town of Genessee Falls | Wyoming | Engineering Planning Grant Program (DEC) | \$12,400.00 | \$15,500.00 | ● |
| 41266 | 4 | Genessee Center for the Arts and Education | Flower City Ceramics Invitational | Genessee, Livingston, Monroe, Ontario | Arts, Culture & Heritage Project Grant (Arts) | \$11,900.00 | \$52,138.00 | ● |
| 41336 | 4 | Rochester Children's Theatre | Enhance Sustainability & Outreach | Monroe | Workforce Investment Program (Arts) | \$37,500.00 | \$59,000.00 | ● |
| 41355 | 4 | Village of Waterloo | Microenterprise Assistance Program | Seneca | Community Development Block Grant - Microenterprise (HCR) | \$200,000.00 | \$225,000.00 | ● |
| 41386 | 4 | Anthony J. Costello & Son Development LLC | Costello & Son Capital | Monroe | Empire State Development Grant Funds (ESD) | \$500,000.00 | \$1,197,268.00 | ● |
| 41413 | 4 | Monroe County | Frontier Field Improvements | Monroe | Empire State Development Grant Funds (ESD) | \$1,500,000.00 | \$4,800,000.00 | ● |
| 41486 | 4 | Town of Leicester | Wastewater Treatment System Study | Livingston | Engineering Planning Grant Program (DEC) | \$14,000.00 | \$17,500.00 | ● |
| 41505 | 4 | Village of Lodi | Wastewater System Evaluation for the Village of Lodi | Seneca | Engineering Planning Grant Program (DEC) | \$22,480.00 | \$28,100.00 | ● |
| 41552 | 4 | Livingston County Water & Sewer Authority (LCWSA) | Collection System Study | Livingston | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 41559 | 4 | BOA Editions Ltd | Technology Improvement Project | Monroe | Technology Improvements Program (Arts) | \$7,600.00 | \$14,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|---|--------------------------|---|----------------|--------------------|--------|
| 41574 | 4 | Village of Penn Yan | Seneca Street Water Main | Yates | Community Development Block Grant - Public Infrastructure (HCR) | \$425,000.00 | \$425,000.00 | ● |
| 41575 | 4 | Orleans (Co) | Marine Park Boating Access Phase 2 | Orleans | Local Waterfront Revitalization Program (DOS) | \$81,500.00 | \$163,000.00 | ● |
| 41591 | 4 | Genesee County Chamber of Commerce | Haunted History Trail Of New York State | Genesee | Market New York (ESD) | \$40,000.00 | \$40,000.00 | ● |
| 41684 | 4 | Town of Batavia | East Side Sewer Planning | Genesee | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 41800 | 4 | City of Geneva | Microenterprise Assistance Program | Ontario | Community Development Block Grant - Microenterprise (HCR) | \$200,000.00 | \$225,000.00 | ● |
| 41801 | 4 | Village of Interlaken | Sanitary Sewer Collection Study | Seneca | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 41810 | 4 | Village of Castile | Wastewater System for the Village of Castile | Wyoming | Engineering Planning Grant Program (DEC) | \$12,400.00 | \$17,000.00 | ● |
| 41900 | 4 | Cayuga Lake Wine Trail | Winery WayFinding and Marketing | Seneca, Cayuga, Tompkins | Market New York (ESD) | \$75,000.00 | \$100,000.00 | ● |
| 41928 | 4 | Village of Wolcott | Water System Engineering Report | Wayne | Community Development Block Grant - Community Planning (HCR) | \$50,000.00 | \$52,500.00 | ● |
| 41959 | 4 | LVM Materials LLC | Business Expansion | Wyoming | Empire State Development Grant Funds (ESD) | \$25,000.00 | \$150,000.00 | ● |
| 41993 | 4 | Roberts Wesleyan College | Roberts Wesleyan College Capital | Monroe | Empire State Development Grant Funds (ESD) | \$250,000.00 | \$9,056,353.00 | ● |
| 42007 | 4 | LiDestri Foods, Inc. (formerly CANTISANO FOODS INC.) | LiDestri Foods Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$550,000.00 | \$5,650,000.00 | ● |
| 42142 | 4 | Seneca BioEnergy, LLC | Biodiesel Production Project | Seneca | Empire State Development Grant Funds (ESD) | \$250,000.00 | \$4,250,000.00 | ● |
| 42143 | 4 | Village of East Rochester | Improvements to Edmund Lyon and Legion Eyer Parks | Monroe | Park Acquisition, Development and Planning (Parks) | \$278,962.00 | \$371,950.00 | ● |
| 42190 | 4 | Monroe County | Monroe Community College Downtown Rochester Campus Green Roof | Monroe | Green Innovation Grant Program (EFC) | \$1,639,000.00 | \$1,821,111.00 | ● |
| 42192 | 4 | City of Batavia | Microenterprise Assistance Program | Genesee | Community Development Block Grant - Microenterprise (HCR) | \$200,000.00 | \$225,000.00 | ● |
| 42282 | 4 | Anthony J Costello & Son (Spencer) Development, LLC | Create Public Venue on Erie Canal At CityGate | Monroe | Empire State Development Grant Funds (ESD) | \$250,000.00 | \$3,102,646.00 | ● |
| 42291 | 4 | Rochester Institute of Technology | MAGIC Laboratory Construction Project | Monroe | Empire State Development Grant Funds (ESD) | \$1,500,000.00 | \$21,000,000.00 | ● |
| 42306 | 4 | Livingston County Development Corporation | Strategic Plan for Economic Development | Livingston | Strategic Planning and Feasibility Studies (ESD) | \$25,000.00 | \$50,000.00 | ● |
| 42396 | 4 | City of Rochester | City of Rochester Capital Study | Monroe | Strategic Planning and Feasibility Studies (ESD) | \$100,000.00 | \$200,000.00 | ● |
| 42455 | 4 | Rochester Museum Science Center | Transforming the Rochester Museum Science Center | Monroe | Market New York (ESD) | \$200,000.00 | \$10,280,040.00 | ● |
| 42532 | 4 | Springwater Sewer District | Engineering Study of System Deficiencies | Livingston | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 42662 | 4 | Ontario IDA | Ontario County IDA Capital | Ontario | Empire State Development Grant Funds (ESD) | \$100,000.00 | \$640,000.00 | ● |
| 42749 | 4 | City of Batavia | Sustainable Batavia Project | Genesee | Cleaner Greener Communities (NYSERDA) | \$75,000.00 | \$100,000.00 | ● |
| 42814 | 4 | Livingston County | Livonia Gateway Road Project | Livingston | Community Development Block Grant - Community Planning (HCR) | \$47,000.00 | \$50,000.00 | ● |
| 42824 | 4 | Intergrow Greenhouses, Inc. | Intergrow Greenhouses Excelsior | Orleans | Excelsior Jobs Program (ESD) | \$600,000.00 | \$15,218,214.00 | ● |
| 42906 | 4 | EPP Team, Inc. | EPP Team Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$446,256.00 | \$2,500,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|---|--|-----------------------------------|---|----------------|--------------------|--------|
| 43011 | 4 | New York Wine Industry Association | Green Wastewater Treatment System | Seneca, Yates | Empire State Development Grant Funds (ESD) | \$300,000.00 | \$800,000.00 | ● |
| 43012 | 4 | Photonics Industry Association of New York | Photonics Industry Association of New York | Monroe | Empire State Development Grant Funds (ESD) | \$400,000.00 | \$1,227,350.00 | ● |
| 43035 | 4 | Finger Lakes Tourism Alliance | Finger Lakes Tourism Regional Marketing Plan | Tompkins | Market New York (ESD) | \$375,000.00 | \$500,000.00 | ● |
| 43113 | 4 | Finger Lakes Wine Country Tourism Marketing Association | 2015 Wine Bloggers Conference | Chemung, Steuben, Schuyler, Yates | Market New York (ESD) | \$95,000.00 | \$140,000.00 | ● |
| 43160 | 4 | High Tech Rochester, Inc. | High Technology of Rochester's Business Accelerator Capital Phase 1c | Monroe | Empire State Development Grant Funds (ESD) | \$5,000,000.00 | \$15,420,000.00 | ● |
| 43217 | 4 | MICROrganic Technologies Inc. | Commercialization of Bioelectrochemical Systems | Monroe | Empire State Development Grant Funds (ESD) | \$100,000.00 | \$200,000.00 | ● |
| 43261 | 4 | Village of Alexander | Village of Alexander Wastewater Infrastructure Evaluation | Genesee | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 43294 | 4 | Pittsford (T) | Erie Canal Park and Preserve | Monroe | Local Waterfront Revitalization Program (DOS) | \$177,250.00 | \$354,500.00 | ● |
| 43331 | 4 | George Eastman House | Restoration of the Historic East Porch and Colonnade | Monroe | Historic Property Acquisition, Development and Planning (Parks) | \$500,000.00 | \$1,120,341.00 | ● |
| 43343 | 4 | Photonics Industry Association of New York | Finger Lakes Regional Center for Advanced Optics Manufacturing | Monroe | Empire State Development Grant Funds (ESD) | \$275,000.00 | \$2,747,500.00 | ● |
| 43369 | 4 | New York Golf Trail | New York Golf Trail International Expansion | Albany | Market New York (ESD) | \$100,000.00 | \$125,000.00 | ● |
| 43394 | 4 | American Fuel Cell | Establish Business in Eastman Business Park | Monroe | Empire State Development Grant Funds (ESD) | \$500,000.00 | \$1,045,000.00 | ● |
| 43444 | 4 | Finger Lakes Regional Tourism Council | Finger Lakes Vacation Region Market Analysis | Monroe | Market New York (ESD) | \$100,000.00 | \$235,000.00 | ● |
| 43457 | 4 | Greater Brockport Development Corporation | 60 Clinton Street Feasibility Study | Monroe | New York Main Street Technical Assistance (HCR) | \$19,000.00 | \$20,000.00 | ● |
| 43493 | 4 | Rochester (C) | Train Bridge Overlook | Monroe | Local Waterfront Revitalization Program (DOS) | \$200,000.00 | \$400,000.00 | ● |
| 43755 | 5 | Iron Smoke Whiskey LLC | Iron Smoke Whiskey - Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$100,000.00 | \$383,340.00 | ● |
| 45450 | 5 | SCEPTER, INC | Scepter Excelsior | Seneca | Excelsior Jobs Program (ESD) | \$250,000.00 | \$4,061,655.00 | ● |
| 46003 | 5 | U.S. Gypsum | USG Excelsior | Genesee | Excelsior Jobs Program (ESD) | \$665,230.00 | \$19,092,200.00 | ● |
| 46490 | 5 | Ranger Design US Inc. | Ranger Design Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$400,000.00 | \$2,994,570.00 | ● |
| 46495 | 5 | VanDamme Associates, Inc. d/b/a NimbleUser | NimbleUser Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$1,000,000.00 | \$2,300,000.00 | ● |
| 46502 | 5 | Arnprior | Arnprior Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$600,000.00 | \$4,280,000.00 | ● |
| 47722 | 5 | Monty Acquisitions LLC (DBA Select Door) | Monty Acquisitions LLC (DBA Select Door) | Wyoming | Excelsior Jobs Program (ESD) | \$200,000.00 | \$1,320,000.00 | ● |
| 48228 | 5 | OLEDWorks, LLC | OLEDWorks Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$2,500,000.00 | \$73,610,000.00 | ● |
| 48266 | 5 | BAUSCH & LOMB INC. | Bausch & Lomb Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$9,000,000.00 | \$218,054,000.00 | ● |
| 49966 | 5 | Frontier Communications of America | Frontier Communications Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$5,000,000.00 | \$4,500,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|---|---|------------------|---|--------------|--------------------|--------|
| 50396 | 5 | Town of Clarendon | Hillside Cemetery Chapel Restoration, 2015 | Orleans | Heritage Areas System Acquisition, Development and Planning (OPRHP) | \$126,210 | \$252,420.00 | ● |
| 50416 | 5 | Town of Webster | Sandbar Waterfront Park Improvements Design | Monroe | Local Waterfront Revitalization Program (DOS) | \$118,000 | \$236,000.00 | ● |
| 50561 | 5 | The YMCA of Greater Rochester | YMCA Regional Campus | Yates | Empire State Development Grant Funds (ESD) | \$200,000 | \$5,294,183.00 | ● |
| 50727 | 5 | Genesee-Orleans Regional Arts Council | Expanded Programmatic Capacity | Genesee, Orleans | Workforce Investment Program (Arts) | \$37,500 | \$50,000.00 | ● |
| 50732 | 5 | Cornell Agriculture Food Technology Park | Cornell Agriculture Food Technology Park New Manufacturing Building | Ontario | Empire State Development Grant Funds (ESD) | \$500,000 | \$4,710,000.00 | ● |
| 50869 | 5 | Town of Sweden | Construction of Park Lodge | Monroe | Park Acquisition, Development and Planning (OPRHP) | \$446,145 | \$618,860.00 | ● |
| 51007 | 5 | Village of Red Creek | South Street Neighborhood Sewer Installation | Wayne | Community Development Block Grant - Public Infrastructure (HCR) | \$596,000 | \$596,000.00 | ● |
| 51162 | 5 | Village of Brockport | Brockport Canal Improvement Project | Monroe | NYS Canalway Grant Program (Canals) | \$75,000 | \$161,314.00 | ● |
| 51194 | 5 | Memorial Art Gallery of the University of Rochester | Inspiring Beauty Exhibit | Monroe | Arts, Culture and Heritage New Initiatives (Arts) | \$45,000 | \$531,472.00 | ● |
| 51196 | 5 | Town of Milo | Town of Milo Water District #3 Improvements | Yates | Community Development Block Grant - Public Infrastructure (HCR) | \$576,000 | \$576,000.00 | ● |
| 51251 | 5 | Town of Alabama | STAMP Water Infrastructure | Genesee | Empire State Development Grant Funds (ESD) | \$1,500,000 | \$8,000,000.00 | ● |
| 51274 | 5 | BOA Editions | Expanded Marketing Capacity | Monroe | Workforce Investment Program (Arts) | \$17,277 | \$23,036.00 | ● |
| 51318 | 5 | Hochstein School of Music and Dance | Making Music, Making Strides | Monroe | Arts, Culture and Heritage New Initiatives (Arts) | \$16,815 | \$47,558.00 | ● |
| 51548 | 5 | Finger Lakes Community College | Health Care and Manufacturing Training | Ontario | Special Populations Training Program (DOL) | \$76,500 | \$448,402.00 | ● |
| 51548 | 5 | Finger Lakes Community College | Health Care and Manufacturing Training | Ontario | Unemployed Worker Training Program (DOL) | \$22,000 | \$448,402.00 | ● |
| 51570 | 5 | Roberts Wesleyan College | Roberts Wesleyan Smith Science Building Renovation | Monroe | Empire State Development Grant Funds (ESD) | \$1,000,000 | \$6,766,832.00 | ● |
| 51586 | 5 | Borinquen Dance Theatre | Expanded Programmatic Outreach | Monroe | Workforce Investment Program (Arts) | \$39,520 | \$49,400.00 | ● |
| 51634 | 5 | National Women's Hall of Fame | Center for Great Women | Seneca | Heritage Areas System Acquisition, Development and Planning (ESD) | \$250,000 | \$5,036,474.00 | ● |
| 51634 | 5 | National Women's Hall of Fame | Center for Great Women | Seneca | Market New York (OPRHP) | \$500,000 | \$500,000.00 | ● |
| 51646 | 5 | DiMarco Group | Fishers Ridge Phase I Infrastructure | Ontario | Empire State Development Grant Funds (ESD) | \$1,000,000 | \$44,475,000.00 | ● |
| 51677 | 5 | Orleans Renaissance Group, Inc. | Bents Opera House Restoration Phase II | Orleans | Empire State Development Grant Funds (ESD) | \$150,000 | \$302,904.00 | ● |
| 51677 | 5 | Orleans Renaissance Group | Bents Opera House Restoration | Orleans | Historic Property Acquisition, Development and Planning (ESD) | \$70,000 | \$673,120.00 | ● |
| 51795 | 5 | Little Theatre Film Society | Multi-Purpose Community Space Planning | Monroe | Arts, Culture and Heritage New Initiatives (Arts) | \$40,162 | \$49,100.00 | ● |
| 51829 | 5 | Town of Sodus | Beechwood State Park Basic Amenities | Wayne | Park Acquisition, Development and Planning (OPRHP) | \$76,387 | \$114,850.00 | ● |
| 51844 | 5 | Genesee/Finger Lakes Regional Planning Council | Implementation of Efficient and Effective Zoning Code and Enforcement in Wyoming County | Wyoming | Local Government Efficiency Program (DOS) | \$99,996 | \$111,107.00 | ● |
| 51941 | 5 | Ontario County Soil Water Conservation District | CMAC Performing Arts Center Stormwater Project | Ontario | Water Quality Improvement Program (DEC) | \$76,700 | \$102,400.00 | ● |
| 51971 | 5 | Genesee Land Trust, Inc. | Historic Cornwall Estate Lake Ontario Nature Park Acquisition Project | Wayne | Park Acquisition, Development and Planning (OPRHP) | \$300,000 | \$1,417,120.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|--|----------------|---|--------------|--------------------|--------|
| 52041 | 5 | Village of Arcade | Arcade Sewer | Wyoming | Empire State Development Grant Funds (ESD) | \$500,000 | \$4,547,695.00 | ● |
| 52213 | 5 | Village of Naples | Village of Naples Public Sewer System | Ontario | Community Development Block Grant - Public Infrastructure (HCR) | \$600,000 | \$6,850,000.00 | ● |
| 52293 | 5 | City of Canandaigua | Promotion and Protection of Canandaigua Lake Phase II | Ontario, Yates | Local Waterfront Revitalization Program (DOS) | \$643,000 | \$1,287,607.00 | ● |
| 52314 | 5 | Village of Dansville | Dansville Wastewater Disinfection Project | Livingston | Water Quality Improvement Program (DEC) | \$532,950 | \$627,000.00 | ● |
| 52473 | 5 | Campground Owners of NYS, Inc. | CONY Marketing Plan | Monroe | Market New York (ESD) | \$144,194 | \$303,724.00 | ● |
| 52637 | 5 | City of Geneva | City of Geneva Microenterprise Program | Ontario | Community Development Block Grant - Microenterprise (HCR) | \$200,000 | \$225,000.00 | ● |
| 52671 | 5 | Rochester Fringe Festival, Inc. | Rochester Fringe Festival 2016 | Monroe | Arts, Culture and Heritage New Initiatives (Arts) | \$75,497 | \$885,000.00 | ● |
| 52671 | 5 | Rochester Fringe Festival | Rochester Fringe Festival 2016 | Monroe | Market New York (ESD) | \$63,000 | \$885,000.00 | ● |
| 52714 | 5 | Town of Canandaigua | Town of Canandaigua Enhanced Stormwater Treatment Equipment | Ontario | Water Quality Improvement Program (DEC) | \$120,000 | \$240,000.00 | ● |
| 52746 | 5 | Wyoming County | Wyoming County Microenterprise Program | Wyoming | Community Development Block Grant - Microenterprise (HCR) | \$200,000 | \$255,000.00 | ● |
| 52748 | 5 | Orleans County Economic Development Agency | Orleans County Agriculture Processing Facility Business Park | Orleans | Empire State Development Grant Funds (ESD) | \$600,000 | \$2,075,000.00 | ● |
| 52798 | 5 | Finger Lakes Tourism Alliance | Wine Water and Wonders: Phase III | Yates | Market New York (ESD) | \$400,000 | \$500,000.00 | ● |
| 52817 | 5 | Livingston County Development Corporation | Avon Building Redevelopment Analysis and Design | Livingston | New York Main Street Technical Assistance (HCR) | \$20,000 | \$21,500.00 | ● |
| 52833 | 5 | Genesee County Economic Development Center | LeRoy Food and Technology Park | Genesee | Empire State Development Grant Funds (ESD) | \$420,000 | \$2,100,000.00 | ● |
| 52864 | 5 | Village of Perry | Village of Perry Storm Sewer Improvements | Wyoming | Community Development Block Grant - Public Infrastructure (HCR) | \$600,000 | \$687,500.00 | ● |
| 52901 | 5 | Livingston County Development Corporation | Village of Leicester Downtown Planning Study | Livingston | New York Main Street Technical Assistance (HCR) | \$20,000 | \$21,500.00 | ● |
| 52923 | 5 | City of Geneva | Seneca Lake Access Improvements Phase 4 Design | Ontario | Local Waterfront Revitalization Program (DOS) | \$70,000 | \$1,600,000.00 | ● |
| 52949 | 5 | City of Rochester | Design of West River Wall Renovations | Monroe | Local Waterfront Revitalization Program (DOS) | \$750,000 | \$1,500,000.00 | ● |
| 52976 | 5 | Renovation of the Eastman School of Music's Messinger for new teaching studios, classrooms, offices and a parent waiting area. | Eastman School of Music Messinger Hall Renovation | Monroe | Empire State Development Grant Funds (ESD) | \$500,000 | \$5,498,528.00 | ● |
| 53021 | 5 | Village of Palmyra | Palmyra Canal Trail Connector and Terminal Wall Extension | Wayne | Park Acquisition, Development and Planning (Canals) | \$124,000 | \$525,000.00 | ● |
| 53021 | 5 | Village of Palmyra | Palmyra Canal Trail Connector and Terminal Wall Extension | Wayne | NYS Canalway Grant Program (OPRHP) | \$192,500 | \$275,000.00 | ● |
| 53072 | 5 | Village of Waterloo | Village of Waterloo Homeless Women's Facility Improvements | Seneca | Community Development Block Grant - Public Facilities (HCR) | \$400,000 | \$555,000.00 | ● |
| 53199 | 5 | Town of Springwater | Disinfection and Upgrades to the Springwater Wastewater Treatment Facility | Livingston | Water Quality Improvement Program (DEC) | \$2,071,237 | \$2,436,749.00 | ● |
| 53218 | 5 | Town of Milo | Town of Milo Water Study | Yates | Community Development Block Grant - Community Planning (HCR) | \$50,000 | \$172,500.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|--|------------|--|--------------|--------------------|--------|
| 53238 | 5 | Village of Attica | Village of Attica Capital Improvement Plan | Wyoming | Community Development Block Grant - Community Planning (HCR) | \$47,500 | \$50,000.00 | ● |
| 53246 | 5 | Genesee County Chamber of Commerce | Haunted History Trail of New York State 2016 Initiatives | Genesee | Market New York (ESD) | \$60,000 | \$90,000.00 | ● |
| 53392 | 5 | Orleans County | Orleans County Microenterprise Program | Orleans | Community Development Block Grant - Microenterprise (HCR) | \$200,000 | \$250,000.00 | ● |
| 53458 | 5 | Town of Jerusalem | Town of Jerusalem Drinking Water Study | Yates | Community Development Block Grant - Community Planning (HCR) | \$50,000 | \$52,500.00 | ● |
| 53465 | 5 | NYSARC, Inc., Seneca-Cayuga Counties Chapter dba Seneca Cayuga ARC | Personal Care Aide Training | Seneca | New Hire Training Program (DOL) | \$45,500 | \$118,300.00 | ● |
| 53505 | 5 | Town of Farmington | Farmington Wastewater Disinfection Project | Ontario | Water Quality Improvement Program (DEC) | \$1,551,250 | \$1,825,000.00 | ● |
| 53516 | 5 | Hickey Freeman Tailored Clothing, Inc. | Sewing Machine Operator Training | Monroe | Existing Employee Training Program (DOL) | \$23,076 | \$181,476.00 | ● |
| 53516 | 5 | Hickey Freeman Tailored Clothing, Inc. | Sewing Machine Operator Training | Monroe | New Hire Training Program (DOL) | \$76,924 | \$181,476.00 | ● |
| 53542 | 5 | Genesee Biogas LLC | Genesee Biogas Pretreatment | Genesee | Empire State Development Grant Funds (ESD) | \$750,000 | \$4,207,500.00 | ● |
| 53662 | 5 | I-Square, LLC | I-Square Sustainability | Monroe | Green Innovation Grant Program (EFC) | \$800,000 | \$6,488,888.00 | ● |
| 53870 | 5 | Heritage Christian Services, Inc. | Quality and Management Training | Monroe | Existing Employee Training Program (DOL) | \$62,000 | \$131,560.00 | ● |
| 53882 | 5 | Cadenza Innovation LLC | Advanced Battery Assembly Plant at EBP | Monroe | Empire State Development Grant Funds (ESD) | \$200,000 | \$1,000,000.00 | ● |
| 53936 | 5 | Livingston County Soil and Water Conservation District | Town of Geneseo Municipal Salt Storage Facility | Livingston | Water Quality Improvement Program (DEC) | \$234,375 | \$312,500.00 | ● |
| 54142 | 5 | Seneca County | Seneca County Sewer 318 | Seneca | Empire State Development Grant Funds (ESD) | \$1,500,000 | \$9,200,000.00 | ● |
| 54227 | 5 | Marquart Bros LLC | Marquart Bros. Potato Chip Plant | Wyoming | Empire State Development Grant Funds (ESD) | \$900,000 | \$14,221,866.00 | ● |
| 54260 | 5 | Genesee Gateway Local Development Corporation | Genesee Valley Agri-Business Park Infrastructure | Genesee | Empire State Development Grant Funds (ESD) | \$500,000 | \$1,912,000.00 | ● |
| 54279 | 5 | Town of Livonia | Wilkins Creek SubWatershed Stormwater Study | Livingston | Local Waterfront Revitalization Program (DOS) | \$14,000 | \$28,000.00 | ● |
| 54405 | 5 | Village of Perry | Perry Downtown Revitalization | Wyoming | New York Main Street (HCR) | \$275,000 | \$400,000.00 | ● |
| 54638 | 5 | Orleans County | Law Enforcement Shared Service and Efficiency Study | Orleans | Local Government Efficiency Program (DOS) | \$36,000 | \$72,000.00 | ● |
| 54761 | 5 | Seneca Park Zoo Society | Seneca Park Zoo Master Plan Improvements Phase 1a | Monroe | Empire State Development Grant Funds (ESD) | \$1,500,000 | \$22,200,000.00 | ● |
| 54771 | 5 | City of Geneva | Geneva Downtown Parking Study | Ontario | Strategic Planning and Feasibility Studies (ESD) | \$20,000 | \$103,500.00 | ● |
| 54816 | 5 | Bristol Mountain Ski Resort | Bristol Mountain New Ski Resort Inn and Lodge | Ontario | Empire State Development Grant Funds (ESD) | \$300,000 | \$3,334,000.00 | ● |
| 54816 | 5 | Ski Bristol Mountain | Mountainside Inn and Lodging | Ontario | Market New York (ESD) | \$234,000 | \$3,334,000.00 | ● |
| 54933 | 5 | Baobab Cultural Center | African Arts, Culture and Heritage Extended Learning Program | Monroe | Arts, Culture and Heritage New Initiatives (Arts) | \$48,906 | \$133,300.00 | ● |
| 54961 | 5 | Livingston County Development Corporation | Livingston County New York Main Street Program | Livingston | New York Main Street (HCR) | \$500,000 | \$865,545.00 | ● |
| 54966 | 5 | Rochester Institute of Technology | Electronic Assembly and Soldering Training | Monroe | Special Populations Training Program (DOL) | \$50,000 | \$104,055.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|---|--|---------|--|--------------|--------------------|--------|
| 55032 | 5 | City of Rochester | Design of Charles Carroll Park Plaza Renovations | Monroe | Local Waterfront Revitalization Program (DOS) | \$400,000 | \$7,500,000.00 | ● |
| 55079 | 5 | Foodlink Inc | Foodlink Food Commercial Kitchen Expansion | Monroe | Empire State Development Grant Funds (ESD) | \$250,000 | \$4,891,654.00 | ● |
| 55149 | 5 | Boys Girls Clubs of Rochester, Inc. | Boys and Girls Club of Rochester | Monroe | Empire State Development Grant Funds (ESD) | \$300,000 | \$3,500,000.00 | ● |
| 55386 | 5 | Ontario County Soil Water Conservation District | Honeoye Lake Inlet Restoration Project | Ontario | Water Quality Improvement Program (DEC) | \$300,000 | \$400,000.00 | ● |
| 55453 | 5 | Monroe Community College | Modernization of MCC Applied Technologies Center | Monroe | Empire State Development Grant Funds (ESD) | \$57,000 | \$285,046.00 | ● |
| 55455 | 5 | Water Education Collaborative Rochester museum and Science Center | Regional Green Infrastructure Showcase at Rochester Museum and Science Center - Phase II | Monroe | Green Innovation Grant Program (EFC) | \$526,300 | \$584,778.00 | ● |
| 55643 | 5 | Friends of Women's Rights National Historical Park | Women's Rights National Historical Park Upgrade | Seneca | Arts, Culture and Heritage New Initiatives (Arts) | \$49,500 | \$89,000.00 | ● |
| 55708 | 5 | WinnDevelopment | Sibley Building Phase II | Monroe | Empire State Development Grant Funds (ESD) | \$3,500,000 | \$65,504,528.00 | ● |
| 55777 | 5 | Village of Waterloo | Waterfront to Downtown Connectivity Project | Seneca | NYS Canalway Grant Program (Canals) | \$145,000 | \$290,000.00 | ● |
| 55777 | 5 | Village of Waterloo | Waterfront to Downtown Trail Connection | Seneca | Local Waterfront Revitalization Program (DOS) | \$145,000 | \$290,000.00 | ● |
| 55805 | 5 | Orleans County | Kendall-Yates-Carlton Local Waterfront Revitalization Program Update | Orleans | Local Waterfront Revitalization Program (DOS) | \$40,000 | \$80,000.00 | ● |
| 55806 | 5 | Rochester Rehabilitation Center, Inc. | Office, Warehouse, and Service Training | Monroe | Special Populations Training Program (DOL) | \$20,000 | \$139,145.00 | ● |
| 55806 | 5 | Rochester Rehabilitation Center, Inc. | Office, Warehouse, and Service Training | Monroe | Unemployed Worker Training Program (DOL) | \$80,000 | \$139,145.00 | ● |
| 55858 | 5 | Greenidge Generation Holdings LLC | Greenidge Gas Conversion Project | Yates | Empire State Development Grant Funds (ESD) | \$2,000,000 | \$11,655,000.00 | ● |
| 55859 | 5 | Rochester City Ballet | Regional Expansion and Audience Development | Monroe | Arts, Culture and Heritage New Initiatives (Arts) | \$19,400 | \$38,800.00 | ● |
| 55871 | 5 | University Preparatory Charter School for Young Men | University Preparatory School Career and Technical Education Center | Monroe | Empire State Development Grant Funds (ESD) | \$150,000 | \$1,120,395.00 | ● |
| 55956 | 5 | Ontario County | Project Planning for Improvements to Ontario County Beach and Deep Run County Park on Canandaigua Lake | Ontario | Park Acquisition, Development and Planning (OPRHP) | \$36,000 | \$72,000.00 | ● |
| 55996 | 5 | Village of Interlaken | Village of Interlaken Wastewater Treatment Plant Engineering Study | Seneca | Engineering Planning Grant Program (DEC) | \$30,000 | \$37,500.00 | ● |
| 55997 | 5 | The Strong | National International Tourism Marketing for The Strong the Finger Lakes Region | Monroe | Market New York (ESD) | \$151,450 | \$225,000.00 | ● |
| 56021 | 5 | Orleans Chamber of Commerce | Medina NY Main Street | Orleans | New York Main Street (HCR) | \$335,000 | \$460,000.00 | ● |
| 56046 | 5 | Monroe County Soil and Water Conservation District | Monroe County Stream Restoration Project | Monroe | Water Quality Improvement Program (DEC) | \$483,126 | \$794,855.00 | ● |
| 56058 | 5 | Unither US Corporation | Unither Corp Production Expansion | Monroe | Empire State Development Grant Funds (ESD) | \$1,000,000 | \$10,800,000.00 | ● |
| 56121 | 5 | New York Photonics | New York Photonics Freeform Optics Profiler | Monroe | Empire State Development Grant Funds (ESD) | \$160,000 | \$1,507,900.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|--|---------|--|--------------|--------------------|--------|
| 56164 | 5 | Anthony J Costello Son (Spencer) Development, LLC | CityGate Erie Canal Public Venue | Monroe | Empire State Development Grant Funds (ESD) | \$2,000,000 | \$73,303,728.00 | ● |
| 56197 | 5 | University of Rochester | University of Rochester Goergen Institute for Data Science | Monroe | Empire State Development Grant Funds (ESD) | \$1,000,000 | \$50,000,000.00 | ● |
| 56210 | 5 | Rochester Institute of Technology | Additive Manufacturing Center at RIT | Monroe | Empire State Development Grant Funds (ESD) | \$100,000 | \$500,000.00 | ● |
| 56233 | 5 | NOHMs Technologies | NOHMs Technologies Electrolyte Manufacturing Equipment Purchase | Monroe | Empire State Development Grant Funds (ESD) | \$135,000 | \$2,512,500.00 | ● |
| 56295 | 5 | Kingsbury | Kingsbury Touchscreen Sensor Quality Lab | Monroe | Empire State Development Grant Funds (ESD) | \$200,000 | \$1,240,000.00 | ● |
| 56354 | 5 | Village of Bergen | Downtown Bergen Revitalization | Genesee | New York Main Street Technical Assistance (HCR) | \$20,000 | \$22,000.00 | ● |
| 56376 | 5 | Village of Waterloo | Village of Waterloo Engineering Study | Seneca | Engineering Planning Grant Program (DEC) | \$100,000 | \$125,000.00 | ● |
| 56425 | 5 | Town of Victor | Victor Route 96 Infrastructure and Planning Study | Monroe | Strategic Planning and Feasibility Studies (ESD) | \$30,000 | \$110,000.00 | ● |
| 56434 | 5 | Visit Rochester | A Welcome Surprise! Canadian Tourist Marketing Campaign | Monroe | Market New York (ESD) | \$275,000 | \$600,000.00 | ● |
| 56544 | 5 | Canandaigua Lake Pinnacle North Waterfront Development | Canandaigua Lakefront Redevelopment Project Final Phases | Ontario | Empire State Development Grant Funds (ESD) | \$2,000,000 | \$38,000,000.00 | ● |
| 56623 | 5 | City of Rochester, N.Y. | Rochester Riverside Convention Center Renovation | Monroe | Empire State Development Grant Funds (ESD) | \$1,500,000 | \$27,273,167.00 | ● |
| 56663 | 5 | WFL BOCES | Wayne Finger Boces Advance Manufacturing Education | Ontario | Empire State Development Grant Funds (ESD) | \$1,000,000 | \$2,100,112.00 | ● |
| 56682 | 5 | Wayne-Finger Lakes BOCES | Nurse Assistant Training | Wayne | Unemployed Worker Training Program (DOL) | \$65,120 | \$65,120.00 | ● |
| 56730 | 5 | NY BEST | Energy Storage Ecosystem Resources - Safety Testing and Cylindrical Cell Prototyping | Monroe | Empire State Development Grant Funds (ESD) | \$2,000,000 | \$22,737,746.00 | ● |
| 56740 | 5 | Village of Penn Yan | Village of Penn Yan Engineering Study | Yates | Engineering Planning Grant Program (DEC) | \$30,000 | \$37,500.00 | ● |
| 56745 | 5 | Village of Bergen | Village of Bergen Wastewater Treatment Plant Phosphorus Reduction Engineering Study | Genesee | Engineering Planning Grant Program (DEC) | \$30,000 | \$37,500.00 | ● |
| 56764 | 5 | Finger Lakes Economic Development Center | Keuka Business Park Building Acquisition | Yates | Empire State Development Grant Funds (ESD) | \$150,000 | \$760,000.00 | ● |
| 56843 | 5 | Village of Sodus | Village of Sodus Engineering Planning Study | Wayne | Engineering Planning Grant Program (DEC) | \$30,000 | \$37,500.00 | ● |
| 56893 | 5 | Veterans Outreach Center | Regional Veterans Service Center | Monroe | Empire State Development Grant Funds (ESD) | \$150,000 | \$190,000.00 | ● |
| 57206 | 5 | City of Rochester | Erie Harbor Enhancements Phase II Design | Monroe | Local Waterfront Revitalization Program (DOS) | \$100,000 | \$2,000,000.00 | ● |
| 57253 | 5 | Town of Victor | Town of Victor Public Safety Services Analysis | Ontario | Local Government Efficiency Program (DOS) | \$24,000 | \$48,000.00 | ● |
| 57285 | 5 | Rochester City School District | Edison Career and Technology High School | Monroe | Empire State Development Grant Funds (ESD) | \$83,000 | \$185,000.00 | ● |
| 57308 | 5 | Batavia Development Corporation | Harvester Park Feasibility and Subdivision Plan | Genesee | Strategic Planning and Feasibility Studies (ESD) | \$15,000 | \$40,000.00 | ● |
| 57368 | 5 | Gallina Development Corporation (Tower 195, LLC) | Rochester Chase Tower Access Improvements | Monroe | Empire State Development Grant Funds (ESD) | \$200,000 | \$2,485,000.00 | ● |
| 57371 | 5 | Village of LeRoy | Waterfront and Downtown Revitalization Strategy | Genesee | Local Waterfront Revitalization Program (DOS) | \$20,000 | \$40,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|--|---|---|----------------|--------------------|--------|
| 57518 | 5 | Keuka College | Keuka College Center For Business Analytics and Health Information | Yates | Empire State Development Grant Funds (ESD) | \$125,000 | \$635,000.00 | ● |
| 57602 | 5 | Village of Waterloo | Waterloo New York Main Street Program | Seneca | New York Main Street (HCR) | \$300,000 | \$600,000.00 | ● |
| 57649 | 5 | Wayne County Soil and Water Conservation District | Lower Ganaragua Creek Stream Management | Wayne | Water Quality Improvement Program (DEC) | \$72,965 | \$111,933.00 | ● |
| 57744 | 5 | Town of Irondequoit | Sea Breeze Revitalization Plan | Monroe | Strategic Planning and Feasibility Studies (ESD) | \$35,000 | \$75,000.00 | ● |
| 57802 | 5 | Wayne-Finger Lakes BOCES | Commercial Driver Training | Wayne | Unemployed Worker Training Program (DOL) | \$33,600 | \$33,600.00 | ● |
| 57888 | 5 | Rochester Institute of Technology | Electronic Assembly and Soldering Training | Monroe | Unemployed Worker Training Program (DOL) | \$50,000 | \$104,055.00 | ● |
| 57970 | 5 | Batavia Development Corporation | Newberry Building Anchor Revitalization | Genesee | New York Main Street (HCR) | \$500,000 | \$1,010,000.00 | ● |
| 57971 | 5 | Veterans Outreach Center, Inc. | Multi-sector Careers Training | Monroe | Special Populations Training Program (DOL) | \$100,000 | \$200,000.00 | ● |
| 59455 | 5 | Pride Pak Canada LTD | Pride Pak Canada Excelsior | Orleans | Excelsior Jobs Program (ESD) | \$2,000,000.00 | \$20,620,380.00 | ● |
| 61844 | 5 | JML Optical Industries, LLC | JML Optical Industries - Excelsior | Monroe | Excelsior Jobs Program (ESD) | \$150,000.00 | \$2,000,000.00 | ● |
| 60573 | 6 | Village of Penn Yan | Village of Penn Yan Water Main Improvement | Genesee | Community Development Block Grant - Public Infrastructure (HCR) | \$679,800 | \$679,800.00 | ● |
| 63468 | 6 | Rochester Fringe Festival | Rochester Fringe Festival 2017 | Monroe | Market New York (ESD) | \$300,500 | \$452,079.00 | ● |
| 63508 | 6 | Rochester General Hospital | Nursing School Expansion | Livingston, Wyoming | Empire State Development Grant Funds (ESD) | \$1,100,000 | \$5,545,000.00 | ● |
| 63601 | 6 | Canandaigua Cemetery Association | Woodlawn Cemetery Chapel Restoration 2016 | Ontario | Historic Property Acquisition, Development and Planning (Parks) | \$314,200 | \$981,257.00 | ● |
| 63685 | 6 | Livingston County Development Corp | Public Market Study | Chemung, Steuben, Schuyler, Yates | Strategic Planning and Feasibility Studies (ESD) | \$15,000 | \$50,000.00 | ● |
| 64160 | 6 | Wayne County | Canal Trail Lock 26 Pedestrian Bridge redecking | Monroe | Canals (Canals) | \$120,000 | \$264,000.00 | ● |
| 64160 | 6 | Wayne County | Canal Trail Lock 26 Pedestrian Bridge redecking | Wayne | Heritage Areas System Acquisition, Development and Planning (Parks) | \$120,000 | \$264,000.00 | ● |
| 64405 | 6 | Webster Community Coalition for Economic Development | Industrial Revitalization Strategy | Monroe | Strategic Planning and Feasibility Studies (ESD) | \$35,000 | \$150,000.00 | ● |
| 64439 | 6 | Village of Perry | Wastewater Treatment Facility Disinfection | Wayne | Engineering Planning Grant Program (DEC) | \$30,000 | \$37,500.00 | ● |
| 64540 | 6 | Friends of the GardenAerial, Inc. | Green Visions | Orleans | Special Populations Training Program (DOL) | \$100,000 | \$236,700.00 | ● |
| 64542 | 6 | Constellation Brands Marvin Sands Performing Arts Center | CMAC Improvements Phase 1 | Seneca | Empire State Development Grant Funds (ESD) | \$740,000 | \$8,877,000.00 | ● |
| 64542 | 6 | Constellation Brands Marvin Sands Performing Arts Center | CMAC Improvements Phase 1 | Livingston | Market New York (ESD) | \$1,260,000 | \$8,877,000.00 | ● |
| 64545 | 6 | Town of Springwater | Town of Springwater Wastewater System Improvements | Monroe, Seneca, Wayne, Ontario, Yates, Livingston, Genesee, Wyoming | Community Development Block Grant - Public Infrastructure (HCR) | \$1,000,000 | \$3,658,003.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|---|----------------|---|--------------|--------------------|--------|
| 64729 | 6 | Mary Cariola Children's Center | Mary Cariola Children's Center EET Program for Teaching Assistants | Wayne | Existing Employee Training Program (DOL) | \$64,650 | \$64,650.00 | ● |
| 64798 | 6 | Memorial Art Gallery | Community Outreach Fellowship | Livingston | Empire State Development Grant Funds (ESD) | \$100,000 | \$2,007,627.00 | ● |
| 64910 | 6 | City of Rochester | Design and Construction of Priority Bicycle Boulevards | Genesee | Climate Smart Communities Grants (DEC) | \$150,000 | \$300,000.00 | ● |
| 64916 | 6 | National Womens Hall of Fame | Center for Great Women | Monroe | Canals (Canals) | \$125,000 | \$5,164,754.00 | ● |
| 64916 | 6 | National Women's Hall of Fame | Center for Great Women Phase III-A | Livingston | Empire State Development Grant Funds (ESD) | \$250,000 | \$5,164,754.00 | ● |
| 64916 | 6 | National Womens Hall of Fame | Center for Great Women | Ontario | Market New York (ESD) | \$300,000 | \$5,164,754.00 | ● |
| 64916 | 6 | National Women's Hall of Fame | Center for Great Women | Monroe | Heritage Areas System Acquisition, Development and Planning (Parks) | \$500,000 | \$5,164,754.00 | ● |
| 64943 | 6 | Headwater Foods | Food HUB Expansion | Wyoming | Empire State Development Grant Funds (ESD) | \$280,000 | \$1,400,000.00 | ● |
| 64968 | 6 | Geva Theatre Center | Fellowship Workforce Expansion | Wayne | Workforce Investment Program (Arts) | \$49,500 | \$61,878.00 | ● |
| 64974 | 6 | The Little Theatre Film Society | Historic Rehabilitation Project | Livingston | Empire State Development Grant Funds (ESD) | \$225,000 | \$1,420,000.00 | ● |
| 65333 | 6 | Town of Ontario | Town of Ontario WQIP Municipal Separate Storm Sewer System Project | Wayne | Water Quality Improvement Project Program (DEC) | \$24,900 | \$33,200.00 | ● |
| 65396 | 6 | Smith Center for the Arts, Inc. | Smith Opera House Upgrades | Monroe | Empire State Development Grant Funds (ESD) | \$436,500 | \$582,000.00 | ● |
| 65396 | 6 | Smith Center for the Arts, Inc. | Smith Opera House Upgrades | Monroe | New York Main Street (HCR) | \$100,000 | \$582,000.00 | ● |
| 65453 | 6 | Friends of Ganondagan | Administrative Workforce Expansion | Wayne | Workforce Investment Program (Arts) | \$28,500 | \$38,000.00 | ● |
| 65618 | 6 | Hillside Varick Campus Seneca Falls | Hillside Varick Campus Revitalization | Ontario | Empire State Development Grant Funds (ESD) | \$800,000 | \$4,000,000.00 | ● |
| 65755 | 6 | Livingston County | Livingston County Microenterprise Program | Wayne | Community Development Block Grant - Microenterprise (HCR) | \$185,000 | \$605,000.00 | ● |
| 65789 | 6 | NYSARC Arc of Monroe County | Transforming Employment for people with IDD | Ontario | Existing Employee Training Program (DOL) | \$62,269 | \$114,557.00 | ● |
| 65790 | 6 | Seneca Park Zoo Society | Zoo Master Plan Phase 1a | Ontario | Empire State Development Grant Funds (ESD) | \$1,000,000 | \$22,200,000.00 | ● |
| 65799 | 6 | Lifetime Assistance, Inc. | Leaders for a Lifetime; A Workforce Development and Retention Project | Monroe | Existing Employee Training Program (DOL) | \$97,750 | \$97,750.00 | ● |
| 65827 | 6 | Town of Farmington | Town of Farmington WQIP Municipal Separate Storm Sewer System Project | Yates | Water Quality Improvement Project Program (DEC) | \$24,600 | \$32,800.00 | ● |
| 66058 | 6 | Livingston County IDA | Livonia Agribusiness Park | Yates | Empire State Development Grant Funds (ESD) | \$2,300,000 | \$11,850,000.00 | ● |
| 66090 | 6 | Village of Attica | Village of Attica Stevens Memorial Community Library Accessibility Improvements | Ontario | Community Development Block Grant - Public Infrastructure (HCR) | \$300,000 | \$441,347.00 | ● |
| 66094 | 6 | St. John's Health Care Corporation, Inc. | St. John's Home Workforce Redevelopment | Wayne | Existing Employee Training Program (DOL) | \$100,000 | \$1,500,000.00 | ● |
| 66282 | 6 | Town of Macedon | Village of Macedon Dissolution Implementation | Steuben, Yates | Local Government Efficiency Program (DOS) | \$191,862 | \$483,756.00 | ● |
| 66396 | 6 | Village of Dundee | Village of Dundee Wastewater Treatment Plant Improvements | Genesee | Engineering Planning Grant Program (DEC) | \$24,000 | \$30,000.00 | ● |
| 66430 | 6 | Rochester Downtown Development Corp. | Rochester Downtown Kitchen Incubator | Genesee | Empire State Development Grant Funds (ESD) | \$213,500 | \$1,067,675.00 | ● |
| 66448 | 6 | City of Rochester | Green Infrastructure Gateway | Monroe | Green Innovation Grant Program (EFC) | \$1,300,000 | \$1,490,844.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|---|------------|---|--------------|--------------------|--------|
| 66461 | 6 | Genesee County | Genesee County Housing Needs Assessment | Genesee | Community Development Block Grant - Community Planning (HCR) | \$47,500 | \$50,000.00 | ● |
| 66465 | 6 | Hickey Freeman Tailored Clothing | Moving Forward in 2017 | Monroe | New Hire Training Program (DOL) | \$99,900 | \$199,800.00 | ● |
| 66476 | 6 | Monroe Community Sports Centre Corp | Bill Gray's Regional Iceplex Revitalization Project | Livingston | Empire State Development Grant Funds (ESD) | \$700,000 | \$2,470,208.00 | ● |
| 66496 | 6 | City of Geneva | City of Geneva Microenterprise Program | Wayne | Community Development Block Grant - Microenterprise (HCR) | \$200,000 | \$225,000.00 | ● |
| 66507 | 6 | Village of Waterloo | Village of Waterloo Microenterprise Program | Monroe | Community Development Block Grant - Microenterprise (HCR) | \$200,000 | \$225,000.00 | ● |
| 66513 | 6 | Village of Waterloo | Village of Waterloo Downtown Market Analysis | Ontario | Community Development Block Grant - Community Planning (HCR) | \$50,000 | \$54,000.00 | ● |
| 66602 | 6 | Village of Red Creek | Village of Red Creek Sanitary Sewer Project | Genesee | Community Development Block Grant - Public Infrastructure (HCR) | \$570,000 | \$570,000.00 | ● |
| 66652 | 6 | Heritage Christian Services, Inc. | Existing Employee Leadership Training | Monroe | Existing Employee Training Program (DOL) | \$100,000 | \$143,917.00 | ● |
| 66659 | 6 | Village of Medina | Village of Medina Inflow and Infiltration | Wyoming | Engineering Planning Grant Program (DEC) | \$30,000 | \$37,500.00 | ● |
| 66665 | 6 | Upstate Door, Inc. | Grow Upstate - Stage 2 | Monroe | New Hire Training Program (DOL) | \$300,000 | \$2,316,500.00 | ● |
| 66665 | 6 | Upstate Door Inc. | Grow Upstate Stage 2 | Monroe | Excelsior Jobs Program (ESD) | \$5,000 | \$2,316,500.00 | ● |
| 66672 | 6 | Romold, Inc. | Advanced Manufacturing Equipment | Seneca | Empire State Development Grant Funds (ESD) | \$202,000 | \$1,010,000.00 | ● |
| 66691 | 6 | Nazareth College | Music Performance Center | Ontario | Empire State Development Grant Funds (ESD) | \$1,000,000 | \$15,500,000.00 | ● |
| 66868 | 6 | City of Rochester | Rochester Riverside Convention Center Modernization Phase II | Monroe | Empire State Development Grant Funds (ESD) | \$1,800,000 | \$4,800,000.00 | ● |
| 66929 | 6 | City of Rochester | East Main Street Enhancements | Wyoming | Empire State Development Grant Funds (ESD) | \$1,500,000 | \$9,864,000.00 | ● |
| 66949 | 6 | Rochester Institute of Technology | Shortwave Infrared Spectrometer | Monroe | Empire State Development Grant Funds (ESD) | \$188,000 | \$988,190.00 | ● |
| 67012 | 6 | School of the Holy Childhood | Special Touch Bakery | Ontario | Empire State Development Grant Funds (ESD) | \$481,000 | \$2,405,400.00 | ● |
| 67016 | 6 | Village of Clyde | Village of Clyde Main Street Revitalization Project | Ontario | New York Main Street (HCR) | \$323,137 | \$498,737.00 | ● |
| 67026 | 6 | Campground Owners of New York | Campground Owners of New York (CONY) Marketing Plan | Genesee | Market New York (ESD) | \$247,347 | \$329,796.00 | ● |
| 67074 | 6 | Keuka College | Dahlstrom Student Center Transformation | Monroe | Empire State Development Grant Funds (ESD) | \$1,000,000 | \$5,000,000.00 | ● |
| 67118 | 6 | Genesee County Chamber of Commerce | Haunted History Trail of New York State - 2017 Initiatives | Monroe | Market New York (ESD) | \$96,000 | \$128,000.00 | ● |
| 67139 | 6 | National Susan B. Anthony Museum House | VoteTilla | Orleans | Arts, Culture & Heritage Project Grant (Arts) | \$75,000 | \$150,000.00 | ● |
| 67167 | 6 | City of Geneva | City of Geneva Cemetery Creek Flood Management Planning Project | Seneca | Community Development Block Grant - Community Planning (HCR) | \$50,000 | \$52,750.00 | ● |
| 67175 | 6 | City of Batavia | City of Batavia Stormwater Capital Plan | Seneca | Community Development Block Grant - Community Planning (HCR) | \$50,000 | \$100,000.00 | ● |
| 67187 | 6 | Sonnenberg Gardens and Mansion State Historic Park | Rock Garden Water Feature and Pond Restoration Project | Monroe | Historic Property Acquisition, Development and Planning (Parks) | \$450,000 | \$1,000,000.00 | ● |
| 67204 | 6 | St. John Fisher College | Skalny Science Center Renovation | Monroe | Empire State Development Grant Funds (ESD) | \$440,000 | \$2,200,000.00 | ● |
| 67306 | 6 | Roberts Wesleyan College | Wireless Technology Infrastructure Initiative | Yates | Empire State Development Grant Funds (ESD) | \$145,000 | \$747,300.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|---|--|--------------------------|---|--------------|--------------------|--------|
| 67313 | 6 | The Strong - National Museum of Play | International Tourism Marketing for The Strong | Seneca, Yates | Market New York (ESD) | \$201,146 | \$279,370.00 | ● |
| 67334 | 6 | Sibley ESCO | Sibley Square Innovation Phase | Monroe | Empire State Development Grant Funds (ESD) | \$2,000,000 | \$21,816,525.00 | ● |
| 67384 | 6 | City of Rochester | City of Rochester Climate Vulnerability Assessment | Genesee | Climate Smart Communities Grants (DEC) | \$40,000 | \$80,000.00 | ● |
| 67419 | 6 | Village of Albion | Rebuild Bullard Park Project | Monroe | Park Acquisition, Development and Planning (Parks) | \$499,605 | \$665,975.00 | ● |
| 67457 | 6 | H Sichertman the Harrison Studio | Wyoming County Rural Arts Initiative Marketing Program | Wyoming | Arts, Culture & Heritage Project Grant (Arts) | \$49,500 | \$49,500.00 | ● |
| 67470 | 6 | Wayne County Soil and Water Conservation District | Climate Resiliency Stormwater Management Project | Ontario | Water Quality Improvement Project Program (DEC) | \$76,908 | \$102,545.00 | ● |
| 67491 | 6 | Batavia Development Corp. | Ellicott Station | Steuben | Empire State Development Grant Funds (ESD) | \$1,900,000 | \$17,347,148.00 | ● |
| 67512 | 6 | The Rochester Arts Center | Administrative Workforce Expansion | Monroe | Workforce Investment Program (Arts) | \$25,000 | \$31,250.00 | ● |
| 67594 | 6 | Rochester Museum Science Center | 1838 Rochester Diorama | Ontario | Arts, Culture & Heritage Project Grant (Arts) | \$41,500 | \$122,560.00 | ● |
| 67659 | 6 | Village of Arcade | Arcade Utilities Extension Plan | Monroe | Strategic Planning and Feasibility Studies (ESD) | \$15,000 | \$35,000.00 | ● |
| 67742 | 6 | Marquart Dairy, LLC | Marquart Rail Project | Monroe | Empire State Development Grant Funds (ESD) | \$1,500,000 | \$7,500,000.00 | ● |
| 67816 | 6 | George Eastman Museum | National Historic Landmark Restoration | Genesee | Historic Property Acquisition, Development and Planning (Parks) | \$468,881 | \$698,642.00 | ● |
| 67861 | 6 | Sempreverde, LLC | Hamlin Beach and Letchworth State Parks | Orleans | Empire State Development Grant Funds (ESD) | \$510,000 | \$2,550,000.00 | ● |
| 67877 | 6 | Livingston Arts | Heartland Passage Tour | Ontario | Arts, Culture & Heritage Project Grant (Arts) | \$60,000 | \$90,000.00 | ● |
| 67885 | 6 | Sysco | Western NY Depot | Genesee | Empire State Development Grant Funds (ESD) | \$150,000 | \$750,000.00 | ● |
| 67925 | 6 | Wayne County ARC | Street of Shops Expansion Project | Wayne | Empire State Development Grant Funds (ESD) | \$400,000 | \$1,827,000.00 | ● |
| 67934 | 6 | High Tech Rochester | Finger Lakes Innovation Hotspot | Monroe | NYS Business Incubator & Innovation Hot Spot Program (ESD) | \$250,000 | \$750,000.00 | ● |
| 67939 | 6 | YMCA of Greater Rochester | Southeast YMCA Healthy Living Campus | Seneca | Empire State Development Grant Funds (ESD) | \$1,455,500 | \$40,000,000.00 | ● |
| 68045 | 6 | Rochester Rehabilitation Center, Inc. | Workforce Academy Training Expansion | Monroe | Special Populations Training Program (DOL) | \$50,000 | \$123,400.00 | ● |
| 68045 | 6 | Rochester Rehabilitation Center, Inc. | Workforce Academy Training Expansion | Monroe | Unemployed Worker Skills Training (DOL) | \$50,000 | \$123,400.00 | ● |
| 68089 | 6 | New York State Tourism Industry Association | Brand USA NYS International Cooperative Marketing Initiative | Monroe | Market New York (ESD) | \$375,091 | \$500,122.00 | ● |
| 68151 | 6 | City of Batavia | Downtown Batavia Healthy Living Campus | Monroe | Strategic Planning and Feasibility Studies (ESD) | \$25,000 | \$125,000.00 | ● |
| 68180 | 6 | Ontario County | Honeoye Lake Wastewater Treatment Plant Improvements | Allegany | Engineering Planning Grant Program (DEC) | \$50,000 | \$62,500.00 | ● |
| 68334 | 6 | Jewish Home of Rochester | Career Ladder Green House Staff Training | Ontario | Existing Employee Training Program (DOL) | \$99,225 | \$118,800.00 | ● |
| 68335 | 6 | The Costello Group | CityGate Remediation Phase | Seneca, Cayuga, Tompkins | Empire State Development Grant Funds (ESD) | \$800,000 | \$28,582,528.00 | ● |
| 68347 | 6 | Batavia Business Improvement District | Downtown Batavia Public Market Study | Monroe | Strategic Planning and Feasibility Studies (ESD) | \$12,500 | \$25,000.00 | ● |
| 68452 | 6 | Keuka College | Waterfront Development | Monroe | Empire State Development Grant Funds (ESD) | \$100,000 | \$500,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|---|---|------------|--|----------------|--------------------|--------|
| 68491 | 6 | The College at Brockport | Access-2-Excellence (A2E) | Monroe | Empire State Development Grant Funds (ESD) | \$700,000 | \$3,600,000.00 | ● |
| 68509 | 6 | Finger Lakes Regional Tourism Council | Finger Lakes Vacation Region Simpleview Website | Tompkins | Market New York (ESD) | \$75,000 | \$100,000.00 | ● |
| 68636 | 6 | 1000 Silver Hill, LLC | Wayne County Manufacturing Training Facility | Monroe | Empire State Development Grant Funds (ESD) | \$150,000 | \$1,900,500.00 | ● |
| 52340 | 7 | Writers & Books Inc. | The Gell Center Facility Expansion | Ontario | Arts & Cultural Facilities Improvement Program (ESD-Arts) | \$527,000.00 | \$1,059,500.00 | ● |
| 62896 | 7 | Center for Teen Empowerment, Inc. | Youth Jobs in Neighborhood Development Rochester | Monroe | Empire State Development Grant Funds (ESD) | \$400,000.00 | \$2,986,800.00 | ● |
| 65386 | 7 | Genesee Country Village Museum | Event Based Marketing Program | Monroe | Market New York (ESD) | \$65,505.00 | \$87,340.00 | ● |
| 65882 | 7 | Seneca Cayuga Counties Chapter NYSARC Inc. | Automated Modular Digital Precision Fabric Cutting Factory Start Up | Seneca | Empire State Development Grant Funds (ESD) | \$50,000.00 | \$284,374.00 | ● |
| 70300 | 7 | Wayne County | Wayne County Community Needs Assessment | Wayne | Community Development Block Grant - Community Planning (HCR) | \$47,500.00 | \$50,000.00 | ● |
| 71834 | 7 | Livingston County Development Corporation | Avon and Leicester Main Street Renovations | Livingston | New York Main Street (HCR) | \$500,000.00 | \$2,000,000.00 | ● |
| 71938 | 7 | Little Italy Neighborhood Association, Inc. | Little Italy Historic District & Lyell Avenue Revitalization Initiative | Monroe | Strategic Planning and Feasibility Studies (ESD) | \$20,000.00 | \$500,000.00 | ● |
| 71984 | 7 | Yates County | Vine Valley Boat Launch Facility | Yates | Environmental Protection Fund: Parks, Preservation and Heritage Grants (Parks) | \$41,597.00 | \$61,187.00 | ● |
| 72155 | 7 | Friends of Letchworth State Park | Big Bend Chimney Preservation | Livingston | Environmental Protection Fund: Parks, Preservation and Heritage Grants (Parks) | \$28,125.00 | \$37,500.00 | ● |
| 72463 | 7 | Christ Church Rochester | Christ Church Sanctuary Window Repair | Monroe | Environmental Protection Fund: Parks, Preservation and Heritage Grants (Parks) | \$106,614.00 | \$142,152.00 | ● |
| 72811 | 7 | City of Geneva | Inflow and Infiltration Study | Ontario | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$36,000.00 | ● |
| 72831 | 7 | Village of Clifton Springs | Inflow and Infiltration Study | Ontario | Engineering Planning Grant Program (DEC) | \$50,000.00 | \$62,000.00 | ● |
| 72946 | 7 | Rochester Institute of Technology | Electronics Manufacturing and Assembly Training for Veterans | Monroe | Unemployed Worker Training Program (DOL) | \$98,258.00 | \$98,258.00 | ● |
| 72965 | 7 | Yates Cultural Recreational Resources, Inc. | Yates County Recreation Complex | Yates | Environmental Protection Fund: Parks, Preservation and Heritage Grants (Parks) | \$500,000.00 | \$1,333,350.00 | ● |
| 72976 | 7 | Mary Cariola Children's Center, Inc. | Workforce Development for the Paraprofessional | Monroe | Existing Employee Training Program (DOL) | \$100,000.00 | \$100,000.00 | ● |
| 72987 | 7 | Visit Rochester | Family Market Tourism Marketing Plan | Monroe | Market New York (ESD) | \$60,000.00 | \$350,000.00 | ● |
| 72994 | 7 | City of Rochester | Implementation of Five Pilot Shared Mobility Hubs | Monroe | Climate Smart Communities Grants (DEC) | \$200,000.00 | \$400,000.00 | ● |
| 73114 | 7 | Village of Naples | Collection and Treatment System - Wastewater Effluent Disinfection | Ontario | Water Quality Improvement Program (DEC) | \$4,247,423.00 | \$7,346,968.00 | ● |
| 73189 | 7 | Rochester Community TV Inc. | Restoring the Frederick Douglass Legacy | Monroe | Arts and Cultural Impact Programming (Arts) | \$75,000.00 | \$112,500.00 | ● |
| 73204 | 7 | Rochester General Health System | CNA to LPN Training | Monroe | Existing Employee Training Program (DOL) | \$100,000.00 | \$209,155.00 | ● |
| 73261 | 7 | Town of Portage | Preservation of GAR Memorial Hall | Livingston | Environmental Protection Fund: Parks, Preservation and Heritage Grants (Parks) | \$186,500.00 | \$272,700.00 | ● |
| 73320 | 7 | Village of Manchester | Inflow and Infiltration Study | Ontario | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$36,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|--|------------|--|----------------|--------------------|--------|
| 73330 | 7 | City of Geneva | City of Geneva Microenterprise Program | Ontario | Community Development Block Grant - Microenterprise (HCR) | \$200,000.00 | \$225,000.00 | ● |
| 73368 | 7 | Heritage Christian Services, Inc. | Safety Science Leadership Training | Monroe | Existing Employee Training Program (DOL) | \$100,000.00 | \$100,000.00 | ● |
| 73430 | 7 | Finger Lakes Community College | LPN Training | Ontario | Existing Employee Training Program (DOL) | \$100,000.00 | \$140,000.00 | ● |
| 73515 | 7 | Village of Clyde | Village of Clyde Canal Access Improvements | Wayne | Environmental Protection Fund: Parks, Preservation and Heritage Grants (Parks) | \$37,500.00 | \$50,000.00 | ● |
| 73591 | 7 | Hobart and William Smith Colleges | HWS Downtown Center for Entrepreneurship | Ontario | Empire State Development Grant Funds (ESD) | \$250,000.00 | \$847,000.00 | ● |
| 73628 | 7 | Orleans County | Orleans County Water Sewer Efficiency Study | Orleans | Local Government Efficiency Program (DOS) | \$50,000.00 | \$125,000.00 | ● |
| 73696 | 7 | Rochester Philharmonic Orchestra, Inc. | RPO Erie Canal Concerts | Monroe | Arts and Cultural Impact Programming (Arts) | \$75,000.00 | \$1,110,500.00 | ● |
| 73815 | 7 | Lifetime Assistance, Inc | Employee of a Lifetime | Monroe | Unemployed Worker Training Program (DOL) | \$99,154.00 | \$99,154.00 | ● |
| 73961 | 7 | Rochester Network Supply, Inc | Rochester Network Supply Inc. Expansion | Wayne | Empire State Development Grant Funds (ESD) | \$230,000.00 | \$1,152,157.00 | ● |
| 74001 | 7 | Village of Medina | Local Waterfront Revitalization Program | Orleans | Local Waterfront Revitalization Program (DOS) | \$37,500.00 | \$50,000.00 | ● |
| 74087 | 7 | New York Wine Grape Foundation | Wine Tourism Research Marketing Project | Ontario | Market New York (ESD) | \$93,750.00 | \$125,000.00 | ● |
| 74106 | 7 | Rochester Childfirst Network | Rochester Childfirst Network Facility Upgrades | Monroe | Empire State Development Grant Funds (ESD) | \$100,000.00 | \$812,996.00 | ● |
| 74187 | 7 | City of Rochester | Commercial Corridor Strategic Revitalization Plan | Monroe | Strategic Planning and Feasibility Studies (ESD) | \$50,000.00 | \$100,000.00 | ● |
| 74303 | 7 | Village of Clyde | Wastewater Treatment Plant Evaluation | Wayne | Engineering Planning Grant Program (DEC) | \$20,000.00 | \$24,000.00 | ● |
| 74335 | 7 | Village of Attica | Village of Attica Sanitary Sewer System Improvements | Wyoming | Community Development Block Grant - Public Infrastructure (HCR) | \$700,000.00 | \$700,000.00 | ● |
| 74387 | 7 | First Light Farm Creamery | First Light Farm Creamery Expansion | Genesee | Empire State Development Grant Funds (ESD) | \$180,000.00 | \$909,265.00 | ● |
| 74405 | 7 | Junior Achievement | Junior Achievement Discovery Center | Monroe | Empire State Development Grant Funds (ESD) | \$620,000.00 | \$4,078,124.00 | ● |
| 74416 | 7 | Village of Dundee | Inflow and Infiltration Study | Yates | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 74452 | 7 | Rochester Fringe Festival | Rochester Fringe Festival Marketing Red Ball Project | Monroe | Arts and Cultural Impact Programming (Arts) | \$32,600.00 | \$305,223.00 | ● |
| 74470 | 7 | Village of Geneseo | Wastewater Treatment Plant Effluent Disinfection Project | Livingston | Water Quality Improvement Program (DEC) | \$1,000,000.00 | \$1,520,300.00 | ● |
| 74482 | 7 | New York Wine & Culinary Center | Facility & Programmatic Expansion | Ontario | Empire State Development Grant Funds (ESD) | \$50,000.00 | \$1,406,448.00 | ● |
| 74482 | 7 | New York Wine & Culinary Center | Wine & Culinary Center Facility and Programmatic Expansion | Ontario | Market New York (ESD) | \$379,700.00 | \$1,406,448.00 | ● |
| 74556 | 7 | City of Rochester | Erie Harbor Enhancements Phase II Construction | Monroe | Local Waterfront Revitalization Program (DOS) | \$850,000.00 | \$1,700,000.00 | ● |
| 74608 | 7 | The College at Brockport | Erie Canal Interdisciplinary Research Laboratory | Monroe | NYS Canalway Grant Program (Canals) | \$57,000.00 | \$111,210.00 | ● |
| 74787 | 7 | Livingston County | Livingston County Water Study | Livingston | Local Government Efficiency Program (DOS) | \$270,000.00 | \$300,000.00 | ● |
| 74789 | 7 | 1733 Ridge Road LLC | Former Medley Redevelopment - Phase I | Monroe | Empire State Development Grant Funds (ESD) | \$2,000,000.00 | \$11,450,000.00 | ● |
| 74801 | 7 | Monroe County Soil and Water Conservation District | Streambank Stabilization and Riparian Buffer Project Monroe County | Monroe | Water Quality Improvement Program (DEC) | \$409,888.00 | \$556,088.00 | ● |
| 74806 | 7 | Yates County IDA | Seneca Lake Irrigation | Yates | Strategic Planning and Feasibility Studies (ESD) | \$17,500.00 | \$35,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|---|------------|---|----------------|--------------------|--------|
| 74818 | 7 | Village of Avon | Inflow and Infiltration Study | Livingston | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 74892 | 7 | Orleans County | Local Waterfront Revitalization Program | Orleans | Local Waterfront Revitalization Program (DOS) | \$62,000.00 | \$90,000.00 | ● |
| 74946 | 7 | County of Ontario | Finger Lakes Community College Quality Flood Resiliency and Habitat Enhancement Project | Ontario | Water Quality Improvement Program (DEC) | \$262,400.00 | \$350,000.00 | ● |
| 75019 | 7 | Village of Dundee | Green Gateway Streetscape Improvement | Yates | Green Innovation Grant Program (EFC) | \$1,325,000.00 | \$1,483,240.00 | ● |
| 75054 | 7 | CGI Communications, Inc. | CGI Office Space and Parking Garage Development Project | Monroe | Empire State Development Grant Funds (ESD) | \$1,000,000.00 | \$12,000,000.00 | ● |
| 75132 | 7 | Victor Local Development Corporation | Cobblestone Anchor Revitalization | Ontario | New York Main Street (HCR) | \$500,000.00 | \$715,000.00 | ● |
| 75134 | 7 | Finger Lakes Economic Development Center | Revitalize Penn Yan Main Street | Yates | New York Main Street (HCR) | \$300,000.00 | \$1,700,000.00 | ● |
| 75135 | 7 | Village of Victor | Downtown Victor Revitalization Plan Victor | Ontario | Strategic Planning and Feasibility Studies (ESD) | \$25,000.00 | \$50,000.00 | ● |
| 75155 | 7 | Wayne ARC | Street of Shops | Wayne | NYS Canalway Grant Program (Canals) | \$150,000.00 | \$1,827,000.00 | ● |
| 75235 | 7 | Village of Naples | Enhanced Stormwater Treatment through Street Sweeping | Ontario | Water Quality Improvement Program (DEC) | \$191,032.00 | \$254,710.00 | ● |
| 75254 | 7 | City of Geneva | Dove Block Redevelopment | Ontario | New York Main Street (HCR) | \$500,000.00 | \$1,650,000.00 | ● |
| 75268 | 7 | Rochester Stadium Operations LLC | Upgrades to Capelli Sports Stadium | Monroe | Empire State Development Grant Funds (ESD) | \$100,000.00 | \$300,000.00 | ● |
| 75321 | 7 | The Little Theatre Film Society | The Little Theatre Upgrade Project | Monroe | Arts & Cultural Facilities Improvement Program (ESD-Arts) | \$550,000.00 | \$1,180,000.00 | ● |
| 75325 | 7 | Village of Oakfield | Wastewater Treatment Plant Improvements | Genesee | Water Quality Improvement Program (DEC) | \$1,000,000.00 | \$3,820,000.00 | ● |
| 75325 | 7 | Village of Oakfield | Village of Oakfield Wastewater Treatment Facility Improvements | Genesee | Community Development Block Grant - Public Infrastructure (HCR) | \$1,000,000.00 | \$3,820,000.00 | ● |
| 75387 | 7 | Tracy Street Realty LLC | Alexander Park Building 1 | Monroe | Empire State Development Grant Funds (ESD) | \$500,000.00 | \$5,000,000.00 | ● |
| 75480 | 7 | Rochester City School District | Nurse Assistant Training Program | Monroe | Unemployed Worker Training Program (DOL) | \$100,000.00 | \$250,000.00 | ● |
| 75547 | 7 | Town of Batavia | Wastewater Treatment Assessment Planning | Genesee | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$36,000.00 | ● |
| 75573 | 7 | City of Batavia | City of Batavia Water System Improvements | Genesee | Community Development Block Grant - Public Infrastructure (HCR) | \$333,000.00 | \$333,000.00 | ● |
| 75712 | 7 | Village of Arcade | Inflow and Infiltration Study | Wyoming | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$35,320.00 | ● |
| 75803 | 7 | The Rochester School of the Holy Childhood, Inc. | Direct Support Professional Training | Monroe | Existing Employee Training Program (DOL) | \$24,875.00 | \$61,038.00 | ● |
| 75816 | 7 | Howlett Farms | Howlett Soy Barley Grain Center | Livingston | Empire State Development Grant Funds (ESD) | \$1,500,000.00 | \$8,125,015.00 | ● |
| 75817 | 7 | Town Seneca Falls | Wastewater Treatment Plant Evaluation | Seneca | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$30,000.00 | ● |
| 75834 | 7 | Empire Medicinals | Empire Medicinals Specialty Mushrooms | Monroe | Empire State Development Grant Funds (ESD) | \$200,000.00 | \$700,000.00 | ● |
| 75864 | 7 | Town of Ontario | Wastewater Treatment Plant Disinfection | Wayne | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 75865 | 7 | Livingston County Soil and Water Conservation District | Reservoir Road Stormwater and Bank Stabilization Project | Livingston | Water Quality Improvement Program (DEC) | \$150,000.00 | \$200,200.00 | ● |
| 75873 | 7 | Monroe County Soil and Water Conservation District | Nature Based Shoreline Project in Irondequoit Bay Park West | Monroe | Water Quality Improvement Program (DEC) | \$151,100.00 | \$203,370.00 | ● |
| 75889 | 7 | Campground Owners of New York | Campground Owners of NY Marketing Campaign | Monroe | Market New York (ESD) | \$101,250.00 | \$180,000.00 | ● |
| 75894 | 7 | City of Rochester | F. Douglass Community Library Green Roof | Monroe | Water Quality Improvement Program (DEC) | \$375,000.00 | \$500,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|---|------------|---|----------------|--------------------|--------|
| 75915 | 7 | Town of Victor | Victor Consolidated Fire District | Ontario | Local Government Efficiency Program (DOS) | \$239,400.00 | \$266,000.00 | ● |
| 76013 | 7 | Town of Victor | Municipal Separate Storm Sewer System Mapping | Ontario | Water Quality Improvement Program (DEC) | \$90,000.00 | \$120,000.00 | ● |
| 76090 | 7 | Foodlink, Inc. | Bolstering Foodlink's Emergency Preparedness | Monroe | Empire State Development Grant Funds (ESD) | \$150,000.00 | \$764,675.00 | ● |
| 76104 | 7 | RT Solutions | RT Solutions Expansion | Monroe | Empire State Development Grant Funds (ESD) | \$200,000.00 | \$1,143,665.00 | ● |
| 76119 | 7 | Blackfriars of Rochester, Inc. | Administrative Workforce Expansion | Monroe | Workforce Investment Program (Arts) | \$25,000.00 | \$33,500.00 | ● |
| 76150 | 7 | The Perfect Granola, LLC | The Perfect Granola Facility | Ontario | Empire State Development Grant Funds (ESD) | \$260,000.00 | \$2,500,000.00 | ● |
| 76283 | 7 | Monroe County | Development of a Comprehensive Web Based Stormwater System Map for the Stormwater Coalition | Monroe | Water Quality Improvement Program (DEC) | \$100,000.00 | \$129,820.00 | ● |
| 76335 | 7 | Rochester Rehabilitation Center, Inc. | Skill Development Employment Training Program | Monroe | Existing Employee Training Program (DOL) | \$100,000.00 | \$226,500.00 | ● |
| 76335 | 7 | Rochester Rehabilitation Center, Inc. | Skill Development Employment Training Program | Monroe | Unemployed Worker Training Program (DOL) | \$100,000.00 | \$226,500.00 | ● |
| 76382 | 7 | Wayne Finger Lakes BOCES | Certified Nursing Assistant Program | Wayne | Unemployed Worker Training Program (DOL) | \$59,712.00 | \$59,712.00 | ● |
| 76476 | 7 | City of Rochester | City of Rochester Climate Adaptation Plan | Monroe | Climate Smart Communities Grants (DEC) | \$50,000.00 | \$100,000.00 | ● |
| 76508 | 7 | Village of Manchester | Shortsville Manchester Wastewater Treatment Plant | Ontario | Engineering Planning Grant Program (DEC) | \$6,320.00 | \$7,900.00 | ● |
| 76550 | 7 | OptiPro Systems, LLC | OptiPro Expansion | Monroe | Empire State Development Grant Funds (ESD) | \$600,000.00 | \$9,250,000.00 | ● |
| 76651 | 7 | George Eastman Museum | Museum Entrance Relocation and Accessibility | Monroe | Arts & Cultural Facilities Improvement Program (ESD-Arts) | \$1,000,000.00 | \$2,000,000.00 | ● |
| 76675 | 7 | Opalux Incorporated | Opalux Advanced Manufacturing Facility | Monroe | Empire State Development Grant Funds (ESD) | \$400,000.00 | \$2,093,200.00 | ● |
| 76730 | 7 | Rochester Institute of Technology | RIT Cell and Tissue Technologies Laboratory | Monroe | Empire State Development Grant Funds (ESD) | \$110,000.00 | \$569,229.00 | ● |
| 76747 | 7 | New York State Tourism Industry Association | International Marketing Initiative | Monroe | Market New York (ESD) | \$382,500.00 | \$680,000.00 | ● |
| 76824 | 7 | Village of Mount Morris | Wastewater Treatment Plant UV Effluent Disinfection Project | Livingston | Water Quality Improvement Program (DEC) | \$289,000.00 | \$394,200.00 | ● |
| 76900 | 7 | Rochester Institute of Technology | RIT Food Waste Utilization and Upcycling Testbed Phase 1 | Monroe | Empire State Development Grant Funds (ESD) | \$50,000.00 | \$408,227.00 | ● |
| 76957 | 7 | Rochester Museum Science Center | Cumming Nature Center Trails Improvement | Ontario | Recreational Trails Program (Parks) | \$50,695.00 | \$62,066.00 | ● |
| 77079 | 7 | Rochester Museum Science Center | Gateway to Science and Optics Phase II | Monroe | Market New York (ESD) | \$1,000,000.00 | \$5,049,150.00 | ● |
| 77143 | 7 | City of Canandaigua | Promotion and Protection of Canandaigua Lake Phase III | Ontario | Local Waterfront Revitalization Program (DOS) | \$241,600.00 | \$322,134.00 | ● |
| 77155 | 7 | Village of Bergen | Wastewater Treatment Plant Disinfection Study | Genesee | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$36,000.00 | ● |
| 77202 | 7 | Barsuk Recycling | Barsuk Recycling Railroad Infrastructure | Genesee | Empire State Development Grant Funds (ESD) | \$250,000.00 | \$1,505,568.00 | ● |
| 77223 | 7 | Western Region Off-Track Betting Corporation | Western Region Off-Track Betting Paddock Upgrades | Genesee | Empire State Development Grant Funds (ESD) | \$180,000.00 | \$900,000.00 | ● |
| 77246 | 7 | Vigneri Chocolate Inc. | Vigneri Chocolate Expansion | Monroe | Empire State Development Grant Funds (ESD) | \$620,000.00 | \$4,000,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|---|--|--|--|----------------|--------------------|--------|
| 77981 | 8 | Village of Penn Yan | Village of Penn Yan Wastewater Treatment Plant Disinfection Study | Yates | Engineering Planning Grant Program (DEC) | \$5,600.00 | \$7,000.00 | ● |
| 79481 | 8 | Star Cider | Star Cider and Finger Lakes Craft Expansion | Ontario | Empire State Development Grant Funds (ESD) | \$126,000.00 | \$725,000.00 | ● |
| 79603 | 8 | SamSen, LLC | FLX Destination Center at Sampson & Seneca Marinas | | Empire State Development Grant Funds (ESD) | \$2,000,000.00 | \$11,000,000.00 | ● |
| 79961 | 8 | Nazareth College | Golisano Training Center | | Empire State Development Grant Funds (ESD) | \$400,000.00 | \$1,349,096.00 | ● |
| 80000 | 8 | KC Bailey Orchards, Inc. | Williamson Expansion Project | | Empire State Development Grant Funds (ESD) | \$192,000.00 | \$960,000.00 | ● |
| 80003 | 8 | Mason Farms Operating Co LLC | Mason Farms Operating Co LLC | Wayne | Empire State Development Grant Funds (ESD) | \$900,000.00 | \$15,038,302.00 | ● |
| 80014 | 8 | Sodus Point (V) | Village of Sodus Point Local Waterfront Revitalization Program Amendment | Wayne | Local Waterfront Revitalization Program (DOS) | \$82,500.00 | \$110,000.00 | ● |
| 80304 | 8 | Town of Geneseo | Shared Highway Services Implementation | Livingston | Local Government Efficiency Program (DOS) | \$301,578.00 | \$698,983.00 | ● |
| 80436 | 8 | Finger Lakes Community College | Certified Nurse Assistant Training | Ontario | Unemployed Worker Training Program (DOL) | \$100,000.00 | \$100,000.00 | ● |
| 80437 | 8 | Village of Arcade | Village of Arcade Lower Springs Land Acquisition for Source Water Protection Project | Wyoming | Water Quality Improvement Program (DEC) | \$6,000.00 | \$8,000.00 | ● |
| 80715 | 8 | Livingston County | Livingston County Microenterprise Assistance | Livingston | Community Development Block Grant - Microenterprise (HCR) | \$200,000.00 | \$225,000.00 | ● |
| 80782 | 8 | Ontario County | Honeoye Lake Wastewater Treatment Plant Disinfection | Ontario | Water Quality Improvement Program (DEC) | \$825,000.00 | \$1,100,000.00 | ● |
| 80791 | 8 | Village of Clifton Springs | Village of Clifton Springs Wastewater Treatment Plant Disinfection Study | Ontario | Engineering Planning Grant Program (DEC) | \$24,000.00 | \$30,000.00 | ● |
| 80833 | 8 | Town/Village of East Rochester | Linden Park Acquisition and Development | Monroe | Environmental Protection Fund: Parks, Preservation and Heritage Grants (Parks) | \$250,000.00 | \$886,537.00 | ● |
| 80874 | 8 | Geneva (T) | Seneca Lake Watershed Nine Element Plan | Chemung, Ontario, Schuyler, Seneca, Steuben, Yates | Local Waterfront Revitalization Program (DOS) | \$270,000.00 | \$360,000.00 | ● |
| 80882 | 8 | Genesee Valley Council on the Arts | Workforce Expansion | Livingston, Monroe | Workforce Investment Program (Arts) | \$31,000.00 | \$40,300.00 | ● |
| 80976 | 8 | Rochester City School District, Office of Adult & Career Education Services | Nurse Aide Training | Monroe | Unemployed Worker Training Program (DOL) | \$100,000.00 | \$200,000.00 | ● |
| 81052 | 8 | Rochester Fringe Festival Inc. | Downtown Community Interactive Arts Experience | Monroe | Arts and Cultural Impact Programming (Arts) | \$28,800.00 | \$321,850.00 | ● |
| 81052 | 8 | Rochester Fringe Festival, Inc. | Rochester Fringe Festival Working Capital | Monroe | Market New York (ESD) | \$144,788.00 | \$321,850.00 | ● |
| 81087 | 8 | Genesee Gateway Local Development Corp. | Yancey's Fancy Expansion | Genesee | Empire State Development Grant Funds (ESD) | \$2,000,000.00 | \$6,904,968.00 | ● |
| 81092 | 8 | The New York State Wine and Culinary Center, Inc. DBA. New York Kitchen | NY Kitchen Campus Development | Ontario | Empire State Development Grant Funds (ESD) | \$1,000,000.00 | \$4,334,434.00 | ● |
| 81092 | 8 | New York Kitchen | New York Kitchen Campus Development | Ontario | Market New York (ESD) | \$365,235.00 | \$5,039,434.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|--|---|--|----------------|--------------------|--------|
| 81103 | 8 | Challenger Miracle Field of Greater Rochester | Play with Possibilities Playground | Livingston, Monroe, Ontario, Wayne, Yates | Environmental Protection Fund: Parks, Preservation and Heritage Grants (Parks) | \$150,000.00 | \$630,078.00 | ● |
| 81159 | 8 | Margaret Woodbury Strong Museum | The Strong Museum Expansion Project | Monroe | Arts & Cultural Facilities Improvement Program (Arts) | \$725,000.00 | \$23,000,000.00 | ● |
| 81166 | 8 | Golisano Autism Center | Golisano Autism Center | Monroe | Empire State Development Grant Funds (ESD) | \$1,000,000.00 | \$6,800,000.00 | ● |
| 81175 | 8 | Livingston County Development Corporation | Livingston County Design Guidelines | Livingston | New York Main Street (HCR) | \$20,000.00 | \$25,000.00 | ● |
| 81202 | 8 | City of Geneva | City of Geneva Microenterprise Assistance | Ontario | Community Development Block Grant - Microenterprise (HCR) | \$200,000.00 | \$225,000.00 | ● |
| 81552 | 8 | Wayne-Finger Lakes Board of Cooperative Educational Services | Culinary Arts Training | Ontario | Unemployed Worker Training Program (DOL) | \$99,924.00 | \$424,994.00 | ● |
| 81553 | 8 | Wayne-Finger Lakes BOCES | PTECH Manufacturing Equipment | Ontario, Seneca, Wayne, Yates | Empire State Development Grant Funds (ESD) | \$208,900.00 | \$5,508,900.00 | ● |
| 81555 | 8 | Village of Bergen | Village of Bergen Main Street Restoration Project | Genesee | New York Main Street (HCR) | \$474,750.00 | \$657,225.00 | ● |
| 81562 | 8 | Canandaigua (C) | Canandaigua Lake Watershed Management Plan Update | Ontario | Local Waterfront Revitalization Program (DOS) | \$90,500.00 | \$121,000.00 | ● |
| 81605 | 8 | Lifetime Assistance, Inc. | Employee Mentorship Training: A Workforce Development and Retention Project - Part III | Monroe | Existing Employee Training Program (DOL) | \$91,100.00 | \$142,739.00 | ● |
| 81618 | 8 | Town of Gates | Town of Gates MS4 Mapping | Monroe | Water Quality Improvement Program (DEC) | \$100,000.00 | \$167,141.00 | ● |
| 81662 | 8 | City of Rochester | La Marketa Latin American Village Plaza | Monroe | Empire State Development Grant Funds (ESD) | \$400,000.00 | \$2,000,000.00 | ● |
| 81669 | 8 | WBS Capital, Inc. | WBS - Hawkeye Trade Center Capital | Monroe | Empire State Development Grant Funds (ESD) | \$1,200,000.00 | \$18,824,000.00 | ● |
| 81751 | 8 | Rochester Museum & Science Center | Strasenburgh Planetarium Star Projector | Monroe | Market New York (ESD) | \$200,000.00 | \$8,200,000.00 | ● |
| 81769 | 8 | Village of Fairport | Fairport Canal Gateway Project | Monroe | NYS Canalway Grant Program (Canals) | \$150,000.00 | \$1,982,650.00 | ● |
| 81769 | 8 | Village of Fairport | Fairport Bicentennial Canal Gateway Project | Monroe | Environmental Protection Fund: Parks, Preservation and Heritage Grants (Parks) | \$300,000.00 | \$1,982,650.00 | ● |
| 81794 | 8 | Rochester Institute of Technology | Genomics Research Lab Cluster | Monroe | Empire State Development Grant Funds (ESD) | \$1,500,000.00 | \$9,625,000.00 | ● |
| 81863 | 8 | Ontario County | Honeoye Lake Wastewater Treatment Plant Sanitary Sewer Overflow Improvements | Ontario | Water Quality Improvement Program (DEC) | \$3,517,500.00 | \$4,690,000.00 | ● |
| 81918 | 8 | Fairport (V) | Village of Fairport Local Waterfront Revitalization Program | Monroe | Local Waterfront Revitalization Program (DOS) | \$75,000.00 | \$100,000.00 | ● |
| 81963 | 8 | Geneva (C) | Marina Amenities and Public Beach Design and Construction | Ontario | Local Waterfront Revitalization Program (DOS) | \$924,000.00 | \$2,386,200.00 | ● |
| 81996 | 8 | Town of Batavia | Bigelow Creek Headwaters Improvement Project | Genesee | Climate Smart Communities Grants (DEC) | \$255,172.00 | \$641,350.00 | ● |
| 82021 | 8 | The Frederick Ferris Thompson Hospital | Licensed Practical Nurse Training | Ontario | Existing Employee Training Program (DOL) | \$100,000.00 | \$219,000.00 | ● |
| 82035 | 8 | City of Rochester | Completion of Priority Bicycle Boulevards | Monroe | Climate Smart Communities Grants (DEC) | \$250,000.00 | \$500,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|--|----------------|--|----------------|--------------------|--------|
| 82037 | 8 | Village of Perry | Perry Beach Improvements Project 2018 | Wyoming | Environmental Protection Fund: Parks, Preservation and Heritage Grants (Parks) | \$300,000.00 | \$702,500.00 | ● |
| 82135 | 8 | Heritage Christian Services, Inc. | Safety Science Training | Monroe | Existing Employee Training Program (DOL) | \$100,000.00 | \$181,000.00 | ● |
| 82182 | 8 | Geneva Family YMCA | Geneva YMCA Expansion | | Empire State Development Grant Funds (ESD) | \$750,000.00 | \$4,000,000.00 | ● |
| 82232 | 8 | Sonnenberg Gardens and Mansion State Historic Park | Sonnenberg Gardens Visitor Center Phase One | Ontario | Environmental Protection Fund: Parks, Preservation and Heritage Grants (Parks) | \$500,000.00 | \$2,782,935.00 | ● |
| 82253 | 8 | Village of Corfu | Village of Corfu Wastewater Treatment Plant Disinfection Study | Genesee | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$36,000.00 | ● |
| 82285 | 8 | Seneca County Soil and Water Conservation District | Cayuga Lake Critical Area Erosion Control | Seneca | Water Quality Improvement Program (DEC) | \$107,000.00 | \$143,000.00 | ● |
| 82288 | 8 | Arts Council for Wyoming County | Our Wyoming Farms and Families: Arts and Agritourism | Wyoming | Arts and Cultural Impact Programming (Arts) | \$45,000.00 | \$92,500.00 | ● |
| 82302 | 8 | Shake On the Lake | Workforce Expansion | Wyoming | Workforce Investment Program (Arts) | \$35,000.00 | \$43,750.00 | ● |
| 82308 | 8 | Town of Macedon | Town of Macedon MS4 Mapping | Wayne | Water Quality Improvement Program (DEC) | \$45,000.00 | \$60,000.00 | ● |
| 82323 | 8 | City of Geneva | Geneva NYMS Program 2018 | Ontario | New York Main Street (HCR) | \$350,000.00 | \$854,875.00 | ● |
| 82324 | 8 | Seneca County | Seneca County Sewer District 1 Infiltration and Inflow Study | Seneca | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$36,000.00 | ● |
| 82337 | 8 | Village of Dundee | Village of Dundee Wastewater Treatment Plant and Sewer Improvements and Disinfection | Yates | Water Quality Improvement Program (DEC) | \$268,000.00 | \$8,231,000.00 | ● |
| 82337 | 8 | Village of Dundee | Village of Dundee Wastewater Treatment Plant Upgrades | Yates | Community Development Block Grant - Public Infrastructure (HCR) | \$1,000,000.00 | \$8,231,000.00 | ● |
| 82346 | 8 | Town of Livonia | Conesus Lake Outlet Reconfiguration | Livingston | Water Quality Improvement Program (DEC) | \$167,373.00 | \$223,164.00 | ● |
| 82359 | 8 | Village of Albion | Village of Albion Wastewater Treatment Plant Disinfection | Orleans | Water Quality Improvement Program (DEC) | \$600,000.00 | \$800,000.00 | ● |
| 82430 | 8 | A Magical Journey Thru Stages, Inc. | Workforce Expansion | Monroe | Workforce Investment Program (Arts) | \$27,000.00 | \$50,000.00 | ● |
| 82439 | 8 | Village of Rushville | Village of Rushville Wastewater Treatment Plant Disinfection | Ontario, Yates | Water Quality Improvement Program (DEC) | \$523,848.00 | \$698,464.00 | ● |
| 82479 | 8 | Town of Livonia | Vitale Park Natural Shoreline Restoration | Livingston | Water Quality Improvement Program (DEC) | \$113,468.00 | \$151,291.00 | ● |
| 82549 | 8 | The Rochester General Hospital | Licensed Practical Nurse Training | Monroe | Existing Employee Training Program (DOL) | \$100,000.00 | \$100,000.00 | ● |
| 82555 | 8 | Rochester General Long Term Care, Inc. | Licensed Practical Nurse Training | Monroe | Unemployed Worker Training Program (DOL) | \$100,000.00 | \$100,000.00 | ● |
| 82567 | 8 | Special Touch Bakery Inc. | Bakery Expansion | Monroe | Empire State Development Grant Funds (ESD) | \$49,500.00 | \$248,000.00 | ● |
| 82567 | 8 | Special Touch Bakery Inc. | Special Touch Bakery Expansion and Outreach Working Capital | Monroe | Market New York (ESD) | \$107,000.00 | \$560,000.00 | ● |
| 82692 | 8 | Genesee Country Museum | Workforce Expansion | Monroe | Workforce Investment Program (Arts) | \$31,200.00 | \$41,960.00 | ● |
| 82693 | 8 | Genesee Country Village & Museum | Genesee Country Village & Museum Agritourism Marketing | Monroe | Market New York (ESD) | \$71,115.00 | \$94,820.00 | ● |
| 82725 | 8 | Village of Lyndonville | Village of Lyndonville Wastewater Treatment Plant Disinfection Study | Orleans | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$36,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|---|------------|--|----------------|--------------------|--------|
| 82728 | 8 | Village of Bloomfield | Village of Bloomfield Wastewater Treatment Plant Disinfection | Ontario | Water Quality Improvement Program (DEC) | \$330,000.00 | \$440,000.00 | ● |
| 82768 | 8 | Irondequoit (T) | Town of Irondequoit Local Waterfront Revitalization Program Amendment | Monroe | Local Waterfront Revitalization Program (DOS) | \$45,000.00 | \$75,500.00 | ● |
| 82782 | 8 | Wayne County Water and Sewer Authority | Wayne County Water & Sewer Authority Red Creek Regional Wastewater Treatment Plant Disinfection | Wayne | Water Quality Improvement Program (DEC) | \$767,250.00 | \$1,023,050.00 | ● |
| 82790 | 8 | Village of Lima | Village of Lima Wastewater Treatment Plant Disinfection | Livingston | Water Quality Improvement Program (DEC) | \$1,000,000.00 | \$3,440,000.00 | ● |
| 82813 | 8 | Wayne County Water and Sewer Authority | Wayne County Water & Sewer Authority Wastewater Treatment Plant Consolidation | Wayne | Water Quality Improvement Program (DEC) | \$1,000,000.00 | \$33,500,000.00 | ● |
| 82920 | 8 | City of Batavia | City of Batavia Creek Park - Hockey Feasibility Study | Genesee | Community Development Block Grant - Community Planning (HCR) | \$50,000.00 | \$55,000.00 | ● |
| 82966 | 8 | City of Geneva | Parrott Hall Stabilization and Remediation | Ontario | Environmental Protection Fund: Parks, Preservation and Heritage Grants (Parks) | \$400,000.00 | \$691,362.00 | ● |
| 82993 | 8 | Midtown Parcel 2 LLC | Butler Till Midtown Expansion | Monroe | Empire State Development Grant Funds (ESD) | \$1,250,000.00 | \$16,000,000.00 | ● |
| 82996 | 8 | Village of Avon | Five Arch Bridge Restoration | Livingston | Environmental Protection Fund: Parks, Preservation and Heritage Grants (Parks) | \$200,000.00 | \$581,000.00 | ● |
| 83022 | 8 | Town of Lyons | Town of Lyons Wastewater Treatment Plant Disinfection Study | Wayne | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$36,000.00 | ● |
| 83024 | 8 | City of Geneva | City of Geneva City Hall Elevator ADA Compliance | Ontario | Community Development Block Grant - Public Infrastructure (HCR) | \$300,000.00 | \$1,585,000.00 | ● |
| 83058 | 8 | Memorial Art Gallery | Centennial Sculpture Park Phase 3 | | Empire State Development Grant Funds (ESD) | \$600,000.00 | \$5,120,989.00 | ● |
| 83156 | 8 | Rochester Regional Health | Multi-Specialty Clinical Research Campus | Monroe | Empire State Development Grant Funds (ESD) | \$600,000.00 | \$2,977,777.00 | ● |
| 83159 | 8 | Gateways Music Festival Inc. | Workforce Expansion | Monroe | Workforce Investment Program (Arts) | \$32,500.00 | \$65,000.00 | ● |
| 83266 | 8 | Town of Wheatland | Town of Wheatland Sewer System Improvements Study | Monroe | Engineering Planning Grant Program (DEC) | \$12,000.00 | \$15,000.00 | ● |
| 83283 | 8 | Town of Ovid | Town of Ovid Salt Storage | Seneca | Water Quality Improvement Program (DEC) | \$90,904.00 | \$181,808.00 | ● |
| 83348 | 8 | Midtown Reborn LLC | Richford Building Renovation at Midtown | Monroe | Empire State Development Grant Funds (ESD) | \$1,725,000.00 | \$14,850,000.00 | ● |
| 83376 | 8 | City of Rochester | Roc Paint Division Concrete to Canvas | Monroe | Arts and Cultural Impact Programming (Arts) | \$49,500.00 | \$99,000.00 | ● |
| 83391 | 8 | Finger Lakes Opera | Workforce Expansion | Ontario | Workforce Investment Program (Arts) | \$27,000.00 | \$36,000.00 | ● |
| 83408 | 8 | Reliant Staffing Systems, Inc. | Career Start Expansion | Monroe | Empire State Development Grant Funds (ESD) | \$250,000.00 | \$4,022,000.00 | ● |
| 83419 | 8 | Livingston County | Livingston County Housing Needs Assessment | Livingston | Community Development Block Grant - Community Planning (HCR) | \$47,500.00 | \$50,000.00 | ● |
| 83422 | 8 | Sibley Mixed Use LLC | Sibley Public Market | Monroe | Empire State Development Grant Funds (ESD) | \$600,000.00 | \$3,006,000.00 | ● |
| 83460 | 8 | Wayne County Industrial Development Agency | Brownfield Inventory and Strategic Plan | | Strategic Planning and Feasibility Studies (ESD) | \$20,000.00 | \$75,000.00 | ● |
| 83461 | 8 | Village of Newark | Village Trail Connector | Wayne | NYS Canalway Grant Program (Canals) | \$150,000.00 | \$309,000.00 | ● |
| 83465 | 8 | Village of Phelps | Village of Phelps Wastewater Treatment Plant Disinfection Study | Ontario | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$30,000.00 | ● |
| 83530 | 8 | Orleans County Economic Development Center | Medina Business Park Upgrades | Orleans | Strategic Planning and Feasibility Studies (ESD) | \$20,000.00 | \$75,000.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|---|------------|---|----------------|--------------------|--------|
| 83546 | 8 | Greater Rochester Visitors Association DBA Visit Rochester | Visit Rochester Family Market Campaign Working Capital | Monroe | Market New York (ESD) | \$150,000.00 | \$370,000.00 | ● |
| 83590 | 8 | Town of Sodus | Town of Sodus Salt Storage | Wayne | Water Quality Improvement Program (DEC) | \$360,101.00 | \$726,888.00 | ● |
| 83631 | 8 | Cornell AgriTech at The NYS Ag Experiment Station | High Throughput Phenotyping | Ontario | Empire State Development Grant Funds (ESD) | \$1,050,000.00 | \$4,000,000.00 | ● |
| 83654 | 8 | Rochester Museum & Science Center | Workforce Training and Development Programs | Monroe | Workforce Readiness (Arts) | \$74,870.00 | \$128,032.00 | ● |
| 83671 | 8 | Abtex Corporation | Abtex Manufacturing Dresden | | Empire State Development Grant Funds (ESD) | \$100,000.00 | \$600,000.00 | ● |
| 83697 | 8 | The Unity Hospital of Rochester | Nurse Aide Training | Monroe | Unemployed Worker Training Program (DOL) | \$100,000.00 | \$202,000.00 | ● |
| 83748 | 8 | Monroe County | Frontier Field Upgrades | Monroe | Empire State Development Grant Funds (ESD) | \$550,000.00 | \$3,000,000.00 | ● |
| 83749 | 8 | Bostrom Farms LLC | Harvesting Facility Modernization Meat processing | | Empire State Development Grant Funds (ESD) | \$198,600.00 | \$893,000.00 | ● |
| 83781 | 8 | Village of Warsaw | Village of Warsaw Wastewater Treatment Plant Disinfection | Wyoming | Water Quality Improvement Program (DEC) | \$375,000.00 | \$500,000.00 | ● |
| 83821 | 8 | Village of Medina | Village of Medina Wastewater Treatment Plant Disinfection | Orleans | Water Quality Improvement Program (DEC) | \$1,000,000.00 | \$1,800,000.00 | ● |
| 83902 | 8 | Livingston County Water & Sewer Authority | Livingston County Water and Sewer Authority Wastewater Treatment Plant Disinfection | Livingston | Water Quality Improvement Program (DEC) | \$767,250.00 | \$1,255,500.00 | ● |
| 83949 | 8 | Ontario County Soil and Water Conservation District | Honeoye Lake Shoreline Stabilization | Ontario | Water Quality Improvement Program (DEC) | \$30,000.00 | \$41,684.00 | ● |
| 83955 | 8 | Mary Cariola Children's Center, Inc. | Existing Workforce Development | Monroe | Existing Employee Training Program (DOL) | \$30,725.00 | \$46,157.00 | ● |
| 83992 | 8 | Ontario County | Manchester Rail Yard Master Site Redevelopment Study | Ontario | Strategic Planning and Feasibility Studies (ESD) | \$20,000.00 | \$40,000.00 | ● |
| 84001 | 8 | City of Batavia | Batavia City Centre Revitalization Strategy | Genesee | Strategic Planning and Feasibility Studies (ESD) | \$20,000.00 | \$40,000.00 | ● |
| 84030 | 8 | Village of Avon | Village of Avon Wastewater Treatment Plant Disinfection Study | Livingston | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$36,000.00 | ● |
| 84032 | 8 | Village of Nunda | Village of Nunda Wastewater Treatment Plant Disinfection Study | Livingston | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$36,000.00 | ● |
| 84039 | 8 | Yates County | Countywide Water Feasibility Study | Yates | Local Government Efficiency Program (DOS) | \$22,500.00 | \$45,000.00 | ● |
| 84080 | 8 | Village of Alexander | Village of Alexander Water System Upgrades | Genesee | Community Development Block Grant - Public Infrastructure (HCR) | \$965,000.00 | \$1,065,000.00 | ● |
| 84140 | 8 | Keuka Lake Hotel LLC | Keuka Lake Conference Center at Hampton Inn | Yates | Empire State Development Grant Funds (ESD) | \$500,000.00 | \$3,027,250.00 | ● |
| 84159 | 8 | Town of Varick | Town of Varick Infiltration and Inflow Study | Seneca | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$36,000.00 | ● |
| 84177 | 8 | Village of Lodi | Village of Lodi Infiltration and Inflow Study | Seneca | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$36,000.00 | ● |
| 84205 | 8 | Seneca County | Seneca County Sewer District 2 Infiltration and Inflow Study | Seneca | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$36,000.00 | ● |
| 84206 | 8 | Friends of the GardenAerial, Inc. | Green Visions | Monroe | Unemployed Worker Training Program (DOL) | \$52,625.00 | \$195,343.00 | ● |
| 84243 | 8 | Village of Oakfield | Village of Oakfield Infiltration and Inflow Phase II Study | Genesee | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |

| CFA | Rd | Applicant | Project Name | County | Agency & Program Name | Award Amount | Total Project Cost | Status |
|-------|----|--|--|----------------|---|----------------|--------------------|--------|
| 84266 | 8 | Ontario County | Honeoye Lake Aquatic Vegetation Management | Ontario | Water Quality Improvement Program (DEC) | \$41,250.00 | \$55,000.00 | ● |
| 84268 | 8 | Livingston County Ag and Feed Processing Plant | Organic Feed Processing Plant | | Empire State Development Grant Funds (ESD) | \$500,000.00 | \$2,717,500.00 | ● |
| 84292 | 8 | Village of Caledonia | 3154-3256 State Street Anchor Project | Livingston | New York Main Street (HCR) | \$375,000.00 | \$543,665.00 | ● |
| 84322 | 8 | Park Ridge Nursing Home, Inc. | Licensed Practical Nurse Training | Monroe | Existing Employee Training Program (DOL) | \$100,000.00 | \$248,400.00 | ● |
| 84340 | 8 | Clifton Springs Hospital & Clinic Foundation, Inc. | Certified Nursing Assistant Training | Ontario | Unemployed Worker Training Program (DOL) | \$100,000.00 | \$195,250.00 | ● |
| 84345 | 8 | Village of Scottsville | Village of Scottsville Sewer Improvements Study | Monroe | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$36,000.00 | ● |
| 84351 | 8 | Livingston County Industrial Development Agency | Livingston IDA Exit 4 Market Feasibility and Financial Analysis Study | | Strategic Planning and Feasibility Studies (ESD) | \$20,000.00 | \$50,500.00 | ● |
| 84370 | 8 | Fort Hill Performing Arts Center, Inc | Workforce Expansion | Ontario | Workforce Investment Program (Arts) | \$37,500.00 | \$5,663,411.00 | ● |
| 84406 | 8 | Town of Richmond | Climate Smart Community Certification Actions | Ontario | Climate Smart Communities Grants (DEC) | \$5,000.00 | \$15,000.00 | ● |
| 84456 | 8 | Village of Rushville | Village of Rushville Wastewater Treatment Plant and Sewer Improvements | Ontario, Yates | Water Quality Improvement Program (DEC) | \$1,000,000.00 | \$2,500,000.00 | ● |
| 84472 | 8 | Town of Irondequoit | Town of Irondequoit MS4 Vacuum Truck | Monroe | Water Quality Improvement Program (DEC) | \$281,250.00 | \$375,000.00 | ● |
| 84479 | 8 | Village of Rushville | Village of Rushville Wastewater Treatment Plant Improvements | Ontario, Yates | Community Development Block Grant - Public Infrastructure (HCR) | \$1,000,000.00 | \$3,750,000.00 | ● |
| 84487 | 8 | Village of Ovid | Village of Ovid Inflow and Infiltration Study | Seneca | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$37,500.00 | ● |
| 84492 | 8 | Flint Creek Soap Company | Naples Facility Expansion Flint Creek | | Empire State Development Grant Funds (ESD) | \$250,000.00 | \$2,401,417.00 | ● |
| 84516 | 8 | Town of Romulus | Town of Romulus Infiltration and Inflow Study | Seneca | Engineering Planning Grant Program (DEC) | \$30,000.00 | \$36,000.00 | ● |
| 84806 | 8 | Joseph Avenue Arts and Culture Alliance | Joseph Ave Center for Performing and Visual Arts Renovation | Monroe | Empire State Development Grant Funds (ESD) | \$100,000.00 | \$3,000,000.00 | ● |

UPSTATE REVITALIZATION INITIATIVE PROJECT LIST:

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project concerns need to be resolved
- Project contract not yet executed
- Project canceled or funding declined

| CFA | County | Applicant | Project Title | Agency & Program Name | Total Project Cost | URI Committed | Status |
|-------|-------------|--|--|--|--------------------|---------------|--------|
| 89290 | Monroe | Zweigle's | Factory Expansion | Upstate Revitalization Initiative (ESD) | \$18,757,500 | \$250,000 | ● |
| 89444 | Monroe | United Way of Greater Rochester | Early Childhood Pilot (Phase 2 Extension) | Upstate Revitalization Initiative (OTDA) | \$2,000,000 | \$2,000,000 | ● |
| 85325 | Monroe | City of Rochester | High Falls Overlook Study (ROC River) | Upstate Revitalization Initiative (ESD) | \$150,000 | \$150,000 | ● |
| 85316 | Monroe | City of Rochester | Brewery Line Trail (ROC River) | Upstate Revitalization Initiative (DOT) | \$1,075,000 | \$500,000 | ● |
| 85318 | Monroe | City of Rochester | St. Paul Underpass (ROC River) | Upstate Revitalization Initiative (DOT) | \$350,000 | \$350,000 | ● |
| 85600 | Monroe | City of Rochester | Downtown Management Entity (ROC River) | Upstate Revitalization Initiative (ESD) | \$10,000,000 | \$3,000,000 | ● |
| 85308 | Monroe | City of Rochester | Pont de Rennes Bridge (ROC River) | Upstate Revitalization Initiative (DOT) | \$8,475,000 | \$4,000,000 | ● |
| 85311 | Monroe | City of Rochester | Genesee Gateway Park (ROC River) | Upstate Revitalization Initiative (DOS) | \$3,900,000 | \$2,000,000 | ● |
| 85015 | Monroe | City of Rochester | ROC City Skatepark (ROC River) | Upstate Revitalization Initiative (DOT) | \$1,500,000 | \$1,000,000 | ● |
| 85369 | Monroe | City of Rochester | Riverway Main-to-Andrews East (ROC River) | Upstate Revitalization Initiative (DOS) | \$6,000,000 | \$4,000,000 | ● |
| 85340 | Monroe | City of Rochester | Riverway Main-to-Andrews West (ROC River) | Upstate Revitalization Initiative (DOS) | \$21,650,000 | \$16,000,000 | ● |
| 85390 | Monroe | City of Rochester | Riverside Convention Center Renovation (ROC River) | Upstate Revitalization Initiative (ESD) | \$14,740,000 | \$5,000,000 | ● |
| 85389 | Monroe | City of Rochester | Blue Cross Arena (ROC River) | Upstate Revitalization Initiative (ESD) | \$15,079,000 | \$6,000,000 | ● |
| 85336 | Monroe | City of Rochester | Rundel Library North Terrace (ROC River) | Upstate Revitalization Initiative (ESD) | \$8,100,000 | \$1,500,000 | ● |
| 85327 | Monroe | City of Rochester | Aqueduct Reimagined (ROC River) | Upstate Revitalization Initiative (DOT) | \$6,000,000 | \$4,500,000 | ● |
| 85303 | Monroe | City of Rochester | Running Track Bridge (ROC River) | Upstate Revitalization Initiative (DOT) | \$500,000 | \$500,000 | ● |
| 85251 | Monroe | City of Rochester | Front Street Promenade (ROC River) | Upstate Revitalization Initiative (DOS) | \$1,250,000 | \$1,250,000 | ● |
| 85005 | Monroe | Corn Hill Navigation | Downtown Tour Boat (ROC River) | Upstate Revitalization Initiative (Canals) | \$500,000 | \$250,000 | ● |
| | Monroe | Hickey Freeman | Working Capital Loan | Upstate Revitalization Initiative (ESD) | \$8,200,000 | \$4,000,000 | ● |
| 85419 | Regional | Greater Rochester Chamber of Commerce | Regional Economic Development Action Plan | Upstate Revitalization Initiative (ESD) | \$1,300,000 | \$100,000 | ● |
| 85244 | Genesee | Genesee County Economic Development Center | STAMP Phase II | Upstate Revitalization Initiative (ESD) | \$13,000,000 | \$8,000,000 | ● |
| | Monroe | Rochester Precision Optics | Henrietta Expansion | Upstate Revitalization Initiative (ESD) | \$20,407,500 | \$1,000,000 | ● |
| | Ontario | Real Eats | Geneva Expansion | Upstate Revitalization Initiative (ESD) | \$1,877,000 | \$500,000 | ● |
| 85023 | Monroe | City of Rochester (REDCO) | Revitalize Rochester Fund | Upstate Revitalization Initiative (ESD) | \$17,000,000 | \$10,000,000 | ● |
| 80696 | Monroe | United Way of Greater Rochester | Systems Integration Project (RMAPI) | Upstate Revitalization Initiative (ESD) | \$18,700,000 | \$15,000,000 | ● |
| 83218 | Monroe | NextCorps | Luminate NY Round 2 | Upstate Revitalization Initiative (ESD) | \$15,000,000 | \$15,000,000 | ● |
| 81865 | Wayne | Optimax Systems Inc. | Optimax Expansion | Upstate Revitalization Initiative (ESD) | \$21,700,000 | \$700,000 | ● |
| 74157 | FL, CNY, ST | Cornell | Grow-NY Ag & Food Challenge | Upstate Revitalization Initiative (ESD) | \$15,000,000 | \$5,000,000 | ● |
| | Monroe | LiveTiles | Project Mosaic | Upstate Revitalization Initiative (ESD) | \$17,000,000 | \$3,500,000 | ● |
| | Monroe | LiDestri-Crop's | Project Who at EBP | Upstate Revitalization Initiative (ESD) | \$51,000,000 | \$4,000,000 | ● |
| 85102 | Monroe | AIM Photonics | AIM Operating Support (Yrs 3-5) | Upstate Revitalization Initiative (ESD) | \$30,000,000 | \$30,000,000 | ● |
| N/A | Regional | AIM Photonics | Photonics Attraction Fund | Upstate Revitalization Initiative (ESD) | TBD | \$30,000,000 | ● |

UPSTATE REVITALIZATION INITIATIVE PROJECT LIST (CONT.):

| CFA | County | Applicant | Project Title | Agency & Program Name | Total Project Cost | URI Committed | Status |
|--------|------------|---------------------------------------|---|---|--------------------|---------------|--------|
| 61239 | Regional | Excell Partners | FLX Venture Fund | Upstate Revitalization Initiative (ESD) | \$35,000,000 | \$25,000,000 | ● |
| 62943 | Monroe | The Strong Museum | Neighborhood of Play Expansion | Upstate Revitalization Initiative (ESD) | \$117,000,000 | \$20,000,000 | ● |
| | Wayne | IEC Electronics | IEC Electronics Corp. Expansion | Upstate Revitalization Initiative (ESD) | \$7,500,000 | \$2,000,000 | ● |
| | Ontario | Intergrow | Greenhouse Expansion (Relocated) | Upstate Revitalization Initiative (ESD) | \$55,000,000 | \$1,500,000 | ● |
| 77624 | Monroe | Paychex | Paychex Rochester Expansion | Upstate Revitalization Initiative (ESD) | \$58,400,000 | \$2,500,000 | ● |
| 67058 | Monroe | ON Semiconductor | EBP Expansion | Upstate Revitalization Initiative (ESD) | \$6,676,722 | \$4,300,000 | ● |
| 77335 | Genesee | HP Hood | Batavia Agri-Biz Park Expansion | Upstate Revitalization Initiative (ESD) | \$206,662,500 | \$2,000,000 | ● |
| 74626 | Monroe | Conduent | Conduent Rochester Expansion | Upstate Revitalization Initiative (ESD) | \$7,362,000 | \$2,000,000 | ● |
| 70781 | Monroe | United Way | Early Childhood Pilot | Upstate Revitalization Initiative (ESD) | \$3,500,000 | \$1,750,000 | ● |
| *70781 | Monroe | Monroe County | Child Care Expansion | Upstate Revitalization Initiative (ESD) | \$4,000,000 | \$1,000,000 | ● |
| 74308 | Monroe | Kodak Alaris | Alaris Rochester Relocation | Upstate Revitalization Initiative (ESD) | \$4,700,000 | \$1,256,050 | ● |
| 70749 | Monroe | OFD Foods, LLC | Henrietta Expansion | Upstate Revitalization Initiative (ESD) | \$25,070,000 | \$400,000 | ● |
| | Monroe | AIM Photonics | TAP Facility Phase II | Upstate Revitalization Initiative (ESD) | \$81,000,000 | \$51,000,000 | ● |
| 70348 | Monroe | High Tech Rochester | Luminate NY Photonics Venture Challenge | Upstate Revitalization Initiative (ESD) | \$10,000,000 | \$10,000,000 | ● |
| 71066 | Monroe | DuPont | Danisco EBP Expansion | Upstate Revitalization Initiative (ESD) | \$89,015,000 | \$1,500,000 | ● |
| 71009 | Monroe | Datto | Downtown Rochester Expansion | Upstate Revitalization Initiative (ESD) | \$5,250,000 | \$2,100,000 | ● |
| 68744 | Monroe | RIT | REMADE Clean Energy NNMI | Upstate Revitalization Initiative (ESD) | \$40,000,000 | \$20,000,000 | ● |
| | Monroe | Clearwater Organic Farms | EBP Hydroponic Greenhouse | Upstate Revitalization Initiative (ESD) | \$50,600,000 | \$4,000,000 | ● |
| 70745 | Monroe | American Packaging Corp | Flexible Packaging Facility | Upstate Revitalization Initiative (ESD) | \$192,118,000 | \$7,700,000 | ● |
| 68751 | Monroe | AIM Photonics | TAP Facility | Upstate Revitalization Initiative (ESD) | \$106,000,000 | \$96,000,000 | ● |
| 62699 | Monroe | Eastman Kodak | NY-BEST Battery Cell Assembly Pilot Plant | Upstate Revitalization Initiative (ESD) | \$5,900,000 | \$1,200,000 | ● |
| 69070 | Monroe | Catholic Family Center | Mentors for Success Pilot | Upstate Revitalization Initiative (ESD) | \$2,956,386 | \$1,500,000 | ● |
| 61031 | Monroe | Hillside | Work-Scholarship Connection | Upstate Revitalization Initiative (ESD) | \$6,000,000 | \$540,000 | ● |
| 69000 | Monroe | Monroe Community College | Finger Lakes Workforce Development (FWD) Center | Upstate Revitalization Initiative (ESD) | \$12,000,000 | \$5,400,000 | ● |
| 71058 | Monroe | University of Rochester & Harris Corp | Data Science Consortium | Upstate Revitalization Initiative (ESD) | \$181,100,000 | \$7,500,000 | ● |
| 71059 | Monroe | University of Rochester | Goergen Institute for Data Science | Upstate Revitalization Initiative (ESD) | \$50,000,000 | \$12,500,000 | ● |
| 78173 | Livingston | WNY Cheese Enterprise | Cheese Plant | Upstate Revitalization Initiative (ESD) | \$49,700,000 | \$1,300,000 | ● |
| 54472 | Monroe | North American Breweries | Genesee Brewery Eco-District | Upstate Revitalization Initiative (ESD) | \$49,100,000 | \$1,000,000 | ● |
| 68086 | Genesee | 1366 Technologies | Solar Wafer Plant at STAMP | Upstate Revitalization Initiative (ESD) | \$700,000,000 | \$0 | ● |

Projects awarded ESD Grant funding in CFA Round 5 are also counted in the URI project totals, but listed separately.

SOURCES & CITATIONS

p.30 1 – Pediatrics, August 2017, VOLUME 140 / ISSUE 2

2 – <https://heckmanequation.org/resource/4-big-benefits-of-investing-in-early-childhood-development/>, <https://www.minneapolisfed.org/publications/special-studies/early-childhood-development>

3 – See for example <https://tcf.org/content/report/child-care-blueprint-states/>

4 – https://www.uschamberfoundation.org/sites/default/files/Workforce%20of%20Today%2CWorkforce%20of%20Tomorrow%20Report_0.pdf, p. 2.

5 – <http://s3.amazonaws.com/mildredwarner.org/attachments/000/000/148/original/report-d5712c2c.pdf>

PHOTO CREDITS

*Photos courtesy of Governor Cuomo's Flickr account

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6 – <https://www.ced.org/childcareimpact>

7 – https://www.uschamberfoundation.org/sites/default/files/Workforce%20of%20Today%2CWorkforce%20of%20Tomorrow%20Report_0.pdf, pp. 21 - 24.

8 – PowerPoint presentation to the Finger Lakes Regional Economic Development Council, May 22, 2019.

9 – Karen Shellenback, Child Care & Parent Productivity (Ithaca: Cornell Cooperative Extension, December 2004). <http://government.cce.cornell.edu/doc/pdf/ChildCareParentProductivity.pdf>

10 – Ibid

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