

## A MESSAGE FROM THE CHAIR

Dear Governor Cuomo,

On behalf of the Mid-Hudson Regional Economic Development Council, I am pleased to present our 2017 Progress Report, "Future Forward: Progress with Purpose." As a result of strategic investments over the past six years, we are seeing a new momentum in the Mid-Hudson. Our Council is building on this new energy, and the proposals in this year's Report represent the next step forward.

Through your leadership and the support of New York State agencies, the Mid-Hudson has brought nearly \$476 million into the Region through Rounds I through VI of the Regional Council process, supporting 574 projects. We are extremely proud of the fact that 90% of these projects are either complete or progressing, that they have leveraged private dollars at a 6:1 ratio, and that they are projected to create 5,781 permanent jobs, retain 14,786 permanent jobs and create 8,389 construction/indirect jobs. As a Council, we are focused on building on our record and reaching new levels of success for the Mid-Hudson through Round VII and beyond.

This year, Council members worked tirelessly to engage with our communities and solicit regionally transformational projects to help us to achieve this goal. After careful consideration, we have selected 19 Regional Council Capital Fund Priority Projects that have the potential to generate nearly \$300 million in economic activity and leverage private dollars at a ratio of nearly 14:1.

Most importantly, these projects help move the Mid-Hudson forward, building on our strategy and leveraging our strengths. We have identified projects that will continue the revitalization of our urban centers and complement the State's Downtown Revitalization Initiative award in the City of Kingston. We have endorsed projects that support growth in priority clusters, including advanced manufacturing initiatives such as Schatz Bearing in Poughkeepsie, and biotech projects such as the Radiological Research Accelerator Facility in Irvington. And we have proposed tourism projects, like the Historic Antrim Lodge in Roscoe, that will encourage visitors to experience the natural beauty and unique local flavor the Mid-Hudson has to offer.

On behalf of the Mid-Hudson Regional Economic Development Council I would like to thank you, Governor Cuomo, for your innovative approach to economic development, and for the opportunity to partner with you over the past seven years. Our Council is excited about the work we have completed in 2017, and we look forward to the new opportunities that lie ahead in 2018.

Very truly yours,

Dennis J. Murray, Ph.D.

President Emeritus, Marist College

Dunn J. Muray

# MID-HUDSON REGIONAL COUNCIL MEMBERS

#### **REGIONAL CHAIR**

Dennis J. Murray, Ph.D., President Emeritus, Marist College

#### **GENERAL MEMBERS**

John Bonacic, NY State Senate 42nd District

Thomas J. Carey, President, Westchester Putnam Central Labor Body

Donald Christian, President, SUNY New Paltz

Vincent Cozzolino, Partner, Galileo Technology Group; Executive V.P., Ceres Technologies; Managing Dir., The Accelerator

Reinaldo Diaz, President, Hudson Valley Area Labor Federation

Jonathan Drapkin, President & CEO, Pattern for Progress

Carol Fitzgerald, Vice-Chair and EVP, Life Medical Technologies, Inc.

Aleida Frederico, Senior Relationship Manager & Vice President, TD Bank

Dr. Marsha Gordon, President/CEO, The Business Council of Westchester

Maureen Halahan, President/CEO, Orange County Partnership

Wiley Harrison, President/Founder, Business of Your Business LLC

 ${\it Kimberlie Jacobs, Executive Director, Community Capital New York}$ 

Harold King, Executive Vice President, Council of Industry of Southeastern NY

Ken Kleinpeter, Vice President of Operations, Glynwood

Jacquie Leventoff, Senior Director, Community & Employee Relations, Granite Associates

J. Gary Pretlow, NYS Assembly, 87th District

Al Samuels, President/CEO, Rockland Business Association, Inc.

David Sorbaro, Co-Owner, Mavis Discount Tire

Ned Sullivan, President, Scenic Hudson

James Taylor, President/CEO, Taylor Biomass Energy LLC

Kristine Young, President, SUNY Orange

#### **ELECTED OFFICIALS**

Luis A. Alvarez, Chairman, Sullivan County Legislature

Robert Astorino, Westchester County Executive

Ed Day, Rockland County Executive

Harley Doles, Supervisor, Town of Monroe

Mike Hein, Ulster County Executive

Marcus Molinaro, Dutchess County Executive

Steven Neuhaus, Orange County Executive

Mary Ellen Odell, Putnam County Executive

Mike Spano, Mayor, City of Yonkers

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Governor Mario M. Cuomo Bridge, replacement of Tappan Zee Bridge connecting Rockland and Westchester Counties



## **EXECUTIVE SUMMARY**

In 2017, the Mid-Hudson Regional Economic Development Council ("Council" or "MHREDC") has witnessed a new momentum building in our Region. We have seen remarkable progress generated by the projects and initiatives funded in previous years. To capitalize on this new energy, we have identified signature projects aligned with our vision for the future of the Region. These investments will leverage our unique assets and opportunities, and allow us to seize this critical moment to propel the Mid-Hudson forward.

#### PROGRESS WITH PURPOSE

Our Council has a clear vision for the future of the Mid-Hudson. This vision is the focus for everything we do, and it is starting to take hold. In this future, our urban centers are transformed into vital, attractive places for businesses and millennial talent to locate. Across our Region, thriving businesses in a variety of industries create jobs and growth. And our valley is a popular and internationally-known tourist destination. This is progress with purpose – moving the Mid-Hudson forward to realize the vision we call LIVE, WORK, and PLAY.



#### LIVE

An initiative that seeks to revitalize the Region's many river, hilltop, and cross-roads urban centers, encouraging smart growth, transit-oriented development, downtown revitalization, and infrastructure improvements in order to stimulate job creating and prevent youth flight.



#### WORK

An industry-based initiative that seeks to attract and retain quality jobs in the Region's mature and emerging clusters including biotech, advanced and high-tech manufacturing, information technology, financial and professional services, and distribution, and to match them with the Mid-Hudson's highly-educated workforce.



#### **PLAY**

An initiative that seeks to position the Region as a premier tourist location based on its scenic beauty, local agriculture, food and beverage industry, arts, culture, history, and recreational assets, as well as its proximity to New York City.

#### **MEASURING OUR SUCCESS**

Our Council focuses on results, and we closely track the economic and quality of life indicators that help us measure those results. Our Region has made good progress in many of the key indicators we track (page 11). Unemployment continues to decline, the total number of establishments in the Region has increased, and wages have remained stable. There is no doubt that the Mid-Hudson is gaining ground, but we still lag behind overall State averages in many areas, showing the continuing need for targeted funding support.

Projects that have received Consolidated Funding Application (CFA) funding in Rounds I-VI are moving forward well. Of the 574 projects that were awarded funding, 90% are either complete or progressing. We are also proud of our leverage ratio, which is 6:1 for all these funded projects.



574 TOTAL PROJECTS

90% COMPLETE OR PROGRESSING

6:1 LEVERAGE RATIO







The 89 priority projects that received ESD capital grant funding in past rounds were endorsed by the Council because they help make our vision for the future a reality. Eighty-seven percent of these projects are either complete or progressing. And the leverage ratio for this group of projects is a remarkable 11:1, demonstrating the extraordinary return on the State's investments in the Mid-Hudson.

Each of these projects is directly aligned with one of the elements of our LIVE, WORK, and PLAY strategy (see past priority project status updates beginning on page 18). Many of these projects support more than one of these elements, and that is part of what made them so compelling to the Council. The Saw Mill River Daylighting project is a case in point. This project has unearthed the Saw Mill River, which had been buried for a century, and has helped to spark a revitalization in the City of Yonkers – supporting our LIVE initiative. It has generated new economic activity and jobs in the area, in the form of retail businesses, restaurants, and major new residential development projects – supporting our WORK initiative. And it has brought visitors to our region, attracted by those new restaurants and other recreational assets – supporting our PLAY initiative.

Additional information on implementation highlights can be found in Part 3, Implementing Strategies through the Project Pipeline (page 24).

#### A ROBUST PROJECT PIPELINE

This Council has been effective in raising public awareness of its work in previous years, and it continued that success this year. As a result of members' extensive consultation and outreach efforts, the Mid-Hudson once again received more Consolidated Funding Applications (CFAs) and Downtown Revitalization Initiative (DRI) applications than any other region (page 84).

From this robust list of applicants, the Council has named 19 Capital Fund Priority Projects that will build on our momentum and move our strategy forward. Each project is aligned with one of our LIVE, WORK, and PLAY initiatives, and many advance more than one of these strategies (see page 45 for a complete list of the 2017 Regional Council Capital Fund Priority Projects). Taken together, they have the potential to generate nearly \$300 million in economic activity, and to create or retain more than 4,000 jobs, leveraging private investment at a ratio of nearly 14:1.

These projects also contribute directly to key State initiatives, including addressing the skills gap (page 32), and supporting the State Life Sciences Cluster (page 31).





#### DOWNTOWN REVITALIZATION INITIATIVE: KINGSTON'S MOMENT

There is no doubt that the City of Kingston is having its moment. As the recipient of this year's \$10 million Mid-Hudson Region Downtown Revitalization Initiative Award, Kingston is poised for transformation, creating prosperity for the Region as a whole. The Council has identified a number of projects that complement this significant investment, and align with our economic development strategy (see proposed priority project descriptions beginning on page 46). The Kingstonian Uptown Revitalization Project is a large-scale development that will create substantial new residential and commercial space, as well as much-needed parking infrastructure, within the Stockade Business District. The Stockade Works project will support a state-of-the-art media, arts, and technology center in midtown Kingston, creating new jobs and transforming an underutilized warehouse. And the Hutton Brickyards Redevelopment Project will help the Kingston waterfront realize its potential as a major regional draw for visitors.

The State's DRI award will have a transformative impact on the City of Kingston. We believe that these additional projects will amplify that impact for the benefit of our entire Region.

#### MID-HUDSON MOMENTUM

The Mid-Hudson is moving forward to achieve our LIVE, WORK, and PLAY vision, building on our geographic, demographic, and economic strengths. With the support of the State for the priority projects identified in this report, we believe we can capitalize on this momentum, accelerate job creation and growth, and help all our diverse communities flourish.



Located a short drive north from New York City and south from Albany, the Mid-Hudson Region incorporates Dutchess, Orange, Putnam, Rockland, Sullivan, Ulster and Westchester counties. The Region offers one of America's most vibrant business climates, with almost one million highly educated workers and hundreds of Fortune 500 companies. The combination of a high quality of life and a vibrant economy makes the Mid-Hudson Region a great place for many to LIVE, WORK, and PLAY.

STATE OF THE REGION/

In addressing the state of the Region's economy, the MHREDC relies on its strategic plan, economic trends, previous annual reports, and guidance from New York State. The 2017 Progress Report contains General Economic Indicators which address economic conditions in the Mid-Hudson Region by showing key metrics as well as an indication of trends since the Council's inception, Quality of Life Indicators which represent measures to assess issues central to the well-being of residents within the Region, and Key Regional Indicators which assess the Region's economy as it relates to the industry clusters identified by the Council as important to the LIVE, WORK, and PLAY strategies.



#### **GENERAL ECONOMIC INDICATORS**

Table 1 represents the regional dashboard of economic performance indicators. For each of these indicators, the Council monitors the indicator relative to last year, and longitudinally, over the course of the Council's tenure (2011-2016) where such data is available. In addition, the table indicated the Region's progress with statewide data for comparison.

Overall, the regional economic indicators demonstrate the regional economy is improving. Unemployment continues to decline, although at a slower pace than 2011-2014, where the region saw a drastic 28% decrease from 7.4% unemployment in 2011 to 5.3% in 2014. Private and public sector employment increased, but is still lagging statewide trends. The Region's number of establishments has increased by 4.58% since 2011 and total annual wages remain stable in the Mid-Hudson. Despite the Region's gains in various metrics, the regional economy still lags statewide improvements from 2011 to 2016, demonstrating a need for continued investment from New York State through the Regional Council process.

TABLE 1 / N	MID-HUDSON REGIO	DNAL ECONOMIC D		COUNCIL DAS	SHBOARD:	
Measures	Region (2016)	New York State (2016)	Regional State Progress Progress (% Change (% Change 2015–16) 2015–16)		Regional Progress (% Change 2011–16)	State Progress (% Change 2011–16)
		ECONOMIC INDIC	CATORS			
Average Annual Employment	906,528	9,154,012	1.20%	1.58%	4.93%	8.42%
Average Annual Private Sector Employment	760,320	7,782,316	1.28%	1.77%	7.11%	10.40%
Average Annual Public Sector Employment	146,208	1,371,696	0.81%	0.48%	-5.13%	-1.57%
Number of Establishments	76,087	637,534	1.82%	2.58%	4.58%	9.32%
Total Annual Wages	\$52,405,726,435	\$621,933,555,687	0.68%	2.20%	11.99%	19.26%
Total Annual Wages Private Sector Employment	\$42,282,953,714	\$537,748,187,773	0.40%	2.22%	13.38%	20.98%
Total Annual Wages Public Sector Employment	\$10,122,772,721	\$84,185,367,914	1.86%	2.09%	6.49%	9.33%
Average Annual Wages	\$57,809	\$67,941	-0.52%	0.61%	6.73%	9.99%
Average Annual Wages Private Sector Employment	\$55,612	\$69,009	-0.86%	0.31%	5.86%	9.44%
Average Annual Wages Public Sector Employment	\$69,235	\$61,373	1.03%	1.60%	-12.25%	-11.08%
Average Annual Unemployment Rate	4.30%	4.80%	-6.52%	-9.43%	-41.89%	-42.17%

<sup>■</sup> The Region shows improvement in this metric.

#### **QUALITY OF LIFE INDICATORS**

Table 2 shows the regional quality of life indicators which allow the MHREDC to assess issues central to the well-being of residents in the Mid-Hudson Region. The Council continues to identify ways in which, through the Region's strategic plan implementation, all residents will have the ability to be living above the poverty line. It is important to note, that although Table 2 shows the Region is declining in the metric of people below the poverty line, the changes year over year have been minimal. For example in 2014, 10.9% of the Region's population was living below the poverty line, and in 2015 11.1% of the population was living below the poverty line. The Council will continue its efforts in ensuring all residents of the Region have the opportunity for living wage employment.

TABLE 2 / MID-HUDSON REGIONAL ECONOMIC DEVELOPMENT COUNCIL DASHBOARD: QUALITY OF LIFE INDICATORS <sup>2</sup>										
Measures	Region (2015)	New York State (2015)	Regional Progress % Change (2014–15) State Progress % Change (2014–15)		Regional Progress % Change (2011–15)	State Progress % Change (2011–15)				
		ECONOMIC	INDICATORS							
Share of residents lacking health insurance	8.90%	9.70%	-9.18%	-8.49%	-16%	-14%				
Poverty status of resident overall (% living below the poverty line)	11.10%	15.70%	1.83%	0.64%	9.90%	8.28%				
Poverty status of residents <18 (% living below the poverty line)	3.80%	4.90%	2.70%	0.00%	8.57%	6.52%				
Poverty status of residents 18–64 (% living below the poverty line)	6.20%	9.20%	0.00%	1.09%	10.71%	10.84%				
Poverty status of residents >=65 (% living below the poverty line)	1.10%	1.60%	9.09%	0.00%	10.00%	6.7%				
Estimated visitor spending	\$4,210,361*	\$63,076,313	2.08%	0.99%	10.76%	17.00%				

- The Region shows improvement in this metric.
- The Region is declining in this metric.
- The Region is stable in this metric (change of less than 1%).

GROSS REGIONAL PRODUCT MID-HUDSON REGION, 2016

\$138,410,741,024

THE GROSS REGIONAL PRODUCT OF THE MID-HUDSON REPRESENTS 9.73% OF THE STATE-WIDE GROSS REGIONAL PRODUCT AND HAS INCREASED 1.47% FROM 2015 TO 2016



<sup>■</sup> The Region is declining in this metric.

The Region is stable in this metric (change of less than 1%).

<sup>&</sup>lt;sup>1</sup> Data source: Quarterly Census of Employment and Wages, developed through a cooperative program between the State of New York and the U.S. Bureau of Labor Statistics. Please note data for 2016 is preliminary and is subject to revision.

 $<sup>^2\,</sup>$  Source: 2012, 2013, 2014, 2015-ACS 5-year Estimates & 2016 New York State Tourism Economic Impact Report.

<sup>\*</sup> This number reflects 2015 visitor spending. The number to the right represents 2016 visitor spending, broken out by category.

#### MIGRATION AND COMMUTING <sup>3</sup>

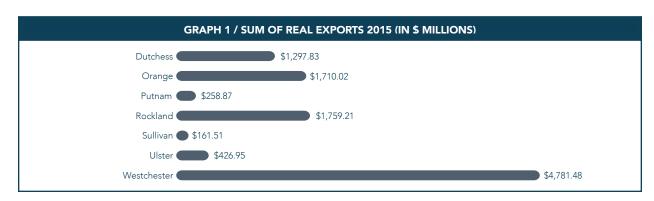
The civilian workforce of the Mid-Hudson Region has increased from 1,082,852 in 2014 to 1,095,188 in 2015, representing a 1.1% increase. On average the workforce of the Region commutes 33.7 minutes to their place of business. This significant daily investment allows individuals to live and work in different locations, balancing between living costs and residential amenities with the wage they can obtain at their place of employment. The Mid-Hudson Region, strategically positioned between New York City and Albany, provides a very diverse landscape for housing, employment and recreational opportunities, which is why 74.6% of the workforce live and work in the same Region and 97.9% of people living in the Region remained here from 2014 to 2015. This commutation statistic is very similar to that of the Long Island Region, where 77.7% of their workforce live and work in the Region. When compared to other regions throughout the state, 74.6% and 77.7% may seem low, but the statistic reflects the proximity and ease of access to New York City and the employment opportunities the Region provides.

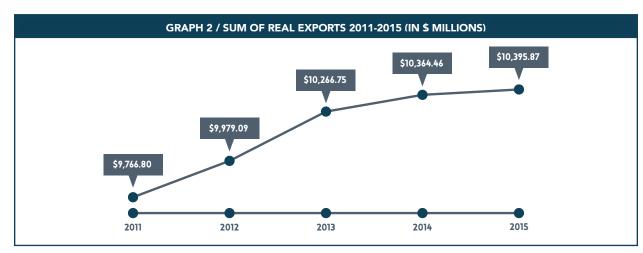
ON AVERAGE THE WORKFORCE OF THE REGION COMMUTES 33.7 MINUTES

74.6% OF THE WORKFORCE LIVE AND WORK IN THE SAME REGION

97.9% OF PEOPLE IN THE REGION
REMAINED HERE FROM 2014 TO 2015

The Mid-Hudson Region realized nearly \$10.4 million in real exports in 2015, slightly increasing from nearly \$10.3 million in 2014.





<sup>&</sup>lt;sup>3</sup> 2014 and 2015 ACS Public Use Micro Sample (PUMS): Regional Commutation for the Civilian employed, New York State by Region; 2014 and 2015 American Community survey (ACS) 1 year Estimates.

#### OTHER KEY REGIONAL INDICATORS

The MHREDC examines strategic clusters of specific industries to evaluate regional progress toward the Council's goals. With a continued focus on the regional strategies of LIVE, WORK and PLAY, Table 3 shows average annual employment, the number of establishments, and average annual wages for each industry cluster in the Region associated with the Council's industry-specific goals.

				ECIFIC PRO						
		# OF I	ESTABLISH	MENTS	EN	MPLOYME	NT	WAGES		
STRATEGY	CLUSTER	2016		GRESS DATE	2016		GRESS DATE	2016		GRESS DATE
STR		Avg. # of Est.	% Change 2011–16	% Change 2015–16	Avg. Annual Emp.	% Change 2011–16	% Change 2015–16	Avg. Annual Wages \$	% Change 2011–16	% Change 2015–16
	Biotech and Biomedical	233	-4.90%	-6.43%	10,455	-7.02%	1.14%	\$181,120	50.34%	-20.09%
	Healthcare	5,892	-0.24%	-0.57%	139,019	5.02%	1.85%	\$58,125	9.84%	1.80%
	High Tech Manufacturing	485	-6.90%	-2.61%	19,787	-13.28%	2.88%	\$101,697	-5.65%	-5.02%
WORK	Information Technology	1,327	-7.78%	-4.74%	7,750	-7.90%	2.67%	\$100,018	-3.47%	3.07%
≯	Distribution	835	-0.24%	-2.45%	12,182	16.59%	1.05%	\$55,143	-2.70%	5.42%
	Financial and Professional Services	11,297	-2.01%	0.65%	82,573	1.27%	-0.50%	\$102,254	4.69%	-1.93%
	Goal Subtotal	20,069	-1.99%	-1.10%	271,766	1.85%	0.58%	\$598,357	10.98%	-7.15%
	Agriculture	539	4.05%	-2.18%	5,856	10.26%	2.49%	\$51,286	6.75%	2.61%
PLAY	Tourism, Arts, and Culture	2,114	5.86%	0.96%	31,228	3.99%	-2.28%	\$30,655	-8.06%	14.47%
PL	Food and Beverage	846	3.30%	0.36%	13,065	18.50%	5.66%	\$39,806	2.42%	1.22%
	Goal Subtotal	3,499	4.95%	0.32%	50,149	8.17%	0.22%	\$121,747	4.81%	2.10%



WORK

The WORK initiative is an industry based initiative that seeks to attract and retain quality jobs in the Region's mature and emerging clusters including biotech, advanced and high-tech manufacturing, information technology, financial and professional services, and distribution.

The WORK cluster employed 271,766 individuals in 2016, a 0.58% increase from 2015. The Healthcare Industry saw a 1.85% increase in employment, the greatest increase from 2015 to 2016 in the WORK cluster, followed closely by Biotech & Other Life Sciences reporting a 1.14% increase from 2015 to 2016.



PLAY

The PLAY Initiative is one that seeks to position the Region as a premier tourist location based on its scenic beauty, local agriculture, food and beverage industry, arts, culture, history, and recreational assets, as well as its proximity to New York City.

The Food and Beverage Industry along with Tourism, Arts & Culture continue to demonstrate strong growth in the Region and lay the foundation for a diverse and robust economy in the Mid-Hudson.

<sup>&</sup>lt;sup>4</sup>Source: Bureau of Economic Analysis



# STATUS OF PAST PRIORITY PROJECTS

#### **PROGRESS MADE SINCE 2011**

The Mid-Hudson Region's priority projects from the past six rounds of the Regional Economic Development Council process have exemplified true economic development as they continue to make significant progress towards completion. To date, 87% of the 89 priority projects that have been funded since 2011 are either completed or are progressing. (See page 18 for full list of priority projects). Furthermore, those 89 projects represent an 11:1 leverage ratio of total project cost to ESD capital grant dollars.

they are now moving forward with subsequent phases, bringing the once blighted and defunct power plant back to life as a tourist attraction and recreational asset for the Region. Once all phases are completed, this project will lead to further investment for the creation of a waterfront multi-use event and exhibition space. This project furthers the MHREDC's PLAY strategy, as it contributes to the goal of positioning the Region as a premier tourist destination, showcasing the Yonkers waterfront's scenic beauty and industrial history.

89 PRIORITY PROJECTS
87% COMPLETE OR PROGRESSING
11:1 LEVERAGE RATIO

The Glenwood Power Plant Project, awarded \$1 million in 2012, has just completed the awarded phase of the project. The roughly \$15.7 million project consisting of necessary structural stabilization, priority utility work, and access improvements on a three phase project will allow for adaptive reuse of the former Glenwood Power Plant in the City of Yonkers, Westchester County. Having recently completed phase one of the project,

EFCO Products, Inc., a specialty food manufacturer in the City of Poughkeepsie, Dutchess County, has been awarded in three consecutive rounds of the Regional Economic Development Council Process – 2014, 2015, and 2016. Each year EFCO has made a significant investment in machinery and equipment to increase capacity and market share in the bakery mixes and powdered coatings as well as cooked fillings, toppings and syrups industries. This project, in Downtown Poughkeepsie, furthers the MHREDC's WORK strategy, as it contributes to the goal of attracting and retaining quality jobs in the Region's mature manufacturing cluster, and furthers the Council's goal of identifying projects that assist with Downtown Revitalization.

#### PROGRESS IN THE PAST YEAR

Many of the Mid-Hudson Region's priority projects from the past six rounds of the Regional Economic Development Council process have made significant progress since just last year.

Hepworth Farms Hudson Valley Grown Farm Hub was awarded \$300,000 in 2014 to purchase and rehabilitate a historic packing, wholesale distribution, storage and retail facility to create a food hub to benefit the growing Hudson Valley farm community. Having recently completed the project, including outfitting the space with state-of-the-art equipment, this \$1,782,237 project in Milton, Ulster County has retained 94 jobs and created 10. Several local agricultural producers are already taking advantage of the distribution hub. This project furthers the MHREDC's PLAY strategy, as it contributes to the goal of positioning the Region as a premier tourist destination, promoting local agriculture and the food and beverage industry.

The Center for Discovery was awarded \$2.5 million in 2012 for a roughly \$31.9 million project to undertake the construction of community-based

services in Hurleyville, Sullivan County. This project has just recently been completed, including living spaces throughout the community, a MakerLab and more. The project will create 231 new jobs and has already created an impressive 209, expanding The Center for Discovery's ability to continue to be a provider of research, intervention and residential services for children and adults with developmental disabilities and medical complexities – including those on the autism spectrum. This project furthers the MHREDC's WORK strategy, as it contributes to the goal of attracting and retaining quality jobs in the Region's mature biotech and healthcare clusters.

The MHREDC will continue to monitor the progress of projects that have been awarded funding over the past six rounds of the Regional Council process.

#### PRIORITY PROJECT STATUS

A key component of Governor Cuomo's Regional Economic Development Council initiative is the requirement that all CFA awarded projects be tracked in order to ensure success and State assistance in fostering the recipient company's continued growth. Below is a look at the awarded Priority Projects since 2011.

Updates on successful past Priority Projects including LEGOLAND New York, Black Dirt Distillery and Vassar Brothers Medical Center can be found in Part 3's section on "Implementing Priorities through the Project Pipeline" (see page 24).



#### **LIVE PRIORITY PROJECTS**

PRIORITY PROJECTS AWARDED	CFA	Project Name	Map Pin #
IN 2012 (ROUND 2)	15293	Dover Knolls	9
PRIORITY PROJECTS AWARDED	30986	Mid-Hudson Opportunity Area (Peekskill/Brewster)	27
IN 2013 (ROUND 3)	30408	White Plains Multimodal Transportation Ctr.	31
	32206	Extension of Water Services to Dutchess Airport	28
	31855	FITT to Grow New York	29
	30425	Scobie Drive Industrial Park Infrastructure	22
	32278	TBE Montgomery, LLC	23
	31877	Teutonia Buena Vista	30
	29966	Warwick Valley Local Development Corp.	21
PRIORITY PROJECTS AWARDED	41765	Williams Lake Resort Community	41
IN 2014 (ROUND 4)	38871	Middle Main Revitalization Program	43
	43407	Wappingers Falls Waterfront Strategic Investment	46
	38915	Hudson Valley Opportunity Fund	47
	39716	Saw Mill River Daylighting – Phase 3	33
	39792	Ashburton Avenue Rehabilitation Project	34
	40666	Green Chimneys School Expansion	52
	41094	SoYo Mixed-Use TOD Project	35
PRIORITY PROJECTS AWARDED	54177	Stewart Airport Infrastructure Improvement Project	56
IN 2015 (ROUND 5)	52472	SoYo – Phase 2	61
	52545	Greystone Bakery Capital Improvements	62
	51725	Queen City Lofts Poughkeepsie Main Street Project	69
	52574	Middletown Community Campus Redevelopment	71
	52824	Yonkers Downtown TOD Riverwalks	72
	54163	Repurposing New Hope Farms	65
	54111	Yonkers Carpet Mill Arts District Portal	73
	56436	Orange County Amy's Kitchen WWTP	54
PRIORITY PROJECTS AWARDED	63784	Memorial Field Sports Complex Redevelopment	75
IN 2016 (ROUND 6)	63894	Tuxedo/Sloatsburg Corridor Revitalization Project	76
	65071	Stockade Works & RUPCO Makerspace	77
	65355	Poughkeepsie Landing Waterfront Redevelopment Project	78



PRIORITY PROJECTS AWARDED	CFA	Project Name	Map Pin #	
IN 2011 (ROUND 1)	5867	New York Medical College BioInc	1	
PRIORITY PROJECTS AWARDED	17078	New York Medical College BioInc	4	
IN 2012 (ROUND 2)	18180	New York State Cloud Computing and Analytics Center	11	
	19111	Center for Global Advanced Manufacturing	18	
	14841	Touro College of Osteopathic Medicine	13	
	15929	Northern Westchester Hospital	2	
	19253	The Center for Discovery Regional Assessment Center	16	
	11147	Crystal Run Healthcare	12	
	19033	Matrix Distribution	14	
	18714	Bon Secours Regional Cancer Center	15	
	18646	Sound Shore Medical Center	5	
PRIORITY PROJECTS AWARDED	27942	Kolmar Laboratories Inc. SKINCARE2013	20	
IN 2013 (ROUND 3)	27880	3D Printing Initiative at SUNY New Paltz	26	
	29942	Clear Solution Labs	24	
PRIORITY PROJECTS AWARDED	39912	USAI Expansion	36	
IN 2014 (ROUND 4)	42096	CGAM 2014 – Additional SMARTT Lab Equipment	38	
	39349	Jawonio Integrated Health, Wellness, and Work	44	
	38757	Pathway to Health	37	
	42716	Anellotech DS3	50	
PRIORITY PROJECTS AWARDED	52144	Vassar Brothers Medical Center Patient Pavilion	55	
IN 2015 (ROUND 5)	57574	Fulton Technology Crossroad Project	57	
	55255	EFCO Products, Inc. Capacity Improvement	67	
	53796	SMARTT Labs and SMARTT Pods	60	
	55084	New Precision Glass Surfaces (Gillinder Brothers)	70	
	55681	Clemson Distribution and Bottling Plant	63	
PRIORITY PROJECTS AWARDED	63707	Star Kay White Manufacturing Expansion	79	•
IN 2016 (ROUND 6)	64954	VBMC Patient Pavilion – Phase II	80	
	65375	Energy Storage Systems Manufacturing Facility	81	
	66047	Health Alliance of the Hudson Valley Medical Village	82	
	66351	EFCO Products, Inc. Business Improvements and Expansion	83	
	68039	Fulton Street Technology Crossroad – Phase II	84	

#### **PROJECT STATUS GUIDE**

**Blue:** Project is complete | **Green:** Project is on schedule | **Yellow:** Project is progressing slower than anticipated **Orange:** Project contract not yet executed | **Red:** Project concerns need to be resolved | **Black:** Canceled or funding declined



#### **PLAY PRIORITY PROJECTS**

PRIORITY PROJECTS AWARDED	CFA	Project Name	Map Pin #
IN 2012 (ROUND 2)	17030	Hudson Valley Food Hub – Phase 2	17
	19089	Echo Bay Waterfront	6
	19129	Yonkers Rising Development	7
	14734	Hudson Landing Promenade Project	19
	17045	Glenwood Power Plant Restoration	3
	14353	Hyde Park Hotel Ventures	8
	16826	Crown Maple Visitor Center	10
PRIORITY PROJECTS AWARDED	30713	M-H Capital Region Local Food Distribution Hub	25
IN 2013 (ROUND 3) PRIORITY PROJECTS AWARDED	42279	Hepworth Farms Hudson Valley Grown Farm Hub	42
IN 2014 (ROUND 4)	41937	Sing Sing Historic Prison Museum	32
, , , , ,	38762	Equilibrium Brewery	39
	42781	Hudson Valley Brewery	48
	43451	LEGOLAND New York	45
	40581	Stone Ridge Orchard Hard Cider Plant/Food Hub	40
	42428	Hudson Valley Craft Beer, Cider, and Spirits Project	51
	40201	Mensch Grasmere, LLC (Grasmere Farm)	49
PRIORITY PROJECTS AWARDED	51749	Walkway Visitor Facility Improvement/Accessibility	74
IN 2015 (ROUND 5)	57595	LEGOLAND New York	53
	50725	Wildberry Lodge	58
	51316	Bellefield at Hyde Park	59
	50577	Black Dirt Distillery and Tourism Expansion Project	66
	56905	Food and Beverage Manuf. and Agritourism Center	68
	54059	Sullivan County Stave Mill and Cooperage	64
PRIORITY PROJECTS AWARDED	57588	LEGOLAND New York	85
IN 2016 (ROUND 6)	64385	Bellefield at Hyde Park – Phase 2	86
	65939	Sing Sing Prison Museum	87
	66871	Yonkers Sports Event Center – Phase 1	88
	67671	The Star Estate Distillery	89

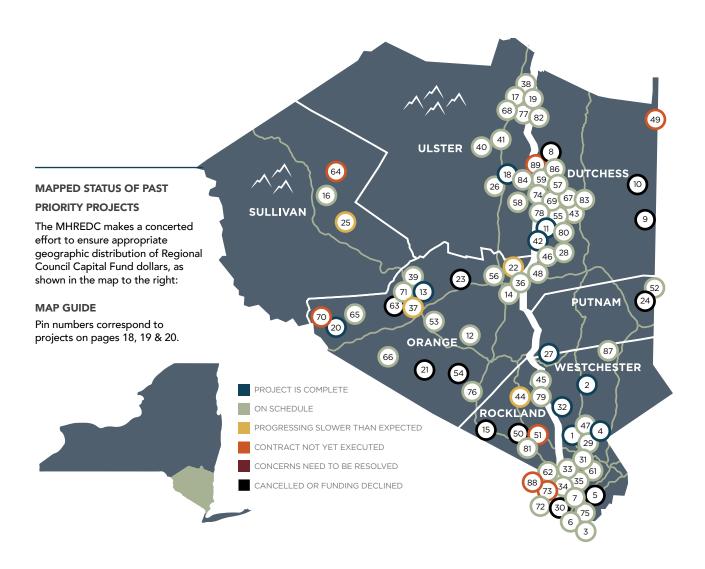
#### **PROJECT STATUS GUIDE**

**Blue:** Project is complete | **Green:** Project is on schedule | **Yellow:** Project is progressing slower than anticipated **Orange:** Project contract not yet executed | **Red:** Project concerns need to be resolved | **Black:** Canceled or funding declined

TABLE 4 / AGGREGATED STATUS OF PAST PRIORITY PROJECTS 2011-2016								
Status	2011	2012	2013	2014	2015	2016	Totals	
Project is complete	1	5	2	2	0	0	10	
On schedule	0	8	4	14	17	13	56	
Progressing slower than expected	0	0	2	2	0	0	4	
Contract not yet executed	0	0	0	2	3	2	7	
Concerns need to be resolved	0	0	0	0	0	0	0	
Cancelled or funding declined	0	5	4	1	2	0	12	
Total Projects	1	18	12	21	22	15	89	



OF ALL PRIORITY PROJECTS ARE COMPLETE OR PROGRESSING



# PRIORITY PROJECTS TOTAL PROJECT COSTS TO TOTAL AWARDS RATIO

#### LEVERAGE OF STATE INVESTMENT IN PAST PRIORITY PROJECTS

The table below shows the leverage of State investment in all past priority projects, excluding those 12 projects that were either canceled, or where the award was declined. The ratio of total project cost to total ESD Capital Fund awards for all Mid-Hudson priority projects over the past six rounds is 11:1, demonstrating the Region's commitment to maximizing the impact of public dollars.

	TABLE 5 / LEVERAG	E OF STATE INVESTME	ENT IN PAST PRIORITY PR	OJECTS
	TOTAL NUMBER OF CFA PRIORITY PROJECT AWARDS	TOTAL PROJECT COST	TOTAL AMOUNT OF ESD CAPITAL FUND AWARDS	RATIO OF TOTAL PROJECT COST TO TOTAL ESD CAPITAL FUND AWARDS
Round I (2011)	1	\$14,000,000	\$ 4,000,000	3.50
Round II (2012)	13	\$265,114,726	\$16,641,500	15.93
Round III (2013)	8	\$18,622,379	\$3,785,000	4.92
Round IV (2014)	20	\$132,859,711	\$21,334,000	6.23
Round V (2015)	20	\$202,262,480	\$13,609,000	14.86
Round VI (2016)	15	\$257,737,410	\$19,970,000	12.91
TOTALS	77	\$890,596,706	\$79,339,500	11.23

# STATUS OF ALL PROJECTS AWARDED CFA FUNDING

In addition to the Mid-Hudson Region's priority projects, other awarded projects from the past six rounds of the Regional Economic Development Council process have continued to contribute to the progress of our sevencounty area. A total of 574 projects have been awarded funding in the Mid-Hudson Region over the past 6 years. Of those 574 projects, 90% are either complete or are progressing and those projects represent a leverage ratio of 6:1 (total project cost compared to state awards).

A few projects that have made significant progress are Warwick Valley Wine Co., KAS Spirits, LLC, and the Spark Media Project. Warwick Valley Wine Co. Inc. was awarded \$160,000 in ESD Capital Grant Funds and \$169,000 in Excelsior Tax Credits in 2015 to expand its hard cider, gin and bourbon production by adding a bottling line to its Black Dirt Distillery in Pine Island, Orange County. In addition, the funding would assist Warwick Valley Wine Co. to increase agritourism by purchasing a tour bus to bring more visitors to its facilities. Having recently completed the purchase and installation of the equipment - a \$1.64 million project the company has already hired 3 new jobs towards its 10 job commitment. This project furthers the MHREDC's PLAY strategy, as it contributes to the goal of positioning the Region as a premier tourist destination, promoting the food and beverage industry.

KAS Spirits, LLC of Mahopac, Putnam County was awarded \$5,000 in ESD Capital Grant Funds in 2016 to increase production of KAS KRUPNIKAS, a spiced honey liquor, with the purchase of new equipment. This \$25,000 project has already begun, as some machinery has already been purchased. Once installed, the company will hire 1 production, sales and office staff person to assist with the anticipated increased sales. This project also furthers the MHREDC's PLAY strategy, as it contributes to the goal of positioning the Region as a premier tourist destination, promoting the food and beverage industry.

The Spark Media Project was awarded \$35,091 by NYS



574 PROJECTS 90% COMPLETE OR PROGRESSING 6:1 LEVERAGE RATIO



Council on the Arts' Arts, Culture and Heritage New Initiatives funding in 2015 for its Digital Workforce Library Lab. The \$111,756 project focuses on workforce skills development through media and production education in four public libraries located in areas of pressing economic need within the Mid-Hudson Library System. This now complete project has allowed for Mobile Media Lab workshops to take place and educate students in Ulster and Dutchess counties.



OF ALL 574
AWARDED PROJECTS
ARE COMPLETE OR
PROGRESSING

TABLE 6 / AGGREGAT	TABLE 6 / AGGREGATED STATUS OF ALL AWARDED PROJECTS									
Status	2011	2012	2013	2014	2015	2016	Totals			
Project is complete	46	48	39	42	5	0	180			
On schedule	7	21	32	48	83	62	253			
Progressing slower than expected	0	2	6	6	2	2	18			
Contract not yet executed	0	1	3	8	13	39	64			
Concerns need to be resolved	0	0	0	2	0	1	3			
Cancelled or funding declined	13	15	10	12	5	1	56			
Total Projects	66	87	90	118	108	105	574			

#### LEVERAGE OF STATE INVESTMENT IN ALL AWARDED PROJECTS

The table below shows the leverage of State investment in all CFA projects, excluding from these calculations those 56 projects that were either canceled, or where the award was declined. The ratio of total project cost to total awards for all Mid-Hudson CFA projects over the past six rounds is 6:1.

6:1

ALL AWARDED PROJECTS
TOTAL PROJECT COSTS TO
TOTAL AWARD RATIO

	TABLE 7 / LEVERAGE OF STATE INVESTMENT IN ALL AWARDED PROJECTS									
Round	Total # of Awards	Total Project Cost	Total Awards	RATIO OF TOTAL PROJECT COST TO TOTAL AWARDS						
2011	66	\$141,012,550	\$51,989,906	2.71						
2012	87	\$419,231,023	\$57,444,386	7.30						
2013	90	\$107,623,038	\$21,404,480	5.03						
2014	118	\$306,561,900	\$47,825,258	6.41						
2015	108	\$40,911,714	\$40,513,631	7.15						
2016	105	\$358,738,433	\$49,513,631	7.25						
Total	574	\$1,625,562,042	\$269,089,375	6.04						

#### JOB CREATION

The MHREDC closely tracks job creation numbers related to all funded CFA projects, where such data is available. The Council will continue to track and update job creation through annual updates of the progress report.

#### PRIORITY PROJECTS JOB CREATION

The numbers in the accompanying table show Priority Project job numbers over the past six years of funding. Excluded from the calculations are 12 projects that were either canceled, or where the award was declined.

#### ALL AWARDED PROJECTS JOB CREATION

The numbers in the accompanying table show all projects' job numbers over the past six years of funding. Excluded from the calculations are 57 projects that were either canceled, or where the award was declined.

TABLE 8 / PAST PRIORITY PROJECTS JOB CREATION 2011–2016				TABLE 9	/ ALL AWARDE	PROJECTS J	OB CREATION	2011–2016	
Round	Projected Construction/ Indirect Jobs	Projected Total Jobs Retained	Projected Total Jobs Created	Projected Jobs Total	Round	Projected Construction/ Indirect Jobs	Projected Total Jobs Retained	Projected Total Jobs Created	Projected Jobs Total
2011	90	N/A	N/A	90	2011	100	313	457	870
2012	735	4,279	653	5,667	2012	1,294	5,125	809	7,228
2013	111	1,389	63	1,563	2013	257	1,858	2,498	4,613
2014	1,773	1,034	1,115	3,922	2014	2,118	1,734	1,453	5,305
2015	1,798	1,087	332	3,217	2015	2,385	1,105	294	3,784
2016	845	2,604	200	3,649	2016	2,235	4,651	360	7,246
Total	5,352	10,393	2,363	18,108	Total	8,389	14,786	5,871	29,046

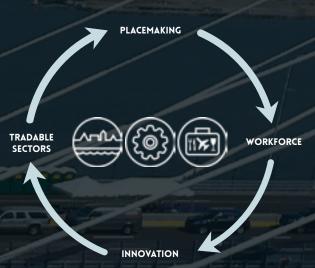
# io M. Cuomo Bridge, replacement of Tappan Zee Bridge connecting Rockland and Westchester Counties

# IMPLEMENTATION OF 2017 STATE PRIORITIES

# IMPLEMENTATION OF STRATEGIES THROUGH THE PROJECT PIPELINE

In 2017, The Mid-Hudson Regional Economic Development Council continued to monitor the progress of signature projects and initiatives supported in prior years, while simultaneously refining our economic development strategy to best leverage our Region's unique assets and opportunities. The MHREDC continues to implement the theme of 2017, **FUTURE** 

FORWARD, Progress with Purpose, driving economic growth in recommending and assisting projects that implement the various Regional and State initiatives developed. The MHREDC continues to believe that New York State will drive economic growth in the Region by making investments that enforce the Regional LIVE, WORK and PLAY strategies as well as complementing four interconnecting strategies Placemaking, Workforce, Tradeable Sectors, and Innovation.





#### LIVE

An initiative that seeks to revitalize the Region's many river, hilltop and cross-roads urban centers, encouraging smart growth, transit oriented development, downtown revitalization and infrastructure improvements in order to stimulate job creation and prevent youth flight.



#### WORK

An industry-based initiative that seeks to attract and retain quality jobs in the Region's mature and emerging clusters including biotech, advanced and high-tech manufacturing, information technology, financial and professional services, and distribution, and to match them with the Mid-Hudson's highly educated workforce.



#### **PLAY**

An initiative that seeks to position the Region as a premier tourist location based on its scenic beauty, local agriculture, food and beverage industry, arts, culture, history, and recreational assets, as well as its proximity to New York City.

FUTURE FORWARD PROGRESS WITH PURPOSE



The MHREDC Strategies of LIVE, WORK, and PLAY continue to be the basis for identifying projects that will further the economic growth of the Region. The four interconnecting State strategies compliment and enhance the efforts of the MHREDC over the past year. Placemaking, the notion that where investment occurs matters, continues to be a cornerstone of success for the various projects within the LIVE strategy. The MHREDC believes that to attract a talented workforce, our built environment must emphasize creating accessible job centers, sustainable infrastructure and livable communities.

Over the past six rounds of the CFA competition, the Council has funded 30 "LIVE" Priority Projects and many other strategy aligned CFAs (see Part 2, page 18 for more information). The Council closely monitors the progress of these projects, and below are a few status updates on projects funded through Rounds I-VI.



#### SMART GROWTH/TRANSIT ORIENTED DEVELOPMENT

**Hudson River Housing** was awarded \$850,000 in 2014 for a roughly \$5.2 million project to undertake the adaptive reuse of the historic Poughkeepsie Underwear Factory in the City of Poughkeepsie. The NYS Office of Parks, Recreation and Historic Preservation also awarded the restoration portion of this project \$500,000 in 2014. The building's grand opening was held in March 2017, showcasing the now vibrant, sustainable community hub including commercial space and workforce housing that was once an underutilized treasure. Hudson River Housing has committed to create 16 jobs, and has already created 2.

#### **DOWNTOWN REVITALIZATION**

The City of Middletown, the Mid-Hudson Region's Downtown Revitalization Initiative (DRI) Round 1 winner has broke ground on the Woolworth Building Project in August of 2017; the first project to be funded by Middletown's \$10 million state Downtown Revitalization Initiative award. The Woolworth's site is among a smattering of vacant storefronts on North and Main streets that have contributed to a feeling of blight in the city's downtown. The site, owned by the City of Middletown and vacant for more than 20 years, is being transformed into the Rail Trail Commons. The center of the revitalized building would become a covered corridor that would ultimately connect the downtown spur of the city's Heritage Trail with the future Erie Way Park. The reconfigured building would feature retail space along North Street, as well as interior retail space fronting the Heritage Trail. The building will include space for four retail tenants chosen through an incentive grant program ("Race for Space"), developed as part of Middletown's DRI Plan. Adjacent parking areas will be improved and landscaped and where appropriate connected to the Heritage Trail.



#### INFRASTRUCTURE

The New NY Bridge Project to replace the 3.1-mile Tappan Zee Bridge with a state of the art twin span crossing continues to make remarkable progress on the Hudson River. The first span of the **Governor Mario M. Cuomo Bridge** opened to traffic in late August 2017. The project remains on target and is scheduled to fully open to traffic in 2018 at a total cost of \$3.98 billion. The economic impact of the project is being felt around the State and around the Mid-Hudson Region. There are more than 764 New York state companies involved (1,780 overall) – 219 based in Westchester and 97 based in Rockland. Design-builder Tappan Zee Constructors, LLC (TZC) has pumped \$2.37 billion into the economy to date (checks sent or signed contract commitments) and more then 6,300 people have worked on the project so far. During the Fall/Winter of 2017 the final steel will be installed on the eastbound span and the demolition of the Tappan Zee Bridge will begin.

The **Dutchess County Water and Wastewater Authority** was awarded \$1 million in 2013 to undertake an extension of municipal water service to the Dutchess County Airport, Business Park and Economic Opportunity Corridor in the Town of Wappinger, Dutchess County. Having recently completed phase one of the project, phase two will likely take place in 2018. Once complete, this \$6.8 million project will give adjacent businesses the opportunity to abandon failing water systems by connecting to this water main extension and fully utilize existing buildings as well as expand their operations. This project furthers the MHREDC's LIVE strategy, as it contributes to the goal of revitalizing the Region's urban centers though infrastructure improvements to stimulate job creation.

Outside of the CFA process, the Region has made strides to implement the LIVE strategy. A few projects/initiatives to note are as follows:

- Metro North, in coordination with the City of Poughkeepsie, Dutchess County and regional planning groups, have issued a Request For Expressions of Interest to developers for mixed-use project ideas surrounding the Amtrak and Metro North station.
- The City of Beacon has finalized new zoning codes designed to advance and expand place-making and active use development around the very busy waterfront station.
- Sustainable Hudson Valley has collaborated with NYSERDA in a Drive Electric Hudson Valley pilot program which helped 142 people to purchase or lease electric vehicles through a coordinated program of consumer and dealer education, doubling the initial expectation of 65 participants.

The MHREDC will continue to focus on the many unique and diverse urban centers spread across the seven county Mid-Hudson Region, encouraging smart growth, downtown revitalization, and infrastructure improvements, with the goal of stimulating job growth and preventing youth flight.



The workforce of the Mid-Hudson truly drives the Regional economy. Targeted job training and education ensures that jobs in the WORK strategy, (high-paying, in-demand, tradable sectors) are filled in an equitable way. Tradable Sectors, industries New York State is targeting to increase export based employment opportunities, are industry sectors that are part of a global market like advanced manufacturing, and information technology, distribution and biotech.

A Regional and State strategy that is implemented across all aspects of MHREDC evaluation of projects is Innovation. The MHREDC looks to identify projects that creating synergies between research and commercialization to drive the economy forward.

Over the past six rounds of the CFA competition, the Council has funded 31 "WORK" Priority Projects and many other strategy-aligned CFAs (see Part 2, page 19 for more information). The Council closely monitors the progress of these projects, and below are a few status updates on projects funded through Rounds I-VI.

#### BIOTECH

**BioInc@New York Medical College (NYMC)**, named the Mid-Hudson's Innovation Hot Spot in 2014, was twice named a Regional Priority Project and received Regional Council funds in 2011 and 2012 to build out a biotechnology incubator that offers shared resources, turn-key wet lab space, and sponsored professional services to promising, high potential entrepreneurs and start-ups. BioInc@NYMC currently leases its biotech facilities to 10 entrepreneur client-firms serving as a nexus for consultation between researchers that is vital to innovation.

#### ADVANCED MANUFACTURING AND HIGH-TECH MANUFACTURING

The Solar Energy Consortium (TSEC) is a non-profit of executives, scientists and engineers that works with over 100 industry and university partners to provide access to specialized equipment and promote highly skilled manufacturing jobs. Awarded in three rounds of the Regional Economic Development Council Process, TSEC has established SMARTT Labs and SMARRT Pods through the purchase and installation of machinery and equipment at colleges, incubators and businesses across all sectors in the Mid-Hudson Region. In 2012 the organization was awarded \$1 million for a \$3.48 million Priority Project, in 2014 the organization was awarded \$1 million for a \$5 million project, and in 2015 the organization was awarded \$700,000 for a \$3.5 million Priority Project. One example of a SMARTT Lab is Rockland Community College's 3D Printing Haverstraw Center, which offers manufacturers a proof-of-concept center where they can evaluate, customize and expedite prototypes in a sandbox environment, free of charge. TSEC continues to identify ways in which the SMARTT Labs and Pods can assist manufacturers and educators across many sectors and the Region.

#### **HEALTHCARE**

Vassar Brothers Medical Center (VBMC) is replacing and modernizing significant portions of its existing campus located in the City of Poughkeepsie. This includes the renovation of 13,800 square feet in the existing hospital, and construction of a 696,440 square feet bed tower. This new construction will replace all existing semi-private medical/surgical rooms with 264 private rooms, 30 ICU rooms, a new and expanded ER Department, and replacement of most of the existing operating rooms and interventional suites. VBMC will also expand and modernize the existing central plant, add conference/educational space, and improve amenities that will enhance the physician, visitor and employee experience. This massive construction project is underway in the City of Poughkeepsie, with significant progress being made every day. There are hundreds of construction jobs on site, creating opportunities for many in the Region. Once completed this transformational project will allow enhanced care for residents looking for high quality healthcare; as well as create several high paying professional positions.



Investments in the PLAY strategy are encouraging development of the Mid-Hudson Region as a whole, while also having a focus on our downtowns. New pedestrian and bicycle trails, park amenities, and improvements to transportation, clean energy, and water infrastructure are making our cities better and more resilient places to live and play. This "smart growth" theme extends into the countryside, as well, with our urban and community centers increasingly surrounded by protected working farms and scenic parks that are helping to drive the region's robust farm to table and tourism economies. All of this adds up to make the Mid-Hudson Region being one of the country's best collections of places to LIVE, WORK, and PLAY.

Over the past six rounds of the CFA competition, the Council has funded 28 "PLAY" Priority Projects and many other strategy aligned CFAs (see Part 2, page 20 for more information). The Council closely monitors the progress of these projects, and below are a few status updates on projects funded through Rounds I-VI.

#### PREMIER TOURIST LOCATION

**LEGOLAND New York:** (Merlin Entertainments, as project sponsor), proposes to construct LEGOLAND New York, a theme park and resort, on approximately 153 acres of a 524 acre site located off Harriman Drive in the Town of Goshen. The park will include rides and attractions, an aquarium, theaters, educational facilities, restaurants, a hotel and various back of the house facilities. Educational facilities and programs are also included to attract strong school visitation. LEGOLAND New York has been named a Priority Project by the MHREDC in 2014, 2015 and again in 2016. This project will represent a \$350 million investment continuing to position the Region as a premier tourist destination. LEGOLAND New York has made significant progress over the previous year, including completing SEQR, and obtaining various Town approvals necessary to construct the theme park. Merlin Entertainments anticipates the park opening in late 2019.

#### **SCENIC BEAUTY & LOCAL AGRICULTURE**

The Governor's \$20 million Hudson Valley Agricultural Enhancement fund has conserved 5,600 acres of active farmland on 28 farms across seven counties, many of which supply local restaurants popular among tourists, farm markets, and NYC's green market initiative. The Hudson Valley Agricultural Enhancement Fund will truly enhance the Mid-Hudson's PLAY strategy.

The Hudson Highlands Fjord Trail is coming to life – the "Breakneck Connector," connecting the Breakneck Trailhead and Breakneck Metro-North Train Stop, is fully designed and out to bid for construction anticipated to begin this November. The Washburn parking lot has been constructed, and a visitor center established near Little Stoney Point. Taking this next step will enhance access and safety for half a million or more visitors annually. The project, highly leveraged by private donors, enjoys the



support and cooperation of two counties, two towns, a city and a village, as well as many private organizations and citizens that stepped up to match investments by New York State.

The **Mohonk Preserve Trapps Bridge Replacement Project** in Gardiner, NY replaces a former 1930 bridge with a New York-fabricated steel pedestrian bridge with wooden decking, providing a critical link from Mohonk Preserve to Minnewaska State Park Preserve and the rest of the Shawangunk Ridge at the heart of the publicly accessible, 90-mile, multi-use recreational carriage road network. Leveraging \$188,785 from the state's Environmental Protection Program, and an additional \$340,000 from NYS DOT, the project was matched with \$304,560 in federal and \$566,665 in private funds, creating 33 construction phase jobs.

Inspired by 30 years of the Hudson River Valley Greenway's pursuit of its vision, and decades of grass-roots efforts, the Mid-Hudson Region is making great strides in building out local and regional connections that will complement the **Empire State Trail**, which will link New York City with key tourist attractions and recreational opportunities throughout the Hudson Valley and in upstate New York.

#### **FOOD & BEVERAGE**

The **Hudson Valley Agricultural Development Corporation's Farm and Food Business Accelerator** kicked off its inaugural year with an intensive mentoring and training program for the Region's farmers and food entrepreneurs seeking to scale their business, gain access to capital and build sales. New York State's statewide Farmland Protection Program will also be matched by public investments from Dutchess and Ulster Counties.

The enhancement and expansion of the **Hudson Valley Food Hub** in the town of Ulster has made it possible for this co-packing and processing facility to serve more local farms and retail outlets, while breathing life into an obsolete former IBM facility and bringing jobs to the region.

**Warwick Valley Wine Co. Inc.** was awarded \$160,000 in ESD Capital Grant Funds and \$169,000 in Excelsior Tax Credits in 2015 to expand its hard cider, gin and bourbon production by adding a bottling line to its Black Dirt Distillery in Pine Island, Orange County and increase agritourism by purchasing a tour bus to bring more visitors to its facilities. Having recently completed the purchase and installation of the equipment - a \$1.64 million project – the company has already hired 3 new jobs towards its 10 job commitment. This project furthers the MHREDC's PLAY strategy, as it contributes to the goal of positioning the Region as a premier tourist destination, promoting the food and beverage industry.

#### ARTS, CULTURE, HISTORY AND RECREATIONAL ASSETS

The **Hudson River Sloop Clearwater** completed renovation of its bulkhead last year using CFA funds, and increased its voyages by nearly 60 percent in the current season. Ticket sales have increased dramatically, and this heritage vessel was able to have a presence at major river festivals over the summer and continue its role as a major regional attraction.

The National Trust for Historic Preservation's **Lyndhurst** site has partnered with **Historic Hudson Valley** and Westchester County to restore and make accessible a 20-acre historic landscape between Washington Irving's Sunnyside and Lyndhurst. This wooded riverfront area can become lower Westchester's Central Park on the Hudson, as trails, historic sites and bucolic landscapes serve a growing number of visitors with the opening of the Governor Mario M. Cuomo Bridge shared use path.

TABLE 10 / IMPLEMENTATION OF STRATEGIES THROUGH THE PROJECT PIPELINE				
Action Identified by Council	Progress to Date	Future Actions and Timeline for Completions		
Prioritize anchor infrastructure projects across the Region to ensure capacity for economic growth.	The Governor Mario M. Cuomo Bridge is on schedule, various infrastructure projects funded through the CFA continue to progress; enhancing the community's ability to attract companies, in the end creating employment opportunities.	Continue supporting the progress on these various projects. (Ongoing)		
Assist Regional organizations evaluating the Region's infrastructure needs.	Hudson Valley Pattern for Progress issued a regional examination of the State of Infrastructure in the Region in Spring of 2017.	Assist Pattern for Progress and the communities of the Region in implementing the recommendations that were derived from the report. (Ongoing)		
Improve access to capital for start-up technology firms.	The Hudson Valley Startup Fund, an early seed-round venture fund for Mid-Hudson Startups has invested in companies like: Statebook Interntational, uSTADIUM, and Burbio.	Continue to support the attraction of qualified investors to supplement the funds already raised by the Hudson Valley Startup Fund. Continue to connect entrepreneurs to the State Venture Capital division. (Ongoing)		
Assist regional food and beverage producers - especially the newly identified craft brewery industry cluster.	The Council has identified 13 craft brewing/food and beverage projects over the past 6 rounds of the competition.	Following awards and announcements, continue to track projects and status and monitor implementation. (Ongoing)		
Prioritize and support park, trail, and conservation projects that link city/town centers and multi-modal transportation centers with open space, cultural and heritage sites.	The Hudson River Valley Greenway continues to develop and create various trail maps and promotional materials to attract visitors.	Continue to monitor and advocate for these projects, where appropriate. (Ongoing)		
Continue to identify and promote strategy-aligned CFA applications.	The Council has identified 19 Priority Projects (LIVE: 6; WORK: 9; PLAY: 6) in Round 7. (See complete list of Priority Projects on page 45.)	Following awards announcements, continue to track project status and monitor implementation. (Ongoing)		

#### IMPLEMENTATION AGENDA FOR A LIFE SCIENCES INDUSTRY CLUSTER

The Mid-Hudson has the ability to host a world-class life sciences industry cluster with the institutional and intellectual assets found in the Region. A tri-region effort, which last year brought together Long Island, New York City and Mid-Hudson, has begun to create a powerful research corridor by harnessing regional leadership, research institutions and life science companies. The vision is that "three is stronger than one" when it comes to attracting venture capital, attracting federal research dollars, collaborating on research and technology commercialization and supporting a biotech cluster in downstate New York. This fledgling initiative has moved quickly from an idea to an invitation for participation by research leaders and companies like Regeneron in Westchester, Alexandria Center for Life Science and BioBat at the Brooklyn Army Terminal, and Stony Brook University, Cold Spring Harbor Labs, The Feinstein Institute and Brookhaven Labs.

Life sciences generates \$337 billion (about 2 percent) of the nation's economic output, making the U.S. the dominant player in the global life sciences industry. Future growth will be propelled by continued investment in the field; in 2016, U.S. life sciences companies attracted over \$9 billion in venture capital and created 27,000 jobs.

Given the economic promise of life sciences, the MHREDC is building on the convening power of the statewide REDC process to mobilize an inter-regional effort by collaborating with the New York City and Long Island regions to establish and promote a cluster that spans the state.

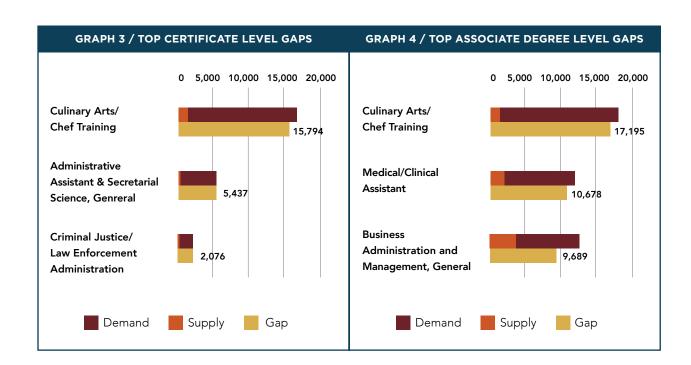
TABLE 11 / IMPLEMENTATION OF LIFE SCIENCE INDUSTRY CLUSTER			
Action Identified by Council	Progress to Date	Future Actions and Timeline for Completions	
Identify additional institutional and intellectual assets the Region has to further implement the Life Sciences Agenda.	Companies such as Regeneron have participated in these efforts, collaborating with the NYC and LI Regions.	Identify additional stakeholder to enhance and build the industry cluster. (Ongoing)	
Promote real estate in the Region that is suitable for life sciences companies.	IRG, owner of the former Pfizer campus in Pearl River, Rockland County has marketed the property to companies across the nation.	Identify additional real estate options, and continue to work with property owners to assist in attraction of life sciences companies (Ongoing)	

# IMPLEMENTATION OF A WORKFORCE DEVELOPMENT STRATEGY "CLOSING THE SKILLS GAP"

In 2016, the MHREDC Workforce Development Work Group streamlined their efforts and combined the Workforce Development Work Group and the Veteran's Group to ensure that we are holistic in our approach to training and providing employers access to all available workers.

The Workforce Work Group works with industry and educational partners across the Region to implement a comprehensive strategy that will train the workforce of today and tomorrow all while working to close the skills gap identified in the Region. The MHREDC is committed to supporting workforce development with the Region by identifying and promoting projects that provide effective training in priority areas, and by building partnerships at the community and regional level.

This year the work group was closely aligned with the efforts of the Hudson Valley Educational Consortium (HVEC). The HVEC is a collaborative effort among SUNY Dutchess, Orange, Rockland, Sullivan, Ulster, and Westchester Community Colleges to create broader access to academic programs and workforce training throughout New York's Hudson Valley. The work group's work focused on a study done by the HVEC which outlined the economy of the Region and provided a gap analysis highlighting the workforce trends. The study then compared the trends with the offerings of the HVEC members and other training organizations. A few results of the HVEC gap analysis can be found below.





In addition to our close partnership with the HVEC, the work group brought together the Workforce Investment Boards, SMARTT Labs, Department of Labor and major employers to discuss ways in which its work can complement theirs without duplication of service. This total collaboration is allowing us to strategically plan to ensure that the workforce needed today, and in the future, is readily available for Hudson Valley businesses to thrive. Additional focus is being done to share this information with high schools and technical centers so that they are better informed to direct students to careers and training which will allow them to find good jobs in our Region.

The Council of Industry (COI), a partner of the MHREDC Workforce Work Group, has provided management training for manufacturers for more than fifty years. The Council of Industry has been the manufacturer's association for the Hudson Valley since 1910 with the mission of promoting the success of their member firms and their employees, and through them contribute to the success of the Hudson Valley Community. They continually improve the content and the direction of their training by keeping close contact with the needs of their members.

There are currently two workforce initiatives the COI is administering that continue the efforts of the MHREDC Workforce Work Group. The first is the **New York Manufacturing Alliance Apprentice Program (NYSMAAP)**. The New York State Manufacturers Alliance - of which the Council of Industry is a founding member - has been successful in obtaining funds in the State Budget for the creation of a New York State Manufacturers Alliance Apprenticeship Program. Administered in the Hudson Valley by the Council of Industry NYSMAAP will be an employer-led public-private pilot program for registered apprentices in manufacturing occupations.

This apprenticeship has two basic elements. The first, On-the-Job Training (OJT), consists of a "master," or "journey-level," craft person capable and willing to share their experience with a "novice," or "apprentice," in a hands-on manner. The second, Related Instruction (RI), consists of learning more theoretical or knowledge-based aspects of a craft. Registered apprenticeship programs are typically three to four years in duration and the NYSMAAP programs are expected to be of similar duration.

The Alliance has been working with NYS Department of Labor since 2013 to obtain approval to function as a single "program sponsor" acting on behalf of small and medium sized manufacturers. This will dramatically reduce the administrative burden on individual manufacturers and greatly streamline apprenticeship program registration. This design allows small and medium sized manufacturers to offer registered apprenticeship programs through the Alliance and the Council of Industry eliminating the need for each manufacturer to go through the often lengthy and complicated registration process on its own.

This Hudson Valley pilot program will focus on 3 to 5 of the most needed job titles in manufacturing as determined by the Council's Workforce Development Work Group.

The second workforce initiative is **Go Make it**, the manufacturing careers platform, designed to help students, parents, and teachers explore the world of advanced manufacturing, and to find the information they need to pursue careers in this exciting industry. The project was born from the local manufacturers' need to show people how different manufacturing plants of the 21st century are from what they might expect - not a laborious, repetitive job on a production line, but a place where highly skilled experts use cutting edge technology to craft quality parts and products. It is a collaboration between public (governmental) organizations and private industry, and has been carefully crafted to give a fair and helpful representation of what a manufacturing career might look like, so that young people might see the potential for a challenging and rewarding career. After all, they are the future of this industry, and hopefully they'll see that this industry is the future of innovation in America.

Manufacturing isn't what it used to be. In high-tech manufacturing facilities in the Hudson Valley and across the country, people are developing the technical innovations that will solve the global problems of tomorrow. From 3D printing, to craft breweries and distilleries, to artificially intelligent robotics, manufacturing is a diverse world that offers something for everyone. In advanced manufacturing, an exciting career right here in the Hudson Valley, or beyond. The opportunities are endless.

Manufacturers across the country are desperate for young men and women with STEM skills, to work with computers much more than their hands. In an era of 3D printing, robotic assembly, and sophisticated, computer-controlled machining, there is a well-paid career opportunity, with comprehensive benefits, for anyone with the technical skills to design, program, and operate these machines. Plus, there is an ecosystem of leadership, promotion, and operational roles in every company, offering all the same perks and an exciting world to be a part of.

The MHREDC Workforce Development Work Group will continue to work with the Council of Industry to ensure the success of these important initiatives to ensure the training of the workforce of today and tomorrow.

TABLE 12 / IMPLEMENTATION OF WORKFORCE DEVELOPMENT STRATEGY			
Action Identified by Council	Progress to Date	Future Actions and Timeline for Completions	
Create a strong alliance with local Mid-Hudson Workforce Investment Board (WIB's).	Various meetings held, collaborating with WIB's across the seven county region.	Align resources, goals and activities of the MHREDC and WIB's to better serve the Region. (Ongoing)	
Engage Community Colleges.	Hudson Valley Educational Consortium created; HVEC published the Regional Skills Gap Analysis.	Continue to assess alignment of course offerings to the needs of the regional economy, share resources of each community college Regionwide, rather than duplicate efforts. (Ongoing)	
Assess and respond to workforce demands by county.	HVEC project will deliver the EMSI data on the Gap Analysis of training to the local economic needs of each community college in the Region.	The community colleges will assess how well-aligned their offerings are with the regional labor market. (Ongoing)	

# IMPLEMENTATION OF ONGOING INITIATIVES

#### REGIONAL ECONOMIC CLUSTER PLAN

#### THE FOOD & BEVERAGE MANUFACTURING SUPPLY CHAIN

In 2015, the MHREDC was asked to define a manufacturing-based industry cluster for the purpose of the NYSTAR's Manufacturing Extension Program (MEP). The Council's Industry Cluster Work Group took stock of the Region's existing assets and strategies; analyzed industry trend data on average annual employment, wages, and number of establishments; and ultimately selected a cluster it refers to as the "Food and Beverage Manufacturing Supply Chain."

The cluster, as defined by the MHREDC, includes the interrelated sub-industries of food and beverage manufacturing, processing and equipment. These industries share distribution channels and customers; manufacture complementary products; and are related by skills, technologies, specialized machinery/infrastructure, and other common inputs. The Council felt it appropriate to link them all together under one relatively broadly defined cluster which supports the Region's broader strategies of WORK & PLAY.

#### **EXAMPLE INDUSTRIES**

- Animal Food Manufacturing
- Bakeries and Tortilla Manufacturing
- Dairy Product Manufacturing
- Food Product Machinery
- Fruit and Vegetable Preserving and Specialty
- Sugar and Confectionary Product Manufacturing

#### **EXAMPLE PRODUCTS**

- Hydroponic/Aquaponic Farming
- Urban Farmed Shrimp
- Neutraceuticals
- Food Additives
- Canning and Bottling
- Nutrients and Food Ingredients
- Farm to Table
- Specialty Foods

#### **EXAMPLE EQUIPMENT**

- Bone In/Boneless Injection and Marinating Equipment
- Spray Coaters for Food Manufacturers
- Blenders
- Packaging Machines

This cluster plays to existing Regional strengths and established MHREDC priorities. The Council has previously identified both high-tech manufacturing and the food and beverage industry as priorities for investment.

The Mid-Hudson Region boasts many well-known industry names like PepsiCo, Dannon and Heineken alongside dozens of other successful and growing industry players like Best Mexican, Gillette Creamery, Harney & Son's Tea, Sabra Dipping, Captain Lawrence Brewing Co., Satin Fine Foods and Manhattan Beer Distributors.

The food and farm economy of the Mid-Hudson Region is harvesting its bounty by leveraging its direct access to NYC consumers and strong local interest in fresh food. Development of craft beverage products and new markets is complemented by developing the professional skills of farm and food managers, and secured through a robust public and private commitment to farmland protection efforts at the state and local level. Access to fresh, local healthy food continues to make the Region a great place to live, while farms also help to support a strong local tax base.

The food and farm economy of the Mid-Hudson Region has significant opportunities to expand food storage, distribution and processing facilities. Interest in capitalizing on the craft food and beverage trend remains strong and there is a growing interest by farmers to plant hops and grain – reported as being of low cost to produce while providing a high profit-margin - and support this industry. Training the agricultural workforce remains important as farm managers address the complicated web of market forces and regulation in their industry.

TABLE 13 / IMPLEMENTATION OF REGIONAL ECONOMIC CLUSTER PROGRAM				
Action Identified by Council	Progress to Date	Future Actions and Timeline for Completions		
Support the implementation of Hudson Valley Technology Development Center's (HVTDC) Food & Beverage Initiative Strategic Plan.	HVTDC presented the MHREDC with their strategic plan in 2016. To date, they have identified and reached out to over 150 food and beverage enterprises within the Mid-Hudson.	Continue outreach to food and beverage enterprises within the Mid-Hudson to investigate the needs of the industry.		
Promote the products of the companies within the industry cluster.	The Valley Table published "Support the Craft- Drink NY" booklets which is a guide to over 150 breweries, distilleries, wineries and cideries throughout the Mid-Hudson.	Continue to work with the Valley Table and Taste NY on the promotion of Mid-Hudson produced products.		
Support the continued expansion and investment initiatives of companies in the Region that have approached the Council for funding.	The Council has previously funded a number of food and beverage projects, including various craft breweries, wineries and distilleries, and has named one craft brewery as a Priority in Round VII.	Provide continued support to CFA applicants. (Ongoing)		











# IMPLEMENTATION OF THE OPPORTUNITY AGENDA AND DOWNTOWN REVITALIZATION

In 2013, Governor Andrew M. Cuomo charged the Regional Economic Development Councils to focus on economically distressed communities by way of the Opportunity Agenda. The Mid-Hudson Regional Economic Development Council (MHREDC) incorporated twin goals into its initial five-year plan: (1) moving impoverished individuals throughout the Region into jobs that can sustain them and their families, and (2) revitalizing distressed communities.

Since 2013, the MHREDC has identified the following 11 Opportunity Area communities:

- 1. Village of Brewster
- 2. City of Peekskill
- 3. City of Poughkeepsie
- 4. City of Newburgh
- 5. City of Middletown (DRI Round I Winner)
- 6. Village of Kaser
- 7. Village of Monticello
- 8. City of Kingston (DRI Round II Winner)
- 9. City of Mount Vernon
- 10. City of New Rochelle
- 11. City of Yonkers



The Mid Hudson Regional Council continues to provide support to its identified opportunity areas. This year saw a special emphasis placed on the issue of infrastructure. Through a grant provided by the State of New York, Hudson Valley Pattern for Progress completed a Regional study of infrastructure "Got a Spare Billion?" that emphasized seven of the Opportunity Areas; these included: The Village of Brewster, the City of Kingston, the Village of Monticello, the City of Mount Vernon, the City of Newburgh, the City of Peekskill and the City of Poughkeepsie.

Each community received an assessment or "snapshot" of their key infrastructure issues plus a series of recommendations. In Brewster, building on the \$2 million 2016 ESD Capital Grant Fund Priority Project for a Transit Oriented Development (TOD) revitalization project, the discussion focused on trains and commuters being the key to growth. History and waterfront improvements were the City of Kingston's key focus, along with sewer and bridge replacements. The Village of Monticello emphasized its need to improve its water system, though complicated by the large growth in its summer population. The City of Mount Vernon focused on finding new sources of revenue for the priority projects identified by the City leadership. The highest priority for the City of Newburgh was improving its severely compromised water system. The assessment showed an investment in the City of Peekskill's deep history would help its rebirth but not surprisingly they also identified the need to sustain their aging water and sewer systems, and in the City of Poughkeepsie once again upgrading old water and sewer systems was a top priority.



Water and sewer upgrades, now underway, are setting the stage for new residential units, retail and office space and parking adjacent to the heavily used train station. Recently, the Village announced and credited Pattern for Progress for being among the advisors helping to advance a new vision for the downtown, which ultimately led to a \$2 million CFA award to fund a significant Transit-Oriented Development (TOD) project. It now seeks \$10 million to \$20 million in infrastructure costs to support the initiative. The project would transform the Village of Brewster. Securing the funding for the necessary infrastructure will be a challenge.



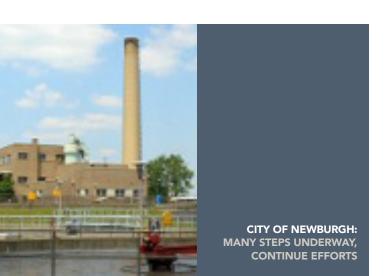
It was once New York's capital. The City is now enjoying a renaissance due to new investment -- restaurants, shops, attractions and nightlife, especially along its historic waterfront. The City's waterfront-development plan is long overdue for an update and will need to incorporate the recent renaissance. Infrastructure to support these efforts is critical.



MONTICELLO: WATER NEEDS, POPULATION VARIATIONS STRAIN BUDGETS The small village of Monticello once thrived as part of The Catskills, America's vacationland. Now, Monticello – with significantly reduced revenues and ever-growing needs – requires help to rebuild its water systems, roads and ability to consistently serve residents. Concerns grow during the summer when Monticello's population vastly increases. The Village government raised concerns about its capacity to plan and ability to obtain grants and loans to repair, replace and upgrade the infrastructure. Ideas for rehabilitating Broadway abound and the advent of a new casino nearby should help.



The municipal leadership in the City of Mount Vernon has an optimistic vision for its future. The City understands the demands for additional housing, commercial and retail space; however, leaders also recognize the foundation to support the need is based on infrastructure. Like many urban centers, Mount Vernon requires substantial upgrades of the water and sewer systems and improvements in the surface transportation system. The City is working on this vision by creating a methodical system to obtain financing and synchronizing efforts internally, while simultaneously ensuring safety for residents and businesses.



The city along the Hudson River is facing significant water-quality issues and major surface-transportation challenges. The redevelopment of the waterfront represents positive momentum and needs to continue, expand and connect to the new investment and energy of lower Broadway, SUNY Orange and the Liberty Street Corridor. Methodical planning followed by additional investments through the creation of public and private partnerships investment are critical to restoring the city. Pattern's Center for Housing Solutions and Urban Initiatives is playing a key role in coordinating and partnering with planning staff, businesses and nonprofits to establish a Creative Neighborhood. The neighborhood seeks to attract and retain residents and businesses in the most challenged areas of the city. It seeks to also bridge connectivity with the thriving waterfront.



CITY OF PEEKSKILL: HISTORY SETS THE STAGE FOR THE FUTURE A destination for commuters who swarm into the Metro-North train station, Peekskill has challenges serving its residents and the business community. The city's water- and sewer-system infrastructure is in desperate need of major upgrades. The roads are in poor condition and there is a high demand for additional parking. Peekskill has great amenities and a strong foundation to build upon, including the Metro-North train station, an artists' district and a waterfront ripe for additional development. The city's Main Street has already attracted new investment with additional development on the horizon.



CITY OF POUGHKEEPSIE: PROBLEMS, POTENTIAL AND A VISION FOR MOVING FORWARD Bursts of development from new restaurants to the presence of the popular tourist destination the Walkway Over the Hudson have Poughkeepsie primed for continued rebirth. The massive budget deficit, ongoing water-safety issues and perceptions of danger are all major concerns as the city looks to improve. A new mayor with extensive legislative experience and ability to envision a future, along with a firm strategic plan, hold promise. Rethinking its transportation network is critical. Recent infrastructure grants will help.

Collectively themes emerged. Old Hudson Valley cities, where the Opportunity areas exist, require significant investment in the aging infrastructure especially water and sewer. While the cities have departments to focus on rebuilding, they do not always have capacity to plan for the current and future needs. The MHREDC will work with the Opportunity Areas to identify Federal and or State programs targeted to build capacity for these municipalities, insuring the municipalities awarded funds previously or in the future have the capacity to execute these contracts. If no such programs are available, one could be proposed. A separate issue arose regarding funding for infrastructure projects. The infrastructure projects the communities must undertake to maintain the communities' assets are very expensive, and many projects receive partial funding but not necessarily full funding, which results in badly needed repairs languishing. This issue will continue to be monitored and addressed with all Opportunity Agenda areas.

The Opportunity Areas of the Mid-Hudson Region continue to see progress in many statistical areas, however in order to sustain the progress being made, keep up with decaying infrastructure, ensure employment opportunities at all levels and encourage millennials to LIVE, WORK and PLAY in their communities, our work is far from done.

Action Identified by Council	Progress to Date	Future Actions and Timeline for Completions
Urban Action Agenda (UAA) Overall Program Initiative	This effort continues to help revitalize urban areas in 23 municipalities located in all 7 MHREDC counties, which also include 10 of the 11 Opportunity Areas. The UAA focuses on 11 topical areas including 1. Demographic Shifts, 2. Economic Development, 3. Education, 4. Housing, 5. Infrastructure, 6. Local and Regional Governance, 7. Public Health, 8. Public Safety, 9. Regional Amenities, 10. Sustainability and 11. Transportation.	The first summary report on the Urban Action Agenda was issued in January 2017.
UAA Community Profiles of Opportunity Agenda	Community Profiles have been completed for 10 of the 11 Opportunity Areas. Identified the 5 most critical demographic and statistical data sets:	Funding has been provided to update the Community Profiles. Focus groups are in progress to insure the profiles meet the needs of the end users.
	1. Population changes	
	2. Housing value and tenure	
	3. Shifts of income and poverty	
	4. Educational outcomes and enrollment	
	5. Economic Development and Employment	
Opportunity Agenda/ Urban Action Agenda Site Visits	In 2016, Pattern staff completed site visits in 10 of the 11 Opportunity areas to determine priorities and how best to assist the urban center. Site visits included meetings with the Chief elected official, municipal department heads, education leaders and community groups.	As part of Patterns work on the Opportunity Areas, 7 of the communities have had site visits related to infrastructure. As part of other initiatives and projects, Pattern has visited 11 of the remaining 16 communities.
UAA Infrastructure Review	Progress for investigating and evaluating Infrastructure needs continues in 6 of the 11 Opportunity Areas. Interviews conducted to determine priority needs in infrastructure by Pattern staff.	Pattern issued the regional examination of the state of infrastructure, providing specific details for 7 of the Opportunity Areas.
UAA Housing	Pattern completed an affordability and zoning analysis in 6 of the 11 Opportunity Areas at the end of 2015.	Pattern will be creating 19 Housing Profiles by 2019, which includes 8 Opportunity Areas.

Mayor's Roundtable (PACE Land Use Law Center)

For the past 4 – 5 years, PACE Land Use Law Center has convened Mayors and staff from throughout the Hudson Valley to discuss issues of common importance focusing mainly on land use, zoning and planning. The Mayors from the 4 Westchester County Opportunity Areas and the Village of Brewster are regular attendees.

PACE seeks funding to continue this roundtable in the year to come.

Mid-Hudson Mayor's Forum (Pattern)

To supplement PACE's efforts, Pattern convenes a quarterly meeting for Mayors of cities north of Westchester. Topics are chosen by each host city to avoid duplication with PACE's efforts. This initiative captures 3 more of the 11 Opportunity Areas. Pattern held quarterly meetings in Beacon, Poughkeepsie and Kingston.

Successfully complete the projects initiated in Peekskill and Brewster.

Two classes, one about entrepreneurship taught in English and Spanish and a contextualized ESL class that provides basic job skills training were created.

The initial project, or class offerings have been completed. The Opportunity Agenda committee will now look to identify future offerings based on outcomes of these initial projects.

Incorporate a class of communities into the Opportunity Agenda to include at least one community from each county.

The MHREDC opened up the Opportunity Agenda Community status to additional applicants and expanded the program to include the cities of Kingston, Poughkeepsie, Newburgh, Middletown, Mount Vernon, New Rochelle and Yonkers and the Villages of Monticello and Kaser.

The MHREDC would like to continue to facilitate discussions among the Opportunity Agenda Communities to share best practices and to inform future strategic planning. (Ongoing)



#### IMPLEMENTATION OF THE VETERANS INITIATIVE

The Mid-Hudson Region has adopted a holistic approach for its outreach efforts to our veteran's community. We believed it was imperative to gain the trust and confidence of our veterans and to instill a real belief that the business community was an ally. Toward this end, our County Chambers of Commerce have distinguished themselves in their commitment to both veterans and active duty military.

For example, there is a universal participation in the Return the F.A.V.O.R. (or similar) program that, at a very basic level, provides discounts for goods and services throughout our business communities. The Orange County Chamber of Commerce and the Dutchess County Regional Chamber of Commerce are a major part of Military Appreciation Day at Stewart ANG. They ensure that the business community picks up the tab for a picnic for over 6,000 active duty personnel and their families.

The Dutchess Chamber also partners with the County in the Hire a Veteran campaign that encourages giving a "first look" at vets for positions opening up to the public. The Putnam County Chamber of Commerce partners with the County's Veteran's Service Agency to advance legislative and workforce issues beneficial to veterans and the Orange County Chamber has a seat on that county's Veteran's Task Force.

The Rockland Business Association is continuing its \$1,000 scholarship initiative for post-9/11 veterans qualifying for the County's Leadership Program. And, this year the group is working with The Military Order of the Purple Heart to raise awareness and funds for the Gulf War - Afghanistan - Iraq War on Terrorism Monument/Memorial to be erected in Haverstraw Memorial Park. And, the Dutchess Chamber has partnered with Central Hudson Gas & Electric Corp. to bring the Vietnam Traveling Wall to the Hudson Valley.

These activities contribute greatly to meaningful relationships between our veterans and our businesses. Veterans are encouraged to pursue positions with our region's businesses and employers are encouraged to embrace this, as well as make major commitments to veteran-hires if they are filing Consolidated Funding Applications.

TABLE 15 / IMPLEMENTATION OF VETERANS INITIATIVE			
Action Identified by Council	Progress to Date	Future Actions and Timeline for Completions	
Establish a scholarship fund for veterans to participate in Countybased Leadership programs.	A \$1,000 scholarship from the Rockland Business Association for the Leadership Rockland course has been established.	Speak with all Chambers of Commerce in the Region and ask them to replicate the Rockland scholarship program. (Ongoing)	
Creation of a task force within the Veterans Work Group to spearhead outreach to the local veterans.	Rockland County Chamber and Dutchess County Regional Chamber of Commerce have created the task force.	Speak with all Chambers of Commerce in the Region and ask them to nominate someone to participate in the Task Force (2017/2018).	
Identify veterans seeking degrees at area colleges and assist the institutions in adopting best practices to serve this important population.	Over 1,000 veterans have been identified at various area colleges.	Evaluate the programs and services offered at each institution, identify the most beneficial, and share the information with all colleges and link students with prospective employers. (Ongoing)	

### PROPOSED PRIORITY PROJECTS

#### PRIORITY PROJECT DESCRIPTIONS

In 2017, the Council selected 19 Regional Council Capital Fund Priority Projects, each of which aligns with one or more of the Council's three core strategies, LIVE.WORK.PLAY. These selected projects address the top priorities of the state and advance the Mid-Hudson's Strategic Plan. The projects are listed below, grouped by related strategy, with individual descriptions immediately following.



	LIVE. PROPOSED PRIORITY PROJECTS				
CFA	Project Name	County	Description		
72154	Hyde Park Downtown Infrastructure Project	Dutchess	Page 46		
73000	Route 9D Redevelopment and Recreation Destination Project	Dutchess	Page 47		
75286	Tuxedo Sloatsburg Corridor Revitalization Project Phase II	Orange, Rockland	Page 48		
75653	The Kingstonian Uptown Revitalization Project	Ulster	Page 49		
75887	2017 Stockade Works	Ulster	Page 50		
76608	Hutton Brickyards Redevelopment Project	Ulster	Page 51		



	WORK. PROPOSED PRIORITY PROJECTS			
CFA	Project Name	County	Description	
72012	Transitional Care Unit	Rockland	Page 52	
73141	Patient Pavilion Project Phase III	Dutchess	Page 53	
73649	Schatz Bearing Competitiveness Initiative	Dutchess	Page 54	
73695	Powder/Skin Care Suites 2018	Orange	Page 55	
73966	USAI Expansion Phase 2	Orange	Page 56	
73990	Cambridge 2017	Rockland	Page 57	
75904	Radiological Research Accelerator Facility RARAF LINAC for heavy ion therapy	Westchester	Page 58	
76394	Manufacturing Capacity Increase	Dutchess	Page 59	
76943	VITS Expansion: CNC & Fabrication	Rockland	Page 60	



	PLAY. PROPOSED PRIORITY PROJECTS		
CFA	Project Name	County	Description
73191	CA Warehouse	Ulster	Page 62
73239	Minnewaska Visitor Center	Ulster	Page 63
74811	Restoration of the Historic Antrim Lodge	Sullivan	Page 64
75824	New York Brewing Company	Orange	Page 65



#### HYDE PARK DOWNTOWN INFRASTRUCTURE PROJECT

CFA NUMBER: 72154
APPLICANT NAME:
TOWN OF HYDE PARK
PROJECT LOCATION: HYDE PARK,
DUTCHESS COUNTY





# ROUTE 9D REDEVELOPMENT AND RECREATION DESTINATION PROJECT

CFA NUMBER: 73000
APPLICANT NAME: DUTCHESS COUNTY
PROJECT LOCATION: FISHKILL,
DUTCHESS COUNTY

The Hyde Park Downtown Infrastructure Project builds on current community-based planning and investment in Hyde Park's commercial district to introduce an essential element for growth: wastewater infrastructure. This downtown revitalization project includes the building of a sewage treatment plant, sewage pump, and sewage collection in the downtown section of Hyde Park. The commercial area, located between the FDR Home and Library and the Vanderbilt National Historic Site, is currently only served by individual septic systems, which do not allow for the intensity or density needed for the town and businesses to flourish. Because Hyde Park developed in a typical suburban sprawl pattern, the town lacks the character and walkability that would allow businesses to thrive. However, the town is well on its way to meeting its vision of becoming a walkable, 21st century, environmentally sustainable community, offering a mixed-use commercial hub desirable to young people, families and elders to live, as well as a more attractive environment for business and tourism. In addition to sewer infrastructure, Hyde Park will add new ADA-compliant sidewalk systems to enhance the walkability of the downtown. With 500,000+ visitors per year who come to Hyde Park to experience the Culinary Institute of America and federal and state historic sites, a revitalized Hyde Park downtown has the potential to be a major regional economic resource.

TOTAL PROJECT COST: \$14,050,000

TOTAL FUNDS REQUESTED: ESD CAPITAL GRANT: \$2,000,000: CLIMATE SMART COMMUNITIES GRANT: \$2,000,000

PROJECTED DIRECT/PERMANENT JOBS: 0

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 50

PROJECTED JOBS RETAINED: 0

PREVIOUS AWARDS: N/A

STATE/REGIONAL INITIATIVES: DOWNTOWN REVITALIZATION, MHREDC LIVE STRATEGY

SOURCE & USE OF FUNDS			
Use Amount Source			
Property Acquisition	\$600,000	Bond Financing: \$600,000	
Equipment & Supplies	\$11,300,000	Bond Financing: \$5,250,000; Federal Funds: \$1,550,000; County Funding: \$500,000; ESD Grant: \$2,000,000; Climate Smart Communities Grant: \$2,000,000	
Architectural/Engineering/ Soft Costs	\$1,900,000	Bond Financing: \$900,000; Cash Equity: \$1,000,000	
Machinery & Equipment	\$250,000	Cash Equity: \$250,000	

The project is a multi-phased repair and enhancement of the 24 year old Dutchess Stadium. The Stadium is the home of the minor league Hudson Valley Renegades (HVR), which employ hundreds of people directly and hundreds more indirectly. They support dozens of not-for-profits, attracted over 3 million fans to their games, and millions more to concerts, carnivals, car shows, and high school and college competitions. The Stadium also supports local vendors including craft breweries. The needs of the repairs/enhancements range from structural improvements to ensure it is sound and safe for visitors and to improve drainage; improving seating features; upgrading existing suites and expansion of two building to provide for more efficient operations and customer service. The parking lot is a mix of paved and unpaved surface. Paving all of the parking area will result in environmental benefits of an integrated stormwater system, consistent grading, and full stripped parking making navigation more understood and consistent. The addition of a boardwalk and fan experience area in the outfield will attract new visitors and fans and expand the use of the facility with an area for non-baseball events. The project will result in improved and enhanced customer experiences and improvements to the venue that will make operations more efficient and attract/retain visitors.

TOTAL PROJECT COST: \$11,945,000

TOTAL FUNDS REQUESTED: \$2,389,000

PROJECTED DIRECT/PERMANENT JOBS: 0

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 100

PROJECTED JOBS RETAINED: 0

PREVIOUS CFA AWARDS: N/A

STATE/REGIONAL INITIATIVES: VETERANS, HIGHLY DISTRESSED COMMUNITY, MHREDC LIVE & PLAY STRATEGY

SOURCE & USE OF FUNDS			
Use Amount Source			
Construction/Rennovation	\$9,125,000	County Bond Financing: \$7,300,000; ESD Grant: \$1,825000	
Furniture, Fixtures	\$1,035,000	County Bond Financing: \$471,000; ESD Grant: \$564,000	
Architectural/Engineering/Soft Costs	\$1,785,000	County Bond Financing	



TUXEDO
SLOATSBURG
CORRIDOR
REVITALIZATION
PROJECT PHASE II

CFA NUMBER: 75286

APPLICANT NAME: TUXEDO

HUDSON MGMT. CO. LLC

PROJECT LOCATION: TUXEDO,

ORANGE COUNTY & SLOATSBURG,

ROCKLAND COUNTY





# THE KINGSTONIAN UPTOWN REVITALIZATION PROJECT

CFA NUMBER: 75653
APPLICANT NAME: JM
DEVELOPMENT GROUP LLC
PROJECT LOCATION: KINGSTON,
ULSTER COUNTY

The Tuxedo Sloatsburg Corridor Revitalization Project, Phase II, will further the work of Phase I, already underway in Sloatsburg, by enabling Tuxedo Hudson Mgmt. Co. LLC (THM) to continue its transformational project that aims to create a "Gateway to the Catskills". Phase I, a \$5.7M project that included a \$750,000 award from ESD, primarily focused on the purchase and renovation of numerous residential properties in Sloatsburg, creating a downtown destination ("7 Lakes Inn") that includes 17 rooms in four restored historic homes. Phase II continues the transformation of this outdated and underutilized stretch of Route 17 into a vibrant, attractive destination for residents and visitors. Key components include 1) expanding the 7 Lakes Inn from 17 rooms to 58, as well as the addition of a pool, gym, spa, outdoor dining for 200, indoor fine dining room and bar for 120, gardens, a big top for events, bakery, market for local food, and brewery. 2) Transformation of a residence into a bike shop, located across the street from Harriman State Park and with access to Sterling Forest trails. 3) Transformation of the 18,000 sq. ft. long-vacant grocery store in the heart of Tuxedo into four retail spaces on the bottom floor, two run by THM, and two rented to tenants. 4) Significant landscaping along Route 17 between Sloatsburg and Tuxedo to showcase the Historic Stewart Farm buildings and create a bucolic feel.

TOTAL PROJECT COST: \$9,055,000

TOTAL FUNDS REQUESTED: \$1,811,000

PROJECTED DIRECT/PERMANENT JOBS: 45

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 61

PROJECTED JOBS RETAINED: 12

PREVIOUS AWARDS: ROUND 6 - CFA 63894 - \$750,000

STATE/REGIONAL INITIATIVES: DOWNTOWN REVITALIZATION, REGIONAL ECONOMIC CLUSTER PROGRAM, MHREDC

LIVE & PLAY STRATEGY

SOURCE & USE OF FUNDS			
Use	Amount	Source	
Property Acquisition	\$1,440,000	Cash Equity	
Construction/Renovation	\$6,605,000	Private Financing: \$4,794,000; ESD Grant: \$1,811,000	
Architectural/Engineering/ Soft Costs	\$285,000	Private Financing	
Machinery & Equipment	\$725,000	Private Financing	

JM Development Group LLC, in partnership with the Kingston-based Herzog Supply Co., proposes a true mixed-use development project in the up-and-coming urban center of Uptown Kingston on the corner of Fair and North Front Streets. The approximately \$48 million mixed-use development project will include the following elements:

A Public-Access Pedestrian Plaza at the Front Street level of the project that will create open public space; 129 market-rate residential units (76 1br, 50 2br, 3 3br); a 475-space parking garage, with 250 spaces dedicated to the city's use, addressing the dire lack of public parking that has emerged as an impediment to the area's rapid development; 9,000 square feet of commercial space that will become a mix of restaurants and retail along Front Street and interior to the project accessible from the new Pedestrian Plaza; and a 38-room boutique hotel. This project will act as a cornerstone to the city's historic Stockade District, complementing other area businesses and providing valuable parking spaces desperately needed in this growing section of the city. Additionally, this project will breathe new life at a site that was once home to the Kingstonian Hotel. In the process, this project creates infrastructure needed to support the influx of visitors resulting from the new commercial and residential ventures proposed for this adaptive re-use, as well as the growing numbers of City of Kingston residents who seek accessible public parking in order to enjoy the dynamic offerings of Uptown, the City of Kingston, and neighboring communities in Ulster County and beyond.

TOTAL FUNDS REQUESTED: \$4,200,000

TOTAL PROJECT COST: \$48,078,217

PROJECTED DIRECT/PERMANENT JOBS: 13

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 150

PROJECTED JOBS RETAINED: 0

PREVIOUS AWARDS: N/A

STATE/REGIONAL INITIATIVES: GLOBAL NY, VETERANS, OPPORTUNITY AGENDA, DOWNTOWN REVITALIZATION, MHREDC LIVE & PLAY STRATEGY

SOURCE & USE OF FUNDS		
Use	Amount	Source
Property Acquisition	\$1,250,000	Private funding
Infrastructure/Site Work	\$400,000	Private funding
Construction/Renovation	\$41,008,217	Cash Equity: \$4,807,822; Private Funding: \$32,000,395; ESD Grant: \$4,200,000
Architectural/Engineering/Soft Costs	\$2,920,000	Private funding
Machinery & Equipment	\$2,500,000	Private funding



## 2017 STOCKADE WORKS

CFA NUMBER: 75887

APPLICANT NAME: RUPCO, INC.

PROJECT LOCATION: KINGSTON

ULSTER COUNTY





#### HUTTON BRICKYARDS REDEVELOPMENT PROJECT

CFA NUMBER: 76608
APPLICANT NAME: NORTH STREET
BRICK WORKS LLC
PROJECT LOCATION: KINGSTON,
ULSTER COUNTY

RUPCO and Stockade Works are creating a state-of-the-art Media, Arts, and Technology Center at The Metro in Midtown Kingston. This community hub will provide an immersive learning environment, connect media-makers and technologists, and attract quality jobs to the region. Based on models like the The Jacob Burns Film Center & Media Arts Lab, the space will serve incoming professionals and locals alike. A Key to Kingston's Downtown Revitalization Initiative (DRI) strategy is promoting the redevelopment of vacant and distressed properties and removing blight and impediments to revitalization. The vacant Metro Building was named as a signature project for DRI funding. In June 2017, RUPCO acquired this downtown anchor, which includes the Metro Building and the Barmann Park which is maintained and operated by the city of Kingston. The property acquisition was part of Phase 1 of the project, which was identified by the Mid-Hudson REDC as a 2016 Priority Project.

TOTAL FUNDS REQUESTED: \$242,526

TOTAL PROJECT COST: \$1,285,472

PROJECTED DIRECT/PERMANENT JOBS: 2

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 1,265

PROJECTED JOBS RETAINED: 0

PREVIOUS CFA AWARDS: ROUND 6 - CFA 65071: \$1,000,000 ESD CAPITAL GRANT

STATE/REGIONAL INITIATIVES: GLOBAL NY, VETERANS, OA, DOWNTOWN REVITALIZATION, MHREDC LIVE STRATEGY

SOURCE & USE OF FUNDS		
Use	Amount	Source
Construction/Renovation	\$567,786	ESD Grant: \$40,000; Cash Equity: \$27,786; Private Funding: \$500,000
Machinery & Equipment	\$450,150	ESD Grant: \$60,000; Private Funding: \$360,150; Cash Equity: \$30,000
Furniture & Fixtures	\$267,536	ESD Grant: \$142,536; Cash Equity: \$125,000

The Hutton Brickyards Redevelopment Project is the first phase of a far-reaching effort to redevelop a significant portion of the City of Kingston's long underutilized waterfront. This project would build upon North Street Brick Works' successful efforts to reimagine this former industrial site as an entertainment and community market venue. In the last 2 years, the Brickyards has hosted Smorgasburg, a popular seasonal food and craft market, and more recently two sold out performances by music legend Bob Dylan. In order to fully develop the site and realize its untapped potential, plans are to significantly upgrade the property and renovate several 19th Century industrial structures to create a compelling waterfront destination suitable to host concerts, festivals, markets and private events on an ongoing basis. This \$5.023 million project represents the first phase in a larger, transformative vision for Kingston's waterfront, one that brings the promise of significant employment and economic revitalization to the city and the Mid-Hudson Region.

TOTAL PROJECT COST: \$5,023,810

TOTAL FUNDS REQUESTED: \$1,000,000

PROJECTED DIRECT/PERMANENT JOBS: 2

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 75

PROJECTED JOBS RETAINED: 0

PREVIOUS AWARDS: N/A

STATE/REGIONAL INITIATIVES: GLOBAL NY, VETERANS, OPPORTUNITY AGENDA, DOWNTOWN REVITALIZATION, WORKFORCE DEVELOPMENT, MHREDC LIVE & PLAY STRATEGY

SOURCE & USE OF FUNDS		
Use	Amount	Source
Construction/Rennovation	\$2,777,940	Cash Equity: \$500,000; Private Financing: \$1,617,940; ESD Grant: \$660,000
Infrastructure/Site Work	\$907,775	Private Funding: \$727,775; ESD Grant: \$180,000
Furniture, Fixtures & Equipment	\$452,595	Private Funding
Soft Costs	\$885,500	ESD Grant: \$160,000; Private Funding: \$725,500



## TRANSITIONAL CARE UNIT

CFA NUMBER: 72012

APPLICANT NAME: NYACK HOSPITAL

PROJECT LOCATION: NYACK,

ROCKLAND COUNTY







# PATIENT PAVILION PROJECT PHASE III

CFA NUMBER: 73141
APPLICANT NAME: VASSAR
BROTHERS MEDICAL CENTER
PROJECT LOCATION:
POUGHKEEPSIE, DUTCHESS COUNTY

The Proposed Project is a \$1,752,800 renovation and retrofit of 8,730 square feet of existing space in the fourth floor 4-Maze Nursing Unit of Nyack Hospital to create a 16-patient Transitional Care Unit (TCU). Room partitions will be reconfigured, a new fire sprinkler system will be added, and the HVAC system will be modified along with electrical and plumbing as needed. A dining room and country kitchen, as well as an activity room will be created in addition to the patient rooms. Patients would be discharged from the Hospital and admitted to the TCU. TCU beds will address the gap that exists for patients who still require skilled medical supervision as part of their recuperation and rehabilitation, but do not need to occupy high-cost hospital beds and yet still need a higher level of care than that provided by a nursing home. Length of stay would be not less than five days and not in excess of 21 days. There is actually low utilization of local nursing home beds indicating nursing homes simply cannot provide the care level available in a TCU. To provide more seamless patient services and to facilitate access to care, MOUs are in place between Nyack Hospital and St. John's Hospital Nursing Home and Schaffer Extended Care Center regarding referral practices that will seamlessly link patients with the appropriate care levels they need.

TOTAL PROJECT COST: \$1,764,440

TOTAL FUNDS REQUESTED: \$340,000

PROJECTED DIRECT/PERMANENT JOBS: 31

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 12

PROJECTED JOBS RETAINED: 1,136

PREVIOUS AWARDS: N/A

STATE/REGIONAL INITIATIVES: VETERANS, WORKFORCE DEVELOPMENT, MHREDC WORK & LIVE STRATEGY

SOURCE & USE OF FUNDS		
Use	Amount	Source
Construction/Renovation	\$1,452,440	ESD Grant: \$340,00; Debt Financing: \$935,996; Cash Equity: \$176,444
Machinery & Equipment	\$312,000	Debt Financing

Vassar Brothers Medical Center (VBMC) is a critical economic anchor, both to the City of Poughkeepsie and the surrounding region, with a 130-year history of providing quality care for its patients. VBMC is replacing and modernizing significant portions of its existing campus, located on Reade Place in the Hudson River City of Poughkeepsie, New York. This four-phase project entails the renovation of 13,800 square feet in the existing Vassar Brothers Medical Center building and the construction of an 8 story, 752,000 square-foot bed tower that allows the replacement of all existing semi-private medical/surgical rooms with 264 private inpatient rooms, 30 ICU/CCU rooms, a new and expanded Emergency Department, and replacement of most of the existing operating rooms and interventional procedure suites. Overall, the project will lead to improved operational efficiencies and enhanced quality of care for residents of the Mid-Hudson Region who look to Vassar Brothers Medical Center for the highest quality of healthcare, close to home.

TOTAL PROJECT COST: \$168,000,000

TOTAL FUNDS REQUESTED: \$33,600,000

PROJECTED DIRECT/PERMANENT JOBS: 21

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 750

PROJECTED JOBS RETAINED: 1,573

PREVIOUS AWARDS: ROUND 5 - CFA 52144 - \$1,250,000; ROUND 6 - CFA 64954 - \$2,500,000

STATE/REGIONAL INITIATIVES: OPPORTUNITY AGENDA, HIGHLY DISTRESSED COMMUNITY, WORKFORCE DEVELOPMENT,

MHREDC WORK & LIVE STRATEGY

SOURCE & USE OF FUNDS		
Use	Amount	Source
Construction/Renovation	\$123,400,000	Cash Equity: \$89,800,000; \$33,600,000
Furniture & Fixtures	\$25,000,000	Cash Equity: \$25,000,000
Architectural/Engineering/Soft Costs	\$3,600,000	Cash Equity: \$3,600,000
Machinery & Equipment	\$16,000,000	Lending Institution



# SCHATZ BEARING COMPETITIVENESS INITIATIVE

CFA NUMBER: 73649
APPLICANT NAME: SCHATZ BEARING
CORPORATION
PROJECT LOCATION: POUGHKEEPSIE,
DUTCHESS COUNTY





## POWDER/SKIN CARE SUITES 2018

CFA NUMBER: 73695
APPLICANT NAME: KOLMAR
LABORATORIES
PROJECT LOCATION: PORT JERVIS,
ORANGE COUNTY

Schatz is an advanced manufacturer who has been supplying precision bearings to the aerospace industry for over 35 years. In the last 3 years, Schatz has received Boeing Performance Excellence Awards. Last year, out of more than 13,000 suppliers, Schatz was one of only 82 companies to receive the highest level Boeing award! The proposed project is the execution of a capital investment plan consisting of three broad categories: machine tool remanufacture, process automation, and the development of new capabilities. Machine tool remanufacturing takes an old machine and updates all aspects of the machine to state-of-the-art technology. This leads to an improvement in both quality and productivity. Automation drives down costs and new capabilities allow Schatz to expand into new markets. It is critical during this time of rapidly changing technology for Schatz to be proactive and creative. If they continue to invest, they are confident that they will be able to maintain their sterling reputation in the aerospace industry, retain their existing workforce, and grow.

TOTAL PROJECT COST: \$3,000,000

TOTAL FUNDS REQUESTED: \$600,000

PROJECTED DIRECT/PERMANENT JOBS: 0

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 0

PROJECTED JOBS RETAINED: 77

PREVIOUS AWARDS: N/A

STATE/REGIONAL INITIATIVES: OPPORTUNITY AGENDA, VETERANS, HIGHLY DISTRESSED COMMUNITY, WORKFORCE DEVELOPMENT, MHREDC WORK STRATEGY

SOURCE & USE OF FUNDS		
Use	Amount	Source
Automation	\$2,280,000	Equity: \$2,080,000; ESD Grant: \$200,000
New Capabilites	\$200,000	Equity: \$200,000
Remanufacture	\$520,000	Equity: \$120,000; ESD Grant: \$400,000

Kolmar Laboratories has been in business since 1921 and in the City of Port Jervis since 1943. Kolmar's capabilites include the formulating, blending, packaging and distributing of color cosmetics in the Lipstick, Personal Care, Powder and Skin Care markets as a private label partner to many of the world's top name brands. Kolmar plans to turn underutilized spaces at the King Street location into production suites dedicated to the production of powder products. The second suite will be for Skin Care products and will include customer suites, further increasing Kolmar's penetration into the biotechnology/biomedical markets with new products and a wider customer base. The spaces will be designed to include state-of-the-art packaging equipment with a focus on energy efficiency. Improved R&D and Quality Processes to insure quality and safety will be implemented. Ensuring customer and consumer satisfaction is a top priority. Kolmar is and will continue to be highly sought after as the leading private label cosmetic supplier.

TOTAL PROJECT COST: \$2,500,000

TOTAL FUNDS REQUESTED: \$500,000

PROJECTED DIRECT/PERMANENT JOBS: 30

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 0

PROJECTED JOBS RETAINED: 480

PREVIOUS AWARDS: ROUND 3 - CFA 27942 - \$212,500

STATE/REGIONAL INITIATIVES: DOWNTOWN REVITALIZATION, HIGHLY DISTRESSED COMMUNITY, WORKFORCE

DEVELOPMENT, MHREDC WORK & LIVE STRATEGY

SOURCE & USE OF FUNDS		
Amount	Source	
\$1,500,000	Cash Equity: \$1,200,000; ESD Grant: \$300,000	
\$100,000	Cash Equity: \$80,000; ESD Grant: \$20,000	
\$900,000	Cash Equity: \$720,000; ESD Grant: \$180,000	
	Amount \$1,500,000 \$100,000	



## USAI EXPANSION PHASE 2

CFA NUMBER: 73966
APPLICANT NAME: USAI, LLC
PROJECT LOCATION: NEW WINDSOR,
ORANGE COUNTY





#### **CAMBRIDGE 2017**

CFA NUMBER: 73990
APPLICANT NAME: CAMBRIDGE
SECURITY SEALS LLC
PROJECT LOCATION: POMONA,
ROCKLAND COUNTY

USAI Lighting, an industry leader in the manufacturing of LED fixtures, has grown from \$5.9 in 2007 to \$76.7 million. The USAI goal is to expedite bringing new products to market designing prototypes, developing, refining, building and distributing on-site. USAI R&D creates custom LED products balancing color and optics to maximize circadian rhythms for performance, health, and well-being. USAI will bring clients from all over the world on-site to train and develop products specific to their needs as well as experience the benefits of working in a curated lighting environment. USAI is creating a working laboratory that demonstrates their products in replicable scenarios (Living the Brand), providing an interactive experience for their customers. USAI recaptured warehouse space to be incorporated into the factory/warehouse redesign for improved flow. The new engineering lab where new products are designed and technology is tested will increase from 3,300 SF to 5,000 SF and the office space for sales, marketing, management, and HR will increase from 6,000 SF to 20,000 SF. To accommodate the expanded space, a new roof deck and roof are required as well as integrated lighting/HVAC system controls. The expanded scope will require additional AV equipment, additional furniture, and additional design fees to maximize USAI's space as a working showroom. USAI's world headquarters in the Hudson Valley endeavors to not only manufactures, but lives the brand.

TOTAL PROJECT COST: \$3,829,500

TOTAL FUNDS REQUESTED: ESD GRANT: \$720,000; EXCELSIOR JOBS PROGRAM: \$300,000

PROJECTED DIRECT/PERMANENT JOBS: 50

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 47

PROJECTED JOBS RETAINED: 177

PREVIOUS AWARDS: ROUND 4 – CFA 39912 - \$1,000,000 ESD GRANT; \$250,000 EXCELSIOR JOBS PROGRAM STATE/REGIONAL INITIATIVES: WORKFORCE DEVELOPMENT, HIGHLY DISTRESSED COMMUNTIY, MHREDC WORK STRATEGY

Use Amount Source

Construction/Renovation \$3,100,000 Private Equity: \$2,281,600; Cash Equity: \$198,400; ESD Grant: \$620,000

Furniture, Fixtures & Equipment \$545,000 Private Equity: \$445,000; ESD Grant: \$100,000

Architectural/Engineering/Soft Costs \$184,500 Cash Equity: \$184,500

Cambridge Security Seals (CSS) one of the leading manufacturers and suppliers of tamper evident, tamper resisant, and high-security loss prevention seals and allied products, has outgrown its current manufacturing and distribution facility located in Pomona. Through this project, CSS seeks to construct a 10,000 square foot addition to the existing facility on its current property which will enable the Company to construct an additional three production lines and support the equipment and infrastructure, as well as provide necessary warehouse space. The additional square footage will have the dual effect of expanding both CSS's production capacity and its inventory capacity by providing a necessary separation of the manufacturing operation from the warehouse. Once completed, the project should result in providing the capacity for at least 50% growth of the Company, as well as the ability to export Made-In-New York products to customers around the world.

TOTAL PROJECT COST: \$3,650,000

TOTAL FUNDS REQUESTED: \$730,000

PROJECTED DIRECT/PERMANENT JOBS: 20

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 25

PROJECTED JOBS RETAINED: 60

PREVIOUS AWARDS: N/A

STATE/REGIONAL INITIATIVES: VETERANS, WORKFORCE DEVELOPMENT, MHREDC WORK STRATEGY

SOURCE & USE OF FUNDS		
Use	Amount	Source
Construction/Renovation	\$700,000	Debt Financing: \$560,000; ESD Grant: \$140,000
Machinery & Equipment	\$2,590,000	Cash Equity: \$65,000; Debt Financing: \$1,995,000; ESD Grant: \$530,000
Furniture, Fixtures & Equipment	\$360,000	Cash Equity: \$300,000; \$60,000



RADIOLOGICAL
RESEARCH
ACCELERATOR FACILITY
RARAF LINAC FOR
HEAVY ION THERAPY

CFA NUMBER: 75904
APPLICANT NAME: COLUMBIA
UNIVERSITY
PROJECT LOCATION: IRVINGTON,
WESTCHESTER COUNTY





# MANUFACTURING CAPACITY INCREASE

CFA NUMBER: 76394
APPLICANT NAME: EFCO PRODUCTS INC
PROJECT LOCATION: POUGHKEEPSIE,
DUTCHESS COUNTY

This proposal outlines a unique opportunity to enable transformative and life-saving advances in the treatment of previously incurable and devastating cancers. Recently, Japanese physicians reported dramatic results using "carbon heavy ion therapy" to treat patients with untreatable malignancies. Surprisingly this radiation not only attacked the tumors but also triggered an unexpected off-site response that greatly reduced metastases. We intend to build upon these preliminary observations to better understand the underlying mechanism(s) whereby tumors are destroyed. The immediate clinical applications are pancreatic and brain cancers, two malignancies where traditional chemo- or radiotherapy is ineffective. There is tremendous interest in trying to understand the mechanism(s) whereby heavyion radiation destroys hard-to-treat tumors. RARAF is the only radiation research facility in the nation that has the technical capabilities, resources and scientific expertise to achieve this goal. We need to understand exactly how it works so it can be optimized for each patient. To build a heavy ion generator with enough energy to carry out this research, we need a \$2 million custom designed and manufactured turnkey "linear accelerator", or LINAC. The research will take place at the Radiological Research Accelerator Facility (RARAF) in Irvington, NY in Westchester County. RARAF is a National Biomedical Technology Resource Center, founded 50 years ago, dedicated to understanding the biology underlying how different types of radiation affect cells and tissues. It is considered a world leader in the studies of radiation induced injury and response at the cellular and sub-cellular level and is the only such dedicated facility in the US. If successful, we anticipate that the research would greatly expand over the next few years to include construction of a larger beam as well as facilities appropriate to begin human clinical trials for treatment of brain and pancreatic cancers.

TOTAL PROJECT COST: \$2,000,000

TOTAL FUNDS REQUESTED: \$400,000

PROJECTED DIRECT/PERMANENT JOBS: 15

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 10

PROJECTED JOBS RETAINED: 20

PREVIOUS AWARDS: N/A

STATE/REGIONAL INITIATIVES: LIFE SCIENCES, WORKFORCE DEVELOPMENT, MHREDC WORK STRATEGY

SOURCE & USE OF FUNDS		
Use	Amount	Source
Machinery & Equipment	\$2,000,000	Cash Equity: \$1,400,000; ESD Grant: \$400,000

EFCO Products manufactures bakery mixes and powdered coatings (referred to as their "dry mix" line) and cooked fillings, toppings and syrups (referred to as their "wet mix" line). They see a great opportunity for increasing their global market share, but in order to take advantage of this opportunity, they must increase the capacity of their existing facilities and reduce the cost of manufacturing by improved throughput and productivity. The facility, located in the City of Poughkeepsie, is facing extremely limited capacity and they are unable to physically expand, therefore they must increase their capacity through continued investments and new equipment, facility upgrades, and personnel in order for their facility to remain in its current location. EFCO will increase the capacity of The City of Poughkeepsie plant, lowering their operating costs and improving their competitive position by investing in an industrial bakery mix bag filler, on-site cold storage facility, plant boiler and additional sweetener syrup storage tank.

TOTAL PROJECT COST: \$2,750,000

TOTAL FUNDS REQUESTED: \$550,000

PROJECTED DIRECT/PERMANENT JOBS: 4

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 0

PROJECTED JOBS RETAINED: 104

PREVIOUS CFA AWARDS: ROUND 4 – CFA 41831 - \$80,000 ESD GRANT; ROUND 5 – CFA 55255 - \$80,000 ESD GRANT; ROUND 6 – CFA 66351 – \$200,000 ESD GRANT

STATE/REGIONAL INITIATIVES: OPPORTUNITY AGENDA, RECP, HIGHLY DISTRESSED COMMUNITY, WORKFORCE DEVELOPMENT, MHREDC WORK, LIVE, & PLAY STRATEGY

SOURCE & USE OF FUNDS		
Use	Amount	Source
Construction/Renovation	\$1,550,000	Equity: \$150,000; Debt Financing: \$1,050,000; ESD Grant: \$300,000
Machinery & Equipment	\$1,200,000	Equity: \$125,000; Debt Financing: \$875,000; ESD Grant: \$250,000



# VITS EXPANSION: CNC & FABRICATION

CFA NUMBER: 76943
APPLICANT NAME: VITS
INTERNATIONAL INC
PROJECT LOCATION: BLAUVELT,
ROCKLAND COUNTY



VITS International, a women owned business, is an established (1984) reputable manufacturer in the printing & packing industry as a Finishing Equipment supplier. VITS is an approved supplier to the largest Press Manufacturers in the world, such as Heidelberg, GOSS, BOBST, MAN, HP, KODAK, CANON, and 60 others. More importantly, VITS is recognized as best-in-class and a high-tech innovator who stays ahead of the changing market needs. VITS business has been expanding beyond the capacity the company currently has. VITS is unable to find local fabrication shops to supply VITS & must source parts out of NYS. By adding a CNC/Fabrication line, it allows VITS to hire confidently, and make parts for others regularly, as well as make VITS parts when VITS equipment sales cycles are in decline. VITS will require additional space as the CNC business increases and will need to convert unused office space into manufacturing space, and add an elevated floor in the shop for engineering

TOTAL PROJECT COST: \$3,000,000

TOTAL FUNDS REQUESTED: ESD GRANT: \$600,000; EXCELSIOR JOBS PROGRAM: \$150,000

PROJECTED DIRECT/PERMANENT JOBS: 57

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 0

PROJECTED JOBS RETAINED: 20

PREVIOUS AWARDS: N/A

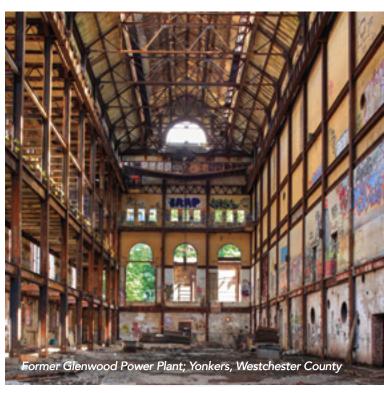
STATE/REGIONAL INITIATIVES: VETERANS, WORKFORCE DEVELOPMENT, MHREDC WORK STRATEGY

SOURCE & USE OF FUNDS			
Use	Amount	Source	
Property Acquisition	\$1,000,000	Debt Financing	
Infrastructure/Site Work	\$650,000	Cash Equity	
Equipment & Supplies	\$1,200,000	Cash Equity: \$600,000; ESD Grant: \$600,000	
Tax Credit	\$150,000	Excelsior Jobs Program (Requested)	





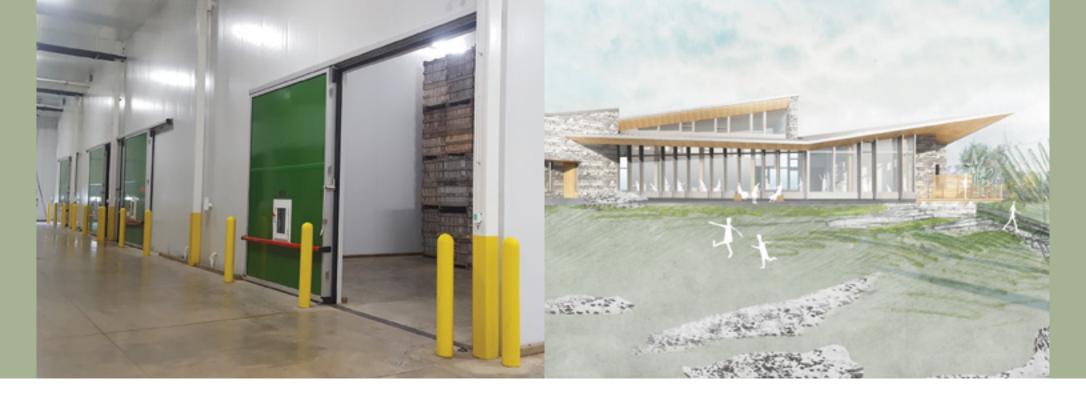






#### **CA WAREHOUSE**

CFA NUMBER: 73191
APPLICANT NAME: HUDSON RIVER
FRUIT DISTRIBUTORS
PROJECT LOCATION: MILTON,
ULSTER COUNTY





## MINNEWASKA VISITOR CENTER

CFA NUMBER: 73239
APPLICANT NAME: OPEN SPACE
INSTITUTE
PROJECT LOCATION: KERHONKSON,
ULSTER COUNTY

Hudson River Fruit Distributors currently owns and farms over 400 acres in New York and Vermont. In addition, they represent over 50 New York State and New England growers in the marketing and sales of their fruit. They meticulously maintain their orchards; constantly replanting to update their varieties, and replenishing older trees with new. They are extremely environmentally and health conscious, always keeping abreast of new developments regarding food safety and use organic practices and integrated pest management to reduce their carbon footprint and ensure our safety. At this time, they do not have the space necessary to store their locally grown apples. They are forced to spread the apples out between storage facilities as far away as Western NY. The project will be to construct a 5 room Controlled Atmosphere Building to be used for apple storage. The building will be constructed on land currently owned by Hudson River Fruit Distributors and will be designed and constructed by Storex. The outcome will be more storage for local fresh produce grown that will then be sold and delivered to the surrounding area. This will create more jobs in our area and allow them to pack 11-12 months a year. This project will not only support Hudson River Fruit Distributors, but all the local farmers they partner with as well, creating a more year round revenue stream for the agriculture industry in the Mid-Hudson.

TOTAL FUNDS REQUESTED: ESD GRANT: \$180,000; EXCELSIOR JOBS PROGRAM: \$320,000 TOTAL PROJECT COST: \$2,250,000 PROJECTED DIRECT/PERMANENT JOBS: 10

PROJECTED JOBS RETAINED: 60

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 10

PREVIOUS AWARDS: N/A

STATE/REGIONAL INITIATIVES: REGIONAL ECONOMIC CLUSTER PROGRAM, MHREDC PLAY & WORK STRATEGY

SOURCE & USE OF FUNDS		
Use	Amount	Source
Infrastructure/Site Work	\$100,000	Private Funding
Construction/Renovation	\$1,650,000	ESD Grant: \$180,000; Excelsior Job Program: \$320,000; \$1,150,000
Machinery & Equipment	\$500,000	Private Funding

Open Space Institute (OSI) seeks to construct a visitor center at the main visitor entrance to Minnewaska State Park Preserve, located at the heart of one of the Mid-Hudson Region's most beloved and identifiable natural landscapes, the Shawangunk Ridge. The visitor center will transform the visitor experience and expand access to the park for seasoned and new audiences, increase year-round recreational opportunities, improve stewardship, and better promote one of the Region's top tourism destinations. Less than 100 miles from New York City, Minnewaska is home to one of the most unique and stunning natural landscapes in New York State, as well as one of its rarest ecosystems. With highly accessible recreation options that range from miles of gentle, historic carriage roads and a bathing beach, to rock climbing and wilderness hiking, over 400,000 visitors come every year, making the park a major driver in the Mid-Hudson Valley economy. But the park is devoid of a welcome point for a dynamic and well-informed interaction with the park. It has no appropriate facility for its well-regarded environmental programs, no place to entice visitors for winter offerings like cross-country skiing and snowshoe hiking, and no easily accessible bathroom facilities other than portable toilets. A dedicated, four-season facility is needed for the park. The single-story, 6,000-square foot visitor center will provide welcoming amenities and orientation for expanded and enriched visitation; serve as the base for expansion of the park's education programs; connect people to the beauty of our Region; improve opportunities to enjoy the landscape; promote healthy lifestyles by getting more people out on the abundant trails and carriage roads; and illuminate the park's natural resources and history.

TOTAL FUNDS REQUESTED: ESD GRANT: \$350,000; MARKET NY: \$150,000; EPF: \$500,000
TOTAL PROJECT COST: \$3,642,176
PROJECTED DIRECT/PERMANENT JOBS: 0
PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 100

PROJECTED JOBS RETAINED: 1
PREVIOUS AWARDS: N/A

STATE/REGIONAL INITIATIVES: MHREDC PLAY STRATEGY

SOURCE & USE OF FUNDS						
Use	Amount	Source				
Construction/Renovation	\$3,473,928	Private Funding: \$2,553,928; EPF: \$420,000; ESD Grant: \$350,000; Market NY: \$150,000				
Infrastructure/Site Work	\$168,248	Private Funding: \$88,248; EPF: \$80,000				



# RESTORATION OF THE HISTORIC ANTRIM LODGE

CFA NUMBER: 74811

APPLICANT NAME: THE ANTRIM LLC

PROJECT LOCATION: ROSCOE,

SULLIVAN COUNTY





## NEW YORK BREWING COMPANY

CFA NUMBER: 75824
APPLICANT NAME: KRAFTIFY LLC
PROJECT LOCATION: WARWICK,
ORANGE COUNTY

The project involves the restoration of the historic Antrim Lodge which, prior to its closing in 1994, was the premier country inn, restaurant and bar in the Catskills. The Antrim will function as a hub for visitors to explore the Catskills while enjoying upscale accommodations and a destination restaurant. Located at 89 Highland Avenue in the central business district of Roscoe ("Trout Town, USA"), the Lodge is just off Route 17, about 2 hours from New York City. The restored Antrim Lodge will offer 14 upscale guest rooms, each with private bath and modern amenities; an elegant 75-person dining room; and a lower ground floor bar with fireplace for casual dining and drinks. Catering to anglers and outdoor enthusiasts, the ground floor will have a gear room for guests to store outdoor clothing and equipment. The Lodge will also accommodate weddings, events and conferences. Approximately 15 minutes away, the Antrim Streamside will offer lodging for up to an additional 18 guests along the banks of the Willowemoc River. All guests will have access to nearly a mile of private trout fishing, hiking, snowshoeing and cross country skiing on over 200 acres of adjacent private property. The Antrim will also operate its own farm that will provide pasture raised meats and poultry, fruits and vegetables to the Antrim. The farm will also host agri-tourism events. The result of this project will be the re-establishment of an iconic destination that will address the lodging needs of visitors to the Catskills, while also helping to transform a distressed community.

TOTAL FUNDS REQUESTED: ESD GRANT: \$800,000; MARKET NY: \$800,000
TOTAL PROJECT COST: \$5,500,000
PROJECTED DIRECT/PERMANENT JOBS: 23
PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 92

PROJECTED JOBS RETAINED: 0
PREVIOUS AWARDS: N/A

STATE/REGIONAL INITATIVES: GLOBAL NY, VETERANS, DOWNTOWN REVITALIZATION, WORKFORCE DEVELOPMENT, MHREDC LIVE & PLAY STRATEGY

SOURCE & USE OF FUNDS							
Use	Amount	Source					
Construction/Renovation \$4,90		Cash Equity: \$2,100,000; ESD Grant: \$800,000; Debt Financing: \$2,000,000					
Infrastructure/Site Work	\$210,000	Cash Equity					
Furnitures & Fixtures	\$390,000	Cash Equity					

A vacant and neglected 9,400 square-foot administrative building, located on 1.5 acres at the former Mid-Orange Correctional Facility in Warwick, NY, will be transformed into a thriving 10-barrel production brewhouse, renovated to include: a canning line, tasting room, event space, outdoor beer garden, and an artisanal brick oven pizza kitchen. The remaining space will be allocated to inventory management and wholesale shipping/distribution purposes. Various marketing, advertising, and special events will be held to promote the business and the region simultaneously. The existing business, built in 2015, quickly outgrew its small 1,500 sq ft building and 2 barrel brewhouse due to its popularity and award winning beers. To meet excess demand, the business was forced to outsource production to other breweries. Brewing under contract has significant disadvantages, such as: higher production costs, decreased quality potential, limitations on the number and types of products offered, and increased transportation costs and emissions. Consequentially, if this expansion is not made, the company will not remain competitive within the industry, nor will it be able to continue stimulating the economy through tourism and job creation.

TOTAL PROJECT COST: \$2,800,000
TOTAL FUNDS REQUESTED: ESD GRANT: \$390,000; MARKET NY: \$225,000

PROJECTED DIRECT/PERMANENT JOBS: 15

PROJECTED INDIRECT/CONSTRUCTION JOBS CREATED: 25

PROJECTED JOBS RETAINED: 1
PREVIOUS AWARDS: N/A

STATE/REGIONAL INITIATIVES: REGIONAL ECONOMIC CLUSTER PROGRAM, VETERANS, WORKFORCE DEVELOPMENT,

MHREDC WORK & PLAY STRATEGY

SOURCE & USE OF FUNDS								
Use	Amount	Source						
Property Acquisition	\$265,000	Cash Equity: \$26,500; Debt Financing: \$198,500; ESD Grant: \$40,000						
Construction/Renovation	\$1,485,000	Cash Equity: \$148,500; Debt Financing: \$961,500; ESD Grant: \$225,000; Market NY Grant: \$150,000						
Architectural/Engineering/Soft Costs	\$75,000	Cash Equity: \$7,500; Debt Financing: \$56,500; ESD Grant: \$11,000						
Machinery & Equipment	\$775,000	Cash Equity: \$77,500; Debt Financing: \$597,500; ESD Grant: \$100,000						
Furniture & Fixtures	\$100,000	Cash Equity: \$10,000; Debt Financing: \$76,000; ESD Grant: \$14,000						
Marketing Outreach & Advertising	\$100,000	Cash Equity: \$25,000; Market NY Grant: \$75,000						

#### OVERALL INVESTMENT RATIO FOR PROPOSED PRIORITY PROJECTS

The graph below shows the leverage of State investment in this year's 19 proposed Regional Council Capital Fund Priority Projects, comparing total project cost to total proposed ESD Capital Fund investment. The Proposed ESD Capital Fund Investment of \$20 million represents the ESD Capital Fund allocation if the Mid-Hudson is designated as a "top performer" in the Round 7 competition. The total funds requested across all 19 ESD Capital Fund proposed priority projects was \$51,402,526 . The overall investment ratio for 2017 priority projects is nearly 14:1.

PROPOSED ESD CAPITAL FUND						
Total Project Cost	Investment	Leverage				
\$294,123,615	\$20,000,000	14:1				

#### MAP OF PROPOSED PRIORITY PROJECTS

PROJECT GOAL GUIDE								
Map Pin	CFA#	Project Name	Town/Village	County				
1	72154	Hyde Park Downtown Infrastructure Project	Hyde Park	Dutchess				
2	73000	Route 9D Redevelopment and Recreation Destination Project	Fishkill	Dutchess				
3	75286	Tuxedo Sloatsburg Corridor Revitalization Project Phase II	Tuxedo/ Sloatsburgh	Orange, Rockland				
4	75653	The Kingstonian Uptown Revitalization Project	Kingston	Ulster				
5	75887	2017 Stockade Works	Kingston	Ulster				
6	76608	Hutton Brickyards Redevelopment Project	Kingston	Ulster				
7	72012	Transitional Care Unit	Nyack	Rockland				
8	73141	Patient Pavilion Project Phase III	Poughkeepsie	Dutchess				
9	73649	Shatz Bearing Competitiveness Initiative	Poughkeepsie	Dutchess				
10	73695	Powder/Skin Care Suites 2018	Port Jervis	Orange				
11	73966	USAI Expansion Phase 2	New Windsor	Orange				
12	73990	Cambridge 2017	Pomona	Rockland				
13	75904	Radiological Research Accelerator Facility RARAF LINAC for heavy ion therapy	Irvington	Westchester				
14	76394	Manufacturing Capacity Increase	Poughkeepsie	Dutchess				
15	76943	VITS Expansion: CNC & Fabrication	Blauvelt	Rockland				
16	73191	CA Warehouse	Milton	Ulster				
17	73239	Minnewaska Visitor Center	Kerhonkson	Ulster				
18	74811	Restoration of the Historic Antrim Lodge	Roscoe	Sullivan				
19	75824	New York Brewing Company	Warwick	Orange				



THE OVERALL INVESTMENT RATIO FOR 2017 PRIORITY PROJECTS IS NEARLY 14:1.

#### PROPOSED PRIORITY PROJECTS RELATING TO STATE PRIORITIES

The following proposed Priority Projects are listed by agency and program to which they applied in numerical CFA order. Each State priority the proposed project implements is identified in the below chart.

Downtown Revitalization	Life Sciences	Opportunity Agenda	■ RECP	Veterans
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Application Number	Project Name	Business Name	Agency	Program Name	County/Counties			
72556	Hudson Valley Grown Certified Program Administration	Cornell Cooperative Extension Dutchess County	Ag and Markets	NY Grown & Certified Agricultural Producers Grant Program	Dutchess, Orange, Putnam, Rockland, Sullivan, Ulster, Westchester			х
72403	Amplify Newburgh Interventions	Amplifier Inc	Arts	Council on the Arts - Arts and Cultural Impact Programming (Round 7)	Orange	x	x	
72227	Outreach and Operations Position, Capacity Building through the WIP	Dutchess County Art Association Barrett Art Center	Arts	Council on the Arts - Workforce Investment (Round 7)	Dutchess	x	x	
73237	Phoenicia Playhouse Future Growth	Phoenicia Playhouse Shandaken Theatrical Socitey	Arts	Council on the Arts - Workforce Investment (Round 7)	Ulster	х		
74447	NCA Workforce Development General Manager	Nesin Cultural Arts Inc	Arts	Council on the Arts - Workforce Investment (Round 7)	Sullivan		x	
72154	Hyde Park Downtown Infrastructure Project	Town of Hyde Park	DEC	2017 Climate Smart Communities Grants	Dutchess	х		
74492	Food Scrap Recycling in the Town of Greenburgh	Town of Greenburgh	DEC	2017 Climate Smart Communities Grants	Westchester			
74527	Resizing Flow Barriers for Kohlertown Flood Prevention	County of Sullivan DPW	DEC	2017 Climate Smart Communities Grants	Sullivan	х		
75808	Reducing Future Flood Risks Construction of the Rte 303 Culvert	Town of Orangetown	DEC	2017 Climate Smart Communities Grants	Rockland	x		
75943	Hudson View Park Culvert Replacement	Village of Irvington	DEC	2017 Climate Smart Communities Grants	Westchester			
74313	Town of Delaware WWTP Engineering Planning Grant	Delaware Engineering, D.P.C	DEC	Engineering Planning Grant Program	Sullivan	х		
75902	Spackenkill Pump Station	Town of Poughkeepsie	DEC	Engineering Planning Grant Program	Dutchess	х		
72516	Town of Delaware salt shed	Town of Delaware	DEC	Water Quality Improvement Project (WQIP) Program	Sullivan			
75403	Loch Sheldrake Wastewater Treatment Plant Phase 3 Improvement Project	Town of Fallsburg	DEC	Water Quality Improvement Project (WQIP) Program	Sullivan	х		х
75809	Water Quality Improvement Project	Village of Warwick	DEC	Water Quality Improvement Project (WQIP) Program	Orange			

#### PROPOSED PRIORITY PROJECTS RELATING TO STATE PRIORITIES

■ Downtown Revitalization ■ Life Sciences ■ Opportunity Agenda ■ RECP ■ Veterans

Application Number	Project Name	Business Name	Agency	Program Name	County/Counties				
77059	Gardner Hollow Road Bridge Replacement	Town of Beekman	DEC	Water Quality Improvement Project (WQIP) Program	Dutchess				
72397	PST CFA 70 EET Project	Praxair Surface Technologies	DOL	Existing Employee Training Program	Rockland				
74079	Lean Manufacturing Training	Konica Minolta Supplies Manufacturing USA, Inc.	DOL	Existing Employee Training Program	Orange				
74258	CFA	ShopRite Supermarkets Inc	DOL	Existing Employee Training Program	Orange				
72903	Headless Horseman Statue Island Improvements	Village of Sleepy Hollow	DOS	Local Waterfront Revitalization Program	Westchester	х		Х	х
74786	Kingston Point Passenger Boat Landing Design and Planning	City of Kingston	DOS	Local Waterfront Revitalization Program	Ulster	x	x		
74788	Kingston Rondout Riverport Shoreline Stabilization Phase 1	City of Kingston	DOS	Local Waterfront Revitalization Program	Ulster	х	х		
75500	Downtown Port Chester Waterfront Improvement Project	Village of Port Chester	DOS	Local Waterfront Revitalization Program	Westchester	х			х
75535	Implementation of Priority Resiliency Strategies in Piermonts Updated LWRP	Village of Piermont	DOS	Local Waterfront Revitalization Program	Rockland	x			
76248	City of Newburgh Landing Pier Final Design	City of Newburgh	DOS	Local Waterfront Revitalization Program	Orange	х	х		
76800	Tarrytown Transit Oriented Development Pedestrian Connector	Village of Tarrytown	DOS	Local Waterfront Revitalization Program	Westchester	x			
77118	Replacement of Water Pollution Mitigation Measures at Harbor Island Beach	Village of Mamaroneck	DOS	Local Waterfront Revitalization Program	Westchester	x			
71828	Castle Fun Center Expansion Project	Leentjes Amusements Corp.; DBA The Castle Fun Center	ESD	Empire State Development Grant Funds	Orange				
72012	Transitional Care Unit	Nyack Hospital	ESD	Empire State Development Grant Funds	Rockland				х
72154	Hyde Park Downtown Infrastructure Project	Town of Hyde Park	ESD	Empire State Development Grant Funds	Dutchess	х			

#### PROPOSED PRIORITY PROJECTS RELATING TO STATE PRIORITIES

■ Downtown Revitalization ■ Life Sciences ■ Opportunity Agenda ■ RECP ■ Veterans

Application Number	Project Name	Business Name	Agency	Program Name	County/Counties					
73000	Route 9D Redevelopment and Recreation Destination Project	Dutchess County	ESD	Empire State Development Grant Funds	Dutchess					х
73140	Seminary Hill Cidery Development Project	Doetsch Family II LLC	ESD	Empire State Development Grant Funds	Sullivan	х			х	x
73141	Patient Pavilion Project Phase III	Vassar Brothers Medical Center	ESD	Empire State Development Grant Funds	Dutchess			Х		
73191	CA Warehouse	Hudson River Fruit Distributors	ESD	Empire State Development Grant Funds	Ulster				х	
73239	Minnewaska Visitor Center	Open Space Institute	ESD	Empire State Development Grant Funds	Ulster					x
73649	Competitiveness Initiative	Schatz Bearing Corporation	ESD	Empire State Development Grant Funds	Dutchess			Х		x
73695	Powder/Skin Care Suites 2018	Kolmar Laboratories	ESD	Empire State Development Grant Funds	Orange	х				x
73966	USAI Expansion Phase 2	USAI, LLC	ESD	Empire State Development Grant Funds	Orange					
73990	Cambridge 2017	Cambridge Security Seals LLC	ESD	Empire State Development Grant Funds	Rockland					x
74811	Restoration of the Historic Antrim Lodge	The Antrim LLC	ESD	Empire State Development Grant Funds	Sullivan	х			х	x
75286	Tuxedo Sloatsburg Corridor Revitalization Project Phase II	Tuxedo Hudson Mgmt. Co. LLC	ESD	Empire State Development Grant Funds	Orange, Rockland	х			x	
75653	The Kingstonian Uptown Revitalization Project	JM Development Group LLC	ESD	Empire State Development Grant Funds	Ulster	х		Х		x
75824	New York Brewing Company	Kraftify LLC	ESD	Empire State Development Grant Funds	Orange				х	x
75887	2017 Stockade Works	RUPCO, Inc.	ESD	Empire State Development Grant Funds	Ulster	х		Х		х
75904	Radiological Research Accelerator Facility RARAF LINAC for heavy ion therapy	Columbia University	ESD	Empire State Development Grant Funds	Westchester		x			

#### PROPOSED PRIORITY PROJECTS RELATING TO STATE PRIORITIES

■ Downtown Revitalization ■ Life Sciences ■ Opportunity Agenda ■ RECP ■ Veterans

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Application Number	Project Name	Business Name	Agency	Program Name	County/Counties				
76394	Manufacturing Capacity Increase	Efco Products Inc	ESD	Empire State Development Grant Funds	Dutchess		Х	х	
76608	Hutton Brickyards Redevelopment Project	North Street Brick Works LLC	ESD	Empire State Development Grant Funds	Ulster	х	Х	х	х
76755	The Bowery of Port Chester- Revitalizing Down Town	Bowery Brewery	ESD	Empire State Development Grant Funds	Westchester	х		Х	x
76943	VITS Expansion: CNC & Fabrication	VITS International Inc	ESD	Empire State Development Grant Funds	Rockland				x
74298	MidHudson Municipal Redevelopment Readiness	Land Use Law Center	ESD	ESD - Strategic Planning and Feasibility Studies	Columbia, Dutchess, Putnam, Rockland, Sullivan, Ulster, Westchester	Х			
75214	Village of Maybrook Downtown Revitalization Initiative (Strategic Planning)	Village of Maybrook	ESD	ESD - Strategic Planning and Feasibility Studies	Orange	x			х
75744	Village of Ossining Urban Circulator	Emergent Urban Concepts	ESD	ESD - Strategic Planning and Feasibility Studies	Westchester	х			
76459	Poughkeepsie Vision	Pattern for Progress	ESD	ESD - Strategic Planning and Feasibility Studies	Dutchess	х	х		
71828	Castle Fun Center Expansion Project	Leentjes Amusements Corp.; DBA The Castle Fun Center	ESD	Market New York	Orange				
71968	50th Anniversary of Woodstock - a New York event with global attraction	Bethel Woods Center for the Arts	ESD	Market New York	Sullivan	x			
72469	Marketing The Historic Thayer Hotel at West Point to Drive Tourism to the Hudson Valley	Hudson River Partners 1LP DBA The Thayer Hotel	ESD	Market New York	Orange				х
72482	Rockland Community Colleges Hospitality and Culinary Arts Center at Nyack	SUNY Rockland Community College	ESD	Market New York	Rockland			х	х
72854	2018 Beer and Roots Music Festival	Caramoor Center for Music and the Arts Inc	ESD	Market New York	Westchester			X	x

## PROPOSED PRIORITY PROJECTS RELATING TO STATE PRIORITIES

■ Downtown Revitalization ■ Life Sciences ■ Opportunity Agenda RECP Veterans

Application Number	Project Name	Business Name	Agency	Program Name	County/Counties					
73140	Seminary Hill Cidery Development Project	Doetsch Family II LLC	ESD	Market New York	Sullivan	х			х	х
73239	Minnewaska Visitor Center	Open Space Institute	ESD	Market New York	Ulster					х
73647	Catskill Region Virtual Reality Experience	Catskill Association Tourism Services	ESD	Market New York	Delaware, Greene, Sullivan, Ulster	х				
74811	Restoration of the Historic Antrim Lodge	The Antrim LLC	ESD	Market New York	Sullivan	x			х	Х
75207	Craft Beer & Immersive Arts Fest at GARNER Historic District	GARNER Arts Center	ESD	Market New York	Rockland				x	х
75824	New York Brewing Company	Kraftify LLC	ESD	Market New York	Orange				х	х
76755	The Bowery of Port Chester- Revitalizing Down Town	Bowery Brewery	ESD	Market New York	Westchester	х			х	x
74207	BioIncNYMC Innovation Hot Spot	The Biotechnology Incubator at NYMC Inc	ESD	New York State Innovation Hot Spot Support Program	Westchester	х	х			
71960	JBFC Capital	Jacob Burns Film Center	ESD- Arts	Arts & Cultural Facilities Improvement Program	Westchester	х				
72868	Facilities Improvement for Technologybased Programming	Music Conservatory of Westchester	ESD- Arts	Arts & Cultural Facilities Improvement Program	Westchester	х				x
74351	Center for Arts and Education	Boys and Girls Club of Newburgh	ESD- Arts	Arts & Cultural Facilities Improvement Program	Orange	х		х		
74554	Westchester Childrens Museum Facilities Expansion and Improvement Project	Campaign for the Westchester Childrens Museum Inc	ESD- Arts	Arts & Cultural Facilities Improvement Program	Westchester	x				x
75475	Byrdcliffe Artists Residency Renovations	Woodstock Guild of Craftsmen	ESD- Arts	Arts & Cultural Facilities Improvement Program	Ulster	x				
75887	2017 Stockade Works	RUPCO, Inc.	ESD- Arts	Arts & Cultural Facilities Improvement Program	Ulster	х		х		х
76877	Dia:Beacon Facilities Improvement	Dia Art Foundation	ESD- Arts	Arts & Cultural Facilities Improvement Program	Dutchess	х				

#### PROPOSED PRIORITY PROJECTS RELATING TO STATE PRIORITIES

■ Downtown Revitalization ■ Life Sciences ■ Opportunity Agenda ■ RECP ■ Veterans

Application Number	Project Name	Business Name	Business Name Agency Program Name County/Counties						
74484	Planning Grant Stormwater Mitigation Engineering Report	Town of Rye	HCR	HCR - Community Development Block Grant (CDBG) - Community Planning	Westchester				X
71781	Main Street - Water Main	City of Peeksill	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	ck ire		X	Х	x
72228	Napanoch Sewer District Improvements Phase 5	Town of Wawarsing	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	Ulster	х			x
74889	The Metro StockadeWorks & RUPCO Makers Space	RUPCO, Inc.	HCR	HCR - New York Main Street (NYMS	Ulster	х	Х	Х	х
76575	Amenia Downtown Revitalization Phase 2	Town of Amenia	HCR	HCR - New York Main Street (NYMS)	Dutchess	x			
72371	Barrett House Roof Restoration and Fire Safety Improvements	Dutchess County Art Association, Inc	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Dutchess	х	X		x
72450	Ritz Theater Rehabilitation Project	Safe Harbors of the Hudson, Inc.	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Orange	х			x
72565	Stabilizing the Historic Testimonial Gateway Tower	Mohonk Preserve, Inc.	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Ulster				x
72779	JFK Marina Rehabilitation and Esplanade Creation	The City of Yonkers	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Westchester		x		х
73239	Minnewaska Visitor Center	Open Space Institute	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Ulster				х
73554	Saw Kill Link Trail Project	Winnakee Land Trust	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Dutchess				
73799	Walkway East Entranceway Visitor Improvement Project	Walkway Over the Hudson	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Dutchess		X		x

## PROPOSED PRIORITY PROJECTS RELATING TO STATE PRIORITIES

■ Downtown Revitalization ■ Life Sciences ■ Opportunity Agenda ■ RECP ■ Veterans

Application Number	Project Name	Business Name	Agency	Program Name	County/Counties				
73814	Planning Preservation Improvements to the Historic 1969 Woodstock Festival Site	Bethel Woods Center for the Arts	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Sullivan				х
74340	Breakneck Connector Phase 2	Scenic Hudson	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Dutchess				х
74702	Improving the Sebago Cabins Family Camping Area	Palisades Parks Conservancy Inc	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Rockland				х
74889	The Metro StockadeWorks & RUPCO Makers Space	RUPCO, Inc.	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Ulster	X	X	X	Х
75484	West Gallery Building Rehabilitation	Hudson River Maritime Museum	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Ulster				
75700	Franny Reese Park	Village of Wappingers Falls	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Dutchess				Х
75772	Downtown Port Chester Waterfront Trailway Feasibility Study	Village of Port Chester	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Westchester	X			Х
75787	Yonkers Greenway Trail	The City of Yonkers	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Westchester		x		х
75934	Rye Town Park Oakland Beach ADA Improvements	Rye Town Park Commission	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Westchester				Х
75981	Untermyer Gardens Pool RestorationPlanning Documents	Untermyer Gardens Conservancy Inc	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Westchester				
74982	Kingston Waterfront Empire State Trail Improvements	City of Kingston	Parks	Recreational Trails Program	Ulster		х		
75787	Yonkers Greenway Trail	The City of Yonkers	Parks	Recreational Trails Program	Westchester		х		х

#### SUMMARY OF OTHER PROJECTS RELATING TO STATE PRIORITIES

■ Downtown Revitalization ■ Life Sciences ■ Opportunity Agenda ■ RECP ■ Veterans

Application Number	Project Name	Business Name	Agency	Program Name	County/Counties			
76946	Administration of NYSGC Program for the MidHudson Region	The County of Sullivan Industrial Development Agency	Ag and Markets	NY Grown & Certified Agricultural Producers Grant Program	Sullivan			х
76543	Public Art on the Bridge	Westchester Arts Council	Arts	Council on the Arts - Arts and Cultural Impact Programming (Round 7)	Westchester			
73499	TMI Project Marketing and Communications Position	TMI Project	Arts	Council on the Arts - Workforce Investment (Round 7)	Ulster		х	х
74430	FORGE Media Project	Mill Street Loft	Arts	Council on the Arts - Workforce Readiness (Round 7)	Dutchess			х
74633	Healthy Community Initiative	Town of Ossining	DEC	2017 Climate Smart Communities Grants	Westchester	x		
74823	Sullivan County Organics Management Plan	County of Sullivan DPW Solid Waste Management	DEC	2017 Climate Smart Communities Grants	Sullivan			х
75997	Ulster County Resiliency Project	Ulster County	DEC	2017 Climate Smart Communities Grants	Ulster			х
76196	Flood Warning System	Westchester County Dept of Plannin	DEC	2017 Climate Smart Communities Grants	Westchester			x
76549	Village of Millerton Wastewater	Village of Millerton	DEC	Engineering Planning Grant Program	Dutchess	Х		
75584	Source Water Protection in Dutchess County	Dutchess Land Conservancy	DEC	Water Quality Improvement Project (WQIP) Program	Dutchess			
75652	WQIP Salt Shed	Town of Highland	DEC	Water Quality Improvement Project (WQIP) Program	Sullivan			х
76043	Land Acquisition Project for Source Water Protection City of Middletown	City of Middletown	DEC	Water Quality Improvement Project (WQIP) Program	Ulster	х		

## SUMMARY OF OTHER PROJECTS RELATING TO STATE PRIORITIES

■ Downtown Revitalization ■ Life Sciences ■ Opportunity Agenda ■ RECP ■ Veterans

Application Number	Project Name	Business Name	Agency	Program Name	County/Counties			
76081	Town of Poughkeepsie Mapping Program	Town of Poughkeepsie	DEC	Water Quality Improvement Project (WQIP) Program	Dutchess	х		
76242	Callicoon Shores	The Trust for Public Land	DEC	Water Quality Improvement Project (WQIP) Program	Sullivan	x		
76391	Town of Bethel Sewer Treatment Plant UV Replacement	KC Engineering	DEC	Water Quality Improvement Project (WQIP) Program	Sullivan			x
76444	City of Middletown MS4 Comprehensive System Mapping (GIS)	City of Middletown	DEC	Water Quality Improvement Project (WQIP) Program	Orange	х		
72578	Arc of Westchester's Direct Support Professional Training Initiative	NYSARC Inc Westchester County Chapter	DOL	Existing Employee Training Program	Westchester			X
76028	Employment Services CFA 2017	Westhab	DOL	Unemployed Worker Training Program	Westchester			x
74424	Highland Falls Local Waterfront Development Strategy	Village of Highland Falls	DOS	Local Waterfront Revitalization Program	Orange	x		x
75396	Fort Hill Park Trails Expansion	City of Peekskill	DOS	Local Waterfront Revitalization Program	Westchester	х	х	Х
76390	Development of the Ten Mile River Watershed Management Plan	Town of Dover	DOS	Local Waterfront Revitalization Program	Dutchess	x		
76996	Mayors Redevelopment Roundtable LWRP Project	Dobbs Ferry	DOS	Local Waterfront Revitalization Program	Westchester	х		

## SUMMARY OF OTHER PROJECTS RELATING TO STATE PRIORITIES

■ Downtown Revitalization ■ Life Sciences ■ Opportunity Agenda ■ RECP ■ Veterans

Application Number	Project Name	Business Name	Business Name Agency Program Name County/Counties						
72700	GARNER Historic District Restoration and Visitor Enhancement Project	Garnerville Holding Company Inc	ESD	Empire State Development Grant Funds	Rockland			Х	×
72820	Sloop Brewing	Hudson Valley Beverage Co. Inc.	ESD	Empire State Development Grant Funds	Dutchess	х		Х	
73187	The Gardens at Harriman Station Phase I	The Gardens at Harriman Station LLC	ESD	Empire State Development Grant Funds	Orange				>
73660	Design and Construction of Fairview Fire HouseEmergency Services Facility	Fairview Fire District Poughkeepsie NY	ESD	Empire State Development Grant Funds	Dutchess				>
73778	Heartwood	Shinrin Yoku LLC	ESD	Empire State Ulster Development Grant Funds					×
74109	Galaxy Development	Galaxy Limited LLC	ESD	Empire State Development Grant Funds	ment Grant			х	
74727	Interactive Digital Environments Alliance IDEA New Rochelle	City of New Rochelle	ESD	Empire State Development Grant Funds	Westchester	х			×
74971	The Plant	Lela Goren Group	ESD	Empire State Development Grant Funds	Westchester		х		×
75256	Mid Broadway Development	North River Communities LLC	ESD	Empire State Development Grant Funds	Orange	х	х		×
75715	Demolition of Village's Department of Works facility and conversion to commuter parking	Village of Croton on Hudson	ESD	Empire State Development Grant Funds	Westchester				
75941	XSJ2017-1	New Century Film	ESD	Empire State Development Grant Funds	Orange				
76087	Village of Goshen Water Filtration Plant Replacement	Farr Engineering	ESD	Empire State Orange Development Grant Funds		х			
76714	PPMH Capital Program	Pine Plains Memorial Hall, Inc.	ESD	Development Grant Funds		х			

## SUMMARY OF OTHER PROJECTS RELATING TO STATE PRIORITIES

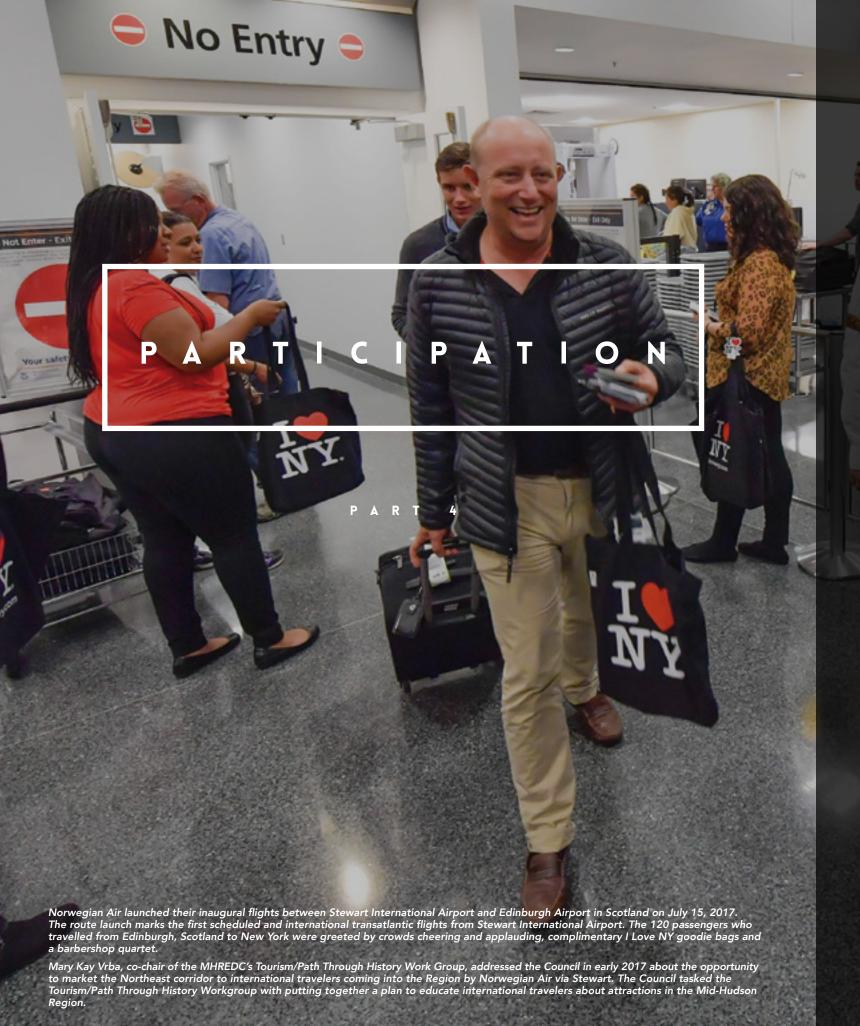
■ Downtown Revitalization ■ Life Sciences ■ Opportunity Agenda ■ RECP ■ Veterans

Application Number	Project Name	Business Name	Agency	Program Name	County/Counties				
76772	Historic May School Redevelopment	Arthur S May Redevelopment	ESD	Empire State Development Grant Funds	Dutchess	х			х
76822	Pleasant Drive Watermain Replacement	Village of Woodbury	ESD	Empire State Development Grant Funds	Orange				
76883	Weygant Hill Storage Tank Replacement	Village of Woodbury	ESD	Empire State Development Grant Funds	Orange	х			
76950	Expansion New Equipment	Contract Packaging Services Inc	ESD	Empire State Development Grant Funds	Orange			х	
77215	Mount Vernon City as a Living Museum	Mt Vernon Urban Renewal Agency	ESD	Empire State Development Grant Funds	Westchester	х	х		X
77217	HVRL Growth Renovation Planning	Hudson Valley Research Lab Inc	ESD	Empire State Development Grant Funds	Ulster		х		X
77221	Downtown Port Chester Form-Based Code Planning Initiative	Village of Port Chester	ESD	Empire State Development Grant Funds	Westchester	х			Х
75885	Central Business District - Main Street	Town of Tuxedo	ESD	ESD - Strategic Planning and Feasibility Studies	Orange	х			
76424	Industrial Area GEIS and Implementation	Village of Mamaroneck	ESD	ESD - Strategic Planning and Feasibility Studies	Westchester	x			Х
76825	Master Plan for the City of Newburgh, NY	City of Newburgh NY	ESD	ESD - Strategic Planning and Feasibility Studies	Orange	х	х		X
75640	New York By Rail Travel Package Program	Martinelli Custom Publishing	ESD	Market New York	Dutchess	х			
76204	Spring Lake Sewer District Phase 1	Town of Ulster	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	Ulster				
74727	Interactive Digital Environments Alliance IDEA New Rochelle	City of New Rochelle	HCR	HCR - New York Main Street (NYMS)	Westchester	х			Х
76575	Amenia Downtown Revitalization Phase 2	Town of Amenia	HCR	HCR - New York Main Street (NYMS)	Dutchess	х			

## SUMMARY OF OTHER PROJECTS RELATING TO STATE PRIORITIES

■ Downtown Revitalization ■ Life Sciences ■ Opportunity Agenda ■ RECP ■ Veterans

Application Number	Project Name	Business Name	Agency	Program Name	County/Counties			
74828	Kingston Point Park Infrastructure Improvements Phase 2	City of Kingston	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Ulster	x	х	
75396	Fort Hill Park Trails Expansion	City of Peekskill	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Westchester	x	х	х
75930	Heritage Park	New Rochelle Housing Authority	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Westchester	x	х	
76255	Wallkill Valley Rail Trail Improvements - Northern Extension	Open Space Institute	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Ulster	x	х	
76607	Brewer-Mesier house, Restoration of 1741 Wing	Village of Wappingers Falls	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	Dutchess	x		
75396	Fort Hill Park Trails Expansion	City of Peekskill	Parks	Recreational Trails Program	Westchester	х	х	х
76007	Harriman-Bear Mountain Trails Improvement Project	New York-New Jersey Trail Conference	Parks	Recreational Trails Program	Orange, Rockland	х		х
76769	Tilly Foster County Farm Trail Connection	Putnam County	Parks	Recreational Trails Program	Putnam		х	



**WORK GROUP DESCRIPTIONS** 

The MHREDC has been extremely fortunate to collaborate and partner with eight work groups, made up of hundreds of individuals from the public and private sectors that volunteer their time, talent, and expertise. In 2017, the Council encouraged each of the work groups to continue to align their efforts with the strategies of the Region and the State. The collaboration between the MHREDC and each of the work groups has proven to be invaluable and has led to the creation and retention of jobs and the investment of State resources in the community. Following are descriptions of the Council's eight work groups (presented in alphabetical order).

WORK GROUP
MEMBERSHIP GUIDE

\*Co-Chairs

\*REDC Members

#### GLOBAL NY

The MHREDC's Global NY International Advisory Work Group develops and implements global marketing and export strategies and builds foreign trade and investment approaches into the Council's strategic planning efforts. The group aims to widen the Region's lens in trade strategy development and to assemble and align regional assets that will assist area businesses in competing globally.

#### **GLOBAL NY: GROUP MEMBERS**

INFRASTRUCTURE

ARTHUR ANTHONISEN, President, Hudson Valley International, Trade Association
JEFF BOOKSTEIN, Managing Director, Unifuse
T. JEFFERSON CUNNINGHAM, CEO, Magnolia Capital
ED DORIAN, JR., President, Dorian Drake International
ROBERT EDMONDS, President, Kolmar Labs
TIMOTHY FLORIO, Senior VP, HSBC
ALEIDA FREDERICO\*\*, Senior Vice President Government

Banking, TD Bank SUZANNE HOLT, Director, Ulster County Office of Economic Development JOAN KANLIAN, Director, US Export Assistance Center KEVIN MADDY, CEO, Zumtobel Lighting JONATHAN KUPPERMAN, President, Nice Pak Products VINCENT ODOCK, CEO, Kadock Consulting Services STEPHEN POMOROY, President, Schatz Bearing Corporation CHARLES RADIER\*, International Trade Specialist, Empire State Development SAL RAJPUT, Vice President, Walison Corp.

#### 60.

The Infrastructure Work Group advises the MHREDC on issues and priorities related to the Region's physical and organizational structures—the built environment. Areas of focus include the New NY Bridge, Stewart International Airport, Montreign Casino, and A Regional Infrastructure Report (in partnership with Hudson Valley Pattern for Progress). A key priority for the work group this year was the development of infrastructure strategies to support downtown revitalization.

## INFRASTRUCTURE: GROUP MEMBERS

BRIDGET BARCLAY, Executive Director, Dutchess County Water and Wastewater Authority

JOHN C. CAPPELLO, Attorney, Jacobowitz & Gubits, LLP THOMAS CAREY, President, Westchester Putnam Central Labor Body

Labor Body
DAVID CHURCH, Commissioner of Planning, Orange County
RONALD DIAZ\*, International Federation of Employee Benefit
Plans

TODD DIORIO, Business Manager, Laborers Local 17 DENNIS DOYLE, Director of Planning, Ulster County FREDA EISENBERG, Commissioner of Planning, Sullivan County SAM FRATTO, Business Manager, Electricians Union ED MCANDREW, DPW Commissioner, Sullivan County ROSS PEPE, President, Construction Industry Council ALAN SEIDMAN, Executive Director, Construction Contractors Association

RALPH SWENSON, Engineer, City of Kingston JACOB TAWIL, Commissioner of Public Works, City of Middletown

JAMES TAYLOR JR.\*\*, President and CEO, Taylor Biomass Energy LLC

EOIN WRAFTER, Assistant Commissioner, Planning and Development, Dutchess County

#### **NATURAL RESOURCES**

The Natural Resources Work Group researches and advises the Council on projects and initiatives related to the MHREDC's PLAY Strategy. While utilizing the Hudson Valley Regional Council's "Mid-Hudson Regional Sustainability Plan," the group ensures the MHREDC's economic development strategy aligns with the need to leverage the Region's outstanding natural resources, including its unique social, cultural and natural history, to sustain the Mid-Hudson's unparalleled quality of life and support key industries such as agriculture, tourism, arts and culture, and sustainable energy.

#### **NATURAL RESOURCES: GROUP MEMBERS**

JOSEPH ALFANO, Deputy Director for Strategic Planning, Mohonk Preserve

ANDY BICKING, Director, Public Policy and Special Projects, Scenic Hudson

TRACY BROWN, Water Quality Advocate, Riverkeeper DAVE CHURCH\*\*, Mid-Hudson Regional Sustainability Consortium, Planning Commissioner, Orange County Planning

SUE CURRIER, Executive Director, Delaware Highlands Conservancy

DEBORAH DEWAN, Executive Director, Rondout Valley Growers Assn.

TODD ERLING, Executive Director, Hudson Valley Agricultural Development Corp.

MELISSA EVERETT. Executive Director, Sustainable Hudson

JERRY FAIELLA, Executive Director, Historic Hudson River

PAUL GALLAY, President, Riverkeeper SIMON GRUBER, Environmental Planning and Communication's Consultant/Fellow. CUNY Institute for Sustainable Cities GLENN HOAGLAND, Executive Director, Mohonk Preserve KEN KLEINPETER\*, Director of Farm and Facilities, Glynwood CARA LEE, Director, Shawangunk Ridge Program, The Nature Conservancy TOM MADDEN, Commissioner & Mid-Hudson Reg. Sustainability Consortium Co-Chair, Town of Greenburgh NANCY SELIGSON, Supervisor, Town of Mamaroneck NED SULLIVAN\*\*, President, Scenic Hudson

MARY KAY VRBA, Executive Director, Hudson Valley Tourism

ALAN WHITE, Executive Director, Catskill Center for

Conservation and Development

#### **OPPORTUNITY AGENDA**

The Opportunity Agenda Work Group continues to analyze and focus on the needs of economically distressed communities identified by the Council (See page 38 for list of communities), with the goal of ensuring the development of inclusive economic development policies including job creation, community revitalization, transportation, and workforce training

#### **OPPORTUNITY AGENDA: GROUP MEMBERS**

JOE CZAJKA, Senior Vice President for Research, Development and Community Planning, Executive Director, Hudson Valley Pattern for Progress

JONATHAN DRAPKIN\*\*, President and CEO, Hudson Valley Pattern for Progress

MEGHAN TAYLOR, Regional Director, Mid-Hudson, Empire State Development / Executive Director,

#### **REGIONAL ECONOMIC CLUSTER PROGRAM**

The Regional Economic Cluster Work Group (formerly referred to as the "Industry Cluster" Work Group) identifies and researches the growth of existing and/or emerging industry trends. Working with the Mid-Hudson's MEP Center and other industry experts, this group continues to promote and enhance the growth of the Food and Beverage Manufacturing Supply Chain. It aims to catalogue companies and related assets, explore the attraction of out-of-state companies, strengthen key enablers for cluster growth (e.g. human capital, innovation and commercialization, infrastructure, or local governance), and to coordinate efforts through meetings, other activities, and events.

#### REGIONAL ECONOMIC CLUSTER PROGRAM: GROUP MEMBERS

KEVIN BRADY, CEO, Ceres Technologies VINCENT COZZOLINO\*\*, Executive Vice President, Galileo Technology Group RICH CROCE, Vice President, Viking Industries BILL FIORVANTI, Director of Business Attraction, Orange County Partnership

STEVE HARSHBARGER, President, Sono-Tek CLAUS KINDER, Vice President Operations, JBT Wolf-Tec CARL MEYER, CEO, TSEC TOM PHILLIPS, Executive Director, Hudson Valley Technical Development Center LAURIE VILLASUSO, COO, Orange County IDA

#### **SMALL BUSINESS/MWBE**

Acknowledging the fact that the majority the Mid-Hudson's businesses have fewer than 20 employees, the Council established the Small Business Work Group to address issues faced by small businesses throughout the Region. Through networking, roundtable events and leveraging existing organizations, this group seeks to address the Council's priority of supporting and encouraging Minority and Women-Owned Business Enterprises (MWBEs).

#### **SMALL BUSINESS/MWBE: GROUP MEMBERS**

CYNTHIA CLUNE, Business Advisor, Mid-Hudson Small Business **Development Center** 

WHITNEY BOWERS, Project Manager, Empire State

Business LLC

WILEY HARRISON\*\*, President/Founder, Business of Your

KIMBERLIE JACOBS\*, Executive Director, Community Capital

MONIQUE LE GENDRE, Project Manager, Empire State Developmen:

ARNALDO SEHWERET, Regional Director, Mid-Hudson Small **Business Development Center** 

#### TOURISM/PATH THROUGH HISTORY (PTH)

The Tourism and Path Through History Work Groups joined efforts in 2016 to continue to promote destination tourism throughout the Region to not only the hundreds of museums, parks, and galleries, but also the rapidly growing food and beverage destinations including the many craft breweries, cideries, distilleries, and wineries. The work group, including representatives from a diverse cross section of stakeholders, works collaboratively to identify transformative projects, facilitate partnerships, and is a forum for project development.

#### TOURISM/PATH THROUGH HISTORY: GROUP MEMBERS

DAVE BOVA, General Manager, Millbrook Winery PRISCILLA BRENDLER, Executive Director, Greater Hudson Heritage Network

ROBERTA BYRON-LOCKWOOD, President and CEO, Sullivan County Visitors Association

NATASHA CAPUTO, Director, Westchester County Tourism & Film

PAUL CARLUCCI, Vice President, Villa Roma Resort

& Conference Center HERB CLARK, Vice President, Sullivan County Catskills

Visitor's Association DEBRA CONWAY, Director, The Delaware Company

JOHN CONWAY, Sullivan County Historian, Sullivan County LINDA COOPER, Regional Director-PTH Coordinator, NYS OPRHP

GERALDINE COVERT, Administrative Assistant, Taconic Region, NYS Parks

FRAN DEPETRILLO-SAVOCA, Deputy Director, Ulster County

TARYN DUFFY, Director of Public Affairs, Empire City Casino DARLENE FEDUN, Chief Executive Officer, Bethel Woods Center for the Arts

CHRISTINE GREAK, Regional Vice President Marketing, Woodbury Commons

JIM HALL, Director, Palisades Interstate Park Commission, NJ SUSAN HAWVERMALE, Hudson Valley Tourism Chair, Orange County Department of Tourism

SANDY HENNE, President, Hudson River Cruises LYDIA HIGGINSON, Deputy Director, Dutchess County Tourism KATIE HITE, Director, Westchester Historical Society

JAMES JOHNSON, Director, Hudson River Valley Institute

SARAH JOHNSON, Putnam County Historian, Putnam County JANET LANGSAM, CEO, Arts Westchester KATE LIBERMAN, Managing Director, Hudson Valley Shakespeare

PAM MALCOLM, Manager, Staatsburgh State Historic Site LINDA MARTSEN-REID, President, Arts Mid-Hudson SHANNON MCSWEENEY-LEMAY, Senior Director of Marketing, Communications and Events, Bethel Woods Center for the Arts

MARY MCTAMANEY, Historian, City of Newburgh ROSEMAIRE MONACO, President, Group M Inc.

AUSTIN O'BRIEN, Conservator, NYS OPRHP, Historic Preservation SARAH OLSEN, Superintendent, Roosevelt-Vanderbilt National Historic Sites

KRISTIN PORTER, Director, Sullivan County Parks and Recreation CORDELL REAVES, Program Analyst, NYS OPRHP, Historic Preservation

SCOTT RECTOR, Chief of Interpretation, National Park Service LUCY REDZEPOSKI, Director of Tourism, Rockland County RICK REMSNYDER, Director of Tourism, Ulster County ALAN ROSENBLATT, Owner, Ecce Bed and Breakfast NINA SMILEY, Director of Marketing, Mohonk Mountain House SUE SMITH, Supervisor, NYS OPRHP, Historic Sites Preservation BRUCE CONKLIN, Executive Director, Putnam County Visitors

CHRISTOPHER STEBER, Public Relations Coordinator, Taconic Region, NYS Parks

WADDELL STILLMAN, President, Historic Hudson Valley STEVE TURK, President, Rocking Horse Ranch MARY KAY VRBA\*, President & CEO, Dutchess Tourism, Inc.

JOHANNA YUAN, Historian, Orange County

#### **VETERANS/WORKFORCE DEVELOPMENT**

Focusing on the Region's workforce development strategies, the MHREDC's Veterans Work Group and Workforce Development Work Group streamlined their efforts in 2016 and in 2017 continued to coordinate outreach to promote and assist veterans, and to ensure there is a qualified workforce to meet the needs of business and industry in the Mid-Hudson.

#### **VETERANS/WORKFORCE DEVELOPMENT: GROUP MEMBERS**

DONOVAN BECKFORD, Director, Westchester-Putnam Workforce Investment Board LISA BERGER, Director, Ulster County Workforce

Investment Board

MARY-JANE BERTRAM, Regional Director, Workforce Development Institute

SONJA BROWN, Lower Hudson Valley Regional Director, Workforce Development Institute

PATRICK CURRAN, Founder, American Business Strategies OWEN DALY, Veterans Affairs Coordinator, Marist College HOWARD HELLMAN, Chairman, All Bright Electric ANNE JANIAK, Executive Director, Women's Enterprise Development Center

LARAINE KAUTZ, Executive Director, Dutchess County Workforce Investment Board

HAROLD KING\*, Executive Vice President, Council of Industry STEVE KNOB, Director, Orange County Workforce Investment Board Employment and Training Administration JACQUIE LEVENTOFF\*\*, Human Resources Director of Distribution. Kohls

SEAN MCGRAIL, Executive Director, Yonkers Workforce Investment Board

DENNIS MURRAY\*\*, President Emeritus, Marist College DANIEL O'KANE, President, Committee for Families of War PAULETTE PELLANI, Program Administrator, Professional Development Center, Westchester County Community College LAURA QUIGLEY, Director, Sullivan County Center for Workforce Development

LUCY REDZEPOSKI, Director of Economic Development, Rockland County

ANNE RUBENZHAL, Assistant Dean of Continuing Education, Westchester County Community College

AL SAMUELS\*\*, President and ČEO, Rockland Business Association

VIRGINIA STOEFFEL, Dean of Community Services, Dutchess County Community College

GLEN TANZMAN, Program Coordinator, TAACCCT and Startup, Dutchess County Community College MARCIA VALDES, Director of Training, ShopRite Supermarkets PAUL VALENTINE, U.S.M.C. ret., President, Valentine Electric KRISTINE YOUNG, Ed.D., President, SUNY Orange

SHERRY YOUNG, Regional Business Services Manager, NYS Department of Labor

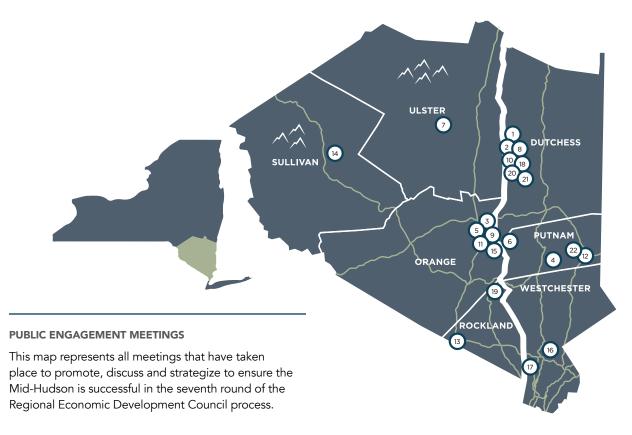
# **PUBLIC ENGAGEMENT**

An active Region calls for an active Council, and engagement with elected and community stakeholders continues to be a priority for the MHREDC. For a seventh straight year, Council members continued their extensive outreach, often utilizing their own staff and resources to host CFA workshops and info sessions throughout the Region. These efforts impacted each of our seven counties, as evidenced by the geographic distribution of the meetings at which the CFA process was promoted in 2017 (see map on next page).

Since the implementation of the Council's strategies depends upon an available quantity of quality projects, the MHREDC focused on encouraging members of the public to submit strategy-aligned project applications in this year's CFA process. In collaboration with non-profit organizations, County elected officials, and regional economic development partners, the Council hosted 22 public meetings, presentations, workshops, and interviews throughout the seven-county region this year, with a total attendance of 1,484 stakeholders. Through these efforts, the Council has further strengthened public private partnerships and promoted intra- and inter-regional collaboration, the outgrowth of which is a robust, diverse project pipeline.

In 2017, the MHREDC received more CFA applications than any other region (306), and the largest number of Downtown Revitalization Initiative applications (29) statewide.





			PUBLIC ENGAGEMENT MEETINGS		
Pin#	Туре	Date	Meeting	City	Attendance
1	CFA Info Session	02/13/17	ESD Mid-Hudson Regional Office Economic Development Roundtable	Poughkeepsie	27
2	Executive Session	02/21/17	MHREDC Working meeting	Poughkeepsie	21
3	CFA Info Session	03/06/17	Hudson Valley Non-For-Profits	New Windsor	10
4	CFA Info Session	03/23/17	Putnam County Chamber of Commerce Trailblazers Event	Mahopac	150
5	CFA Info Session	03/28/17	Hudson Valley Pattern for Progress Pattern Fellows Class	Newburgh	25
6	Executive Session	03/30/17	MHREDC Working meeting	Cold Spring	37
7	CFA Info Session	04/27/17	Ulster County Office of Economic Development Grant Writing Workshop	Cottekill	163
8	Executive Session	05/02/17	MHREDC Public meeting	Poughkeepsie	91
9	CFA Info Session	05/10/17	2017 Orange County Partnership Commercial Real Estate Summit	New Windsor	290
10	CFA Info Session	05/17/17	Marist College, Cornell Boathouse	Poughkeepsie	13
11	CFA Workshop	05/16/17	Mount Saint Mary College, Aquinas Hall	Newburgh	114
12	CFA Info Session	05/22/17	Putnam Training & Operations Center	Carmel	43
13	CFA Info Session	05/23/17	SUNY Rockland, The Ellipse	Suffern	44
14	CFA Info Session	05/25/17	SUNY Sullivan, Kaplan Hall	Loch Sheldrake	26
15	CFA/DRI Info Session	05/31/17	Hudson Valley Pattern for Progress	Newburgh	18
16	Executive Session	06/02/17	MHREDC Public meeting	Valhalla	36
_17	CFA Workshop	06/07/17	Yonkers Riverfront Library	Yonkers	169
18	Executive Session	06/29/17	MHREDC Working meeting	Poughkeepsie	30
19	Executive Session	08/23/17	MHREDC Working meeting	Bear Mountain	36
20	Executive Session	08/28/17	MHREDC Working meeting	Poughkeepsie	25
21	Executive Session	08/29/17	MHREDC Working meeting	Poughkeepsie	25
22	Executive Session	09/14/17	MHREDC Public meeting	Brewster	91



Kingston is unique in that it has become a magnet for businesses in a range of industry sectors including manufacturing, innovation technology, craft food and beverage, and tourism such as hospitality and entertainment. Recently the City has attracted a number of film and television production companies that hold the promise of increased investment and job opportunities.

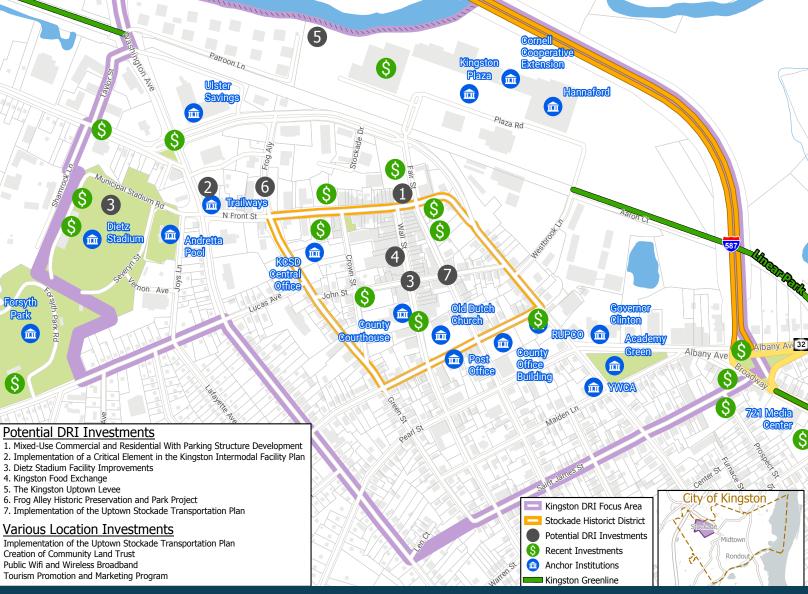
The City of Kingston has been identified as an opportunity area by the MHREDC, and a total of 36 projects have been awarded in the City through the Regional Council process since 2011. An impressive 24 of those projects are already complete or progressing. The City's revitalization efforts are consistent with the MHREDC's regional strategy, and Kingston has been a strong partner with the Council in implementing that vision. There are many catalyst projects in Kingston that have been supported through the Regional Council process and have been recently completed or are in various stages of development.

A prominent example within the DRI Boundary is RUPCO, Inc.'s planned redevelopment of a defunct 70,000-square-foot factory in the City of Kingston. Phase I of RUPCO's nearly \$8.9 million project achieved property acquisition and was a 2016 MHREDC Priority Project. Phase II is a 2017 Proposed Priority Project, which includes the build-out of the space – the Metro – to create a state-of-the-art Media, Arts and Technology Center including a hub for Stockade Works' film/TV production that will feature a soundstage/event space, post production color, sound, and editing suites, a high end screening room, a dine-in movie theater, a 99-seat theater, hands-on learning galleries, co-working spaces and offices.

Another example is BBG Ventures, LLC's transformation of the former Woolworth building on Wall Street in the heart of uptown Kingston's Stockade Business District. A \$7.9 million project which was awarded a \$1 million ESD Capital Grant in Round 6, will rehabilitate the 18,000-square-foot building for its adaptive reuse as a food and beverage manufacturing and retail facility called Kingston Food Exchange, providing city residents and visitors with access to locally-sourced fresh food and produce. The project will create 90 jobs over five years.



Additional catalyst projects in Kingston have been supported through the Regional Council process, although mostly located outside of the Stockade Business District but within city limits in other sections of the city (midtown, downtown, etc.), are also contributing to its revitalization. Notable examples include: Hudson Landing Promenade (\$2.4M), Ulster County STRIVE – a satellite campus of SUNY Ulster (\$7.83M), final phases of interior/exterior renovations of the Ulster County Performing Arts Center (UPAC) (\$1M), the Cornell Street Mixed-Use Redevelopment Project (\$1.4M), HealthAlliance of the Hudson Valley's Medical Village (\$5.57M), expanded programmatic capacity of the Hudson River Maritime Museum (\$653K), the Sloop Clearwater Restoration Project (\$465K), and more.



## MAP OF KINGSTON STOCKADE BUSINESS DISTRICT

#### **CITY OF KINGSTON DEFINED DRI BOUNDARY**

Kingston's DRI target area is its Uptown Stockade Business District (SBD). Considered the gateway to Kingston and to the Catskills, people arrive by car, bus, bicycle or foot to this compact and well-defined neighborhood. It is considered a central hub for transportation connections to the rest of the county, region and New York City. Including the Kingston Plaza, Dietz Stadium, and residential neighborhoods, the SBD encompasses 540 parcels on approximately 267 acres (5% of the City's 8.6 square miles). The SBD contains a unique National Historic District that was the City's original, fortified settlement bounded by Clinton Avenue, North Front, Green and Main Streets.

The SBD is part of the Heritage Area defined by Kingston's Urban Cultural Park Plan and was home to the first Dutch Settlers and the site of the first NYS Senate House. Throughout history the SBD has been the city's accessible and walkable economic hub. Within the last ten years, the SBD has experienced a renaissance led by an influx of new investments as well as the resurgence of new cafes, restaurants, and boutique shops in the storefronts. It is the location of County office buildings, financial and professional services offices, the City's sole supermarket, and key recreational spaces.

## OPPORTUNITY IN THE CITY OF KINGSTON

Kingston has an ideal combination of recent strategic investments, shovel-ready future opportunities, involved anchor institutions and partners, recent infrastructure improvements, and supportive policies and plans to jump-start the planning process and leverage DRI investment to cement Kingston's status as the region's economic engine. The City has invested more than \$300M over the last 10 years in major public infrastructure projects.

The City has attracted significant private investment recently, including: the Kingston Plaza Façade and Parking Improvements (\$3M);, the Senate Garage event space and wedding venue (\$1M), Keegan Ales microbrewery business development (\$2.5 M), The Kirkland project – a mixed use redevelopment project (\$4.2M), and the Best Western Hotel renovation (\$3M).

Within the SBD there are at least a dozen vacant residential buildings and many other commercial vacant buildings. In addition to completely vacant buildings, there are also many vacant spaces on second and third floors of buildings and partially filled office spaces. There are also 10 acres of developable land in the Plaza.









Adjacent to this district are both mixed-income neighborhoods and two of the county's poorest census tracts. The City has a range of housing choices, from studio apartments to single- and multi-family homes at a variety of price points. A zoning committee meets monthly to implement the goals of the new Comprehensive Plan, adopted in March 2016, and to work on inclusionary housing affordability. The City is also working to address its "zombie" properties and foreclosures and has embarked on the creation of a land bank. All of these efforts, coupled with the revitalization in the SBD, will decrease youth flight from the City and the Mid-Hudson Region.

#### THE CITY OF KINGSTON'S VISION

The City of Kingston chose to focus the DRI investment in the SBD in order to solidify its role as the economic engine for the rest of the City, the county, and the region. While the City has made recent investments in the surrounding areas, targeted investment in public infrastructure within the SBD will address key constraints – parking availability, multi-modal transportation connectivity and floodplain designation – that are hindering the district's success.

In addition to infrastructure investments, leveraging recent and potential private investment will be key to the revitalization of the Stockade Business District. Future public and private investments include: The Kingstonian – a mixed use commercial and residential project and parking structure on North Front St. (\$43.8M), the Kingston Plaza Hannaford Supermarket Redevelopment (\$10-12M), the Kingston Food Exchange project (\$7.9M), and Hudson Valley Kingston Development, LLC's concurrent redevelopment of two buildings to serve as sister boutique hotels (\$4.7M).

With an infusion of technical and financial assistance under the DRI, the City will be able to solve key infrastructure challenges, advance catalytic projects that encourage and support private investment and local business development, and deploy strategies to grow in an equitable way that protects current residents and businesses. The City of Kingston's Stockade Business District will achieve a truly sustainable revitalization.

#### **LOOKING AHEAD**

The Department of State selected VHB to assist the local planning committee and the City of Kingston in taking advantage of this exciting opportunity. The MHREDC will continue to work closely with the City of Kingston and the DRI Planning Committee on the implementation of the DRI plans.

# **ACKNOWLEDGEMENTS**

#### STATE AGENCY RESOURCE TEAM

We would like to recognize and thank the Mid-Hudson State Agency Resource Team (SART) for the important role they play in assisting our Council to advance state initiatives that support CFA projects across the region.

#### **DEPARTMENT OF LABOR**

Thom Kleiner, Hudson Valley Regional Representative for the NYS Commissioner of Labor

Johny Nelson, Labor Market Analyst

Sherry Young, Associate Business Services Representative

#### DEPARTMENT OF AGRICULTURE AND MARKETS

Ehle Shachter, Excelsion Fellow

DEPARTMENT OF ENVIRONMENTAL CONSERVATION

Kelly Turturro, Regional Director, Region

#### DEPARTMENT OF HEALTH

Ellen Poliski, Deputy Regional Director

#### **DEPARTMENT OF STATE**

Lilian V. Pascone, Chief of Staff

Jaime Ethier, Coastal Resources Specialist

Sarah Stern Crowell, AICP, Office of Planning & Development

## DEPARTMENT OF TRANSPORTATION

Todd Westhuis, Regional Director, Region 8

Sandra Jobson, Regional Landscape Architect/ Environmental Manager

#### **ENVIRONMENTAL FACILITIES CORPORATION**

Dwight Brown, Program Manager State & Local Gov't Affairs

## HOMES AND COMMUNITY RENEWAL

New York

Gregory Watson, Assistant Commissioner

Darren Scott, Director of Development – Eastern

#### **HUDSON RIVER VALLEY GREENWAY**

Scott Keller, Acting Executive Director

#### NEW YORK POWER AUTHORITY

Shawn Harrison, Account Executive

#### **NEW YORK ENERGY AND RESEARCH DEVELOPMENT**

Brad Tito, Program Manager, Communities and Local Government

Kelly Tyler, Program Manager, Economic Developmen

#### PFFICE OF PARKS, RECREATION AND HISTORIC RESERVATION

inda Cooper, Regional Director, Taconic Region

Erin Drost, Regional Grant Representative

ames F. Hall, Executive Director, Palisades Interstat ark Commission

## PORT AUTHORITY OF NY&N.

Edmond J. Harrison, General Manager, Stewart International Airport

Sandra Dixon, Senior Advisor for Transportation Policy, Stewart International Airport

Michael Torelli, Manager, Properties and Business Development, Stewart International Airport

## NEW YORK STATE COUNCIL ON THE ARTS

Arian Blanco, IT Specialist 2 Programming

## OFFICE OF TEMPORARY AND DISABILITY ASSISTANCE

Kathleen Dougherty, Temporary Assistance Specialist 3

# EMPIRE STATE DEVELOPMENT MID-HUDSON REGIONAL OFFICE

Meghan A. Taylor, Regional Director/Executive Director, MHREDC

Monique Le Gendre, Senior Project Manager

Eric S. Warren, Senior Project Manager

Whitney Bowers, Project Manager



#### OFFICE OF GOVERNOR ANDREW M. CUOMO

Dylan Miyoshi, Regional Representative, Mid-Hudson

#### **BBG&G ADVERTISING & PR**

Deborah Garry, President & CEO

Barbara Joyce, Project Manager

Rebecca Loomis, Graphic Designer

Alyssa Maroney, Graphic Designer

#### MHREDC EXECUTIVE COMMITTEE

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Dr. Marsha Gordon, President & CEO, The Business Council of Westchester

Jonathan Drapkin, President & CEO, Pattern for Progress

James Taylor, President/CEO, Taylor Biomass Energy, LLC

Carol Fitzgerald, Vice Chair and EVP, Life Medical Technologies

Jaime Ethier, Coastal Resources Specialist, Department of State

#### MARIST COLLEGE

David Yellen, President

Emily Saland, Chief of Staff and Secretary to the Board of Trustees

Leslie Cooke Foxhall, Office of the President Emeritus

Amaryah H. Popovic, Executive Assistant to the President Emeritus

#### **COLLEGES/UNIVERSITIES**

Iona College

Marist College

Mount Saint Mary College

SUNY New Paltz

SUNY Orange Community College

SUNY Rockland Community College

SUNY Sullivan Community College

SUNY Ulster Community College

SUNY Westchester Community College

Touro College of Osteopathic Medicine

#### NEW YORK MEDICAL COLLEGE, VALHALLA, NY

Robert W. Amler, M.D., M.B.A. Vice President for Government Affairs, Dean of the School of Health Sciences and Practice and Institute of Public Health, Professor of Public Health, Pediatrics, and Environmental Health Science

## PUTNAM TRAINING AND OPERATIONS CENTER, CARMEL, NY

RONDOUT MUNICIPAL CENTER, COTTEKILL, NY YONKERS RIVERFRONT LIBRARY, YONKERS, NY

THE GRANDVIEW, POUGHKEEPSIE, NY

Mike Bonura, Principal, Bonura Hospitality Group Joseph Bonura, Principal, Bonura Hospitality Group

## GLYNWOOD, COLD SPRING, NY

Kathleen Finlay, President, Glynwood

Ken Kleinpeter, Vice President Operations, Glynwood

## BEAR MOUNTAIN INN, BEAR MOUNTAIN, NY

James F. Hall, Executive Director, Palisades Interstate Parks Commission

#### TILLY FOSTER FARM, BREWSTER, NY

Mary Ellen Odell, County Executive Putnam

**SPECIAL THANKS** to REDC Co-Chair Len Schleifer whose long tenure on the Council began in 2011 when the Regional Councils were formed, and ended in 2016 when he stepped down as Co-Chair. Dr. Schleifer's many contributions alongside Co-Chair Dr. Murray helped to pave the way for the many successful projects and building blocks that continue to sustain and strengthen economic development strategies in the Mid-Hudson. We would also like to acknowledge REDC member, Dr. Cliff L. Wood who retired in 2017 as President of SUNY Rockland and whose contributions greatly benefitted the council as well. Paul Ryan, President, Westchester/Putnam Central Labor Body, Local Union #3 IBEW retired from his Union post and also stepped down from his role on the council.

Their service and professional expertise have been an invaluable part of the Council's success.

# **APPENDIX**

While Regional Councils do not have a formal role in advancing projects once the Consolidated Funding Application awards are made, the Regional Councils monitor project progress and seek state assistance in clearing road blocks related to the contracting process of the issuance of State permits. Listed below are all projects that have been funded through the Regional Council process since 2011. The projects are sorted by round, then by award amount (highest to lowest). Status of each project is listed by color:

#### CFA (ROUND 1)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
4318	The Community Builders	Public School 6	HCR	Homes for Working Families	\$26,500,000	\$52,399,299	\$0
5410	San-Mar Laboratories, Inc.	San-Mar Manufacturing Excelsior	ESD	Excelsior Jobs Program	\$4,023,235	\$16,250,000	Tax Credit
5867	New York Medical College	New York Medical College Capital	ESD	Regional Council Capital Fund	\$4,000,000	\$14,000,000	\$3,455,276
6459	Middletown & New Jersey Railroad LLC	Orange County Track and Bridge Rehabilitation	DOT	Rail & Port Bond Project	\$1,656,000	\$1,840,000	\$1,655,825
4318	The Community Builders	Schoolhouse Terrace (PS 6)	HCR	Housing Trust Fund	\$1,496,295	\$0	\$1,346,665
8731	Warwick Properties, Inc.	Sunrise Apts	HCR	Federal Low Income Housing Tax Credit	\$1,366,673	\$16,239,217	\$1,366,673
2321	Birchez Associates LLC	The Birches at Fishkill	HCR	Federal Low Income Housing Tax Credit	\$1,075,000	\$15,280,034	\$0
2220	Contract Packaging Services, Inc.	Contract Packaging Services Excelsior	ESD	Excelsior Jobs Program	\$1,000,000	\$3,800,000	Tax Credit
2307	Paladin Group Holdings	Paladin Group Holdings Capital	ESD	Regional Council Capital Fund	\$1,000,000	\$5,500,000	\$0
4618	St. Johns Riverside Hospital	Green Roof	EFC	Green Innovation Grant Program	\$990,000	\$1,154,812	\$990,000
4395	SilaRx Pharmaceuticals, Inc.	SilaRx Pharmaceuticals Excelsior	ESD	Excelsior Jobs Program	\$952,757	\$10,035,000	Tax Credit
7796	Orange County	Cleaner Greener Communities Phase I: Regional Sustainability Planning Grants	NYSERDA3	Cleaner, Greener Communities Regional Sustainability Planning Program	\$865,000	\$1,795,000	\$864,773
8731	Warwick Properties, Inc.	Sunrise Apts	HCR	Housing Trust Fund	\$850,000	\$16,239,217	\$0
3341	Ceres Technologies, Inc.	Ceres Technology Excelsior	ESD	Excelsior Jobs Program	\$764,000	\$22,766,668	Tax Credit

### PROJECT STATUS GUIDE

**Blue:** Project is complete | Green: Project is on schedule | Yellow: Project is progressing slower than anticipated

Orange: Project contract not yet executed | Red: Project concerns need to be resolved | Black: Canceled or funding declined

## CFA (ROUND 1)

CFA (RC	TOND I)	,					
CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
14141	Ulster County	Ulster County Housing Rehabilitation Program	HCR	CDBG - Housing	\$750,000	\$980,000	\$750,000
6717	Cafe Spice GCT, Inc.	Cafe Spice Excelsior	ESD	Excelsior Jobs Program	\$750,000	\$4,500,000	Tax Credit
2321	Birchez Associates LLC	The Birches at Fishkill	HCR	Housing Trust Fund	\$737,770	\$15,280,034	\$0
4318	The Community Builders	Schoolhouse Terrace (PS 6)	HCR	State Low Income Housing Tax Credit	\$600,000	\$0	\$600,000
14148	Town of Wawarsing	Town of Wawarsing Improvements to Napanoch Water System	HCR	CDBG - Public Infrastructure	\$600,000	\$1,599,200	\$600,000
14212	Village of New Paltz	Village of New Paltz Water Storage Tank	HCR	CDBG - Public Infrastructure	\$600,000	\$1,637,700	\$600,000
14175	Town of Fallsburg	Town of Fallsburg Main-Lake Sanitary and Sewer Improvements	HCR	CDBG - Public Infrastructure	\$599,790	\$599,790	\$599,790
14140	Town of Ulster	Town of Ulster Glenerie Storm Drainage Project	HCR	CDBG - Public Infrastructure	\$599,492	\$599,492	\$571,795
8799	Greater Centennial Community Development Corp.	Zion Court	HCR	Federal Low Income Housing Tax Credit	\$570,507	\$9,193,942	\$570,507
14229	Housing Action Council	445 North State Road	HCR	Affordable Home Ownership Development Program (AHC)	\$560,000	\$5,492,736	\$560,000
14202	Town of Liberty	Town of Liberty Loomis Sewer District Improvements	HCR	CDBG - Public Infrastructure	\$539,858	\$584,858	\$539,858
8062	Global Fenestration Solutions, Inc./ GFS Armaclad, Inc.	GFS Armaclad Capital	ESD	Economic Development Purposes Fund	\$500,000	\$14,620,000	\$0
7135	Ossining (V)	Harbor Square Promenade Park	DOS	Local Waterfront Revitalization	\$485,000	\$970,000	\$0
14120	Downtown New Rochelle Bid Management Association, Inc.	New Rochelle Bid Main Street 2011	HCR	New York Main Street	\$458,712	\$2,320,000	\$458,712
2225	Open Space Conservancy	Canopus Lake Beach Welcome Facilities Renovation	Parks	Park Acquisition, Development and Planning	\$400,000	\$1,027,624	\$0
4474	Hudson River Sloop Clearwater, Inc.	Kingston Home Port and Education Center	Parks	Heritage Areas System Acquisition, Development and Planning	\$400,000	\$761,238	\$332,385
14213	Village of New Square	Village of New Square Health Center	HCR	CDBG - Public Facilities	\$400,000	\$460,000	\$400,000

## CFA (ROUND 1)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
2054	Palisades Parks Conservancy, Inc.	Bear Mountain Inn	Parks	Historic Property Acquisition, Development and Planning	\$400,000	\$1,460,000	\$0
4243	Poughkeepsie-Highland Railroad Bridge Company, Inc.	Waterfront Elevator Gateway	Parks	Park Acquisition, Development and Planning	\$400,000	\$587,332	\$192,780
5347	The Friends of Mozartina Musical Arts Conservatory, Inc.	The Tarrytown Music Hall	Parks	Historic Property Acquisition, Development and Planning	\$400,000	\$1,675,120	\$350,115
14228	Housing Action Council	Townhomes at Cockren Commons	HCR	Affordable Home Ownership Development Program (AHC)	\$400,000	\$3,775,000	\$0
14112	Walden Community Council, Inc.	Walden Main Street 2011	HCR	New York Main Street	\$337,170	\$630,622	\$337,170
5183	Dobbs Ferry (V)	Waterfront Park Fishing Pier	DOS	Local Waterfront Revitalization	\$322,000	\$644,520	\$241,130
2096	Calvert Vaux Preservation Alliance	Hoyt House Restoration	Parks	Historic Property Acquisition, Development and Planning	\$320,000	\$999,149	\$320,000
14060	City Of Kingston	Promoting Homeownership In Kingston	HCR	НОМЕ	\$313,220	\$2,190,000	\$313,220
14233	City of Port Jervis	City of Port Jervis Beach Road Pump Station	HCR	CDBG - Public Infrastructure	\$287,000	\$287,000	\$287,000
14061	Rural Ulster Preservation Company, Inc.	Healthy Homes In Ulster County	HCR	HOME	\$278,400	\$338,400	\$278,400
5581	Committee to Save the Bird Homestead, Inc.	Bird Homestead Meeting House Rehabilitation	Parks	Historic Property Acquisition, Development and Planning	\$250,600	\$501,270	\$82,565
14084	Hamaspik Of Rockland County, Inc.	Hamaspik Of Rockland County Ath 2011	HCR	Access to Home	\$249,496	\$320,000	\$249,496
14085	Hamaspik Of Orange County	Hamaspik Of Orange County Ath 2011	HCR	Access to Home	\$245,913	\$320,000	\$245,913
4284	Village of Kiryas Joel	Kiryas Joel Microenterprise Program	HCR	Community Development Block Grant (CDBG) Economic Development Microenterprise	\$200,000	\$217,060	\$200,000
14034	Independent Living, Inc.	At Home In Orange & Sullivan Counties	HCR	Access to Home	\$198,907	\$300,000	\$198,907
14106	Town Of Amenia	Amenia Downtown Renewal	HCR	New York Main Street	\$193,817	\$260,000	\$193,817

## CFA (ROUND 1)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
2003	New York-New Jersey Trail Conference	Bear Mountain Trails	Parks	Park Acquisition, Development and Planning	\$188,750	\$377,500	\$188,750
14198	Rural Ulster Preservation Co., Inc.	Healthy Homes in Ulster County	HCR	Affordable Home Ownership Development Program (AHC)	\$185,600	\$524,000	\$185,600
5452	Hudson Valley Produce Farms, LLC	Hudson Valley Produce Farms Excelsior	ESD	Excelsior Jobs Program	\$150,000	\$5,670,000	Tax Credit
14049	Town Of Thompson	Thompson Home Improvement Program	HCR	HOME	\$137,519	\$278,400	\$137,519
7254	Sullivan County	Implementing the Upper Delaware River Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization	\$125,000	\$250,000	\$0
7738	Putnam County	West Point Foundry Preserve Trail Improvements	DOS	Local Waterfront Revitalization	\$125,000	\$250,000	\$125,000
5057	Mount Vernon (C)	Hutchinson River Revitalization Plan	DOS	Local Waterfront Revitalization	\$92,937	\$185,874	\$0
14199	Town of Thompson	Thompson Home Improvement Program	HCR	Affordable Home Ownership Development Program (AHC)	\$92,800	\$464,000	\$92,800
3116	Sullivan County BOCES	Unemployed Worker	DOL	Unemployed Worker Skills Training	\$50,000	\$50,000	\$15,848
5746	Southern Westchester Board of Cooperative Educational Services	Unemployed Worker	DOL	Unemployed Worker Skills Training	\$50,000	\$50,000	\$34,200
7462	Plastics Technologies of New York, LLC	On-the-Job Training	DOL	Business Hiring and Training Incentives ? On-the-Job Training	\$50,000	\$50,000	\$0
7198	Village of New Paltz	Hasbrouck Park	Parks	Park Acquisition, Development and Planning	\$45,698	\$91,395	\$45,361
14027	Shandaken Revitalization Plan Committee, Inc.	Three Town Emergency Funds 2011	HCR	RESTORE	\$37,739	\$150,000	\$37,739
4761	Sleepy Hollow (V)	Horsemans Pier	DOS	Local Waterfront Revitalization	\$37,000	\$74,000	\$0
8754	Cold Spring (V)	Cold Spring Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization	\$27,000	\$54,000	\$24,300
7510	Illinois Tool Works Inc. dba ZIP-PAK	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives ? Worker Skills Upgrading	\$18,300	\$18,300	\$0
4780	The Young Women's Christian Association of Yonkers	Unemployed Worker	DOL	Unemployed Worker Skills Training	\$18,256	\$40,000	\$15,315
5175	Zeltsman Associates Inc. dba Community Markets	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives ? Worker Skills Upgrading	\$15,000	\$15,000	\$15,000
7420	Dorsey Metrology International, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives ? Worker Skills Upgrading	\$12,000	\$12,000	\$3,300

## CFA (ROUND 2)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
15940	New Rochelle Industrial Development Agency	Maple Terrace Rehabilitation Project	ESD	Industrial Development Bond Cap	\$9,400,000	\$16,140,000	\$9,400,000
16105	Newburgh Housing Authority	Burton Towers	ESD	Industrial Development Bond Cap	\$9,000,000	\$12,238,000	\$9,000,000
16470	City of Middletown Industrial Development Agency	Southeast Towers Preservation LP	ESD	Industrial Development Bond Cap	\$4,600,000	\$7,731,600	\$4,600,000
18180	Marist College	Marist College Capital	ESD	Empire State Development Grant Funds	\$3,000,000	\$35,303,904	\$3,000,000
19253	THE CENTER FOR DISCOVERY , INC.	The Center for Discovery Capital	ESD	Empire State Development Grant Funds	\$2,500,000	\$31,916,489	\$0
18334	City of White Plains	City of White Plains Capital	ESD	Empire State Development Grant Funds	\$2,000,000	\$18,200,000	\$2,000,000
19129	Rising Development Yonkers, LLC	Rising Development Yonkers Capital	ESD	Empire State Development Grant Funds	\$2,000,000	\$11,568,215	\$859,332
15293	Dover Knolls Development Co. II LLC	Dover Knolls Capital	ESD	Empire State Development Grant Funds	\$2,000,000	\$12,000,000	\$0
19497	ULSTER COUNTY	Ulster County STRIVE Capital	ESD	Empire State Development Grant Funds	\$1,500,000	\$7,830,900	\$1,500,000
19089	CITY OF NEW ROCHELLE	City of New Rochelle Capital	ESD	Empire State Development Grant Funds	\$1,500,000	\$18,000,000	\$0
14734	Kingston (C)	Design and Construction of the Hudson Landing Promenade	DOS	Local Waterfront Revitalization	\$1,200,000	\$2,400,000	\$0
14841	TOURO COLLEGE	Touro College Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$22,392,914	\$500,000
15929	Northern Westchester Hospital Association	Northern Westchester Hospital Association Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$38,415,776	\$0
19111	The Solar Energy Consortium	The Solar Energy Consortium Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$3,480,000	\$700,000
19198	Mount Saint Mary College	Mount Saint Mary College - Dominican Center Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$26,650,000	\$1,000,000
11147	CRH Realty III, LLC	CRH Realty Capital (Crystal Run)	ESD	Empire State Development Grant Funds	\$1,000,000	\$30,858,012	\$0
17045	The Plant Powerhouse, LLC	Glenwood POH Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$15,839,513	\$0

## CFA (ROUND 2)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
18646	CITY OF NEW ROCHELLE	City of New Rochelle - Sound Shore Medical Center Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$51,600,000	\$0
19436	City of Yonkers	Saw Mill River Stream Reestablishment and Daylighting	EFC	Green Innovation Grant Program	\$921,425	\$5,460,000	\$921,425
16026	Village of New Square	Land Acquisition for Job Opportunities	HCR	HCR - Community Development Block Grant (CDBG) Economic	\$750,000	\$6,330,000	\$750,000
19641	KAWASAKI	Kawasaki Rail Car Excelsior	ESD	Development Excelsior Jobs Program	\$750,000	\$0	Tax Credit
17078	New York Medical College	New York Medical College II Capital	ESD	Empire State Development Grant Funds	\$641,500	\$17,484,508	\$0
14996	Town of Wawarsing	Napanoch Sewer District Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000	\$606,300	\$600,000
15043	Village of New Paltz	Village of New Paltz Wate Water Facility Upgrades	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000	\$640,000	\$600,000
15044	Village of Liberty	Wastewater Treatment Plant Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000	\$1,900,000	\$600,000
14542	NEW SQUARE COMM IMPROVEMENT COUNCIL	New Square Market Center Capital Capital	ESD	Empire State Development Grant Funds	\$600,000	\$6,330,000	\$0
15006	Town of Liberty	White Sulphur Springs Water Project	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure HCR - Community	\$597,109	\$597,109	\$597,109
16462	Village of Kiryas Joel	Kiryas Joel Wastewater Project	HCR	Development Block Grant (CDBG) - Public Infrastructure	\$580,586	\$1,223,000	\$580,586
14615	Jucca Company	Pawling Wastewater Improvements Capital	ESD	Empire State Development Grant Funds Historic Property	\$500,000	\$5,132,500	\$0
15946	Mohonk Preserve, Inc.	Mohonk Preserve Foothills Connectivity Project	Parks	Acquisiton, Development and Planning	\$500,000	\$4,795,000	\$0
19033	Matrix Newburgh I, LLC	Matrix Newburgh I Capital	ESD	Empire State Development Grant Funds	\$500,000	\$35,750,000	\$0
18714	Bon Secours Charity Health System, Inc.	Bon Secour Charity Health System Capital	ESD	Empire State Development Grant Funds	\$500,000	\$51,122,000	\$0
18238	Jewish Home Lifecare, Sarah Neuman Center, Westche	Sarah Neuman Center Green Stormwater Management Practices	EFC	Green Innovation Grant Program	\$480,920	\$534,355	\$198,814
17030	Hudson Valley Agribusiness Development Corporation	Hudson Valley Food Hub	Ag_and_ Markets	Agriculture Development Program	\$475,000	\$1,176,395	\$367,316
19641	KAWASAKI	Kawasaki Rail Car Capital	ESD	Empire State Development Grant Funds	\$400,000	\$16,200,000	\$0
18602	The Scenic Hudson Land Trust, Inc.	Conserving an Icon of American Industrial Heritage Ruins Stabilization at the West Point Foundry Pre	Parks	Historic Property Acquisiton, Development and Planning	\$375,000	\$750,000	\$337,500

## CFA (ROUND 2)

CIA (NC	JUND 2)						
CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
17030	Hudson Valley Agribusiness Development Corporation	Hudson Valley Agribusiness Capital	ESD	Empire State Development Grant Funds	\$300,000	\$1,705,395	\$0
16207	Poughkeepsie (C)	Waterfront Recreational Enhancement	DOS	Local Waterfront Revitalization	\$250,760	\$501,520	\$0
18314	Purple Heart Hall of Honor, Inc.	Purple Heart Phase One	ESD	Regional Tourism Marketing Grant Initiative (I LOVE NY Fund)	\$250,000	\$1,750,350	\$250,000
12403	Yonkers Public Schools	Yonkers Public Schools P3 Analysis Capital	ESD	Empire State Development Grant Funds	\$250,000	\$10,115,000	\$0
14353	Hyde Park Hotel Ventures, LLC	Hyde Park Hotel Capital	ESD	Empire State Development Grant Funds	\$250,000	\$28,291,000	\$0
16826	Madava Farms LLC	Madava Farms Capital	ESD	Empire State Development Grant Funds	\$250,000	\$765,522	\$0
17611	Hudson River Housing, Inc.	Poughkeepsie Underwear Factory Neighborhood Redevelopment	HCR	HCR - New York Main Street (NYMS)	\$249,133	\$1,737,350	\$249,133
17929	County of Orange	Upper Delaware River Corridor Collaboration Project	Parks	Park Acquisition, Development and Planning	\$233,142	\$466,284	\$0
17468	Peekskill Facilities Development Corporation	Peekskill Downtown NYMS Project	HCR	HCR - New York Main Street (NYMS)	\$225,536	\$1,701,906	\$225,536
16946	Beacon (C)	Construction of Connector Trail	DOS	Local Waterfront Revitalization	\$200,000	\$400,000	\$200,000
17611	Hudson River Housing, Inc.	Poughkeepsie Underwear Factory Neighborhood Redevelopment	HCR	HCR - Urban Initiatives (UI)	\$200,000	\$265,834	\$200,000
18015	Newburgh Community Land Bank, Inc.	Newburgh Community Land Bank Demonstration Project	HCR	HCR - Urban Initiatives (UI)	\$200,000	\$357,680	\$200,000
18470	Community Services Programs, Inc.	West Main Street RARP Project	HCR	HCR - Rural Area Revitalization Projects (RARP)	\$200,000	\$870,000	\$200,000
17481	Tarrytown (V)	Design and Construction of Segment of the Hudson River RiverWalk at Losee Park	DOS	Local Waterfront Revitalization	\$200,000	\$400,000	\$0
19880	Community Foundations of the Hudson Valley	Marketing the Mid- Hudson Region	ESD	Regional Tourism Marketing Grant Initiative (I LOVE NY Fund)	\$195,000	\$1,085,000	\$195,000
16535	The Scenic Hudson Land Trust, Inc.	Esopus Meadows Preserve Educational Access Improvements	Parks	Park Acquisition, Development and Planning	\$175,000	\$404,711	\$175,000
15616	Palisades Parks Conservancy, Inc.	Minnewaska Carriage Road Project	Parks	Park Acquisition, Development and Planning	\$152,348	\$157,382	\$152,348

## CFA (ROUND 2)

CFA (RC	JUND 2)	, ,					
CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
15190	Bardavon 1869 Opera House Inc	4 Seasons of the Hudson Valley Festival	Arts	Art Project Grant	\$150,000	\$300,000	\$150,000
15581	Hudson River Sloop Clearwater	Hudson Rising Tall Ship Green Expo	ESD	Regional Tourism Marketing Grant Initiative (I LOVE NY Fund)	\$150,000	\$440,850	\$149,966
16543	Caramoor Center for Music & Arts	In the Garden of Sonic Delights	Arts	Art Project Grant	\$150,000	\$378,915	\$45,000
19204	Poughkeepsie (C)	Preparation of Poughkeepsie Waterfront Redevelopment Strategy	DOS	Local Waterfront Revitalization	\$150,000	\$300,000	\$0
15755	Peekskill (C)	Design of a Multi-use Waterfront Trail and Related Amenities	DOS	Local Waterfront Revitalization	\$125,000	\$250,000	\$44,689
19673	SP Industries, Inc.	SP Industries Capital	ESD	Empire State Development Grant Funds	\$120,000	\$1,210,500	\$0
18864	Greenway Marketing Corp.	Greenway Marketing - EIP	ESD	Environmental Investment Program - Capital	\$108,000	\$370,850	\$0
17188	Tusten (T)	Construction of Narrowsburg Big Eddy Esplanade Overlook	DOS	Local Waterfront Revitalization	\$106,400	\$212,800	\$0
19282	Community Health Center, Inc.	Community Health Center, Inc New Hire/OJT Training	DOL	Worker Skills Upgrading - New Hire (On-the-Job) Training	\$100,000	\$100,000	\$4,162
13537	HVP Farms Inc.	HVP Farms Inc New Hire/OJT Training	DOL	Worker Skills Upgrading - New Hire (On-the-Job) Training	\$100,000	\$100,000	\$0
15020	FALA Technologies Inc.	FALA Technologies Inc. - Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$99,984	\$99,984	\$0
17412	The Campaign for the Westchester Children's Museum, Inc.	Childrens Museum	Parks	Historic Property Acquisiton, Development and Planning	\$97,297	\$194,594	\$0
15135	New York-New Jersey Trail Conference	Bear Mountain Project	Parks	Park Acquisition, Development and Planning	\$77,396	\$157,382	\$77,396
18962	Dia Center for the Arts	Dia:Beacon Outreach Programs	Arts	Art Project Grant	\$75,000	\$165,000	\$75,000
15283	CleanEdison, Inc.	CleanEdison, Inc Unemployed Worker Training	DOL	Worker Skills Upgrading - Unemployed Worker Training	\$72,010	\$72,010	\$72,010
17880	Town of Saugerties	Cantine Lighting	Parks	Park Acquisition, Development and Planning	\$66,150	\$132,300	\$66,150
19920	Historic Hudson Valley	The Art of the Pumpkin: Contemporary Sculpture Inspired by the Hudson Valley?s Legendary Squash	Arts	Art Project Grant	\$65,000	\$130,000	\$19,500
18298	Precision Pipeline Solutions, LLC	Precision Pipeline Solutions, LLC - New Hire/OJT Training	DOL	Worker Skills Upgrading - New Hire (On-the-Job) Training	\$62,500	\$62,500	\$0
13362	Mill Street Loft Inc	Art Institute: Poughkeepsie Youth Challenge	Arts	Art Project Grant	\$60,000	\$150,000	\$18,000

## CFA (ROUND 2)

CFA (RC	1						
CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
19066	Village of Sleepy Hollow	Marketing Sleepy Hollow Halloween Brand	ESD	Regional Tourism Marketing Grant Initiative (I LOVE NY Fund)	\$60,000	\$60,000	\$60,000
13890	Ulster County Board of Cooperative Educational Services	Ulster County Board of Cooperative Educational Services - Unemployed Worker Training	DOL	Worker Skills Upgrading - Unemployed Worker Training	\$50,000	\$50,000	\$22,830
16354	Peekskill (C)	Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization	\$50,000	\$100,000	\$39,078
14980	Nubian Directions II, Inc.	Nubian Directions II, Inc Unemployed Worker Training	DOL	Worker Skills Upgrading - Unemployed Worker Training	\$50,000	\$50,000	\$0
19575	Royal T Ranch Corp.	Royal T Ranch Corp New Hire/OJT Training	DOL	Worker Skills Upgrading - New Hire (On-the-Job) Training	\$50,000	\$50,000	\$0
16752	Ulster County Board of Cooperative Educational Services	Ulster County Board of Cooperative Educational Services - Unemployed Worker Training	DOL	Worker Skills Upgrading - Unemployed Worker Training	\$49,665	\$50,000	\$14,058
18244	Port Jervis (C)	Port Jervis Whitewater Kayak Park	DOS	Local Waterfront Revitalization	\$49,045	\$98,090	\$32,904
14851	Town of Marbletown	Marbletown Rail Trail Bridge Project	Parks	Park Acquisition, Development and Planning	\$44,280	\$88,560	\$44,280
18298	Precision Pipeline Solutions, LLC	Precision Pipeline Solutions, LLC - Unemployed Worker Training	DOL	Worker Skills Upgrading - Unemployed Worker Training	\$37,500	\$37,500	\$0
18711	Stavo Industries, Inc.	STAVO Industries, Inc. - Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$29,380	\$30,598	\$28,929
19941	Town of Bethel	Town of Bethel Wastewater Treatment Plant Engineering Study	DEC	CWSRF Engineering Planning Grant Program	\$24,000	\$30,000	\$24,000
16467	Village of Irvington New York	Discover the Rivertowns	ESD	Regional Tourism Marketing Grant Initiative (I LOVE NY Fund)	\$17,000	\$27,500	\$17,000
19404	Wineracks.com, Inc.	Wineracks.com, Inc. - Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$14,304	\$14,522	\$4,489
14891	Prima Home Sales dba Primas Green House	Prima Home Sales dba Primas Green House - Unemployed Worker Training	DOL	Worker Skills Upgrading - Unemployed Worker Training	\$13,270	\$13,270	\$0
17929	Orange (Co)	Pond Eddy Parking Access Study and Design	DOS	Local Waterfront Revitalization	\$10,000	\$20,000	\$10,000

## CFA (ROUND 3)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
31877	Teutonia Buena Vista, LLC	Teutonia Buena Vista	ESD	Industrial Development Bond Cap	\$10,000,000	\$148,697,364	\$0
29936	City of Kingston	Complete Streets Corridor In Kingston	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects Cleaner Greener	\$1,500,000	\$4,701,500	\$92,500
31911	Land Use Law Center at Pace Law School	CSC Certification Program Implementation	NYSERDA	Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects	\$1,215,000	\$1,620,000	\$156,368
26857	City of Yonkers	Saw Mill River Daylighting Green Phase 3 and 4	EFC	Green Innovation Grant Program	\$1,076,977	\$1,196,641	\$0
27880	The Research Foundation of the State of New York	The Research Foundation of SUNY New Paltz- Capital	ESD	Empire State Development Grant Funds Cleaner Greener Communities	\$1,000,000	\$5,000,000	\$0
30408	City of White Plains	Transit Hub In White Plains	NYSERDA	(CGC), Phase II Implementation Grants, Category 3: Sustainability Projects	\$1,000,000	\$1,854,820	\$381,224
32206	Dutchess County	Dutchess County Airport Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$6,812,173	\$0
27107	Town of Clarkstown	Wetland Restoration	EFC	Green Innovation Grant Program	\$1,000,000	\$1,620,430	\$0
29942	Clear Solution Labs, LLC	Clear Solution Labs, LLC	ESD	Empire State Development Grant Funds	\$1,000,000	\$26,000,000	\$0
32278	Taylor Biomass Energy LLC	TBE	ESD	Empire State Development Grant Funds	\$1,000,000	\$236,050,473	\$0
28874	Orange Regional Medical Center	Orange Regional Medical Center	ESD	Empire State Development Grant Funds	\$750,000	\$40,000,000	\$0
31346	Continental Organics	Continental Organics Capital	ESD	Empire State Development Grant Funds	\$750,000	\$7,260,099	\$0
32298	Hudson Valley Lighting, Inc.	Hudson Valley Lighting Capital	ESD	Empire State Development Grant Funds	\$705,000	\$17,220,000	\$0
27472	Bard College	Regional Green Infrastructure Demonstration	EFC	Green Innovation Grant Program	\$697,158	\$904,993	\$697,158
31253	The Monroe Cable Company, Inc.	The Monroe Cable Company Capital	ESD	Excelsior Jobs Program	\$650,000	\$0	Tax Credit
27109	Town of Wawarsing	Town of Wawarsing Public Infrastructure Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000	\$644,900	\$597,305
27127	Town of Liberty	Town of Liberty Loomis Public Infrastructure Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000	\$936,008	\$600,000
27154	Village of New Paltz	Village of New Paltz Public Infrastructure Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000	\$783,000	\$600,000
32180	Town of Rosendale	New Pool Construction	Parks	Park Acquisition, Development and Planning	\$500,000	\$1,200,000	\$450,000

## CFA (ROUND 3)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
29936	City of Kingston	Kingston Connectivity Project	Parks	Heritage Areas System Acquisition, Development and Planning	\$500,000	\$944,651	\$0
29771	Jucca Company	Castagna Commerce Park Capital	ESD	Empire State Development Grant Funds	\$500,000	\$2,910,075	\$0
32458	Middletown Community Health Center Inc	Pathway to Health	Parks	Historic Property Acquisition, Development and Planning	\$500,000	\$10,000,000	\$113,978
29419	Hudson River Sloop Clearwater	Sloop Clearwater Restoration Project	Parks	Historic Property Acquisition, Development and Planning	\$497,303	\$684,636	\$497,303
27521	Ulster County	Campus Green Retrofit	EFC	Green Innovation Grant Program	\$439,000	\$487,777	\$439,000
29889	Village of New Square	Village of New Sqaure RHC Upgrade Project	HCR	HCR - Community Development Block Grant (CDBG) - Public Facilities	\$400,000	\$764,000	\$400,000
32222	RIJ PHARMACEUTIAL CORPORATION	RIJ Pharmaceutical	ESD	Excelsior Jobs Program	\$400,000	\$4,250,000	Tax Credit
29055	Hudson Valley Center for Innovation	NYS Clean Tech Business Incubator Proposal	ESD	New York State Business Incubator and Innovation Hot Spot Support Program	\$375,000	\$1,125,000	\$0
30174	Orange County Business Accelerator	Orange County Business Incubator	ESD	New York State Business Incubator and Innovation Hot Spot Support Program	\$375,000	\$1,125,000	\$0
30426	The Scenic Hudson Land Trust Inc	Scenic Hudson Mine Dock Park	Parks	Park Acquisition, Development and Planning	\$374,414	\$737,500	\$374,414
31927	Town of Rosendale	Rondout Valley Multi- Municipal Center	DOS	Local Government Efficiency Program	\$258,930	\$390,900	\$62,154
31253	The Monroe Cable Company, Inc.	The Monroe Cable Company Capital	ESD	Empire State Development Grant Funds	\$250,000	\$7,000,000	\$0
32583	VILLAGE OF KASER	Village of Kaser - Capital	ESD	Empire State Development Grant Funds	\$250,000	\$1,750,000	\$0
30425	City of Newburgh	City of Newburgh- Hudson Valley Lighting Capital	ESD	Empire State Development Grant Funds	\$250,000	\$1,011,212	\$0
27460	Metalized Carbon Corporation	Oil to Gas Conversion - Metallized Carbon	ESD	Excelsior Jobs Program	\$250,000	\$1,650,000	Tax Credit
29504	Family Services of Westchester, Inc.	AmeriCorps Veterans ServiceWorks	ONCS	New York State AmeriCorps Program	\$247,375	\$326,325	\$54,330
27314	Port Chester (V)	Byram River Bulkhead Design	DOS	Local Waterfront Revitalization Program	\$225,420	\$450,840	\$89,316

## CFA (ROUND 3)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
28315	County of Orange	Sustainable Orange - Empowering Sustainability in Local Communities	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Comprehensive Planning	\$217,000	\$499,000	\$179,220
27942	KOLMAR LABORATORIES	Kolmar Laboratories Capital	ESD	Empire State Development Grant Funds	\$212,500	\$1,650,000	\$187,500
29936	City of Kingston	Kingston Connectivity Project	Parks	Recreational Trails Program	\$200,000	\$800,000	\$11,573
31845	Open Space Institute	Wallkill Valley Rail Trail	Parks	Recreational Trails Program	\$200,000	\$342,000	\$188
30713	Community Housing Innovations, Inc.	HVA Local Food Distribution Hub Network Capital	ESD	Empire State Development Grant Funds	\$200,000	\$2,139,174	\$0
32419	Software Consulting Associates	Software Consulting Associates	ESD	Empire State Development Grant Funds	\$200,000	\$550,000	\$0
30240	City of Port Jervis	Port Jervis Main Street Revitalization	HCR	HCR - New York Main Street (NYMS) Cleaner Greener Communities (CGC), Phase II	\$200,000	\$865,000	\$0
30569	City of New Rochelle	Comprehensive Plan Update	NYSERDA	Implementation Grants, Category 2: Comprehensive Planning Cleaner Greener Communities	\$198,000	\$358,000	\$198,000
27674	Town of Cortlandt	Comprehensive Plan Development	NYSERDA	(CGC), Phase II Implementation Grants, Category 2: Comprehensive Planning	\$175,000	\$233,333	\$175,000
28456	Ultra Seal Corporation	Ultra Seal Corporation	ESD	Excelsior Jobs Program Local Waterfront	\$175,000	\$1,142,080	Tax Credit
28589	Peekskill (C)	Fleischmanns Pier Reconstruction Design	DOS	Revitalization Program	\$175,000	\$350,000	\$51,750
28216	Groundwork Hudson Valley	Adriaens Way: The Downtown Yonkers Trail	Parks	Park Acquisition, Development and Planning	\$160,244	\$250,454	\$144,219
31425	Village of Sleepy Hollow	Rev Sykes Park Improvements	Parks	Park Acquisition, Development and Planning	\$157,500	\$210,000	\$0
30611	Rural Ulster Preservation Company (RUPCO)	The Kingston Lace Factory UI	HCR	HCR - Urban Initiatives (UI)	\$150,000	\$16,278,316	\$150,000
30827	Community Housing Innovations, Inc.	Rehabilitation of 400-404 South Street Peekskill NY	HCR	HCR - Urban Initiatives (UI)	\$150,000	\$200,000	\$150,000
27966	Board of Cooperative Educational Services of Ulster County dba Ulster BOCES	Medical Office and Information Technology Training	DOL	Unemployed Worker Training	\$100,000	\$151,137	\$15,000
28402	Town of Philipstown	Hudson Highlands Fjord Trail	Parks	Recreational Trails Program	\$100,000	\$137,180	\$67,700
29943	CAREERS for People with Disabilities, Inc.	CAREERS SNAP Opportunities Program	OTDA	SNAP Opportunities	\$100,000	\$200,000	\$170,300
31855	WESTCHESTER COMMUNITY COLLEGE	Westchester Community College Foundation Working Capital	ESD	ESD Technical Assistance and Training Grants, Opportunity Agenda Projects	\$100,000	\$110,000	\$77,808

## CFA (ROUND 3)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
30876	The Young Women's Christian Association of Yonkers	Commercial Driving and HVAC Training	DOL	Unemployed Worker Training	\$99,500	\$150,500	\$67,805
26985	Gateway to Entrepreneurial Tomorrows, Inc.	Building Analysis and Energy Auditing Training	DOL	Unemployed Worker Training	\$96,000	\$362,406	\$96,000
27893	Land Use Law Center at Pace Law School	Integrating Sustainability with Comprehensive Planning	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Comprehensive Planning	\$95,512	\$127,516	\$95,512
29800	Village of Hastings-on-Hudson	Quarry Park and Trail Project	Parks	Park Acquisition, Development and Planning	\$94,250	\$188,500	\$0
26353	Greyston Foundation Inc.	Medical and Culinary Arts Training	DOL	Unemployed Worker Training	\$94,200	\$262,372	\$47,826
28426	Phoenicia Festival of the Voice Foundation	Phoenicia Festival of the Voice	Arts	Arts, Culture & Heritage Project Grant	\$90,000	\$383,710	\$90,000
31660	Delaware (T)	Railroad Square Crossing	DOS	Local Waterfront Revitalization Program	\$79,834	\$159,668	\$0
27633	New Rochelle (C)	New Rochelle Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$79,200	\$158,400	\$70,500
30400	Village of Cold Spring	The Village of Cold Spring Smart Growth Planning	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Comprehensive Planning	\$75,000	\$100,000	\$12,312
29936	Kingston (C)	Design of Kingston Point Rail Trail	DOS	Local Waterfront Revitalization Program	\$73,650	\$147,300	\$66,285
29800	Village of Hastings-on-Hudson	Quarry Park and Trail Project	Parks	Recreational Trails Program	\$61,750	\$135,000	\$1,880
31376	Mill Street Loft	Art Institute Poughkeepsie Youth Challenge Year 2	Arts	Arts, Culture & Heritage Project Grant	\$59,200	\$182,500	\$59,200
32446	HVTDC	Lighting Services Capital	ESD	Environmental Investment Program ? Capital	\$58,824	\$138,832	\$0
30210	Children's Media Lab	The Mobile Media Lab	Arts	Arts, Culture & Heritage Project Grant	\$57,950	\$115,900	\$57,950
38162	The City of Peekskill	City of Peekskill Feasibility Study - Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$52,500	\$105,000	\$52,500
29966	Warwick Valley Local Development Corporation	Warwick Valley Capital	ESD	Empire State Development Grant Funds	\$50,000	\$275,000	\$0

## CFA (ROUND 3)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
27023	Catskill Center for Conservation & Development, Inc.	Catskill Interpretive Center & Visitor Information Gateway Working Capital	ESD	Market New York	\$49,500	\$1,470,000	\$42,765
28245	Greater Margaretville Chamber of Commerce, Inc.	Tourism Market Strategy Catskill Mountains Scenic Byway Working Capital	ESD	Market New York	\$49,500	\$99,000	\$0
27030	Mohonk Preserve Inc	Foothills Trailhead	Parks	Park Acquisition, Development and Planning	\$42,000	\$84,000	\$42,000
28123	Bard College	High-Definition Video Projector	Arts	Artistic Program Capital Equipment	\$40,085	\$80,170	\$40,085
31387	Tarrytown (V)	Tarrytown Pedestrian Tunnel Accessway Project	DOS	Local Waterfront Revitalization Program	\$37,500	\$75,000	\$11,900
32673	Dia Art Foundation	Arts Education Programming at DiaBeacon	Arts	Arts, Culture & Heritage Project Grant	\$37,000	\$126,875	\$37,000
27202	Village of Red Hook	Village of Red Hook Wastewater Engineering Study	DEC	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000
32237	City of Middletown	City of Middletown Wastewater Engineering Study	DEC	Engineering Planning Grant Program	\$30,000	\$37,528	\$29,688
31510	City of Kingston	City of Kingston Wastewater Engineering Study	DEC	Engineering Planning Grant Program	\$27,152	\$37,500	\$27,152
32423	Dutchess County	Dutchess County Economic Development Alliance	ESD	ESD - Strategic Planning and Feasibility Studies	\$25,000	\$125,000	\$25,000
28999	Poughkeepsie (T)	Town of Poughkeepsie Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization Program	\$25,000	\$50,000	\$0
30061	Village of Ellenville	Village of Ellenville Wastewater Planning Engineering Study	DEC	Engineering Planning Grant Program	\$24,000	\$30,000	\$22,743
31515	Town of New Paltz	New Paltz-Wallkill River Rail Trail Program	Parks	Recreational Trails Program	\$23,000	\$49,030	\$0
30986	The Village of Brewster	Village of Brewster Feasibility Studies	ESD	ESD - Strategic Planning and Feasibility Studies	\$22,500	\$45,000	\$22,500
28192	Ossining (V)	Design of Village Dock Extension	DOS	Local Waterfront Revitalization Program	\$21,500	\$43,000	\$0
29900	Caramoor	Supertitle Machine for Bel Canto Opera Program	Arts	Artistic Program Capital Equipment	\$20,720	\$56,346	\$20,720
30258	City of Newburgh	Newburgh Broadway Design Guidelines Project	HCR	HCR - New York Main Street Technical Assistance (NYMS-TA)	\$20,000	\$40,000	\$20,000
28151	County of Sullivan	Village of Monticello Downtown Broadway Revitalization	HCR	HCR - New York Main Street Technical Assistance (NYMS-TA)	\$19,520	\$26,000	\$19,520
31099	Friends of Franklin Delano Roosevelt and Donald J. Trump State Parks	Connecting FDR State Park to Yorktown	Parks	Recreational Trails Program	\$8,688	\$10,860	\$0

## CFA (ROUND 4)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
39896	Energy Improvement Corporation	Energize New York Clean Energy Market Transformation	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects - 2012 (CFA 2014)	\$3,000,000	\$39,000,000	\$2,083,648
43451	Merlin Entertainments	LEGOLAND Park Working Capital	ESD	Empire State Development Grant Funds	\$3,000,000	\$0	\$0
39716	City of Yonkers	Saw Mill River Daylighting Capital	ESD	Empire State Development Grant Funds	\$2,500,000	\$17,300,196	\$0
39349	Jawonio, Inc.	Jawonio Capital	ESD	Empire State Development Grant Funds	\$2,500,000	\$11,340,192	\$0
42385		Hudson Group (HC) Retail, LLC	ESD	Excelsior Jobs Program	\$2,000,000	\$8,159,000	Tax Credit
39425	Catskill Mountainkeeper	Renewable New York Catskill Outreach & Education	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects - Round 2 (CFA Round 4)	\$1,857,275	\$2,574,325	\$1,193,139
39912	USAI, LLC	USAI Capital	ESD	Empire State Development Grant Funds	\$1,820,000	\$6,527,360	\$0
38757	Middletown Community Health Center, Inc.	Middletown Community Health Center Capital	ESD	Empire State Development Grant Funds	\$1,650,000	\$10,000,000	\$0
39792	City of Yonkers	City of Yonkers Ashburton Avenue Capital	ESD	Empire State Development Grant Funds	\$1,500,000	\$16,513,000	\$0
42428	Badass Cider Company, LLC	Badass Cider Company Capital	ESD	Empire State Development Grant Funds	\$1,500,000	\$7,930,000	\$0
38915	Community Capital New York, Inc.	Community Capital New York Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$2,222,223	\$900,000
41094	SoYo Exalta, LLC	SoYo Exalta Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$7,281,346	\$0
42096	The Solar Energy Consortium	The Solar Energy Consortium Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$5,000,000	\$0
40201	Mensch Grasmere, LLC	Grasmere Farm	ESD	Empire State Development Grant Funds	\$1,000,000	\$4,723,500	\$0
38871	Hudson River Housing	Hudson River Housing Poughkeepsie Capital	ESD	Empire State Development Grant Funds	\$850,000	\$5,231,505	\$0
42596	Zumtobel Lighting, Inc.	Zumtobel Lighting Capital	ESD	Empire State Development Grant Funds	\$800,000	\$6,400,000	\$0
43407	Village of Wappingers Falls	Village of Wappingers Falls Capital	ESD	Empire State Development Grant Funds	\$800,000	\$4,312,000	\$0
39432	Purchase College, State University of New York	Green Infrastructure Retrofit	EFC	Green Innovation Grant Program	\$765,000	\$850,850	\$0
40666	Green Chimneys School	Green Chimneys School Capital	ESD	Empire State Development Grant Funds	\$750,000	\$4,952,456	\$0
41453	The Biotechnology Incubator at NY Medical College Inc.	Hudson Valley Innovation Hot Spot	ESD	New York State Innovation Hot Spot Support Program	\$750,000	\$2,250,000	\$0
41765	Hudson River Valley Resorts, LLC	Hudson River Valley Resorts	ESD	Empire State Development Grant Funds	\$750,000	\$5,050,000	\$0

## CFA (ROUND 4)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
42716	Anellotech, Inc.	Anellotech Capital	ESD	Empire State Development Grant Funds	\$750,000	\$11,600,000	\$0
38615	Town of Wawarsing	Town of Wawarsing Napanoch Sewer District Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000	\$611,700	\$600,000
38614	Village of Kiryas Joel	Village of Kiryas Joel Drinking Water Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000	\$725,000	\$368,799
41138	City of Newburgh	Northeast Orange County Water Supply Sustainability Project	DOS	Local Government Efficiency Program	\$600,000	\$11,500,000	\$0
38645	Town of Ulster	Town of Ulster Water District Extension to Brigham Lane and Leggs Mill Road	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000	\$612,465	\$600,000
38880	Hudson Valley Paper Works Inc.	Thornwillow	ESD	Excelsior Jobs Program	\$600,000	\$1,351,000	Tax Credit
38633	Village of Liberty	Village of Liberty UV Disinfection System Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure HCR - Community	\$599,800	\$599,800	\$590,101
38670	Town of Liberty	Town of Liberty Water Main Replacement	HCR	Development Block Grant (CDBG) - Public Infrastructure	\$599,500	\$599,500	\$599,500
40680	City of Port Jervis	City of Port Jervis Jersey Avenue Sewer Project	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$590,867	\$620,867	\$0
26702	Green Team Spirit	Westchester Green Business Challenge	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects - Round 2 (CFA Round 4)	\$540,000	\$1,139,900	\$120,334
38871	Hudson River Housing	Restoration of Poughkeepsie Underwear Factory	Parks	Historic Property Acquisition, Development and Planning	\$500,000	\$700,000	\$4,830
38883	Mohonk Preserve, Inc.	Foothills Trailhead Implementation	Parks	Park Acquisition, Development and Planning	\$500,000	\$1,133,550	\$125,000
38913	Town of Fishkill	Hudson Highlands Fjord Trail	Parks	Park Acquisition, Development and Planning	\$500,000	\$4,404,687	\$300,245
39014	Palisades Parks Conservancy Inc.	Restoring the Tower of Victory	Parks	Historic Property Acquisition, Development and Planning	\$500,000	\$1,688,185	\$0
41197	Jay Heritage Center	Restoration of Historic Jay Gardens	Parks	Historic Property Acquisition, Development and Planning	\$500,000	\$1,485,246	\$0
42448	D&H Canal Historical Society Inc.	Depuy Canal House Acquisition	Parks	Historic Property Acquisition, Development and Planning	\$500,000	\$1,000,000	\$14,050
42462	Town of Haverstraw	Town of Haverstraw- Letchworth Village	ESD	Empire State Development Grant Funds	\$500,000	\$2,500,000	\$0
39883	Kikkerfrosch LLC	Kikkerfrosch New Production Facility	ESD	Excelsior Jobs Program	\$500,000	\$32,085,000	Tax Credit

## CFA (ROUND 4)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
42763	Ceres Technologies, Inc.	Ceres Technologies New Solar Panel Manufacturing Facility	ESD	Excelsior Jobs Program	\$500,000	\$3,430,000	Tax Credit
42781	Hudson Valley Brewery, Inc.	Hudson Valley Brewery Capital	ESD	Empire State Development Grant Funds	\$450,000	\$2,500,000	\$0
40664	Village of New Square	Village of New Square Sidewalk Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$400,000	\$437,560	\$400,000
38911	City of Yonkers	City of Yonkers and Yonkers Board of Education Business Resources Consolidation	DOS	Local Government Efficiency Program	\$400,000	\$2,005,000	\$258,309
39728	City of Yonkers	Hudson River Museum West Wing Capital II	ESD	Market New York	\$380,000	\$6,400,000	\$0
40713	Village of Mount Kisco	Police ' Department Merger	DOS	Local Government Efficiency Program	\$340,000	\$440,000	\$246,850
38913	Town of Fishkill	Town of Fishkill Route 9D Capital	ESD	Empire State Development Grant Funds	\$335,000	\$1,686,687	\$0
42737	City of Kingston Parks and Recreation	Forsyth Park Development Project	Parks	Park Acquisition, Development and Planning	\$304,354	\$501,983	\$0
42279	Hepworth Farms, LLC	Hepworth Farms Capital	ESD	Empire State Development Grant Funds Empire State	\$300,000	\$1,785,000	\$210,000
40463	The Hillburn Granite Company, Inc.	The Hillburn Granit Company Capital	ESD	Development Grant Funds	\$300,000	\$1,513,000	\$0
38907	Rural Ulster Preservation Company, Inc.	Kingston Lace Factory	HCR	HCR - New York Main Street (NYMS) Empire State	\$250,000	\$14,619,871	\$250,000
40826	Selux Corporation	Selux Capital	ESD	Development Grant Funds	\$250,000	\$1,585,000	\$0
41937	Historic Hudson River Towns	Historic Hudson River Towns Capital	ESD	Empire State Development Grant Funds Cleaner Greener	\$250,000	\$1,385,000	\$0
39147	Land Use Law Center at Pace Law School	Municipal Sustainability Training Technical Assistance	NYSERDA	Communities (CGC), Phase II Implementation Grants, Category 2: Planning & Technical Assistance - Round 2 (CFA Round 4)	\$250,000	\$334,930	\$0
39728	City of Yonkers	Hudson River Museum West Wing Capital I	ESD	Empire State Development Grant Funds	\$250,000	\$0	\$0
40849	City of Poughkeepsie	Poughkeepsie City Center Connectivity Project	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Planning & Technical Assistance - Round 2 (CFA Round 4)	\$250,000	\$425,000	\$104,000
40518	Cornell Cooperative Extension Dutchess County	Energy Plan for Dutchess County	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Planning & Technical Assistance - Round 2 (CFA Round 4)	\$233,000	\$327,909	\$139,499
43040	United Structural Works, Inc.	United Structural Works Capital	ESD	Empire State Development Grant Funds	\$225,000	\$3,660,000	\$0
42589	Black Rock Forest Consortium	Black Rock Forest Public Access Pathway	Parks	Park Acquisition, Development and Planning	\$216,924	\$434,146	\$0

## CFA (ROUND 4)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
42087	Village of Nyack	Update to the Comprehensive Plan: Climate Smart Planning for the 21st Century	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Planning & Technical Assistance - Round 2 (CFA	\$206,000	\$275,148	\$206,000
38762	Equilibrium Brewery, LLC	Equilibrium Brewery Capital	ESD	Round 4) Empire State Development Grant Funds	\$204,000	\$1,138,175	\$102,000
40585	Sullivan County	Sullivan County Microenterprise Assistance Program	HCR	HCR - Community Development Block Grant (CDBG) Microenterprise	\$200,000	\$218,200	\$139,027
41296	The Culinary Institute of America	The CIA- Four Season Sustainable Garden	ESD	Empire State Development Grant Funds	\$200,000	\$1,600,000	\$0
42276	Newburgh Community Land Bank, Inc.	Newburgh Community Land Bank Capital	ESD	Empire State Development Grant Funds	\$200,000	\$3,271,002	\$0
39961	Walkway Over the Hudson	Greater Walkway Experience Working	ESD	Market New York	\$189,000	\$253,500	\$0
41658	Town of Hyde Park	Capital Retrofitting Hyde Park's Town Center	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Planning & Technical Assistance - Round 2 (CFA Round 4) Cleaner Greener	\$161,000	\$215,000	\$0
41249	Town of Clarkstown	Transit Oriented Planning for Nanuet	NYSERDA	Communities (CGC), Phase II Implementation Grants, Category 2: Planning & Technical Assistance - Round 2 (CFA Round 4)	\$150,000	\$200,000	\$60,000
40581	Seton Farms, Inc.	Seton Farms Capital	ESD	Empire State Development Grant Funds	\$130,000	\$667,758	\$0
39969	Shop-Rite Supermarkets, Inc.	Food Safety, Customer Service, and Management Training	DOL	Existing Employee Training Program	\$100,000	\$100,000	\$80,564
41291	Rockland Community College	Medical Billing and Coding Training	DOL	Unemployed Worker Training Program	\$100,000	\$796,569	\$90,876
38913	Town of Fishkill	Hudson Highlands Fjord Trail- Capital Project	ESD	Market New York	\$100,000	\$500,000	\$0
42735	Beacon (C)	South Avenue Bridge Design	DOS	Local Waterfront Revitalization Program	\$100,000	\$200,000	\$10,685
43451	Merlin Entertainments	LEGOLAND Park	ESD	Market New York	\$100,000	\$17,000,000	\$0
39349	Jawonio Inc	Health and Wellness Training	DOL	Existing Employee Training Program	\$85,680	\$24,491,906	\$0
41831	Efco Products, Inc.	Efco Products Capital	ESD	Empire State Development Grant Funds	\$80,000	\$468,800	\$80,000
41494	Village of Goshen	Crystal Run Well Capital	ESD	Empire State Development Grant Funds	\$80,000	\$800,000	\$0
39591	Westchester Arts Council Inc.	Festival of New Work	Arts	Arts, Culture & Heritage Project Grant - Round 4	\$76,000	\$483,000	\$76,000

## CFA (ROUND 4)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
43086	eWorks Electronics Services, Inc.	eWorks Electronics Services	ESD	Empire State Development Grant Funds	\$75,000	\$510,000	\$0
42529	Hudson Valley Shakespeare Festival	Education and Outreach at Hudson Valley Shakespeare Festival	Arts	Arts, Culture & Heritage Project Grant - Round 4	\$71,600	\$382,638	\$71,600
40185	Women's Studio Workshop	Rosendale Art Festival	Arts	Arts, Culture & Heritage Project Grant - Round 4	\$68,400	\$1,800,000	\$68,400
40726	Phoenicia Festival of the Voice Foundation	Phoenicia International Festival of the Voice Working Capital	ESD	Market New York	\$65,000	\$81,250	\$29,083
39373	Kingston (C)	Kingston Waterfront Resiliency Design	DOS	Local Waterfront Revitalization Program	\$60,000	\$120,000	\$0
39875	Mid-Hudson Pattern for Progress	Mid-Hudson Pattern for Progress Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$60,000	\$120,000	\$0
41597	Historic Hudson Valley	Lightscapes Artist Project	Arts	Arts, Culture & Heritage Project Grant - Round 4	\$58,200	\$197,934	\$46,560
42596	Zumtobel Lighting, Inc.	Lean Manufacturing and Operations Training	DOL	Existing Employee Training Program	\$50,000	\$4,173,840	\$0
39558	Garnerville Arts Project	Expand Programming Capabilities	Arts	Workforce Investment Program - Round 4	\$49,500	\$62,000	\$49,500
40726	Phoenicia Festival of the Voice Foundation	Strengthen Development Efforts & Strategy	Arts	Workforce Investment Program - Round 4	\$49,500	\$650,750	\$49,500
40898	North American Cultural Laboratory	Strengthen Organizational Management	Arts	Workforce Investment Program - Round 4	\$49,500	\$77,000	\$49,500
41583	Safe Harbors of the Hudson	Enhance Community Engagement	Arts	Workforce Investment Program - Round 4	\$49,500	\$54,450	\$49,500
41828	Copland House	Expand Educational Offerings & Partnerships	Arts	Workforce Investment Program - Round 4	\$49,500	\$66,720	\$49,500
43284	Greater Hudson Heritage Network	Increase Program Offerings and Assistance	Arts	Workforce Investment Program - Round 4	\$49,500	\$49,500	\$49,500
43212	Mill Street Loft	Poughkeepsie Youth Challenge Year Three	Arts	Arts, Culture & Heritage Project Grant - Round 4	\$48,000	\$233,000	\$48,000
42745	Tarrytown (V)	Andre Brook Pedestrian Bicycle Bridge	DOS	Local Waterfront Revitalization Program	\$47,300	\$94,600	\$0
25094	Hudson Valley Center for Contemporary Art	Peekskill Project VI	Arts	Arts, Culture & Heritage Project Grant - Round 4	\$45,700	\$159,813	\$45,700
40583	Village of Sleepy Hollow	Sleepy Hollow Multicultural Arts Celebration Working Capital	ESD	Market New York	\$45,000	\$180,000	\$45,000
39227	Jacob Burns Film Center	3D Projection System	Arts	Artistic Program Capital Equipment - Round 4	\$40,000	\$110,100	\$40,000
40816	City of Mount Vernon	City of Mount Vernon Collection System Study	DEC	Engineering Planning Grant Program	\$40,000	\$50,000	\$20,000
42781	Hudson Valley Brewery, Inc.	Hudson Valley Brewery Working Capital	ESD	Market New York	\$40,000	\$2,440,000	\$0

## CFA (ROUND 4)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
41847	Hudson Valley Writers Center	Strengthen Branding & Communications	Arts	Workforce Investment Program - Round 4	\$37,000	\$49,400	\$37,000
39405	Sullivan (Co)	Delaware River Access Improvements	DOS	Local Waterfront Revitalization Program	\$35,150	\$70,300	\$0
40651	Piermont (V)	Local Waterfront Revitalization Program Update: Planning for the Post Sandy World	DOS	Local Waterfront Revitalization Program	\$35,000	\$70,000	\$0
40406	Jewish Home Lifecare, Sarah Neuman Center, Westchester	Certified Nurse Assistant Training	DOL	Existing Employee Training Program	\$30,668	\$14,788,426	\$9,422
41473	Jazz Forum Arts	Sleepy Hollow Multicultural Arts Celebration	Arts	Arts, Culture & Heritage Project Grant - Round 4	\$30,400	\$244,300	\$30,400
38627	Village of Kiryas Joel	Kiryas Joel Headworks Loading Analysis	DEC	Engineering Planning Grant Program	\$30,000	\$50,000	\$30,000
42443	BELLEAYRE CONSERVATORY, INC	Belleayre Music Festival Working Capital	ESD	Market New York	\$30,000	\$59,000	\$25,070
40558	City of Poughkeepsie	City of Poughkeepsie Engineering Study	DEC	Engineering Planning Grant Program	\$30,000	\$50,000	\$15,000
41511	Town of Lumberland	Lumberland Central Sewer Feasibility Study Project	DEC	Engineering Planning Grant Program	\$30,000	\$37,500	\$15,000
42954	Village of Ellenville	Ellenville Inflow & Infiltration Study	DEC	Engineering Planning Grant Program	\$30,000	\$37,500	\$27,543
41576	City of Newburgh	Newburgh Sanitary Sewer Overflow Investigation Report Mount Vernon	DEC	Engineering Planning Grant Program	\$27,840	\$34,800	\$27,840
38857	Mount Vernon Technology and Science Youth Center for Advancement	Technology and Science Youth Center for Advancement Capital	ESD	Empire State Development Grant Funds	\$25,000	\$25,000	\$0
41899	Greater Newburgh Partnership, Inc.	City of Newburgh Port Study	ESD	ESD - Strategic Planning and Feasibility Studies	\$25,000	\$200,000	\$0
41222	Arts MidHudson	Enhance Marketing & Community Outreach	Arts	Workforce Investment Program - Round 4	\$24,700	\$37,376	\$24,700
39908	Town of Rockland	Roscoe Sewage Treatment Plant Improvements	DEC	Engineering Planning Grant Program	\$24,000	\$30,000	\$24,000
41276	Bardavon 1869 Opera House	Sound Equipment Acquisition	Arts	Artistic Program Capital Equipment - Round 4	\$17,400	\$34,760	\$17,400
43448	Manitoga Inc.	Sanctuary Production Phase II and Installation	Arts	Arts, Culture & Heritage Project Grant - Round 4	\$16,700	\$44,070	\$16,700
42121	Mount Tremper Arts	Support Development & Marketing Efforts	Arts	Workforce Investment Program - Round 4	\$15,600	\$22,975	\$15,600
41727	Stage Left Children's Theater	New and Improved Website	Arts	Technology Improvements Program - Round 4	\$15,500	\$27,225	\$15,500
39611	Orto Foods, Inc.	Orto Foods Capital	ESD	Empire State Development Grant Funds	\$15,000	\$75,000	\$0
43082	Shadowland Artists Inc.	Shadowland Theatre Flooring and Lighting	Arts	Artistic Program Capital Equipment - Round 4	\$13,000	\$26,118	\$13,000

## CFA (ROUND 5)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
51356	Village of Monticello	Monitcello Wastewater Disinfection Project	DEC	Water Quality Improvement Project (WQIP) Program	\$2,500,000	\$2,950,000	\$0
57574	Marist College	Marist College Technology Building	ESD	Empire State Development Grant Funds Cleaner Greener	\$1,500,000	\$7,653,000	\$0
55811	EV Connect	NY Community Project	NYSERDA	Communities (CGC), Phase II Implementation Grants, Category 3: Community- Scale Sustainability Projects - 2013 (CFA 2015)	\$1,400,000	\$1,987,140	\$0
50725	Wildberry Lodge, LLC	Wildberry Lodge Capital	ESD	Empire State Development Grant Funds	\$1,250,000	\$0	\$0
51316	T-Rex Hyde Park Owner LLC	Bellefield at Hyde Park Hospitality and Retail Development	ESD	Empire State Development Grant Funds	\$1,250,000	\$0	\$0
52144	Vassar Brothers Hospital Foundation	Vassar Brothers Medical Center Patient Pavilion	ESD	Empire State Development Grant Funds	\$1,250,000	\$55,000,000	\$0
52472	SoYo Exalta, LLC	Larkin Plaza Capital	ESD	Empire State Development Grant Funds	\$1,250,000	\$11,644,896	\$0
57157	Village of Scarsdale	Cayuga Pond Stormwater and Sediment Reduction	DEC	Water Quality Improvement Project (WQIP) Program	\$1,050,000	\$1,400,000	\$262,500
51316	T-Rex Hyde Park Owner LLC	Bellefield at Hyde Park Hospitality and Retail Development Market NY	ESD	Market New York	\$1,000,000	\$18,703,756	\$0
54177	Town of New Windsor	New Windsor Town Water	ESD	Empire State Development Grant Funds	\$1,000,000	\$14,100,000	\$0
56905	BBG Ventures, LLC	BBG Ventures Capital	ESD	Empire State Development Grant Funds Empire State	\$1,000,000	\$7,900,000	\$0
57595	Merlin Entertainments PLC	LEGOLAND New York	ESD	Development Grant Funds Empire State	\$1,000,000	\$30,000,000	\$0
54059	Empire State Cooperage	Empire State Cooperage Capital	ESD	Development Grant Funds Cleaner Greener Communities (CGC), Phase II	\$1,000,000	\$7,097,394	\$0
54322	RUPCO, Inc.	Central Kingston Green Affordable Housing Civic Uses	NYSERDA	Implementation Grants, Category 3: Community- Scale Sustainability Projects - Round 3 (CFA Round 5)	\$1,000,000	\$27,941,900	\$0
56436	County of Orange	Orange County New Hampton Regional Wastewater System Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$6,000,000	\$0
51399	Peekskill (C)	Construction of Charles Point Multi- Use Waterfront Trail	DOS	Local Waterfront Revitalization Program	\$950,000	\$1,900,000	\$0
50877	Town of Orangetown	Home for Heroes Green Innovation	EFC	Green Innovation Grant Program Cleaner Greener Communities (CGC), Phase II	\$895,000	\$994,445	\$0
53012	Courtney Strong, Inc.	Municipal LED Streetlight Consortium	NYSERDA	Implementation Grants, Category 3: Community- Scale Sustainability Projects - Round 3 (CFA Round 5)	\$792,441	\$1,067,094	\$303,033

## CFA (ROUND 5)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
53796	TSEC	TSEC SMART Labs SMARTT Pods project	ESD	Empire State Development Grant Funds	\$700,000	\$3,500,000	\$0
54789	Town of East Fishkill	Hillside Lake Stormwater Improvements	DEC	Water Quality Improvement Project (WQIP) Program	\$647,250	\$1,113,000	\$95,858
50597	Town of Wawarsing	Napanoch Waste Water Treatment Infrastructure Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000	\$610,015	\$34,022
54599	Village of Ellenville	Village of Ellenville Sanitary Sewer Collection	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000	\$600,000	\$0
55565	Village of Monticello	Village of Monticello Water Meter Replacement	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000	\$600,000	\$29,900
50620	Village of Liberty	V of Liberty Wastewater Treatment Plant Clarifier Reconstruction	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$599,830	\$599,830	\$70,761
50613	Town of Liberty	Town of Liberty White Sulphur Springs Water District Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure HCR - Community	\$599,724	\$599,724	\$61,932
50882	Village of New Paltz	Village of New Paltz Sewer Reconstruction	HCR	Development Block Grant (CDBG) - Public Infrastructure	\$599,150	\$599,150	\$599,150
50725	Wildberry Lodge, LLC	Wildberry Lodge Market NY Capital	ESD	Market New York	\$500,000	\$10,723,904	\$0
52574	City of Middletown	Middletown Community Campus Redevelopment	ESD	Empire State Development Grant Funds	\$500,000	\$3,000,000	\$0
53355	Hudson River Housing, Inc.	Cardinal Court	HCR	HCR - New York Main Street (NYMS)	\$500,000	\$6,895,942	\$367,375
54014	Bardavon 1869 Opera House, Inc. DBA Ulster Performing Arts Center	Ulster Performing Arts Center (UPAC) Interior/ Exterior Renovation Construction Project Final Phases 3 4	Parks	Heritage Areas System Acquisition, Development and Planning	\$500,000	\$1,000,000	\$0
54392	National Trust for Historic Preservation	Lyndhurst River Loop Trail	Parks	Historic Property Acquisition, Development and Planning	\$500,000	\$1,000,000	\$0
57919	Sprague Operating Resources LLC	Sprague Operating Resources Capital	ESD	Empire State Development Grant Funds	\$500,000	\$1,300,000	\$0
51749	Poughkeepsie-Highland Railroad Bridge Co., Inc.	Walkway Visitor Facility Improvement and Accessibility Project	Parks	Park Acquisition, Development and Planning	\$500,000	\$1,178,173	\$0
51812	Open Space Institute	Smiley-High Point Carriage Road Reconstruction	Parks	Park Acquisition, Development and Planning	\$500,000	\$1,272,620	\$0
54111	R.J. Rose Realty LLC	Yonkers Carpet Mill Arts and Technology Hub	ESD	Empire State Development Grant Funds	\$500,000	\$3,054,000	\$0
54261	County of Orange	Heritage Trail Extension	Parks	Park Acquisition, Development and Planning	\$500,000	\$5,979,072	\$0
57954	Joule Assets	Community Energy Action Network	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Community- Scale Sustainability Projects - Round 3 (CFA Round 5)	\$460,000	\$613,500	\$25

## CFA (ROUND 5)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
55437	The Trust for Public Land	Marydell on Hudson	Parks	Park Acquisition, Development and Planning	\$450,000	\$4,000,000	\$0
53234	Town of Shandaken	Town of Shandaken Phoenicia Water District Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$415,000	\$415,000	\$0
57304	Rockland County	Rockland County MS4 Mapping Project	DEC	Water Quality Improvement Project (WQIP) Program	\$410,000	\$540,000	\$0
54345	Dutchess County Water and Wastewater Authority	Public Water System Consolidation	DOS	Local Government Efficiency Program HCR - Community	\$404,619	\$456,625	\$0
52296	Village of Kiryas Joel	Village of Kiryas Joel Sidewalk Improvements	HCR	Development Block Grant (CDBG) - Public Facilities	\$400,000	\$516,800	\$23,000
52824	City of Yonkers	City of Yonkers Waterfront Walkway Trails	ESD	Empire State Development Grant Funds	\$400,000	\$2,325,000	\$0
54508	Philipstown (T)	Hudson Highlands Fjord Trail - Shoreline Trail Design	DOS	Local Waterfront Revitalization Program	\$400,000	\$812,500	\$0
55260	Orange County	Dwaarkill Pine Bush Regional Water Supply Project	DOS	Local Government Efficiency Program	\$400,000	\$4,094,000	\$0
55978	Yonkers Rail Trail Phase 1 Capital Construction	Groundwork Hudson Valley	Parks	Park Acquisition, Development and Planning	\$394,280	\$1,070,728	\$0
54742	Black Rock Forest Consortium	Black Rock Forest Visitor Access Pathway	Parks	Park Acquisition, Development and Planning Water Quality	\$352,939	\$755,878	\$0
52091	Village of Sleepy Hollow	Westchester County MS4 Mapping Project	DEC	Improvement Project (WQIP) Program	\$343,854	\$460,854	\$85,964
52922	Hudson River Sloop Clearwater, Inc.	Sloop Clearwater Restoration Project	Parks	Historic Property Acquisition, Development and Planning	\$343,776	\$464,891	\$0
56600	Mirbeau Inn Spa	Mirbau Inn Spa Rhinebeck	ESD	Market New York	\$307,550	\$1,207,550	\$0
51725	Hudson River Housing, Inc.	Hudson River Housing Capital	ESD	Empire State Development Grant Funds	\$300,000	\$22,255,000	\$0
56978	Wappingers Falls (V)	Wappinger Creek Watershed Revitalization Plan	DOS	Local Waterfront Revitalization Program	\$287,500	\$575,000	\$0
53279	The Palisades Parks Conservancy, Inc.	Expanding Access to Stony Kill Falls	Parks	Park Acquisition, Development and Planning	\$254,097	\$339,097	\$0
53978	Village of Irvington	Old Croton Aqueduct Trail Restoration	Parks	Park Acquisition, Development and Planning Water Quality	\$230,750	\$530,750	\$0
57910	Trout Unlimited	Willowemoc Creek Aquatic Barrier Removal Project	DEC	Water Quality Improvement Project (WQIP) Program	\$215,539	\$315,245	\$53,885
55681		Heritage Restoration Properties Excelsior	ESD	Excelsior Jobs Program	\$215,000	\$925,000	Tax Credit
52545	GREYSTONE BAKERY INC	Greyston Bakery Capital	ESD	Empire State Development Grant Funds	\$200,000	\$1,046,755	\$0
53055	New York-New Jersey Trail Conference	Bear Mountain Trails Project	Parks	Recreational Trails Program	\$200,000	\$337,950	\$0
56870	Shadowland Artists, Inc.	Shadowland Second Stage	HCR	HCR - New York Main Street (NYMS) Empire State	\$200,000	\$300,000	\$0
52455	Ulster County	Ulster County - Golden Hill Drive Capital	ESD	Development Grant Funds Park Acquisition,	\$200,000	\$1,111,000	\$0
51000	Mohonk Preserve, Inc.	Trapps Bridge and Carriage Road Project	Parks	Development and Planning	\$188,785	\$521,892	\$0
50577	Warwick Valley Wine Co. Inc.	Black Dirt Distillery Expansion	ESD	Excelsior Jobs Program	\$169,000	0	Tax Credit

## CFA (ROUND 5)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
50577	Warwick Valley Wine Co., Inc.	Warwick Valley Wine Co. Capital	ESD	Empire State Development Grant Funds Water Quality	\$160,000	\$1,639,775	\$0
55995	Town of Hyde Park	Fall Kill Creek Dam Removal	DEC	Improvement Project (WQIP) Program	\$150,000	\$200,000	\$0
51329	Marlborough (T)	Waterfront Revitalization Plan and Comprehensive Plan Update	DOS	Local Waterfront Revitalization Program	\$135,000	\$270,000	\$48,760
55089	Newburgh Community Land Bank	Newburgh Community Stabilization Project	HCR	HCR - New York Main Street (NYMS)	\$129,000	\$2,440,000	\$0
55025	Shop-Rite Supermarkets, Inc.	Retail Careers Training	DOL	New Hire Training Program	\$100,000	\$200,000	\$73,477
51749	The Poughkeepsie-Highland Railroad Bridge Co., Inc	Walkway Visitor Facility Improvement and Accessibility Village of Monticello	ESD	Market New York	\$100,000	\$500,000	\$0
52055	Village of Monticello	Inflow and Infiltration Reduction Engineering Study	DEC	Engineering Planning Grant Program	\$100,000	\$125,000	\$50,000
52521	Historic Hudson Valley	Philipsburg Manor Bridge and Wharf Restoration	ESD	Market New York	\$100,000	\$959,748	\$0
54085	City of Port Jervis	City of Port Jervis Engineering Study	DEC	Engineering Planning Grant Program	\$100,000	\$125,000	\$50,000
54163	Zheng Da Construction, LLC	Re-Purposing New Hope Farms	ESD	Empire State Development Grant Funds	\$100,000	\$1,344,000	\$0
54659	City of Kingston	City of Kingston Engineering Study	DEC	Engineering Planning Grant Program	\$100,000	\$125,000	\$50,000
55537	City of Newburgh	City of Newburgh Engineering Study	DEC	Engineering Planning Grant Program	\$100,000	\$125,000	\$50,000
56785	Tarrytown (V)	Update of Comprehensive Plan and Zoning Regulations	DOS	Local Waterfront Revitalization Program	\$100,000	\$200,000	\$0
57022	Village of Pawling	Village of Pawling Engineering Study	DEC	Engineering Planning Grant Program	\$100,000	\$125,000	\$50,000
57671	Advanced Building Solutions NY LLC	Manufacturing and Construction Training	DOL	New Hire Training Program	\$100,000	\$3,750,000	\$0
53988	Westhab, Inc.	Workforce Development Training	DOL	Special Populations Training Program	\$96,000	\$208,000	\$0
56208	Poughkeepsie (C)	Kaal Rock Connector Feasibility Study	DOS	Local Waterfront Revitalization Program Council on the	\$92,075	\$184,150	\$0
55352	City of Yonkers	Yonkers Arts and Culture Project	Arts	Arts - Arts, Culture and Heritage New Initiatives - Implementation (Round 5)	\$90,000	\$350,000	\$90,000
54511	Greyston Foundation Inc.	Production Training	DOL	Existing Employee Training Program	\$88,362	\$110,788	\$2,902
53067	Friends of John Jay Homestead, Inc.	John Jay Homestead Circulation and Site Improvement Plan	Parks	Historic Property Acquisition, Development and Planning Empire State	\$85,719	\$171,437	\$21,750
55255	Efco Products, Inc.	Efco Capital	ESD	Development Grant Funds	\$80,000	\$475,000	\$0
54714	Nyack (V)	Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization Program	\$75,000	\$150,408	\$0

## CFA (ROUND 5)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disburse To-Date
762	Village of CornwallonHudson	Cornwall-on-Hudson MS4 Mapping Project	DEC	Water Quality Improvement Project (WQIP) Program	\$73,875	\$985,000	\$46,119
055	Stony Point (T)	Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization Program	\$65,978	\$132,076	\$0
264	Ulster County Board of Cooperative Educational Services	Nurse Assistant Training	DOL	Unemployed Worker Training Program	\$62,920	\$125,920	\$6,015
084	GILLINDER GLASS	Gillinder Bros Capital	ESD	Empire State Development Grant Funds	\$60,000	\$300,000	\$0
536	Phoenicia Festival of the Voice Foundation	Phoenicia Festival of the Voice Working Capital	ESD	Market New York	\$56,000	\$81,250	\$0
56	Putnam County	Putnam County-Wide Feasibility Study	ESD	ESD - Strategic Planning and Feasibility Studies	\$50,000	\$200,000	\$0
262	Port Jervis (C)	Land Use and Development Code Update	DOS	Local Waterfront Revitalization Program	\$50,000	\$100,000	\$0
25	Beacon (C)	Transit Oriented Development Plan	DOS	Local Waterfront Revitalization Program	\$50,000	\$100,000	\$0
366	Edward Hopper House Art Center	Expanded Operational Capacity	Arts	Council on the Arts - Workforce Investment (Round 5)	\$49,500	\$110,000	\$49,500
130	RiverArts	Expanded Development Capacity	Arts	Council on the Arts - Workforce Investment (Round 5)	\$49,500	\$49,500	\$49,500
360	Hudson River Maritime Museum	Expanded Programmatic Capacity	Arts	Council on the Arts - Workforce Investment (Round 5)	\$45,000	\$653,321	\$36,000
154	Visit Nyack, Inc.	Hudson Valley Gateway Marketing Working Capital	ESD	Market New York	\$37,500	\$65,600	\$37,500
75	Spark Media Project	Digital Workforce Library Lab	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation (Round 5)	\$35,091	\$111,756	\$35,091
:64	Ulster County Board of Cooperative Educational Services	Hospitality and Culinary Arts Training	DOL	Special Populations Training Program	\$33,900	\$0	\$4,501
)56	Delaware Valley Arts Alliance	Expanded Programmatic and Outreach Capacity	Arts	Council on the Arts - Workforce Investment (Round 5)	\$28,350	\$37,800	\$28,350
148	Rockland Community College	SUNY Rockland Community College Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$25,000	\$229,000	\$0
323	Pace University Land Use Law Center	Pace University & City of Poughkeepsie Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$25,000	\$50,000	\$0
	Tivoli (V)	Design of Tivoli Waterfront Park	DOS	Local Waterfront Revitalization Program	\$25,000	\$50,000	\$0
47	Town of Clarkstown	Consolidated Purchasing Department Study	DOS	Local Government Efficiency Program	\$25,000	\$50,000	\$0
301	Town of Patterson	Fire Services Consolidation Study Local Waterfront	DOS	Local Government Efficiency Program Local Waterfront	\$22,500	\$45,000	\$0
201	Saugerties (V)	Revitalization Program Update	DOS	Revitalization Program Council on the	\$20,000	\$40,000	\$0
281	Women's Studio Workshop	Dinner and Dialogues, Cross Pollinating Art and Community	Arts	Arts - Arts, Culture and Heritage New Initiatives - Planning (Round 5)	\$19,760	\$20,000	\$19,760
148	Village of Walden	Village of Walden Sanitary Sewer System Engineering Study Port Chester	DEC	Engineering Planning Grant Program	\$19,600	\$24,500	\$9,800
996	Village of Port Chester	150th Anniversary Reinvestment Working Capital	ESD	Market New York	\$10,000	\$15,000	\$0

## CFA (ROUND 6)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
57588	Merlin Entertainments, PLC	LEGOLAND New York	ESD	Empire State Development Grant Funds	\$3,000,000	\$52,900,000	\$0
64954	Vassar Brothers Medical Center	Foundation for Vassar Brothers Medical Center Capital RC6	ESD	Empire State Development Grant Funds	\$2,500,000	\$92,000,000	\$0
65952	The City of Yonkers	Saw Mill River Daylighting Phase 4	DEC	Water Quality Improvement Project (WQIP) Program	\$2,400,000	\$13,530,000	\$0
63707	Star Kay White, Inc.	Star Kay White Capital RC6	ESD	Empire State Development Grant Funds	\$2,250,000	\$18,073,000	\$0
65355	Poughkeepsie Waterfront Development, LLC	Poughkeepsie Waterfront Development Capital	ESD	Empire State Development Grant Funds	\$2,000,000	\$18,550,000	\$0
67830	Putnam County	Village of Brewster Capital	ESD	Empire State Development Grant Funds	\$2,000,000	\$12,000,000	\$0
64385	T-Rex Hyde Park Owner, LLC	Bellefield at Hyde Park Phase II	ESD	Empire State Development Grant Funds	\$2,000,000	\$10,528,000	\$0
66871	The Armory Foundation	The Armory Foundation Capital	ESD	Empire State Development Grant Funds	\$2,000,000	\$10,000,000	\$0
66452	City of Mount Vernon	Mount Vernon Municipal Separate Storm Sewer System Illicit Discharge Investigation	DEC	Water Quality Improvement Project (WQIP) Program	\$1,641,928	\$1,931,680	\$0
66859	City of Kingston	Kingston Green Streetscape	EFC	Green Innovation Grant Program	\$1,400,000	\$1,400,000	\$0
65071	RUPCO, Inc.	RUPCO Studio Capital RC6	ESD	Empire State Development Grant Funds	\$1,000,000	\$8,855,000	\$0
65375	Urban Electric Power, LLC	Urban Electric Power Capital RC6	ESD	Empire State Development Grant Funds	\$1,000,000	\$10,500,000	\$0
68039	Marist College	The Art and Fashion Design Manufacturing Lab Capital RC6	ESD	Empire State Development Grant Funds Water Quality	\$1,000,000	\$8,347,000	\$0
67418	Village of Wappingers Falls	Wappinger Lake Inflow Quality Improvements	DEC	Improvement Project (WQIP) Program	\$925,766	\$1,234,355	\$0
66859	City of Kingston	Kingston Connectivity Project - Construction of Complete Streets Elements on Broadway	DEC	Climate Smart Communities Grants	\$850,000	\$1,700,000	\$0
65636	Town of Somers	Lake Shenorock Stormwater Improvement Project	DEC	Water Quality Improvement Project (WQIP) Program	\$847,500	\$1,130,000	\$0
65210	Jawonio, Inc.	Jawonio Summer Education Facility Capital RC6	ESD	Empire State Development Grant Funds	\$825,000	\$7,061,550	\$0
63411	Town of Wawarsing	Town of Wawarsing Napanoch Sewer District Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$750,000	\$763,400	\$0
63414	Village of New Paltz	Village of New Paltz Sanitary Sewer Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$750,000	\$757,430	\$0
63894	Tuxedo Hudson Management LLC	Tuxedo Sloatsburg Corridor Revitalization Capital	ESD	Empire State Development Grant Funds	\$750,000	\$5,565,111	\$0
66998	City of Peekskill	City of Peekskill Hollowbrook Pump Station	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$750,000	\$787,500	\$0
67903	Town of Ulster	Town of Ulster Katrine Lane Sewer Extension	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$750,000	\$788,950	\$0

## CFA (ROUND 6)

CFA (RC	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project	Grant Disbursed
	11 2 2 2		<u> </u>	Empire State		Cost	To-Date
67950	New York Medical College	New York Medical College Capital RC6	ESD	Development Grant Funds	\$750,000	\$13,787,744	\$0
67671	The Star Estate Distillery	The Star Estate Distillery Capital RC6	ESD	Empire State Development Grant Funds	\$750,000	\$10,728,227	\$0
63413	Town of Liberty	Town of Liberty White Sulphur Springs Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$745,299	\$745,299	\$0
64909	Village of Briarcliff Manor	Briarcliff Manor's Consolidated Water Supply Implementation	DOS	Local Government Efficiency Program	\$602,879	\$2,262,250	\$0
63784	City of Mount Vernon	City of Mount Vernon Capital	ESD	Empire State Development Grant Funds	\$520,000	\$2,600,000	\$0
64654	Orange County	Yard Waste Composting Facility Expansion	DEC	Climate Smart Communities Grants	\$510,985	\$1,030,399	\$0
64839	City of New Rochelle	City of New Rochelle Main and Huguenot Capital	ESD	Empire State Development Grant Funds	\$500,000	\$4,387,000	\$0
65010	Safe Harbors of the Hudson	Ritz Theater Stabilization Project	HCR	HCR - New York Main Street (NYMS) Empire State	\$500,000	\$675,000	\$0
65939	Historic Hudson River Towns	Historic Hudson River Towns Capital RC6	ESD	Development Grant Funds Empire State	\$500,000	\$2,500,000	\$0
66047	HealthAlliance of the Hudson Valley	HealthAlliance of the Hudson Valley Capital	ESD	Development Grant Funds	\$500,000	\$5,571,072	\$0
64553	Poughkeepsie-Highland Railroad Bridge Company, Inc.	Walkway East Entranceway Visitor Improvement Project	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants Environmental	\$500,000	\$2,500,000	\$0
65663	Boys & Girls Club of Newburgh	Center for Arts and Education	Parks	Protection Fund: Parks, Preservation and Heritage Grants Environmental	\$500,000	\$785,660	\$0
65737	City of Kingston	Kingston Point Rail Trail Enhancements	Parks	Protection Fund: Parks, Preservation and Heritage Grants	\$500,000	\$693,242	\$0
66600	Poughkeepsie (C)	Southern Waterfront Promenade Construction	DOS	Local Waterfront Revitalization Program Environmental	\$500,000	\$1,000,000	\$0
67330	The Beacon Institute, Inc.	Dennings Point Renovation	Parks	Protection Fund: Parks, Preservation and Heritage Grants	\$500,000	\$1,670,103	\$0
67990	Poughkeepsie (C)	Poughkeepsie Waterfront Connectivity Project Phase II	DOS	Local Waterfront Revitalization Program Environmental	\$500,000	\$1,000,000	\$0
68355	County of Ulster	Ashokan Rail Trail	Parks	Protection Fund: Parks, Preservation and Heritage Grants	\$500,000	\$5,895,000	\$0
65317	City of White Plains	White Plains Market NY Working Capital	ESD	Market New York	\$490,000	\$702,600	\$0
66935	Town of Highland	Relocation of Town of Highland Highway Facility	DEC	Climate Smart Communities Grants Environmental	\$489,700	\$979,400	\$0
66143	Family Services, Inc.	Family Partnership Center's Urban Park	Parks	Protection Fund: Parks, Preservation and Heritage Grants	\$422,576	\$557,685	\$0
67230	Historic Hudson Valley	Philipsburg Manor Bridge and Wharf Market NY Capital RC6	ESD	Market New York	\$400,000	\$2,625,179	\$0

## CFA (ROUND 6)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
64892	Hudson Valley Center for Innovation Inc.	iCANny	ESD	New York State Business Incubator and Innovation Hot Spot Support Program	\$375,000	\$1,125,000	\$0
68575	Hudson River Partners	Historic Thayer Hotel at West Point Market NY Working Capital RC6	ESD	Market New York	\$356,725	\$475,633	\$0
63707	Star Kay White, Inc.	Manufacturing Expansion	ESD	Excelsior Jobs Program	\$350,000	\$0	Tax Credit
66895	Ironworkers Local 417 Training and Education	Ironworkers Local 417 Training and Education Capital	ESD	Empire State Development Grant Funds Environmental	\$350,000	\$2,170,000	\$0
65603	Village of New Paltz	Mill Brook Preserve Development	Parks	Protection Fund: Parks, Preservation and Heritage Grants	\$317,997	\$1,038,997	\$0
68594	City of Poughkeepsie	Consolidation of Dutchess County Bus Service	DOS	Local Government Efficiency Program	\$315,000	\$367,500	\$0
67421	Town of Rockland	Livingston Manor Riverwalk	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$305,000	\$759,306	\$0
66511	Fishkill Farms, LLC	Fishkill Farms Craft Cider Project	ESD	Empire State Development Grant Funds Environmental	\$300,000	\$1,500,000	\$0
65734	City of Kingston	Kingston Point Park Infrastructure Improvements	Parks	Protection Fund: Parks, Preservation and Heritage Grants	\$300,000	\$684,260	\$0
66921	Ulster County	Expansion of Ulster County Municipal Composting Expansion	DEC	Climate Smart Communities Grants HCR - Community	\$261,000	\$523,502	\$0
64996	City of Peekskill	City of Peekskill Microenterprise Program	HCR	Development Block Grant (CDBG) - Microenterprise	\$200,000	\$220,000	\$0
65639	The Arc of Ulster Greene	The Arc of Ulster Greene Capital	ESD	Empire State Development Grant Funds	\$200,000	\$1,422,166	\$0
66351	Efco Products, Inc.	Efco Products Capital	ESD	Empire State Development Grant Funds	\$200,000	\$1,020,000	\$0
65740	Kingston (C)	Rondout Riverport Shoreline Stabilization and Public Access Design	DOS	Local Waterfront Revitalization Program	\$197,500	\$395,000	\$0
67798	Beacon (C)	Mid-Hudson Regional Downtown Initiative	DOS	Local Waterfront Revitalization Program	\$175,000	\$350,000	\$0
67968	Historic Hudson Valley	Historic Hudson Valley Great Jack O?Lantern Blaze Working Capital	ESD	Market New York	\$159,937	\$213,250	\$0
63527	Town of Mount Kisco	Water Plant Operation Consolidation	DOS	Local Government Efficiency Program	\$144,234	\$160,260	\$0
67314	Village of Woodbury	Municipal Separate Storm Sewer System Mapping	DEC	Water Quality Improvement Project (WQIP) Program Environmental	\$135,075	\$180,100	\$0
66453	County of Sullivan	Sullivan County OW Rail Trail Project	Parks	Protection Fund: Parks, Preservation and Heritage Grants	\$127,000	\$204,250	\$0
67421	Town of Rockland	Livingston Manor Riverwalk	DEC	Climate Smart Communities Grants	\$115,000	\$759,306	\$0
63509	Family Services Inc.	Family Services Capital RC6	ESD	Empire State Development Grant Funds	\$100,000	\$504,000	\$0

## CFA (ROUND 6)

CFA (RO				1	ı	Total Project	Grant Disbursed
CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Cost	To-Date
64885	City of Peekskill	City of Peekskill	DEC	Engineering Planning Grant Program	\$100,000	\$125,000	\$0
68476	Village of Haverstraw	Village of Haverstraw Comprehensive Plan Update	DEC	Climate Smart Communities Grants	\$100,000	\$150,000	\$0
63415	Village of New Paltz	Village of New Paltz Collection System Improvements Study	DEC	Engineering Planning Grant Program Environmental	\$99,888	\$124,860	\$49,944
64793	Harlem Valley Rail Trail Association, Inc.	Harlem Valley Rail Trail Outdoor Classroom	Parks	Protection Fund: Parks, Preservation and Heritage Grants	\$97,000	\$200,000	\$0
67998	Westhab, Inc.	Ready To Work Phase 2 Expansion Mid-Hudson Pattern	DOL	Special Populations Training Program	\$96,000	\$208,000	\$0
66766	Mid-Hudson Pattern for Progress	for Progress Working Capital II	ESD	ESD - Strategic Planning and Feasibility Studies Council on the	\$80,000	\$160,000	\$0
67131	Westchester Arts Council Inc	Suffrage Now, A Contemporary Art Exhibition	Arts	Arts - Arts, Culture and Heritage New Initiatives - Implementation (Round 6)	\$75,000	\$157,000	\$18,750
64269	Jawonio	Jawonio Workforce Development Training Program	DOL	Unemployed Worker Training Program	\$67,000	\$0	\$0
64853	Haverstraw (V)	Local Waterfront Revitalization Program Update - Resiliency Planning for Climate Change	DOS	Local Waterfront Revitalization Program	\$65,000	\$130,000	\$0
64967	Sleepy Hollow (V)	Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization Program	\$59,929	\$119,858	\$0
65750	SullivanArc	Workforce Development Training	DOL	New Hire Training Program	\$54,286	\$108,573	\$0
65687	ShopRite Supermarkets, Inc.	Worker Development Training	DOL	Existing Employee Training Program	\$51,250	\$0	\$0
68071	Orange County	Orange County Climate Smart Communities Certification	DEC	Climate Smart Communities Grants	\$51,034	\$114,370	\$0
65815	City of Kingston	City of Kingston Greenhouse Gas Inventory	DEC	Climate Smart Communities Grants	\$50,000	\$103,468	\$0
63873	Bard College	Fellowship Workforce Expansion	Arts	Council on the Arts - Workforce Investment (Round 6)	\$49,500	\$80,600	\$49,500
66356	Clay Art Center	Clay Art Center - A New Future for our Community	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning (Round 6)	\$49,500	\$49,500	\$49,500
67008	Half Moon Theatre	Administrative Workforce Expansion	Arts	Council on the Arts - Workforce Investment (Round 6)	\$49,500	\$62,400	\$49,500
65687	ShopRite Supermarkets, Inc.	Worker Development Training	DOL	New Hire Training Program	\$48,750	\$315,811	\$0
68153	SS Columbia Project	River Stories	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation (Round 6)	\$48,500	\$102,475	\$48,500
65689	New York-New Jersey Trail Conference	Final Planning Phase of the Bear Mountain Trails Project	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$47,720	\$95,440	\$0
68525	Red Hook (T)	Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization Program	\$42,440	\$84,880	\$0
67138	Copland House	Administrative Workforce Expansion	Arts	Council on the Arts - Workforce Investment (Round 6)	\$40,500	\$67,075	\$40,500

## CFA (ROUND 6)

CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Grant Disbursed To-Date
67538	Town of Dover	Town of Dover Climate Smart Communities Certification	DEC	Climate Smart Communities Grants Council on the	\$40,445	\$80,890	\$0
55789	Spark Media Project	Administrative Workforce Expansion	Arts	Arts - Workforce Investment (Round 6)	\$40,000	\$50,000	\$0
63772	City of Mount Vernon	Mount Vernon Arts and Culture Master Plan	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning (Round 6)	\$40,000	\$50,000	\$40,000
57124	Pelham Art Center	Administrative Workforce Expansion	Arts	Council on the Arts - Workforce Investment (Round 6)	\$40,000	\$50,000	\$40,000
67890	Ardsley (V)	Saw Mill River Revitalization Plan	DOS	Local Waterfront Revitalization Program	\$40,000	\$80,000	\$0
66226	Garnerville Arts Project, Inc.	Administrative Workforce Expansion	Arts	Council on the Arts - Workforce Investment (Round 6)	\$38,000	\$51,037	\$38,000
67240	Town of New Paltz	Joint Town & Village Climate Smart Communities Certification	DEC	Climate Smart Communities Grants	\$38,000	\$90,710	\$0
65347	The Wassaic Project	Administrative Workforce Expansion	Arts	Council on the Arts - Workforce Investment (Round 6)	\$37,500	\$50,000	\$37,500
65403	Piermont Straus Foundation	Marketing Rocklands Art Artists and Culture	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning (Round 6)	\$35,000	\$50,000	\$35,000
64269	Jawonio	Jawonio Workforce Development Training Program	DOL	Special Populations Training Program	\$33,000	\$100,000	\$0
66397	City of Beacon	City of Beacon	DEC	Engineering Planning Grant Program Council on the	\$30,000	\$37,500	\$0
57510	Magic Box Productions, Inc.	Administrative Workforce Expansion	Arts	Arts - Workforce Investment (Round 6)	\$28,000	\$37,800	\$28,000
3700	City of New Rochelle	Consolidated Fleet Maintenance	DOS	Local Government Efficiency Program Council on the	\$25,000	\$50,000	\$0
57407	Pen American Center, Inc.	Workers Writers Program at PEN America	Arts	Arts - Arts, Culture and Heritage New Initiatives - Implementation (Round 6)	\$24,000	\$45,000	\$24,000
56453	SULLIVAN COUNTY	Sullivan County O&W Rail Trail Working Capital	ESD	Market New York	\$22,500	\$30,000	\$0
65009	Town of Wawarsing	Town of Wawarsing Planning and Feasibility Study Working Capital RC6	ESD	ESD - Strategic Planning and Feasibility Studies	\$20,000	\$120,000	\$0
67863	Primas Green House Green Collar Agency, Inc.	Green Housing Training Program	DOL	New Hire Training Program	\$19,050	\$35,000	\$0
67283	Greater Hudson Heritage Network	Hudson Valley - Catskills Pathfinder Working Capital	ESD	Market New York	\$9,238	\$12,320	\$0
66883	Kas Spirits LLC	Kas Spirits Capital	ESD	Empire State Development Grant Funds	\$5,000	\$25,000	\$0



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